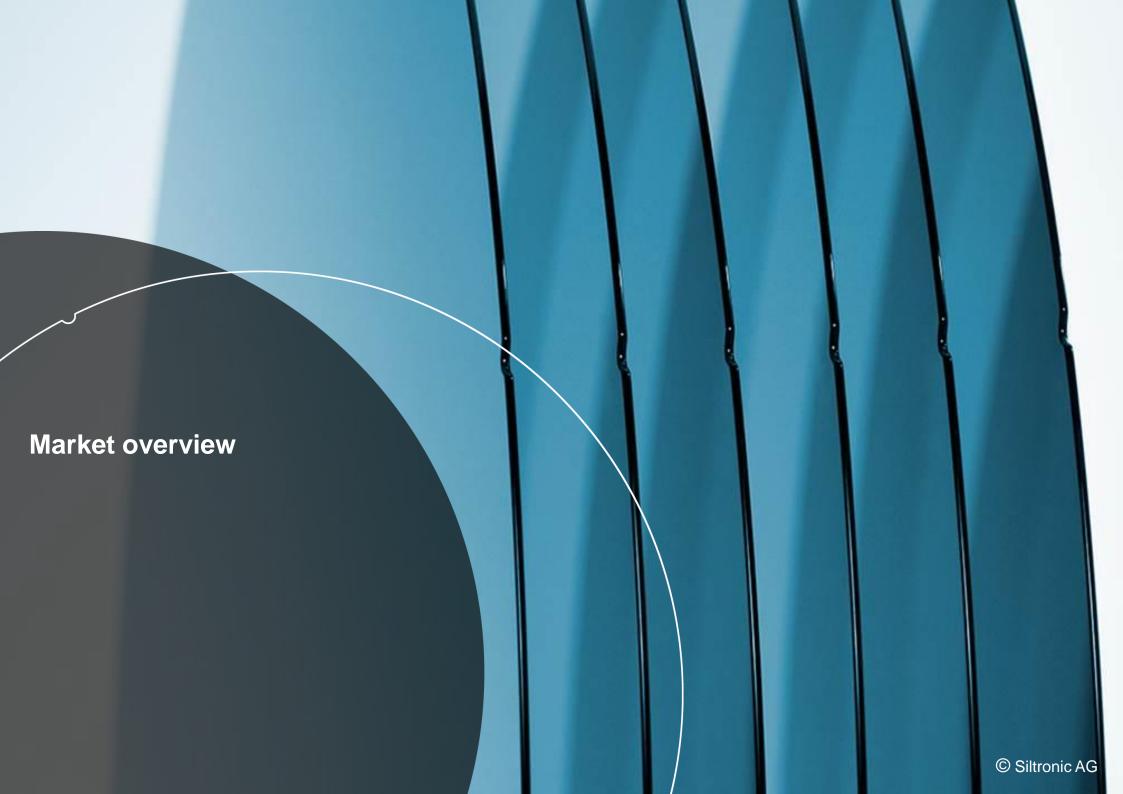


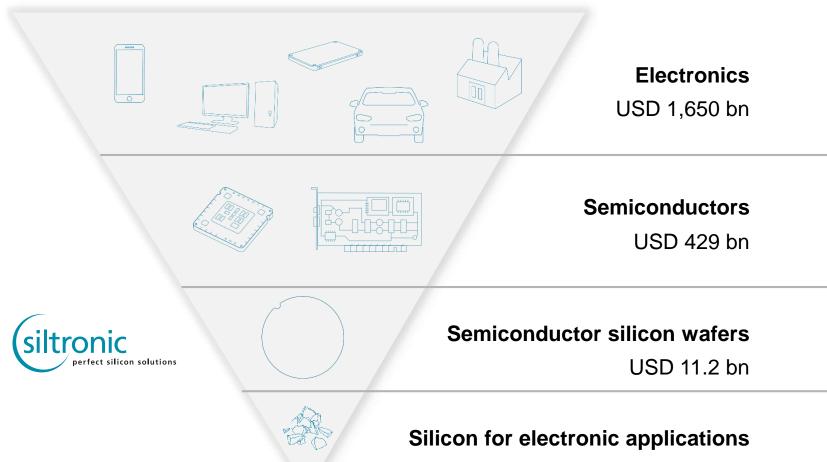
Siltronic AG Investor Presentation – Q3 2021

October 26, 2021



## **Electronics value chain 2020**

Increasing demand for electronic devices and new applications drive semiconductor growth, which in turn fuels silicon demand



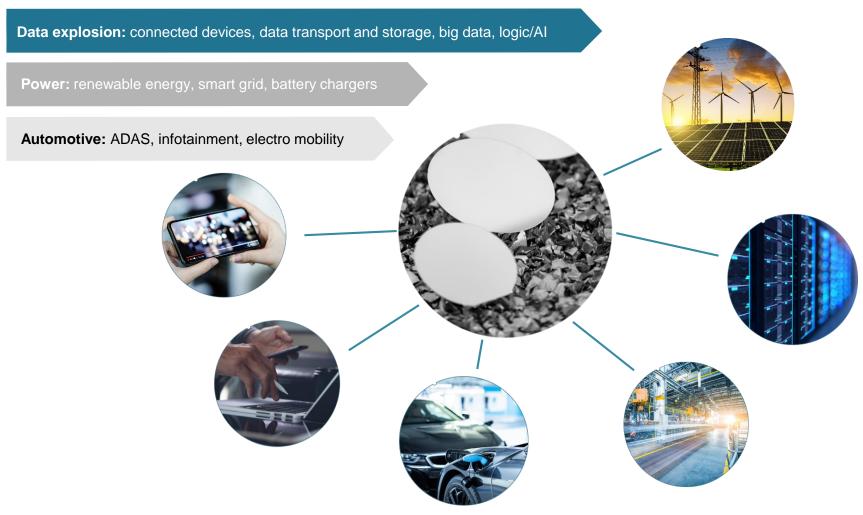
USD 1.2 bn

Source: Electronics (IC Insights), Semiconductors (WSTS, only silicon-based), Silicon wafers (SEMI SMG), Electronic applications (estimate)



