

# Webcast 3rd quarter 2024

POWER TO TRANSFORM - STRATEGY INTO RESULTS





# Power to transform









Overview

Focus markets

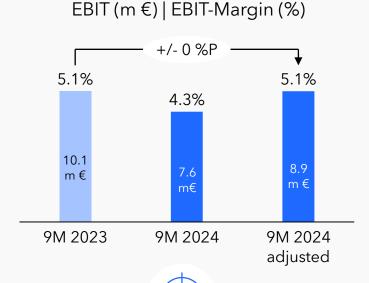
Financials

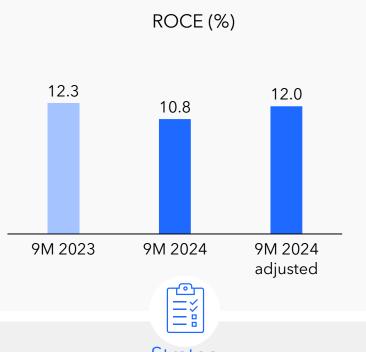
Strategy & Outlook



### Overview 9 months 2024









#### **Financials**

- Despite the continued weak economy, group sales in Q3 increased moderately to 60.2 million € compared to Q2 (59.3 million €)
- EBIT margin excluding temporary expenses at the previous year's level of 5.1 % with 23.7 million € less revenue

#### Markets

- Economic environment remains difficult, which has a differentiated impact on the focus markets
- Energy Management continues growth story, revenue + 27%
- Order backlog: 84 million €
- Book-to-bill ratio stable at 1.0

#### Strategy

- ttSprint efficiency program implemented as planned
- All milestones set for the first 9 months achieved
- Transformation into market-oriented reorganization close to successful completion



## Power to transform









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# Focus on growth



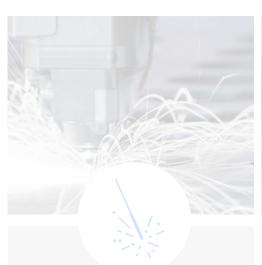
#### **PRINT**

Initial effects following drupa begin to compensate for economic impact on business development



#### **PLASTICS**

Successful acquisition: exclusive supply of energy-efficient compact temperature control units for battery production | new cooperation with enesty opens up further future potential



#### **LASER**

Sales development continues to be heavily impacted by the economy



#### **HEALTHCARE & ANALYTICS**

Customer inventory reduction in the wake of the Covid pandemic has ended | Call-off behavior back to pre covid levels | New laboratory cooling system started into series production



#### **ENERGY MANAGEMENT**

Strong sales growth continues |
Significant progress made in the
Rail, Road and Data Center
segment in intensifying the busines
relationship with major customers
and new big orders

Revenue 9m 2024

58.8 million €

-14 %

Revenue 9m 2024

38.1 million €

Revenue 9m 2024

31.7 million €

Revenue 9m 2024

10.8 million €

Revenue 9m 2024

25.8 million €



# Focus on growth



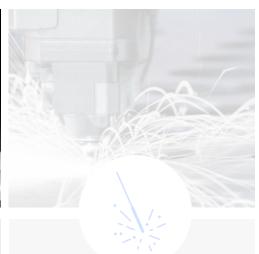
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#### SALES SUCCESSES

# Temperature control technology for foaming processes in battery production

- Order volume in the mid-single-digit million range with a term until the end of 2025
- Temperature control technology for battery production of a German car manufacturer
- Framework agreement: technotrans is sole supplier

Order volume:
Mid single-digit million euro range



SALES SUCCESSES

# Strategic partnership with enesty

- symbiosis of technology leaders
- Close collaboration in sales, including marketing of partner products and customer referrals
- Optimal technology complement for tailormade thermal management systems in plastics processing
- technotrans will now rely on the water distribution systems of German market leader enesty GmbH, while enesty will incorporate technotrans' temperature control units and cooling systems into its orcinus brand

