Deutsche Bank German & Austrian Corporate Conference 2008



Werner Brandt CFO, Member of the Executive Board SAP AG

Frankfurt – June 4<sup>th</sup>, 2008



#### **Safe Harbor Statement**

Any statements contained in this document that are not historical facts are forwardlooking statements as defined in the U.S. Private Securities Litigation Reform Act of 1995. Words such as "anticipate," "believe," "estimate," "expect," "forecast," "intend," "may," "plan," "project," "predict," "should" and "will" and similar expressions as they relate to SAP are intended to identify such forward-looking statements. SAP undertakes no obligation to publicly update or revise any forward-looking statements. All forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from expectations. The factors that could affect SAP's future financial results are discussed more fully in SAP's filings with the U.S. Securities and Exchange Commission ("SEC"), including SAP's most recent Annual Report on Form 20-F filed with the Securities and Exchange Commission. Readers are cautioned not to place undue reliance on these forwardlooking statements, which speak only as of their dates.

### **Agenda**





- 1. SAP Overview and Q1 2008 Highlights
- 2. Executing On SAP's Growth Strategy
- 3. 2008 2010 Midterm Strategy

### SAP - The World's Leading Provider

of Business Application Software





## The world's leading provider of business application software

- 70,000+ customers in 120 countries
- Broad global reach provides regional balance and a greater addressable market
- Sustained double digit organic growth along with continued peer group share gains

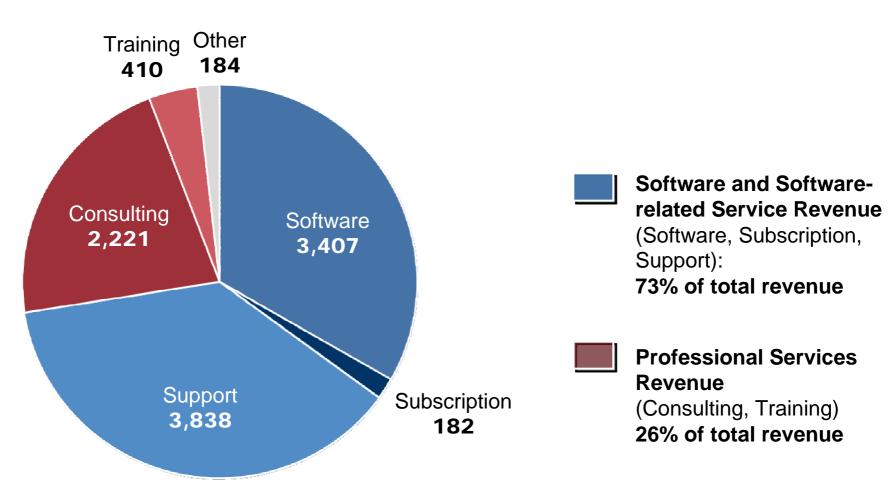
# Robust growth with most diversified product portfolio enabled by a fully integrated technology platform

- Leading product and technology innovation with ~15,000 developers
- First to market with next generation enterprise SOA architecture – multi year lead over peers
- Deepest industry functionality with more than25 industry solutions

#### Full-Year 2007 Revenue Breakdown

#### SAP Has a Strong Recurring Revenue Base





Total revenue: 10,242 €m

<sup>\*</sup> All figures from continuing operations in € million

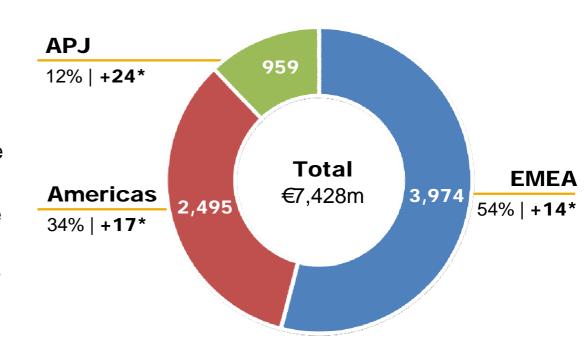
## **Broad Global Reach Provides Regional Balance**



