

MUNICH RE EQUITY STORY Executing business opportunities

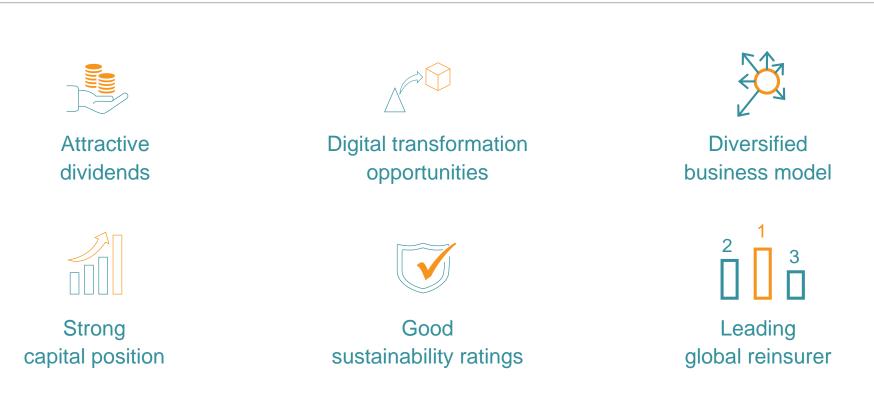


April 2018

Equity story

Why invest in Munich Re





Munich Re at a glance – Key financials



Munich Re		2017	2016	2015	2014	2013
Gross written premiums	€bn	49.1	48.9	50.4	48.8	51.1
Operating result	€m	1,241	4,025	4,819	4,028	4,398
Taxes on income	€m	298	-760	-476	312	-108
Consolidated result	€m	392	2,581	3,122	3,171	3,333
Investments	€bn	217.6	219.4	215.1	218.9	202.2
Return on equity	%	1.3	8.1	10.0	11.3	12.5
Equity	€bn	28.2	31.8	31.0	30.3	26.2
Off-balance-sheet reserves ¹	€bn	15.0	17.3	16.0	17.4	8.7
Net technical provisions	€bn	205.8	202.2	198.5	198.4	187.7
Staff at 31 December		42,410	43,428	43,554	43,316	44,665
Our shares						
Earnings per share	€	2.4	16.0	18.7	18.3	18.5
Dividend per share	€	8.60	8.60	8.25	7.75	7.25
Amount distributed	€m	1,290	1,338	1,329	1,293	1,254

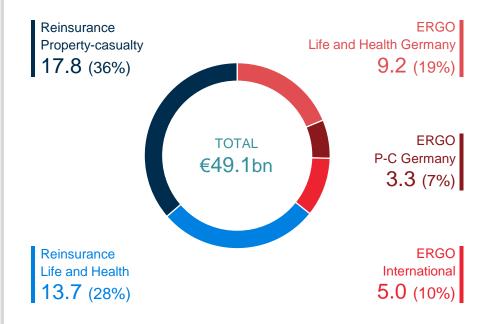
Share price at 31 December € 180.75 179.65 184.55 165.75 160.15 Market capitalisation at 31 December 28.0 28.9 30.8 28.7 28.7 €bn 161.1 166.8 No. of shares at year-end 155.0 172.9 179.3 m

1 Including amounts attributable to minority interests and policyholders.



Integrated business model of primary and reinsurance allows us to realise synergies and economies of scope

Agile business model – Segmental breakdown €bn



Reinsurance – Well positioned to manage the current market environment and drive innovation

- P-C: Efficiently running the traditional book, steady expansion of innovative products/solutions – strong reserving position
- Life and Health: Strong position in all major markets increasing contribution from initiatives portfolio

ERGO – Strategy Programme well on track, increasing earnings contribution

- Life and Health Germany: Continuously improving risk/return profile, including management of back book
- P-C Germany: Attractive business mix
- International: Strong presence in selected developed markets, capture opportunities in growth markets

Executing strategic priorities of the Group ...