**Strengthening market presence** 



### tt

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#### SALES SUCCESSES

# New Laboratoy cooling system

- Doubling of cooling capacity from 1,700 to 3,400 Watts based on a modular twin concept
- Environmentally friendly due to propane as a refrigerant
- No logistical restrictions
- First business is won
- Serial production has started in October



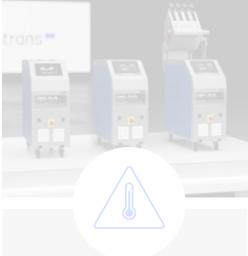
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# Focus on growth



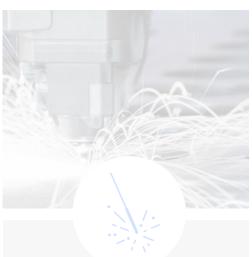
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SALES SUCCESSES

# Rail network electrification

- technotrans supplies efficient inverter cooling for railway tracks
- International Projects: Stationary cooling systems for static frequency converters for AC railway power supply
- Collaboration has been ongoing for over ten years
- systems for various domestic locations, and further joint projects are already being implemented - including in Germany, Australia, Norway and the USA.

Order volume: Mid single-digit million euro range



#### SALES SUCCESSES

# Series production of battery cooling systems for e-buses

- Follow-up order in the high single-digit million-euro range, seamless continuation of initial order, with delivery from November 2024
- Battery thermal management systems (BTMS) for e-bus series
- Continued growth in the Energy Management focus market, expansion of BTMS series production

Order volume: High single-digit million euro range



HIGHLIGHTS

# Liquid cooling for Datacenter

- Further expansion of the business relationship with a major customer
- Acquisition of a framework order for series production





# Power to transform









Overview

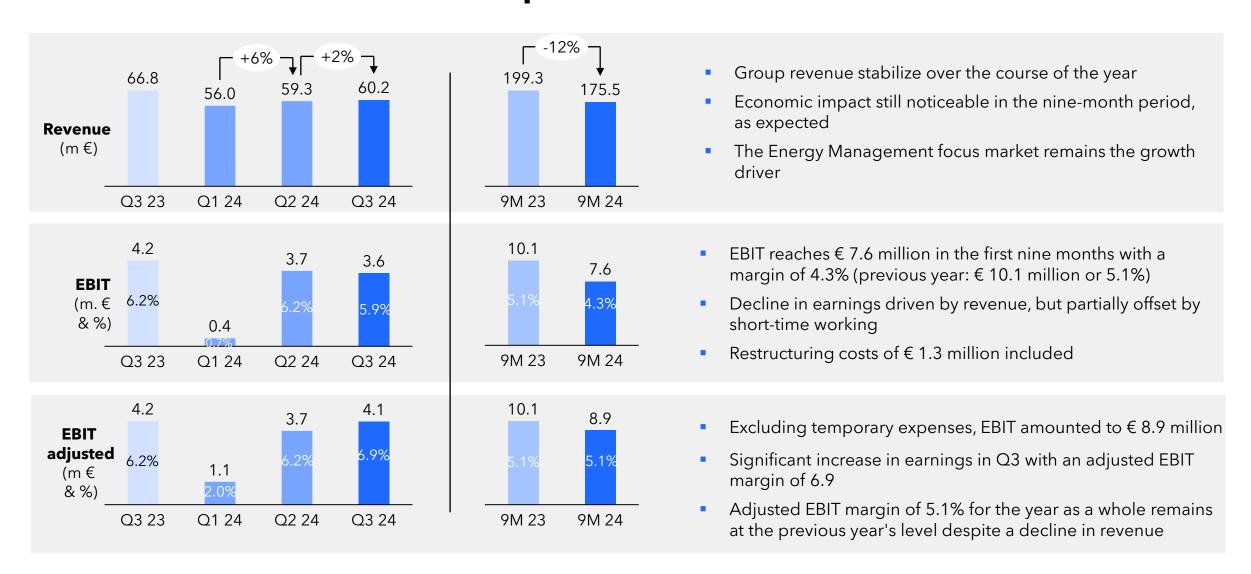
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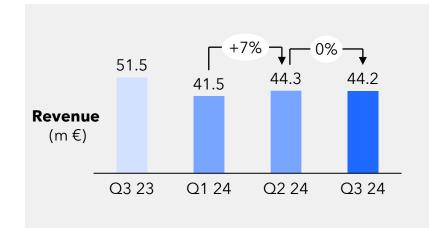