#### FY 2007:

## Double-digit growth in all regions

- **EMEA:** Outstanding performances in Russia, France, Germany and the Nordics
- Americas: Brazil and Mexico were drivers high double-digit growth\*
- **APJ:** Remains a growth engine for SAP, including robust Japan



in € million | in percent of Software and software related service revenue | change compared to FY2006

© SAP Investor Relations 2007 / Page 6 \* at constant currency

### **SAP Offers the Deepest Industry Functionality**



## Balanced growth across established and focus Industries

 Oil & Gas, Consumer Products, Utilities, Banking and Retail top performers

#### **Banking**

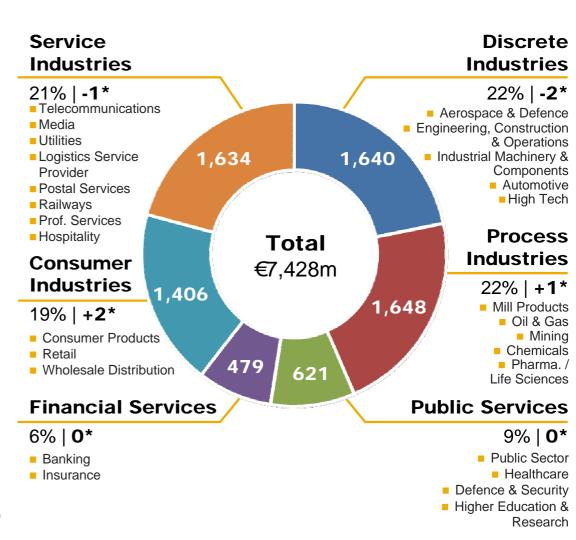
Selected customer wins:
 Bank of America, Nationwide,
 Lloyds TSB, ATB Financial

#### **Public Services**

U.S. Postal goes live with landmark HR system - provides HR services to nearly 700,000 employees. Other customers include State of Hessen, City of Paris, MIT, NASA.

#### Retail

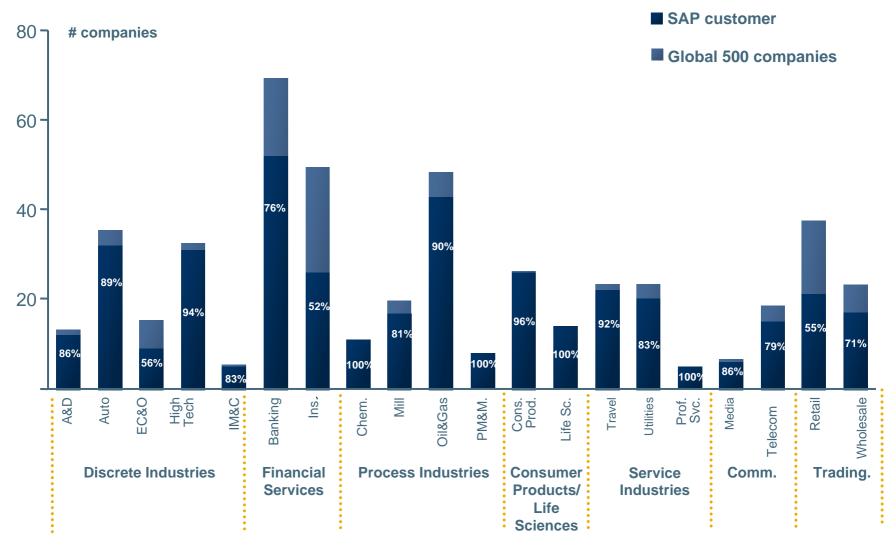
Strong double-digit growth in 2007, license revenues more than doubled in last three years



in € million | in percent of SSRS revenue | change compared to FY2006

## SAP Constantly Increased The Number of Accounts Within the Fortune 500 Companies





Note: Public Services accounts are not considered in the Global 500 analysis, Source: Fortune Magazine, Global 500 2007; SAP internal analysis