# New applications for electronic devices and the infrastructure to support them continue to drive silicon demand

### **Current growth drivers include**

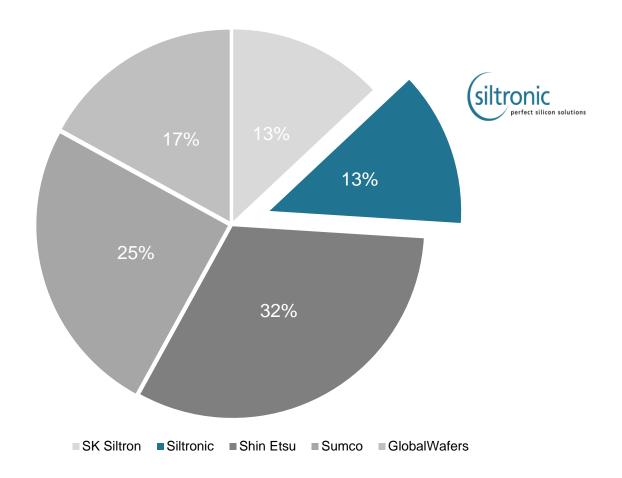


Pictures: coolhand118/stock.adobe.com, tippapatt/stock.adobe.com, monsitj/stock.adobe.com, Wellnhofer Designs/stock.adobe.com, 安琦 王/stock.adobe.com, AdobeStock\_101580295



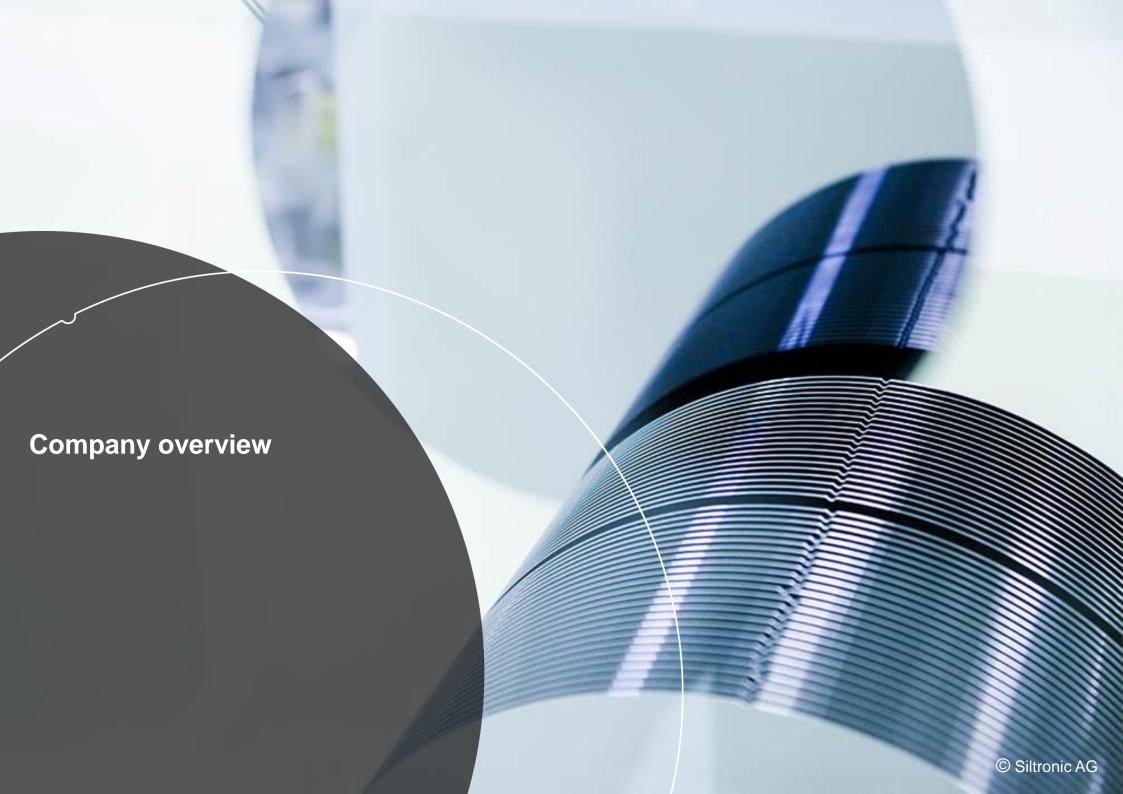
# Consolidated market with 5 major wafer manufacturers