STRATEGIC PRIORITIES

Earnings stabilisation and increase of earnings power

Focus on

- Profitability
- Business development
- Building new business models

Digital transformation

 Focus on leveraging all our strengths¹



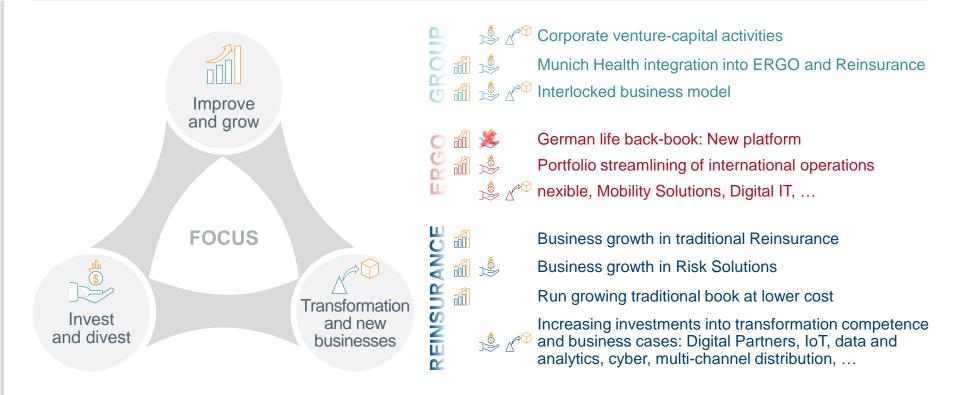
Leanness, complexity reduction

- Focus on business and smart governance
- De-focus from rest, and divest from sub-critical business

Equity story

... by strictly focusing on value-creating measures







Medium-term ambition – Pushing IFRS earnings beyond current level



ERGO >€0.5bn by 2020

- Substantial investments to strengthen position as leading primary insurer
- Cost savings to improve competitiveness

REINSURANCE ~€2.3bn by 2020 Improving earnings quality in property-casualty

- Growth initiatives to increase underwriting result, including cost savings
- Prudent assumption as regards reserves in tendency lower investment disposal gains, reserve releases cautiously set at 4%-points

Equity story

Reinsurance – Well positioned to profitably grow its core business fields and drive innovation in the industry







1 | Strategic initiatives – | Significant additional result contribution expected

BUSINESS GROWTH



- Expansion in currently underrepresented segments/markets
- Stronger focus on US regional business
- Selective expansion of cat XL business

Smart growth in core emerging markets

- Focus on Asia, Latin America and Africa
- Expansion of specialty business
- Public sector development

Capital management solutions

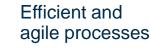
- Expanding global footprint
- Diversifying portfolio

Living client centricity

- Shifting client-facing functions to regional centers, e.g. Asia, Latin America
- Strengthening client proximity, e.g. ADVANCE¹



 Invest in in-house cyber expertise and technology partnerships





- Complexity and cost reduction
- Digitalisation of selective processes and functions

BUSINESS

EXCELLENCE

Equity story

2 Risk Solutions: Continued strong earnings contribution adjusted for one-offs – medium-term ambition confirmed



GROSS EARNED PREMIUMS



Portfolio consolidation – profitability over growth



- Hartford Steam Boiler (HSB) personal lines
- American Modern (AMIG)
- Lloyds



Focus on specialty lines

COMBINED RATIO



Adjusted for one-offs in line with medium-term ambition



- HSB multi-channel strategy
- AMIG renewed operational infrastructure



- Cyber
- Performance guarantees, e.g. Greentech

3 We invest in data and technology as enablers for innovation and focus on tangible business impact



MUNICH RE STRATEGIC ADVANTAGES

Domain expertise in underwriting, claims, risk managementEfficient access to new solutionsGlobal presenceFinancial strengthStrong brand and reputationNo IT legacy



- Digital cooperation models (Digital Partners, multi-channel distribution, ...)
- IoT applications and services (via HSB)

Expanding the boundaries of insurability

- Cyber (re)insurance and embedded service solutions for cedants and insureds
- GWP 2017 US\$ 354m, low loss ratios, stringent accumulation control

Data-driven

 Digitally augmented underwriting/ claims solutions for our cedants

Investments in technology and people

- Bi-modal IT, smart data analytics, data storage ("data lake"), cooperation with technology analytics providers
- >150 FTEs with data-science background

Strategic investments in partnerships



- >€60m invested into >10 assets focusing on InsurTech, IoT and data specialists
- Focus on joint value creation