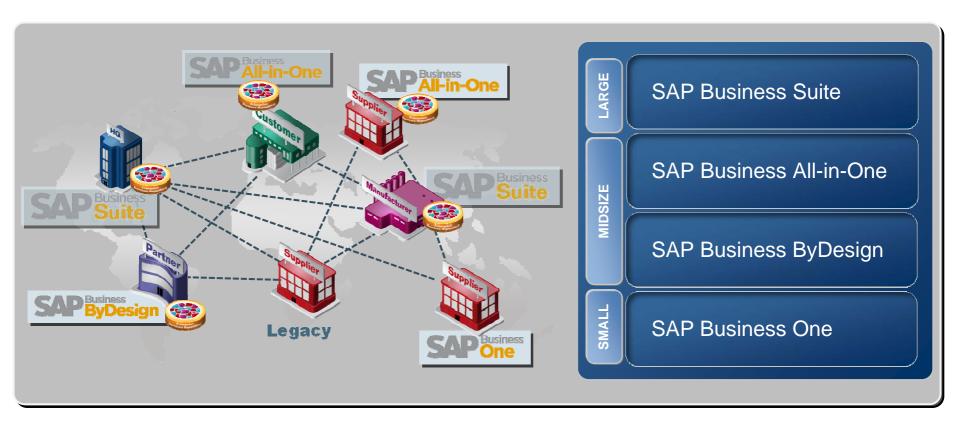
## **Growth Opportunities – Large Enterprise and SME**



	Go-to-r	market	Customer segment			
	Large Accounts	Direct	Large Enterprises (> 2,500 employees) ~\$30 billion market	Established		SAP Business Suite SAP ERP 6.0
	SME	Hybrid	Upper Midsize (500 - 2,500 employees) ~\$15 billion market	Business		SAP ERP 6.0 SAP Business All-in-One
		TCE	Lower Midsize (100 - 500 employees) ~\$15 billion market	New Business		SAP Business ByDesign
		Solely indirect	Small Businesses (5 - 100 employees) ~\$15 billion market	Established Business	•	SAP Business One

## **SAP Helps Companies of all Sizes to Run their Business Networks**





## A Truly Global Company – Growing across all regions...



### 17th Consecutive Quarter of Double-Digit Growth

- +24%\* Non-GAAP software and software related service revenue growth
- +12%\* SAP stand-alone Non-GAAP software and software related service revenue growth
- High win rate: +80% against next largest competitor
- Strong market momentum continues in SME, with +1,500 customers added, up 28%



## First Quarter 2008 – Strong Growth in Software and Software Related Service Revenues



#### **U.S. GAAP**

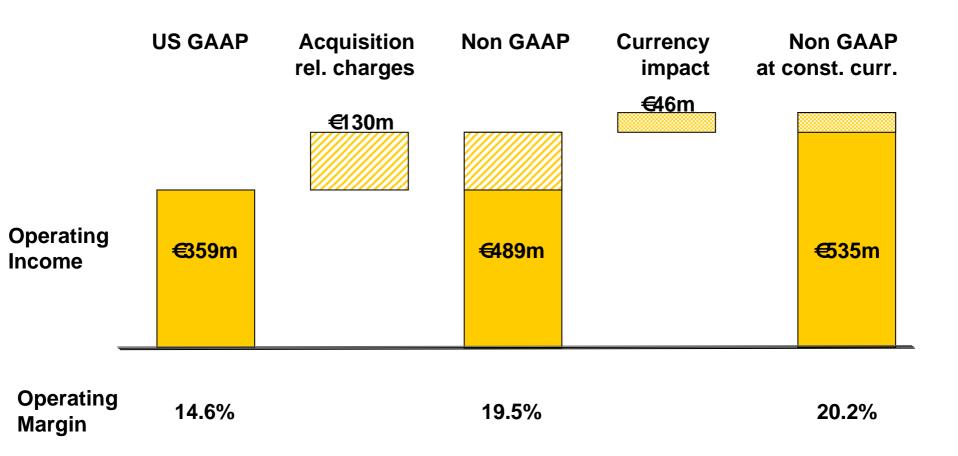
#### **Non-GAAP**

in €m	Q1/2008	Q1/2007	<b>%</b> △	Q1/2008	Q1/2007	<b>%</b> △	Q1/2008 (at const. curr.)	% △ (at const. curr.)
Software revenues	622	562	11	622	562	11	665	18
Software and software- related service revenues	1,736	1,515	15	1,783	1,515	18	1881	24
Total revenues	2,460	2,162	14	2,507	2,162	16	2645	22
Operating income	359	436	-18	489	447	9	535	20
Operating margin (%)	14.6	20.2	-5.6pp	19.5	20.7	-1.2pp	_	20.2%
Income from continuing operations	247	312	-21	345	319	8	-	-0.5pp —
Net income	242	310	-22	340	317	7	_	_
Basic EPS from cont. operations (€)	0.21	0.26	-19	0.29	0.26	12	-	_

### **Operating Income and Margin - Overview**

First Quarter 2008



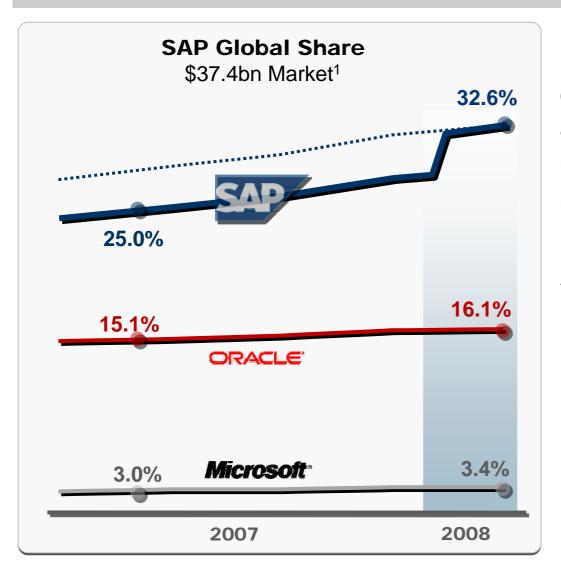


Non GAAP operating margin in Q1 2007: 20.7%

### **Continued Strong Share Gains**

### Organically and Through Acquisition





Q1 2008: Gained share across all regions

- +0.9 PP (organically)
- +3.3 PP (Business Objects acquisition)

Year on year 7.6 PP

<sup>1</sup> Relevant Enterprise Application Software & Software Related Services Market

### **Agenda**

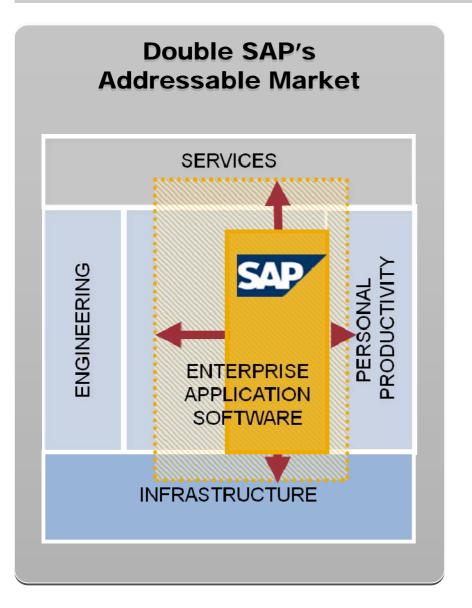


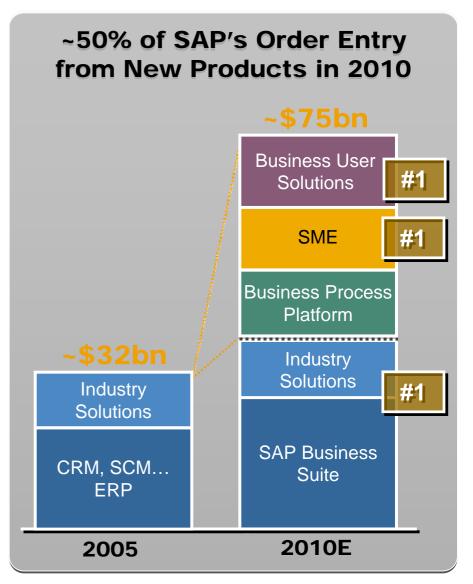


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### **Executing on SAP's Growth Strategy**