### Top 5 wafer producers serve more than 90% of market across all diameters

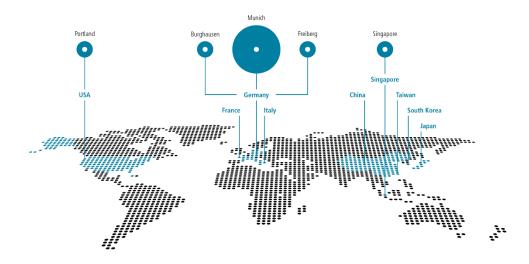


Sources: reported company revenues Q1-Q4 2020, converted to USD million





## Siltronic at a glance





4 world-class production sites



~ 3,900 employees



global scale and reach



50+ years of history in silicon technologies

### **Key financial figures 2020**

▶ Sales: EUR 1,207.0 million

▶ EBITDA: EUR 332.0 million

▶ EBITDA margin: 27.5%

▶ Net cashflow: EUR 77.4 million

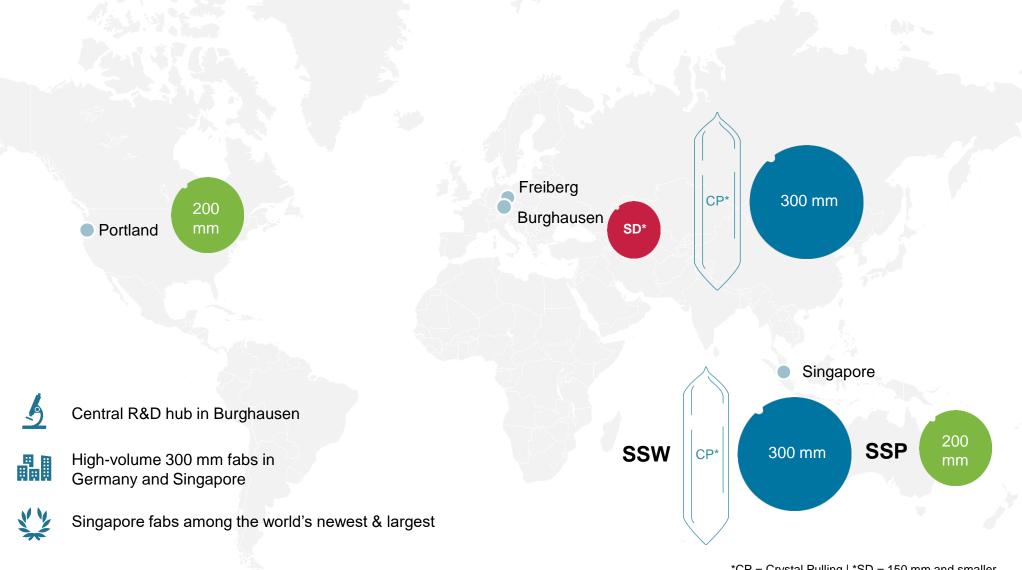
▶ Net financial assets: EUR 499.2 million

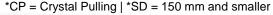


= Production sites, Headquarter in Munich



# International manufacturing network supports strong market position and business focus







# A broad product portfolio covers standard and leading-edge requirements of the customers

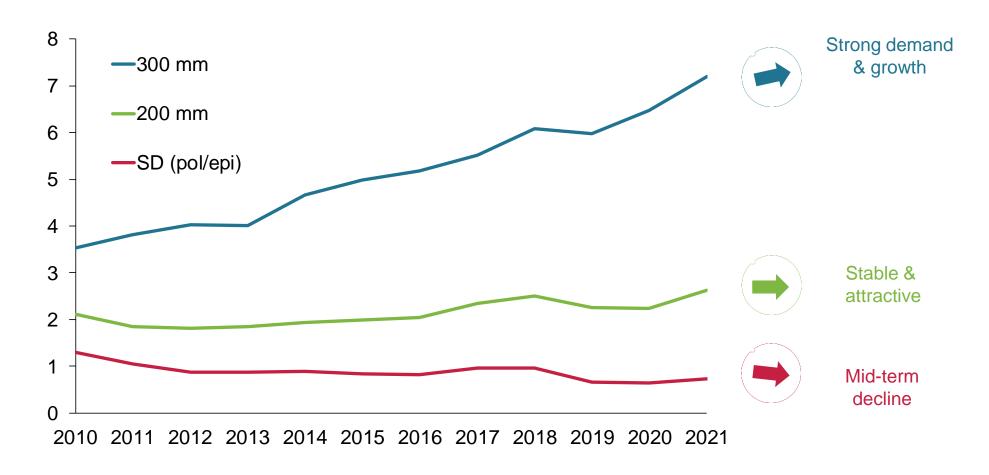


Note: CZ: Czochralski crystal growing, FZ: float zone technology



# Siltronic is focused on growing 300 mm and attractive 200 mm business.

#### Development of Total Wafer Demand per Diameter, in mn 300 mm equivalents per month



Source: SEMI up to Sep 2021



# Top technology position complemented with a high level of quality

### A leading position in wafer technology

- First supplier to ship 300 mm wafers
- Development of 3 nm design rule started in 2019 (commercialization expected to start in 2022)
- Concurrently optimizing on 50+ wafer parameters of each design rule
- Single wafer traceability for 300 mm
- Standardized processes across sites enabling "copy exactly" at product level