Reinsurance Life and Health -



Tapping growth opportunities in North America and Asia

Canada (€5.1bn / 37%)

- Competitive environment, but still very good profits under all metrics
- Leading market position allows for one-off opportunities
- Multi-channel distribution initiative to become a leading writer of group benefits

USA (€2.8bn / 20%)

- High new business value with attractive risk-return profile
- Dedication to develop FinMoRe business and predictive analytics to foster growth
- Rigorous in-force management addressing performance issues in pre-2009 legacy block

UK (€1.9bn / 14%)

- Successful FinMoRe and longevity proposition
- Strong results from in-force portfolio
- Unattractive margins in protection business

Continental Europe (€0.6bn / 5%)

- Sound but stagnating traditional business overall
- Solvency II generates demand for tailor-made solutions

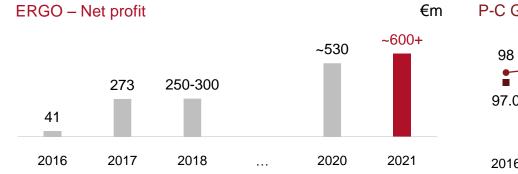
Asia (€2.2bn / 16%)

- Pleasing development of new and in-force business
- Persistingly high demand for FinMoRe and successful offering of asset protection
- Substantial contribution from health business

Australia (€0.8bn / 6%)

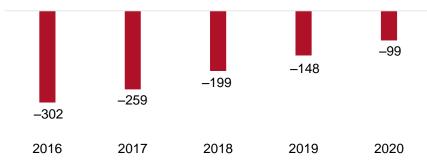
- Rehabilitation efforts and in-force management continue
- Opportunistic approach to new business

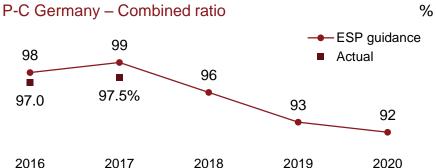
ERGO Strategy Programme – Continuously increasing net profit

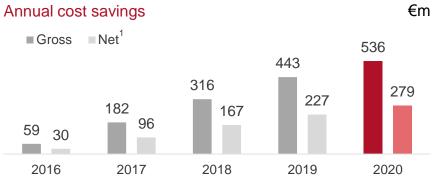


€m

Net profit impact of investments¹









1 After policyholder participation and taxes.

ERGO Strategy Programme (ESP) on track – Groundwork for growth laid, first success visible

	Guidance 2017	Actual 2017	ESP Plan 2020
Total premiums ERGO	€18–19bn¹	€18.5bn	€19.5bn
Net profit ERGO	€200–250m ²	€273m	~€530m
Investments (net)	€259m³	€170m	€1,008m
Total cost savings (accumulated)	€96 m³	€91m	€279m
Combined ratio P-C Germany	98 % ²	97.5%	92%

GROUNDWORK FOR GROWTH

- Sales: Overheads reduced by 36%
- New products launched revamping of portfolio P-C, Life and investment funds moving ahead
- Sales results 2017 higher than planned

INNOVATIVE INITIATIVES

- Successful start of nexible in Germany
 - Strategic partnership with Deutsche Telekom to develop Safe Home won "Insurance Innovation of the Year"
- ERGO Mobility Solutions started, strategic partnership with Ford Germany

DIGITAL TRANSFORMATION PROCEEDS

- Go-live of ERGO group-wide customer self-service portal, number of users increased by 43% to 685,000
- STP⁴ in P-C from 2015 to 2017 significantly increased, e.g. in motor to 53% (37%), in legal protection to 66% (52%)
- Digital IT fully up and running currently ~120 experts at locations in Berlin and Warsaw