### **Strong Migration to SAP ERP**



Business User Solutions

V

~10,000 SAP ERP 6.0 customers (thereof 6,000 productive)

SME



Three successfully shipped enhancement packages (EP) prove SAP's unique technology of non-disruptive software delivery

Business Process Platform



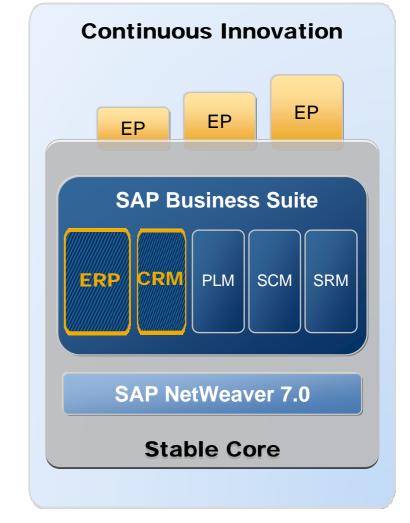
Rapid growth in focus industries

Industry Solutions



**SAP CRM 2007** successfully shipped

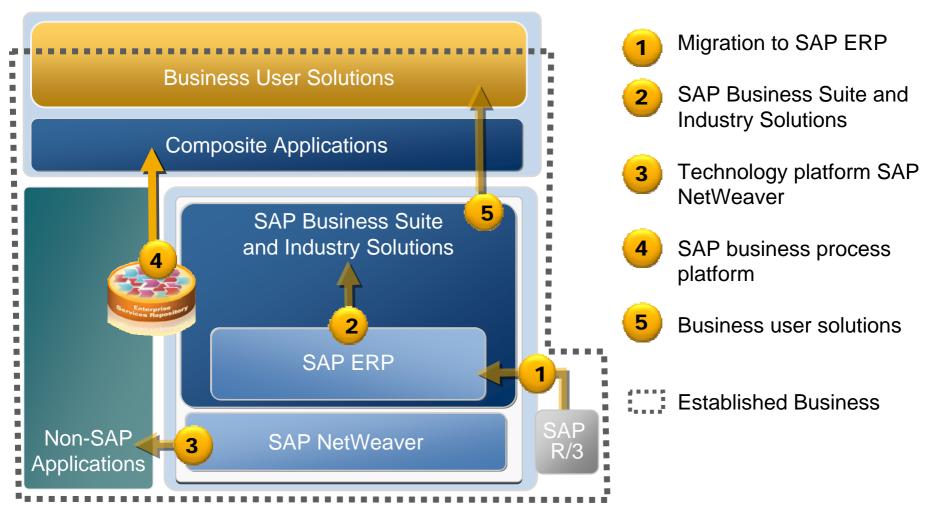
SAP Business Suite



### **Future Growth Opportunities in the Established Business**



## Platform Adoption Creates Up-Sell Opportunities in SAP's Large Customer Base

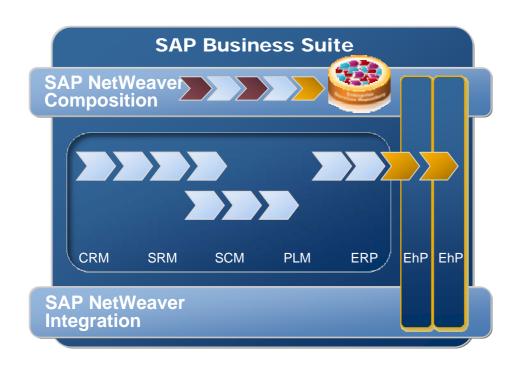


## SAP Business Suite: 2008 and Beyond

### **Easier to Consume, Continuous Innovation**



#### **Enhancement Packages - Optionally installed and activated**



- More end-to-end industry processes
- Harmonized user interface
- Embedded analytics
- Embedded search
- Continued SOA enablement

"

The implementation [of the Enhancement Package] was even simpler than a support package."



## **Business Process Platform - SAP's Enterprise Service Oriented Architecture Delivered**



Business User Solutions

SME

Business Process Platform

Industry Solutions

SAP Business Suite



#### **Product portfolio transformed**

- SAP Business Suite on business process platform
- SAP Business All-in-One on business process platform



#### Composition

SAP NetWeaver Composition Environment available



#### **Enterprise SOA**

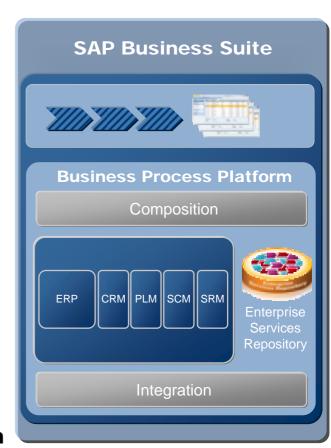
- Road map completed
- 170+ reference accounts
- 2,800+ enterprise services available



#### **Momentum in SAP NetWeaver**

- 38,700+ productive systems
- 26% increase\* in software revenue to \$1bn
- Standalone software revenue grew\* 67%

\*rolling four quarter basis year over year



## **Broad Product Portfolio for Small and Midsize Enterprises**



Business User Solutions

SME

Business Process Platform

Industry Solutions

SAP Business Suite SAP Business
One

SAP Business
ByDesign

Business All-in-One

Single Business
Application

Complete, Adaptable Configurable and Extensible

- 18,690 customers (+38%)
- 1,169 partners

- 150+ customer engagements
- Brand new product
- New business model (SaaS)

- 11,700 customers (+18%)
- 1,064 partners
- New release based on business process platform, including CRM

### Market Leader in the Fast-Growing Business User Segment



Business User Solutions

SME

Business Process Platform

Industry Solutions

SAP Business Suite #1



+



#1

Leader and Pioneer in **Enterprise Applications** 

~US\$10 bn Software and Software Related Services Revenues Leader and Pioneer in **Business Intelligence** 

