# VTG AG – Creating values today for tomorrow VTG April 22nd, 2009 – Conference Call on FY 2008







#### **Disclaimer**

This presentation contains forward-looking statements and information – that is, statements related to future, not past, events. These statements may be identified either orally or in writing by words as "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "will" or words of similar meaning. Such statements are based on current expectations and certain assumptions of the management of VTG AG, and are, therefore, subject to certain risks and uncertainties. A variety of factors, many of which are beyond VTG AG's control, affect its operations, performance, business strategy and results and could cause the actual results, performance or achievements of VTG AG worldwide to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements. Among the factors and risks that could cause actual results to differ materially from those described in the forward-looking statements are in particular changes in global, political, economic, exchange rate, business, competitive, market and regulatory forces. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in the relevant forward-looking statement as anticipated, believed, estimated, expected, intended, planned or projected. VTG AG does not intend or assume any obligation to update or revise these forward-looking statements in light of developments which differ from those anticipated. Also, no representation or warranty (express or implied) is made as to, and no reliance should be placed on, any information, including projections, estimates, targets and opinions, contained herein, and no liability whatsoever is accepted as to any errors, omissions or misstatements contained herein.

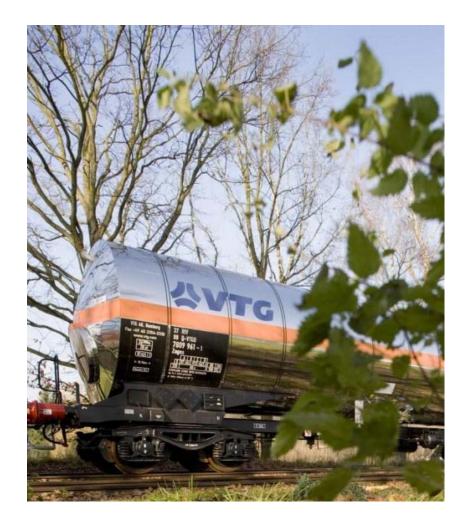
This document is only being distributed to and is only directed at (i) persons who are outside the United Kingdom, or (ii) to investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Order") or (iii) high net worth companies, and other persons to whom it may lawfully be communicated, falling within Article 49(2)(a) to (d) of the Order (all such persons in (i), (ii) and (iii) above together being referred to as "relevant persons").





#### **Table of Content**

- **1 Business Development**
- 2 Financials
- 3 Share
- 4 Strategy
- 5 Outlook
- **6 Financial Calendar & Contact**







## VTG in 2008 successfully on track

- Excellent results above guidance
  - Sales 12.4% up
  - > EBITDA 14.2% up
- Executed strategy of sustainable growth continuously
- Solid long-term financing enabled further investments
- Economic crisis still with marginal impact on VTG's business in 2008 at the end of the year only
- Therefore nearly no financial impact on FY 2008 noticeable
- Guidance for 2009 provided







## Highlights in 2008

Entered North American market by acquisition of Texas Railcar (approx. 1,000 wagons) and enlarged fleet by 80%



Joint Venture with Cosco Logistics allows access to domestic Chinese transport market with tank containers



 VTG share listed in SDAX index (segment for small caps of Deutsche Börse)



 Acquisition of wagon manufacturer Graaff secured important production capacities and construction know how



Interest rate hedging agreements prolonged until 2015





## Less cyclical than traditional logistics and service providers and carriers

#### **Wagon Hire Division**

- Wagon Hire has infrastructure character
- Contracts run for an average of 3 years and are often automatically prolonged
- High switching costs (compared to moderate hire rates) and limited availability of specialized wagons ensure high renewal rates
- As rolling pipeline wagons flexibly ship huge freight volumes connecting plants
- Wagons transport mainly products for the basic consumption of the industry

## Logistics Divisions (Rail Logistics & Tank Container Logistics)

- Logistics divisions offer individual solutions and custom-made shipments
- Relatively flexible cost structure if wagons and tank containers are hired for customers in connection with a contract
- Focus on sensitive and liquid materials as well as hazardous goods
  - Being less competitive as traditional logistics and service providers and carriers
  - Closer customer relationships through specialized knowledge
- Lean expert organization with small headcounts