# Revenue and EBIT Group





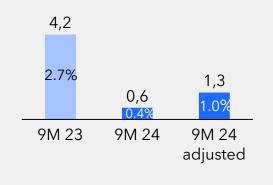
# Segment Technology





- Economic conditions have an impact on revenue development
- Recovery in revenue over time
- The Energy Management focus market remains the growth driver

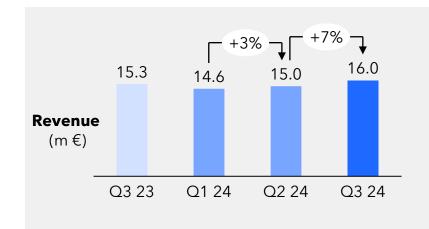


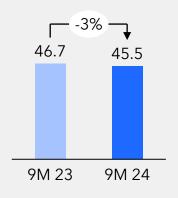


- Lack of economies of scale due to decline in revenue
- Short-time work only partially compensates
- Burden from € 0.7 million restructuring costs
- Increase in adjusted EBIT margin in Q3 to 2.4



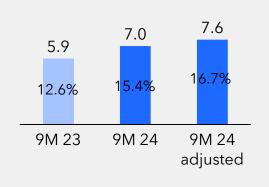
# **Segment Services**





- Revenue in the segment Services increased over the course of the year
- Strong service Revenue in Q3
- Decline in revenue over the course of the year primarily in the spare parts business in print
- Slump compared to previous year gradually decreases

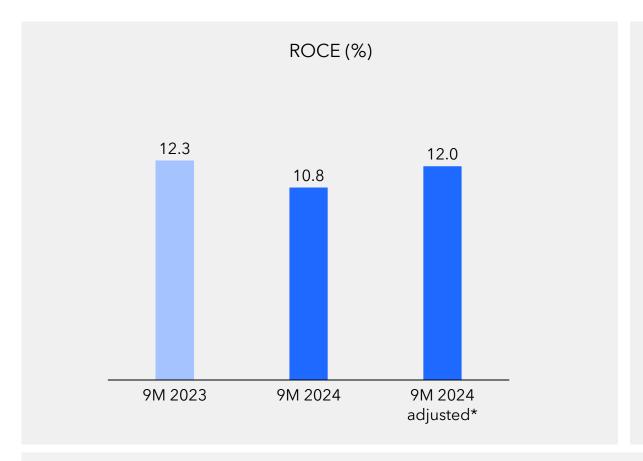


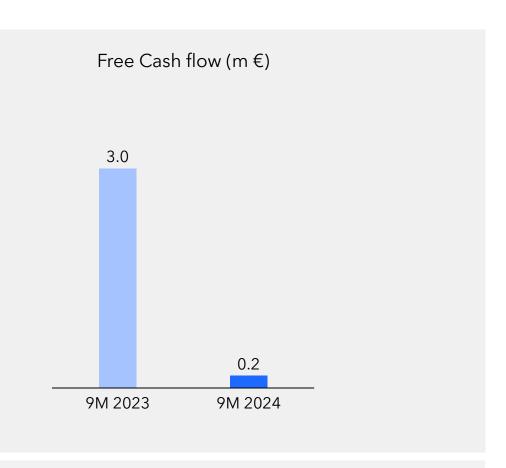


- Segment EBIT increased significantly to € 7.0 million (previous year: € 5.9 million)
- Restructuring costs of € 0.6 million burden EBIT
- EBIT margin increases significantly from 12.6% to 15.4% (adjusted 16.7%)
- Advantageous product mix and efficiencies increase profitability



