

Completion of Acquisition

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Ocado Group PLC
21 December 2020

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OCADO GROUP PLC
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Ocado Group plc Completion of Acquisition

Ocado Group plc ("Ocado"), the leading online grocery platform and solutions provider, today announces that it has completed the acquisition of Haddington Dynamics Inc. ("Haddington Dynamics") following satisfaction of the closing conditions. This follows the announcement of an agreement to acquire Haddington Dynamics (the "Acquisition Agreement") made on 02 November 2020.

Contacts

- Tim Steiner, Chief Executive Officer, Ocado Group plc, on 01707 228 000
- David Shriver, Director of Communications, Ocado Group plc, on 01707 228 000
- Martin Robinson, Tulchan Communications, on 020 7353 4200

About Haddington Dynamics

Haddington Dynamics is an advanced research and development company based in Las Vegas that specialises in the design and manufacture of low-cost, lightweight, highly dexterous, robotic arms.

Detail on Equity Consideration

Ocado confirms that, pursuant to the terms of the Acquisition Agreement, 560,954 ordinary shares of 2 pence each have been issued to certain Haddington Dynamics shareholders, and are expected to be admitted to the premium listing segment of the Official List maintained by the Financial

Conduct Authority and to trading on the Main Market for listed securities of the London Stock Exchange at 8.00 a.m. on 22 December 2020.

This announcement is not an offer to sell, or a solicitation of an offer to purchase, any securities. The securities referenced above have been issued in private transactions pursuant to an exemption from the registration requirements of the US Securities Act of 1933 and may only be offered or sold pursuant to an exemption from, or in a transaction not subject to, such registration requirements.

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