## **VTG Group – Key figures**

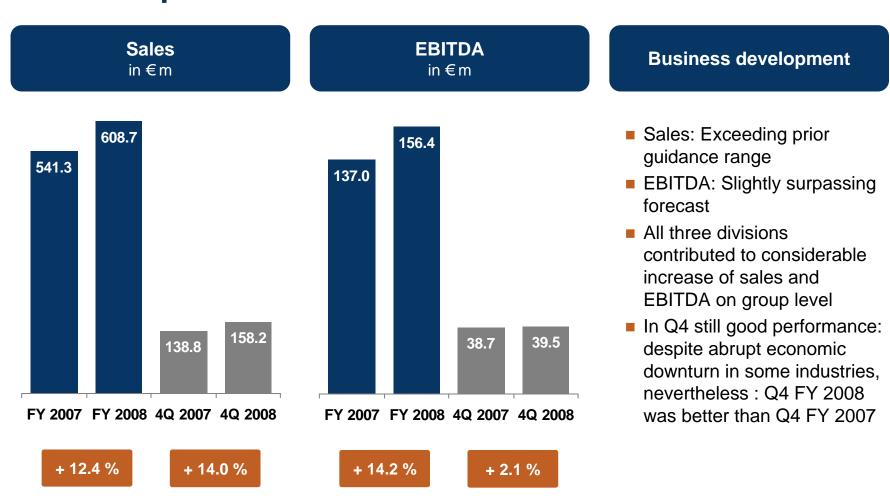
€m	2007	2008	Δ in %
Sales	541.3	608.7	12.4
EBITDA	137.0	156.4	14.2
EBIT	68.4	75.6	10.5
EBT	32.7	43.1	31.9
Net Income adjusted*	19.1	27.9	45.9
EPS on adjusted Net Income* (in €)	0.87**	1.26	44.8

<sup>\*</sup> adjusted for extraordinary tax effects in 2007 \*\* calculated on 21,388,889 shares





#### VTG Group – Sales and EBITDA increased







## Wagon Hire – Strong demand for rail freight capacities



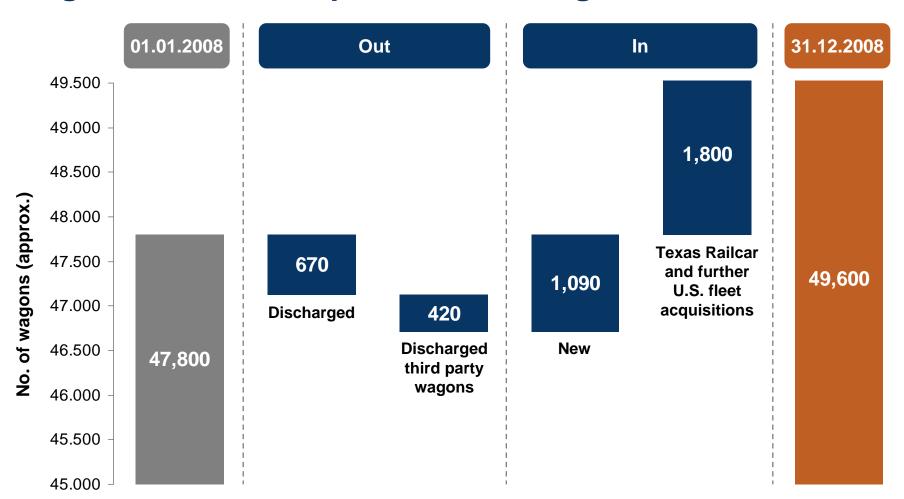
#### **Business development**

- North American market successfully entered
- Acquisition of wagon manufacturer Graaff:
  - Important production capacities
  - Basis for new innovation platform
- Utilization rate of 91.1% (2007: 93.9%) slightly down due to lower demand for covered wagons in Q4 (e.g. automotive industry)
- EBITDA-Margins 2008
  - FY: 51.8% (2007: 52.6%)
  - Q4: 51.2% (2007: 54.7%)





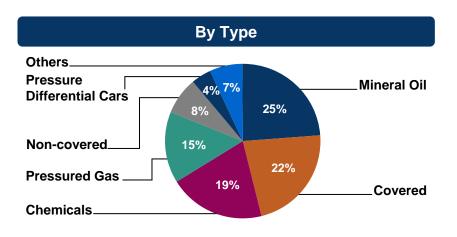
## Wagon Hire – Development of the wagon fleet