## ROCE and free cash flow



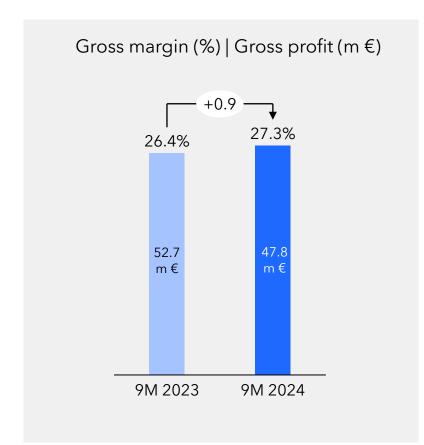


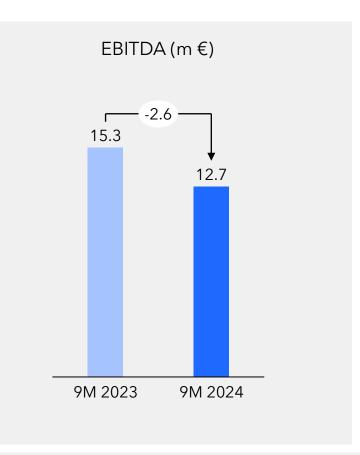
- Group achieved a ROCE of 10.8 % (previous year: 12.3 %)
- The adjusted ROCE\* amounts to 12.0 %
- The free cash flow is burdened by the weak earnings performance

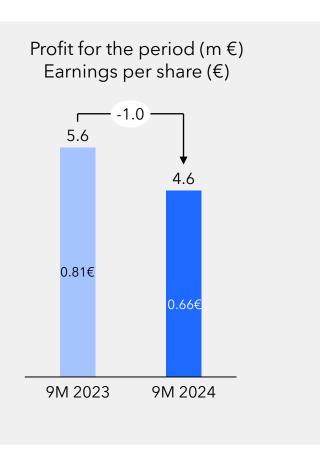
<sup>\*</sup> The rolling EBIT was adjusted for the temporary one-off effects.



# Earnings performance







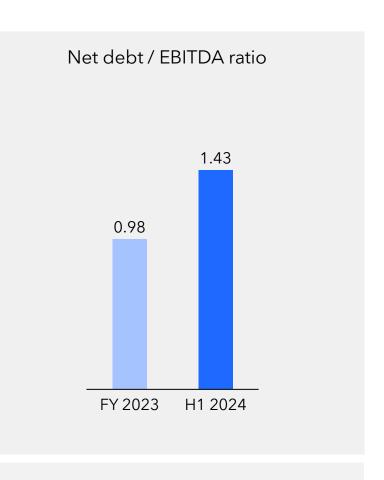
- Improvement in gross margin through advantageous product mix and increased efficiency
- Decline in revenue and restructuring costs impact EBITDA and profit for the period



### **Net assets**







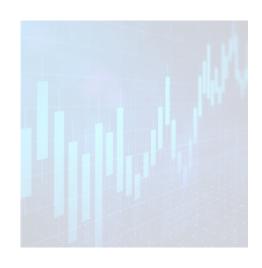
- Equity ratio at a high level of 58.3 %
- Debt remains in the investment grade range
- Increase in net debt / EBITDA ratio due to earnings performance