#### **R&D expenditure**, in EUR million (% of sales)





>400 engineers worldwide



Approximately 1,850 pending and active patents in almost 370 patent families\*

# Quality awards from several top semiconductor customers received over the years

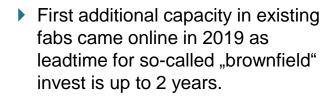


\*as of December 31, 2020

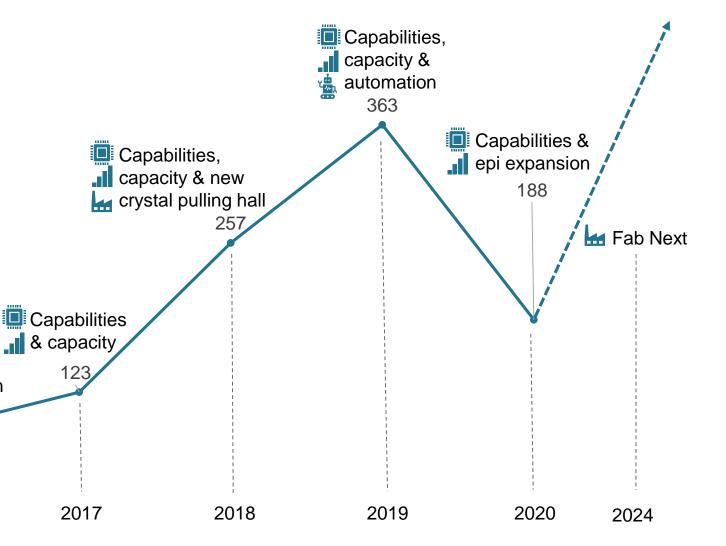


# Capital-intensive industry with capex mainly in capabilities and cost savings but also in some capacity over the cycle

#### Siltronic Capex, in EUR million



Next step for the wafer industry will be greenfield expansion with a lead-time to "first wafer out" of roughly 3 years





Capabilities

75

2015

& automation

Capabilities

89

2016

& automation

# Siltronic Fab Next at Group site in Singapore

#### Fab Next

- most modern and cost-efficient 300 mm fab
- construction to start in 2021
- first wafers out in 2024
- R&D hub Burghausen will support expansion on technology topics

## Investment rationale

- very strong market demand
- customer capacity expansion plans cannot be supported by existing wafer capacity
- plan to secure substantial part of additional capacity by LTAs with prepayments (negotiations with customers progressing)

## Capex

- capex of around EUR 2 bn until end of 2024
- due to construction start in 2021 capex for current year up to EUR 400m
- high up-front for plant buildings and facilities



# Cost-competitiveness a pre-requisite in the wafer industry

## **Major cost items**



Labor



**Supplies** 



Depreciation

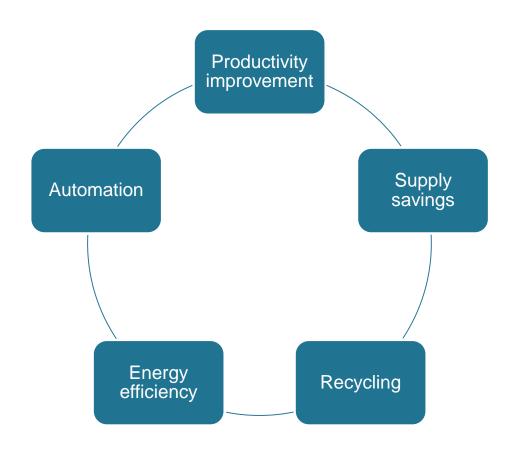


Polysilicon



Energy

Continuous cost roadmaps to counter unit cost increases



# Our objectives and values

and suppliers a create mutual, enduring value

#### **Partners**

We build together with our customers winning network to

#### **Capabilities**

Be one generation ahead - we enable innovation at our customers

### **Efficiency**

Be a highly efficient, lean and fast moving organization driven by continuous improvement

#### Growth

We continuously increase our company value by at least growing with the market

#### **Profit**

We aim for profitability above industry average and positive cash flow across all market cycles

#### **Sustainability**

We act as a good 'Corporate Citizen" and act fully compliant with all applicable regulations. Part of our sustainability strategy are initiatives to anchor CSR even more in the company

#### **People**

Quality

We are committed to

perfection in

processes, products,

organization and

cooperation to

consistently fulfill our

customer

expectations

Diversity and respect are key. We promote strengths of people and expect a sense of responsibility and performance development. Occupational safety is a top focus

# Strategy based on four pillars

# Continuously increasing the value for our stakeholders



#### Grow

by optimizing product mix and increase capacities when needed





#### **Ensure**

top technology position & highest quality



## **Improve**

financial performance & cash flow



#### **Execute**

cost reduction roadmaps & debottlenecking concepts

Optimize returns, stay ahead in technology and grow with the market



## Update on GlobalWafers' tender offer

- Completion of merger likely to be delayed due to protracted discussions with authorities on regulatory clearances
- Constructive discussions with the authorities on the terms of the outstanding clearances continue

## 7 approvals received



- German Federal Cartel Office
- Austrian Federal Cartel Agency
- Korean Fair Trade Commission
- Taiwanese Fair Trade Commission
- Committee on Foreign Investment in the United States (CFIUS)
- Competition and Consumer Commission of Singapore
- ▶ US Federal Trade Commission (waiting periods pursuant to the U.S. Hart-Scott-Rodino Antitrust Improvements Act of 1976 and the regulations under this act have expired. Thus completion condition set out in Section 13.1.1 ("Merger control clearances") bullet (v) of the offer document has been fulfilled)

## 3 approvals pending



- Japanese Fair Trade Commission
- State Administration for Market Regulation of the People's Republic of China
- German Federal Ministry for Economic Affairs and Energy

## **Overview Financials**

Adjusted financial figures (EUR million)	2017	2018	2019	2020	Q1-Q3 2021
Sales	1,177.3	1,456.7	1,270.4	1,207.0	1,028.8
EBIT	235.7	497.7	298.3	192.2	207.6
EBIT margin in %	20.0	34.2	23.5	15.9	20.2
EBITDA	353.1	589.3	408.7	332.0	322.6
EBITDA margin in %	30.0	40.5	32.2	27.5	31.4
Earnings per share	6.20	12.40	7.52	5.36	5.65
Capex	123.2	256.9	363.0	187.6	143.8
Free cash flow <sup>1</sup>	169.6	416.4	36.4	32.0	155.4
Net cash flow <sup>1</sup>	124.8	240.4	81.3	77.4	141.2
Dividend	75.0	150.0	90.0	60.0	

In 2018, Siltronic started reporting the key figure "net cash flow" instead of "free cash flow". Net cash flow represents free cash flow without the time shifts created by inflow and return of customer prepayments which, due to the size, impairs the meaningfulness of free cash flow.



# **Key investment highlights**

#### **Market Position**

 Strong market position in the semiconductor and wafer industry



#### Customers

 Supplier to all top 20 silicon wafer consumers



#### **Products**

 High-quality wafers made of hyper pure silicon



### Strategy

 Best-in-class technology and quality



#### **Financials**

 Profitable sales increase and ongoing efficiency improvement



### Management

 Experienced management team and highly skilled workforce







# **Sustainability at Siltronic**

#### Clear commitment to sustainability

- ▶ Claim: We understand sustainability not only as responsible action, but also want to generate competitive advantages through our sustainable actions.
- Strategy: We plan resource-saving right from the start, based on product and production safety as well as health and environmental protection.
- ▶ Voluntary commitments: We follow the principles of the Responsible Business Alliance (RBA) and the United Nations Global Compact.
- Goal: We want to reconcile the effects of our business activities with the expectations and needs of society.









#### **CSR targets until 2030**



Reduce specific energy consumption by 20%<sup>1</sup>



Increase waste recycling by 25%<sup>1</sup>



Reduce specific water consumption by 20%<sup>1</sup>



Increase water recycling by 25%<sup>1</sup>



Reduce specific greenhouse gas emissions by 20%<sup>1</sup>

## **Ratings**



Climate Change "B | Management" Water Security "B | Management"



"Prime" rating

<sup>1</sup> base value 2015



# **CSR track record 2020**

CSR topic	Target 2020	Status	Notes
7 AFFIRMABLE AND GLEAN ENERGY	Reduce energy intensity by 1.5%	<b>~</b>	Energy consumption reduced by 7.1 GWh in 2020 with energy efficiency program
12 RESPONSIBLE CONSUMPION AND PRODUCTION	Increase waste recycling ratio by 1.5%	<b>~</b>	With a waste recycling ratio of 70.3% target for 2020 was reached. Since base year 2015 recycling ratio has increased >10%
6 CLEAN MATER AND SANTENES	Reduce specific water usage in production by 1.5%	<b>~</b>	Specific water consumption decreased by 5.4% in 2020
14 INTE	Increase water reuse ratio by 1.5%	×	Slight decrease of water reuse ratio in 2020; however increase of > 10% since base year 2015
13 CLIMATE	Reduce CO <sub>2</sub> emission intensity by 1.5%	<b>\</b>	Reduction of absolute Scope 1 and 2 emissions by 2.2% p.a. compared with base year 2015



# Siltronic enables technologies for a sustainable future

#### **Resource efficency**

Innovation driver for environmentally friendly and resource-saving technologies

Industrial automation and smart factories

Increasing wafer content



- Raw materials
- Energy consumption
- Water recycling
- Emissions

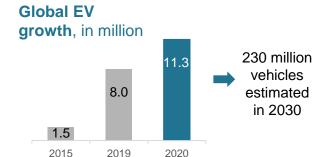
### Sustainable mobility

Reduction of transport emissions and carbon footprint to achieve climate targets

Increasing safety and efficiency

EV's with substantially higher wafer content

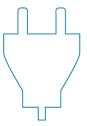




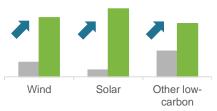
#### **Clean energy**

Wafer as a foundation for semiconductors enable clean, renewable energy sources and improving energy efficiency

Renewable energy needs more and more wafer content



**Change in global electricity**, 2000 - 2019 vs. 2019 - 2040



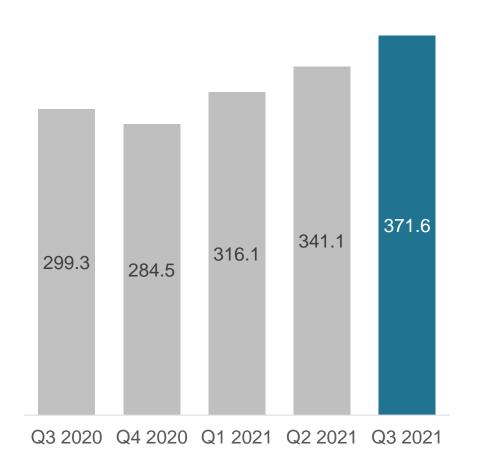
Source: IEA Global EV Outlook 2021; IEA 2020 World Energy Outlook





# Strong sales growth based on higher wafer area sold and slightly increased ASP

Sales, in EUR m



Ø FX rates	Q3/20	Q4	Q1/21	Q2	Q3
EUR / USD	1.17	1.19	1.21	1.21	1.18
EUR / JPY	124	125	128	132	130

#### **Comments**

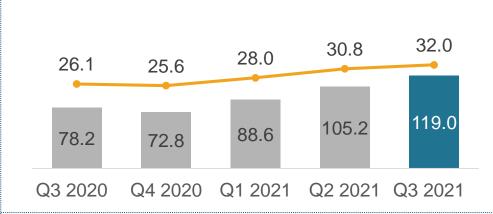
- Wafer area sold up q-o-q
- ASP slightly up q-o-q
- Favorable FX q-o-q



# COGS up due to higher wafer area sold







### Selling, general and admin expenses, in EUR m

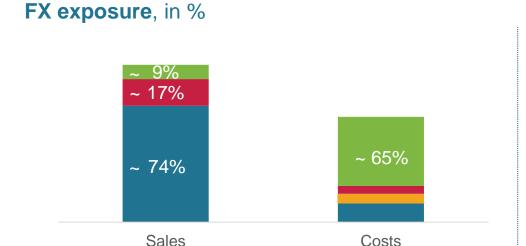
#### **Comments**

- Slight burden by higher energy costs starting in late Q3
- COGS up y-o-y due to higher wafer area sold
- Y-o-y cost per wafer area down in 9-months period due to fixed cost dilution and productivity improvements
- SG&A expenses in 9-months period burdened by EUR 6m for advisory services for GlobalWafers tender offer (EUR 12m in Q4 2020)





## High US-Dollar and Japanese Yen exposure



■USD ■SGD ■JPY ■EUR

### **FX** sensitivity

	Sales	EBITDA unhedged
1 USD-cent change	~ EUR 8.5 million	~ EUR 7 million
1 JPY change	~ EUR 1.8 million	~ EUR 1.4 million

# Other currency effects (mostly hedging), in EUR m



#### **Comments**

- Strong Euro y-o-y but weaker Euro q-o-q
- Other currency effects of EUR 2m in Q3 2021

Q3 2020 Q4 2020 Q1 2021 Q2 2021 Q3 2021



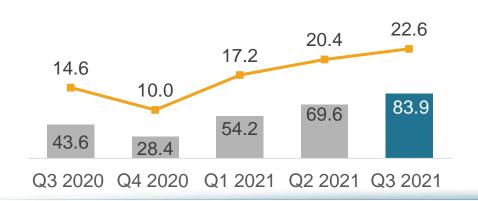
# Strong EBITDA and EBIT driven by wafer area, ASP and FX



#### **Depreciation**, in EUR m



## EBIT, in EUR m / EBIT margin, in %



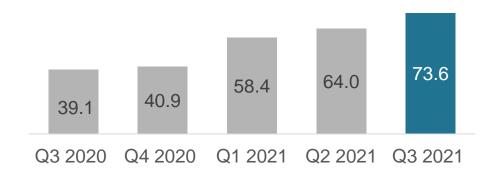
#### **Comments**

- Positive
  - Wafer area sold up y-o-y
  - ASP slightly up q-o-q
  - Favorable FX q-o-q

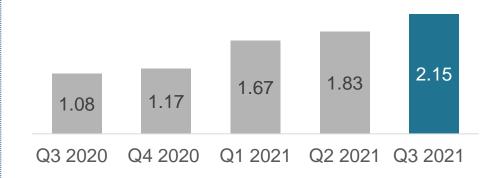


# Net profit of EUR 74 million in Q3 2021

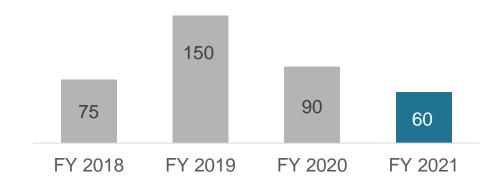




#### **EPS**, in EUR



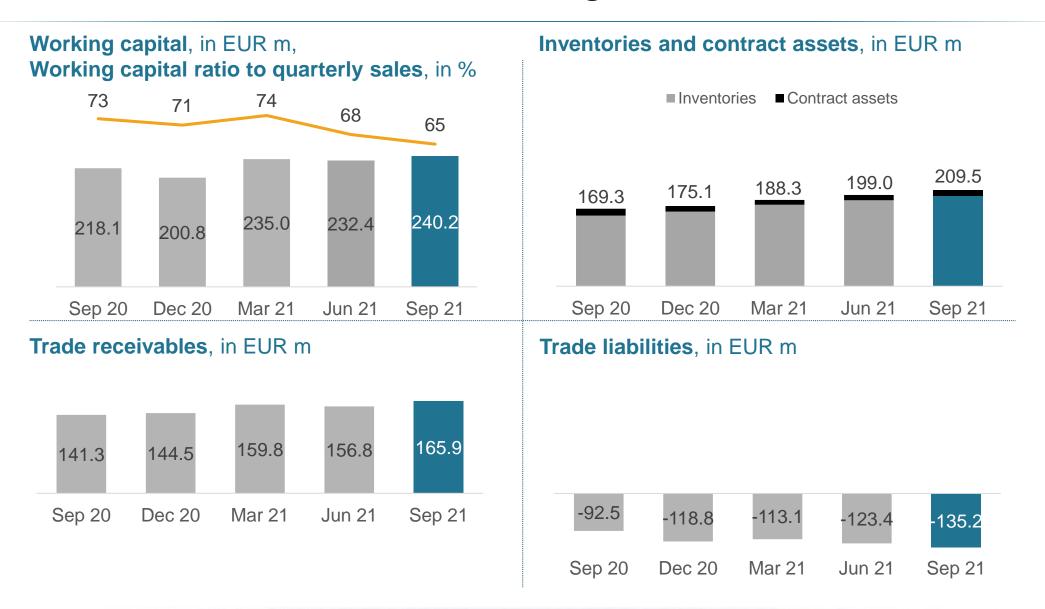
## Dividend payment, in EUR m



#### **Comments**

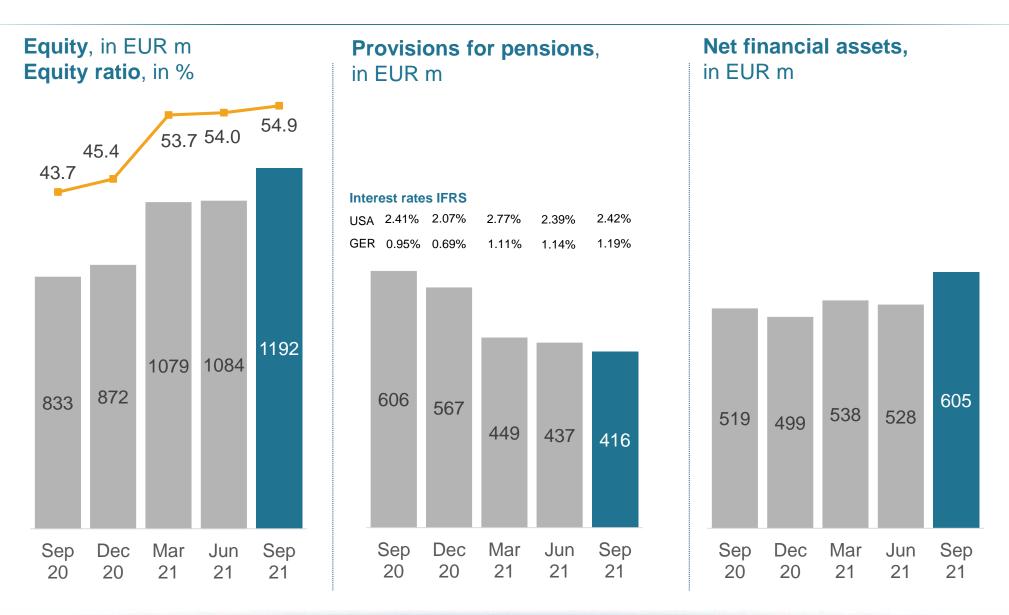
- Net profit of EUR 73.6 million in Q3 2021; thereof EUR 64.5m attributable to Siltronic shareholders
- Dividend of EUR 2.00 per share = EUR 60m paid in May 2021

# Trade receivables and inventories high due to increased demand





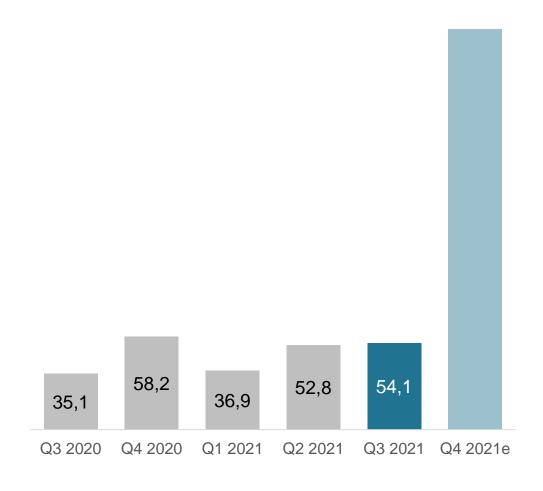
# Strong equity ratio and strong net financial assets