#### Wagon Hire – Fleet with highly diversified structure



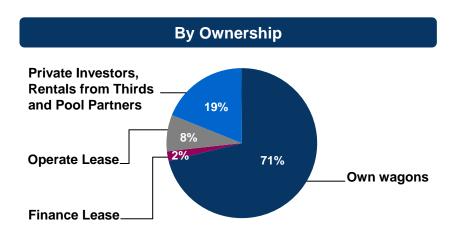
#### **Facts & Figures**

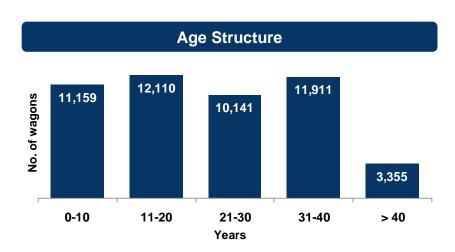
Number of wagons: approx. 49,600

Thereof in North America: approx. 1,800

Number of different types: approx. 1,000

Average age: 22 years

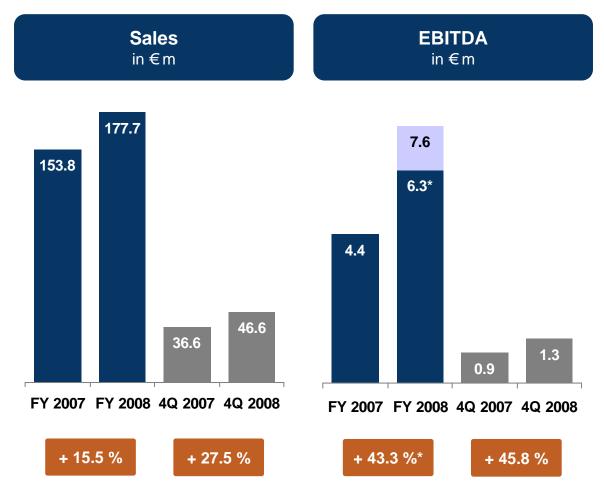








#### Rail Logistics - Profitability raised



#### **Business development**

- Focus on international transport services and hazardous goods
- Transports beyond core business of mineral oil and chemicals increased
- No impact of economic crisis in 2008
- Adjustment of € 1.3 m due to one-off effect
- EBITDA-Margins\* 2008
  - FY: 44.7% (2007: 38.8%)
  - Q4: 35.3% (2007: 32.9%)





## **Tank Container Logistics – Continued growth**



#### **Business development**

- Division affected by economic downturn, especially in overseas markets
- In December severe decrease of demand with little impact on results in 2008
- Strongly increased EBITDA despite weak US-Dollar
- EBITDA-Margins 2008
  - FY: 44.3% (2007: 40.9%)
  - Q4: 40.0% (2007: 36.4%)





#### **Cash flow**

€m	2007*	2008
Cash and cash equivalents at the beginning of the period	43.5	48.0
Cash flows from operating activities	116.9	149.6
Cash flows used in investing activities	(105.9)	(158.5)
Cash flows from financing activities	0.7	(10.3)
Other changes in cash and cash equivalents	(7.2)	(0.5)
Cash and cash equivalents at the end of the period	48.0	28.3





## **Balance sheet** (as of December 31st)

<b>Assets</b> in € m		Shareholders' Equity and Liabilities in € m			
	2007	2008		2007	2008
Goodwill	156.2	158.1			
Tangible Assets	729.7	810.2			78.7 <b>288.4</b>
Others	104.7	112.9	Shareholders' Equity	278.7	
Total Fixed Assets	990.6	1,081.2			
Current Assets		175.3 <b>159.3</b>	Provisions for Pensions	46.3	44.1
			Financial Liabilities		
			long-term	483.1	499.0
	175.3		short-term	36.1	28.9
			Others	321.7	380.1
			Total Liabilities	887.2	952.1
Total	1,165.9	1,240.5	Total	1,165.9	1,240.5

- 93.7 % of fixed assets covered by equity and non-current liabilities
- Equity ratio in 2008: 23.3 %