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**STRATEGY** 

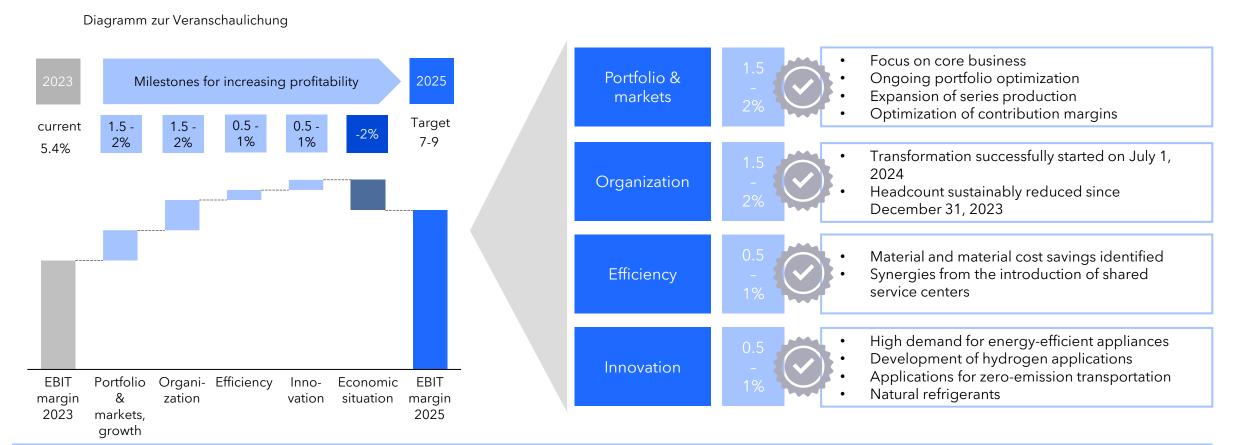
# Efficiency program ttSprint

- ttSprint is implemented as planned
- All milestones achieved to date
- Transformation into a market-oriented organization nearing successful completion
- First effects are already visible in the results



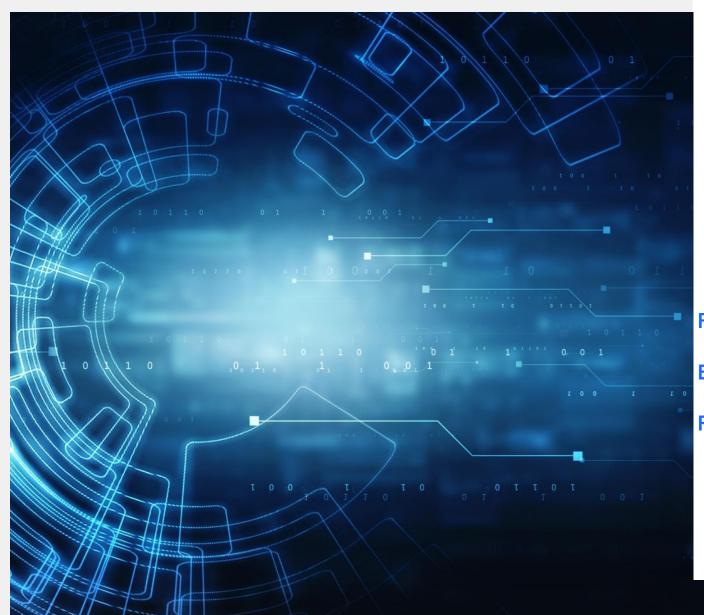


# ttSprint: Significant increase in earnings in 2025



- All projects are on track and developing the planned increases in earnings | full-year effects to be realized in 2025
- Additional earnings contributions from 2025 cost savings already identified
- Realignment into a market-oriented decentralized organization is going according to plan
- Approx. 1.3 million € in restructuring expenses included in 9M 2024 | Expectation for full year 2024: approx. 2 million €





OUTLOOK

# **Guidance** 2024 - 2025

Long-term success

2024e

**Revenue (m €)** 245 - 270

**EBIT margin (%)** 5.5 - 7.5

**ROCE (%)** 14.0 – 16.0

Confirmation at the lower end of the range

2025e

245 - 265\*

7.0 - 9.0\*

> 13.0 - 16.0\*

#### **OVERVIEW**

# Summary

- Solid performance despite expected one-time costs of €2 million in 2024 (€1.3 million as of Q3)
- Guidance 2025 adjusted due to economic situation
- Cost structure massively adjusted through efficiency program ttSprint
- New organizational structure promotes market proximity and "entrepreneurs in the company"
- We have the right markets, products and technologies
- Strategically important & sustainable orders won for the future
- Successful entry into liquid cooling for data centers





## **Investor Relations**



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### Disclaimer

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- They reflect the current views of the management of technotrans SE and are based on the corresponding plans, estimates and expectations. Please note that the statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated