QSC AG

Jürgen Hermann, Chief Financial Officer

Deutsches Eigenkapitalforum Frankfurt, November 11, 2009



AGENDA

- 1. QSC AG the company
- 2. Financials
- 3. Outlook
- 4. Questions & Answers



OUR MISSION STATEMENT

QSC is the leading medium sized telecommunications provider in the telecommunication industry, creating sustainable value for its medium sized customers, its partners and employees through superior quality and customer orientation!



QSC AT A GLANCE

- QSC is a nationwide telecommunications provider for enterprise customers and resellers
- In 2008, QSC has generated revenues of € 413.3 million, earned an EBITDA of € 67.3 million and a positive net result
- In 2009, QSC will further improve its results and expects a Free Cash Flow > € 12 million leading to a Net Cash position
- Today QSC employs 700 staff, of which 450 are based in Cologne.
 QSC has seven additional offices in Berlin, Bremen, Frankfurt,
 Hamburg, Hanover, Munich and Stuttgart
- QSC is listed in the TecDAX stock index since 2004

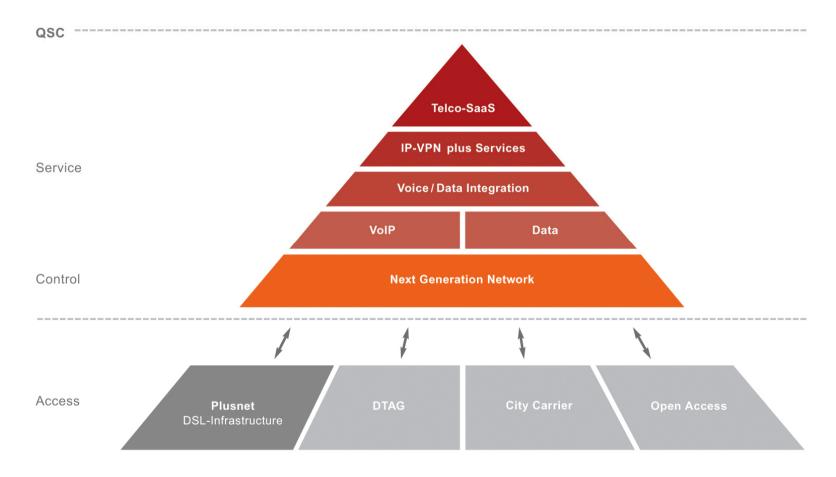


MARKET APPROACH A CUSTOMER-DRIVEN ORGANIZATION

Business Unit Managed Services	Business Unit Products	Business Unit Wholesale/Resellers	
8,300 medium-sizes enterpises (Revenues > € 50 million)	3.3 million SMEs and SoHos (Revenues < € 50 million)	< 1,000 ISPs, carriers, resellers and branded wholesalers	Target groups
Tailor-made solutions	Products with a high level of automatization	Pre-products for data and voice	Services
Direct sales force	Network of partners and distributors	Key account management	Sales
e.g. ADAC, ARAG, Tchibo	> 20,000 SMEs and SoHos	e.g. 1&1, Congstar, HanseNet, BT, Colt, Cable Operators	Customers



QSC BUSINESS MODEL SOLUTION PROVIDER WITH THE RIGHT TOOLBOX



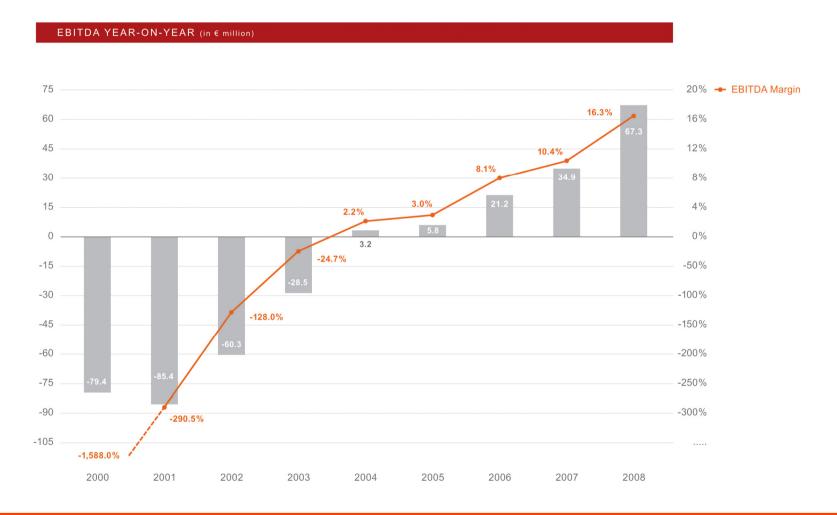


SINCE IPO, QSC IS A GROWTH COMPANY

REVENUE GROWTH YEAR-ON-YEAR (in € million) 262.5 194.4 +48.5 +17.7 50 **+24.4** 47.1 2001 2002 2000 2003 2004 2005 2006 2007 2008



QSC FOCUSES ON PROFITABLE GROWTH





QSC IS WELL POSITIONED IN ATTRACTIVE MARKETS

- QSC is the only medium-sized telco provider with a nationwide infrastructure in Germany
- QSC is the only telco provider who focuses on medium-sized companies and is on eye level
- The Next Generation Network is up and running
- The NGN is a prerequisite for ongoing innovative strength
- Innovative products and services are marketed by a focused sales strategy to
 - New mid-sized customers
 - Existing customer-base by upselling
- QSC is active in attractive growth markets
- => QSC is moving up the value chain!



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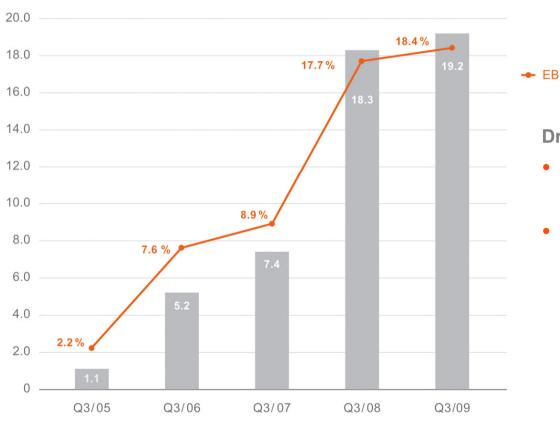
DEVELOPMENT DURING ECONOMIC CRISIS COINED BY FOCUS ON HIGH-MARGIN REVENUES

REVENUE GROWTH YEAR-ON-YEAR (in € million)



HIGH-MARGIN REVENUES LEAD TO RISING EBITDA

EBITDA QUARTER-ON-QUARTER (in € million)



→ EBITDA Margin

Drivers

- Focus on high-margin products and services
- Strict cost discipline and improved efficiency

QSC_{AG}

Q3 2009 CHARACTERIZED BY HIGHER GROSS PROFIT

In € millions	Q3 2008	Q3 2009	\triangle
• Revenues	103.6	104.4	+0.8%
• Network expenses (1)	70.3	69.1	-1.7%
Gross profit	+33.3	+35.3	+6.0%
Other operating expenses (1)	15.0	16.1	+7.3%
EBITDA profit	+18.3	+19.2	+4.9%
Depreciation	15.7	16.1	+2.5%
EBIT profit	+2.6	+3.1	+19.2%
Financial results	-0.4	-0.6	-50.0%
Income taxes	-0.1	-0.4	nm
Net profit	+2.1	+2.1	-

⁽¹⁾ Excluding depreciation and non-cash share-based payments

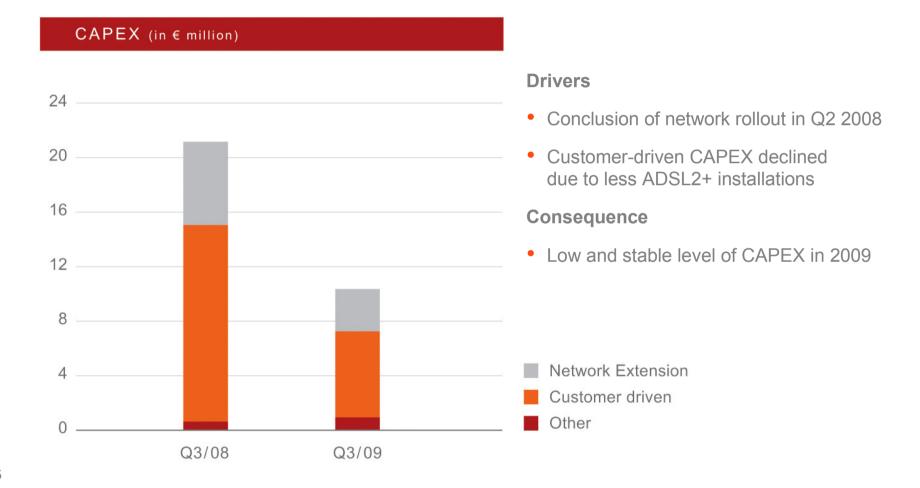
IN THE FIRST NINE MONTHS QSC HAS EARNED A SUSTAINABLE NET PROFIT

	Q1-Q3 2008	Q1-Q3 2009	\triangle
In € millions • Revenues	301.3	315.7	+4.8%
 Network expenses (1) 	205.9	208.2	+1.1%
Gross profit	+95.5	+107.5	+12.6%
Other operating expenses (1)	51.6	49.8	-3.5%
EBITDA profit	+43.9	+57.7	+31.4%
Depreciation	45.7	49.8	+9.0%
• EBIT profit (loss)	-1.8	+7.9	nm
Financial results	-1.4	-2.1	-50.0%
Income taxes	-0.3	-1.2	nm
Net profit (loss)	-3.5	+4.6	nm