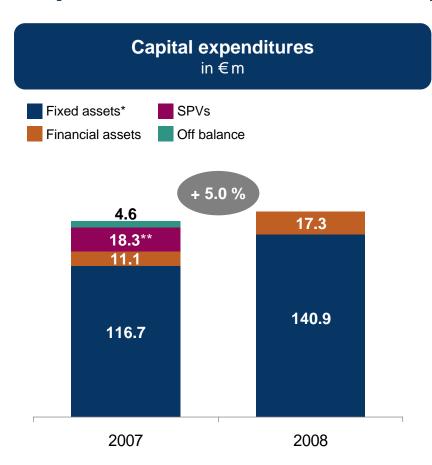
#### Net debt/EBITDA ratio further decreased

€m	31.12.2007	31.12.2008
Cash and cash equivalents	48.0	28.3
Liabilities to credit institutions	(478.3)	(503.6)
Liabilities from finance lease	(53.3)	(36.0)
Other financial liabilities, assets and securities	5.5	0.7
Net debt	(478.1)	(510.6)
Net debt adjusted (incl. pensions)	(524.4)	(554.7)
Net debt adj./EBITDA	3.8	3.5





## **Capex – Investments for expansion of wagon fleet**



Total: 150.7 Total: 158.2

#### **Focus of investments**

- Capex is mainly used to
  - preserve and modernize wagon fleet
  - purchase new and used wagons
  - modernize existing tank container fleet
- Expansion of new wagon segments beyond tank car focus
- Purchase of about 800 used wagons in the North American market
- Capex in financial assets are mainly from the acquisition of Texas Railcar and Graaff
- Capitalized revision costs as part of fixed assets € 20.3 m (2007: € 16.4 m)

<sup>\*</sup> Capex for fixed assets, incl. intangible assets and capitalization of revision costs

\*\* Capex of Deichtor of H1 2007 when it was not consolidated





## VTG's long term financing

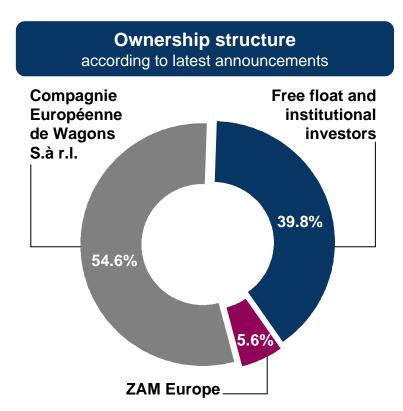
- Bank syndicate consists of 18 banks; major lenders are specialized in asset financing
- Financing contracts are fixed in the long term and run until 2015
- Hedging agreements for interest rates fix at least 70% of the expected loans until 2015
- Existing financing capacities enable further growth activities
- Sufficient covenant headroom for expected business development in 2009
- No short-term refinancing necessary





#### First dividend proposed





- Share price development in weak capital markets unrelated to business performance
- First dividend since IPO of €0.30 per share proposed for FY 2008





#### **Business development Q1 2009**

- Wagon Hire: slightly decreasing business development
  - Net hiring volumes slightly negative
  - Prices stable / still slightly increasing
  - Strict cost management
- Rail Logistics: business development slightly decreasing
  - Good start into 2009
  - Expected decline in chemical transports
- Tank Container Logistics: strongly declining business development
  - Since Dec. 2008 sharp fall in volumes
  - Mostly offset by reduced freight costs
  - No material recovery expected for FY 2009



Financial guidance for FY 2009:

Sales and EBITDA could be up to 5% under the figures of FY 2008 if divisions' development of Q1 will continue in 2009





#### Save the date 2009

April 23<sup>rd</sup>

May 27<sup>th</sup>

June 4th

August 27<sup>th</sup>

November 16th

Analyst Conference, Frankfurt

Interim Report for the 1<sup>st</sup> quarter 2009

Annual General Meeting, Hamburg

Half-yearly Financial Report 2009

Interim Report for the 3<sup>rd</sup> Quarter 2009

#### **IR Contact**



**Felix Zander**Head of Investor Relations

Phone: +49 40 2354 1351

Fax: +49 40 2354 1350

Email: felix.zander@vtg.com

VTG Aktiengesellschaft

Nagelsweg 34 20097 Hamburg

Germany