~US\$1.25 bn Software and Software Related Services Revenues



**17%** of the **US\$15** bn market (growing at 9% – 12%\*)

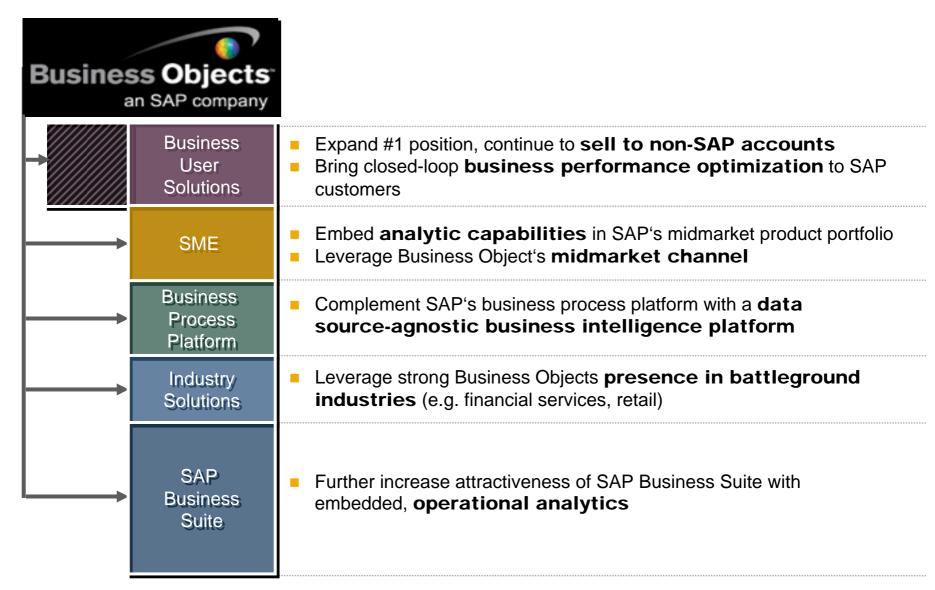
Governance, Risk, and Compliance

**Enterprise Performance Management** 

**Business Intelligence** 

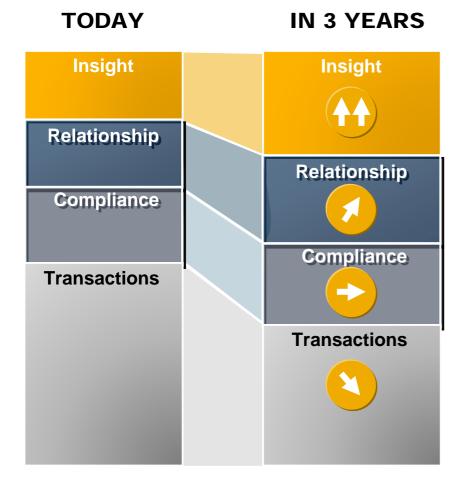
## **Business Objects Strengthens the Entire SAP Product Portfolio**





### Insight – Empower the Business User From Transactions to Collaboration





#### **Getting insight**

- Deliver and manage all types of information
- Easy access within the preferred user experience
- Predictive analysis, explorative search

#### Manage relationships

- Empower and connect people across org. boundaries
- Collaboration in teams across org. boundaries

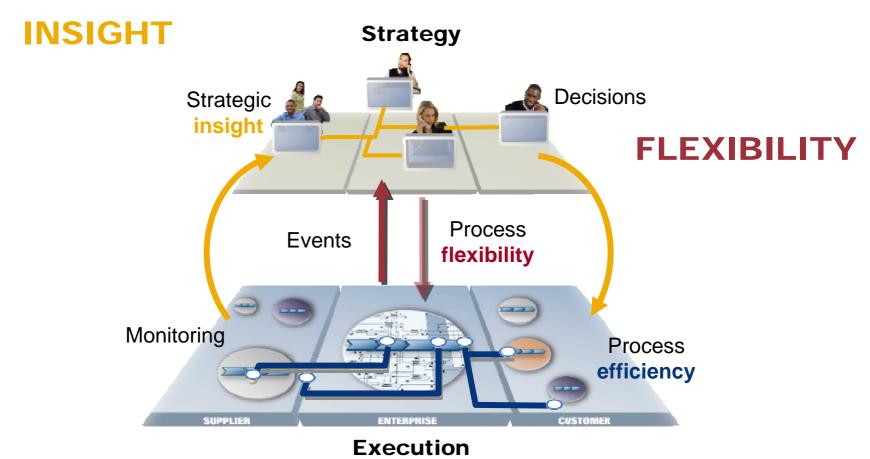
#### **Turning insight into decisions**

- Link between strategic goals and operational targets
- Enable situational processes ad-hoc

## With Enterprise SOA Delivered: What's Next?

Closed Loop Business Performance Optimization





**EFFICIENCY** 

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### SAP's Growth Strategy Mid-Term Goals



#### **Established Business**

#### SAP Business ByDesign

## **Business User Solutions**

## The foundation of SAP's business - highly profitable, organic growth

- Further double-digit software and software related service revenue growth at constant currencies, continuously outperform market
- Further operating margin expansion

Organic entry into untapped market, innovative volume business model

- Alternative deployment options
- 2008: ~€100 million accelerated investments
- 2009: No more accelerated investments
- Mid-term Revenue potential of ~US\$1bn

New business around Business Objects, an SAP company

- 2008: Organizational integration and product road map
- 2008-2010: Grow significantly faster than established business

Leverage new business investments for the established business

Aiming to rapidly move new business operating margins to levels achieved in the established business

## **SAP Is Well Positioned For Further Profitable Growth**





- Established business expected to continue to deliver double-digit growth (software and software related services revenues at constant currencies)
  - Strong customer base migration to SAP ERP 6.0 provides a foundation for further up-selling opportunities
  - Rapid SAP NetWeaver adoption delivers revenues today and provides a base for accelerated ecosystem related revenue contribution in the future
- Additional growth opportunities from new businesses
  - Acquisition of Business Objects expands SAP's product portfolio, creates access to new buying centers and improves competitiveness in battleground industries
- Top-line growth accompanied by expansion of Non-GAAP operating margin
  - Expected Non-GAAP operating margin growth in 2008: 120 170 basis points (at constant currencies), target range 28.5% 29.0%\*