(1) Excluding depreciation and non-cash share-based payments

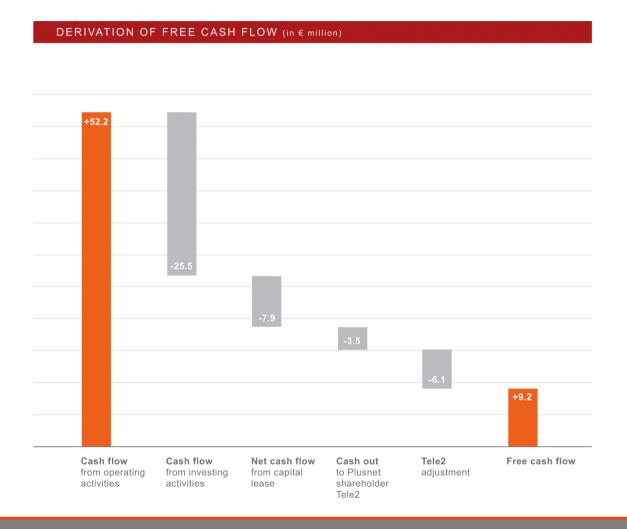


CAPEX HALVED IN Q3 2009





QSC EARNS POSITIVE FREE CASH FLOW ...

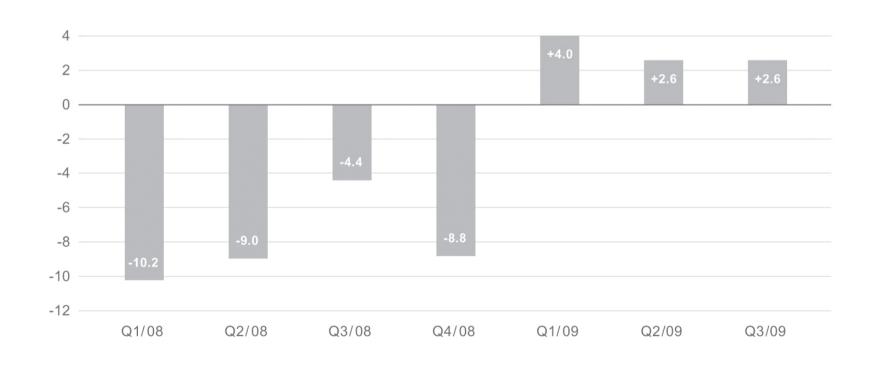


Drivers of FCF

- High cash flow from operating activities (+14% y-o-y)
- Lower Capex (-51% y-o-y)

... QUARTER BY QUARTER IN 2009

FREE CASH FLOW (in € million)





NET DEBT REDUCTION DUE TO FREE CASH FLOW

In € millions	Dec. 31, 2008	Sep. 30, 2009	\triangle
+ Cash and short-term deposits	+48.8	+42.1	-6.7
+ Available-for-sale financial assets	+0.3	+0.3	-
+ Liquidity	+49.2	+42.5	-6.7
- Finance lease obligations	-37.5	-26.8	+10.7
- Other short-term liabilities	-8.8	-3.7	+5.1
- Liabilities due to banks	-15.0	-15.0	-
- Financial debt	-61.3	-45.5	+15.8
= Net liquidity (net debt)	-12.2	-3.0	+9.2



QSC'S FINANCIAL SOLIDITY OUTPACE THE EUROPEAN TELCO INDUSTRY

LEVERAGE RATIO (net debt to EBITDA)

1.40 x -----

2009 estimated average leverage of European alternative Telcos



MAJOR ACHIEVEMENTS IN Q3 2009

- Focus on high-margin revenues is paying off
- Profitability is rising
- Continued focus on industrialization to increase efficiency
- Relaunch IPfonie centraflex with new functionalities
- Development of new distribution channel for IP-based products



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OUTLOOK 2009 FOCUS ON CASH FLOW AND PROFITABILITY

- General conditions in Germany still gloomy
- QSC will continue to focus on cash flow and profitability in Q4 2009 and beyond
- CAPEX will be less than € 50 million, nearly half the amount of 2008
 - => the investment period is over!



OUTLOOK 2009 QSC REVISED GUIDANCE

- EBITDA at the upper end of the € 68- to 78-million corridor and revenues at the lower end of the € 420- to € 440-million corridor
- Free cash flow of at least € 12 million, instead of the previously announced figure of at least € 10 million
- Sustained net income
- QSC will be net debt free at year-end 2009



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A complete list of the risks, uncertainties and other factors facing us can be found in our public reports and filings with the U.S. Securities and Exchange Commission.



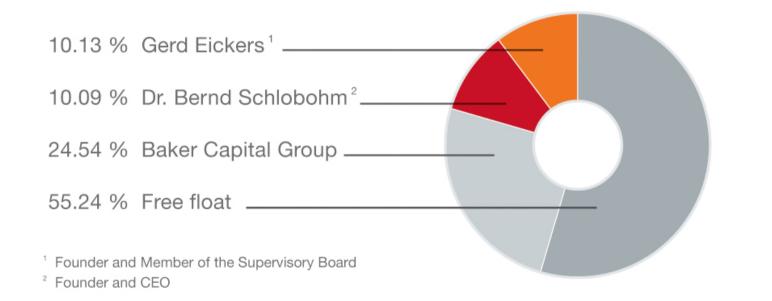
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STABLE SHAREHOLDER STRUCTURE SINCE IPO

SHAREHOLDER STRUCTURE



Status quo: 31/10/2009