# Largest portion of planned capex in 2021 to be spent in Q4

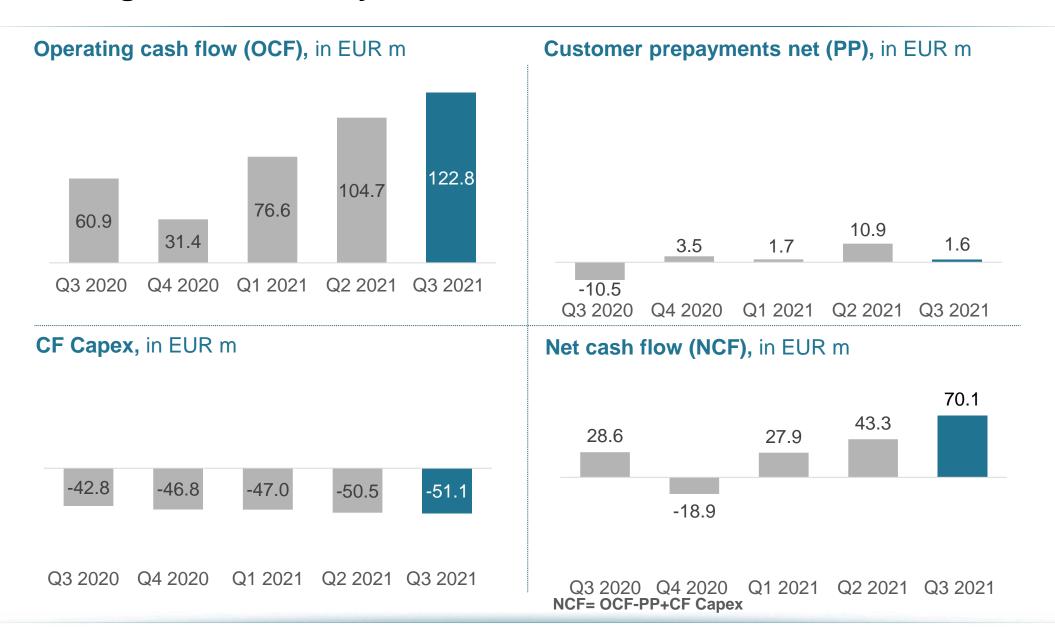
**Investment**, in EUR m



#### **Comments**

- Capex guidance 2021 EUR 400m
- Project-related high capex in Q4 2021
  - 300 mm epi capacities
  - capabilities
  - expansion of crystal pulling hall in Freiberg
  - Fab Next in Singapore

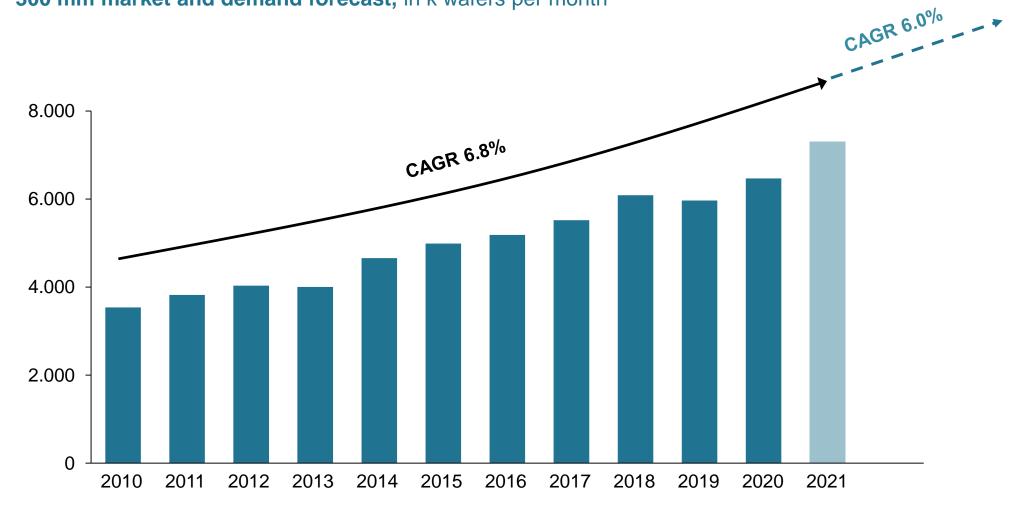
# Strong net cash flow year to date





# 300 mm demand in 2021 is back on its historical growth trajectory

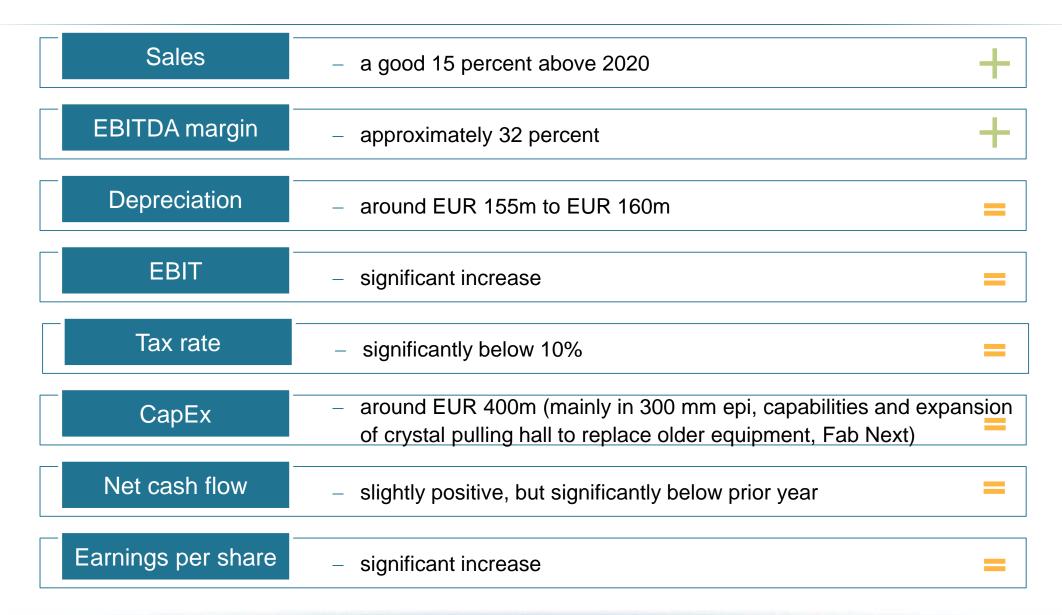
300 mm market and demand forecast, in k wafers per month



Source: Siltronic estimate



## Siltronic Outlook 2021 (as of October 26, 2021)





## **Contact and Additional Information**

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#### **Additional Information**

ISIN: DE000WAF3001

WKN: WAF300

Deutsche Börse: WAF

Listing: Frankfurt Stock Exchange

**Prime Standard** 

#### **Financial Calendar 2022**

January 26 Preliminary financial figures 2021

March 9 Annual Report 2021









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