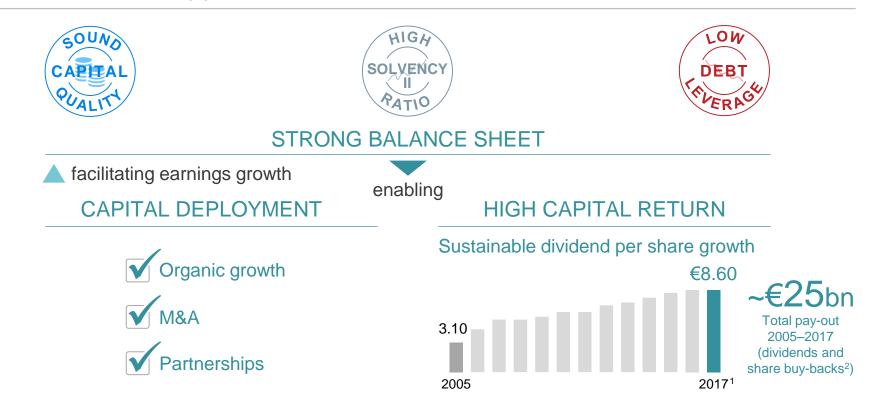




Equity story

Strong balance sheet allows us to execute business opportunities





Munich Re proves a superior risk/return profile



RoE exceeds % cost of capital 16 Value creation 12 8 Average cost of capital 4 0 2005 2011 2017 ~8% ~10% 13-year average RoE Average cost of capital

Performance vs. major peers % and insurance index¹ Total shareholder return (p.a.) 16 Peer 4 Munich RE 🚔 Peer 3 12 • Peer 1 Peer 5 8 Peer 7 Index Peer 6 4 Peer 2 C 25 20 30 35 40 Volatility of total shareholder return (p.a.)

1 Annualised total shareholder return defined as price performance plus dividend yield over the period from 1.1.2005 until 31.3.2018; based on Bloomberg data in local currency; volatility calculation with 250 trading days per year. Peers: Allianz, Axa, Generali, Hannover Re, Scor, Swiss Re, ZIG, Stoxx Europe 600 Insurance ("index").

Outlook 2018



GROUP

Gross premiums written €46–49bn

REINSURANCE

Gross premiums written €29–31bn

ERGO

Gross premiums written €17–18bn

€2.1–2.5bn

€1.8–2.2bn

€250–300m

Return on investment



P-C combined ratio¹





P-C combined ratio Germany International ~96% ~97%

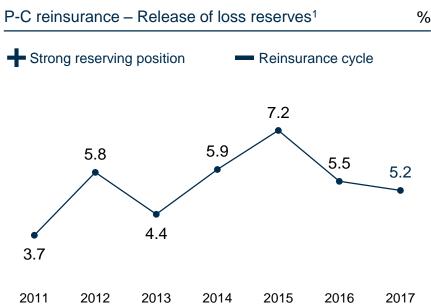
Group

Conservative accounting translates into earnings as a result of ordinary business activity





Part of the valuation reserves realised as a result of usual portfolio turnover



Ongoing releases of loss reserves without weakening resilience against future volatility

IFRS capital position



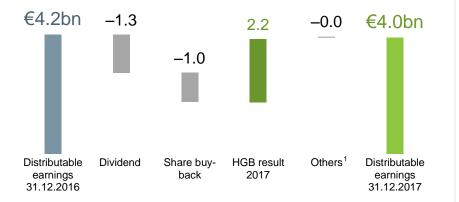
Equity			€m	Capitalis	ation			
Equity 31.12.2016	31,785		Change Q4	0.4	0.4	0.4		
Consolidated result	392		538		4.4	4.2	0.3	0.3
Changes				4.4	4.4		2.8	2.8
Dividend	-1,333		0				2.0	2.
Unrealised gains/losses	360		452					
Exchange rates	-1,837		-267					
Share buy-backs	-1,015		-272	-				
Other	-154	1	-23	13.6	13.4	12.6		
Equity 31.12.2017	28,198 💻		428			12.0	10.1	10
				30.3	31.0	31.8	27.8	28.
Unrealised gains/losse	es e	Exchange rates		2014	2015	2016	30.9. 2017	31.1 201
Fixed-interest securities 2017: €97m Q4: €217m		FX effect mainly driven by	VUS\$		bt leverage			Br
Non-fixed-interest securitie	S				bordinated		10.	.0%
2017: €260 m Q4: €22	24m			Ec	uity		SVE!	RAGY

1 Strategic debt (senior, subordinated and other debt) divided by total capital (strategic debt + equity). 2 Other debt includes Munich Re bank borrowings and other strategic debt.

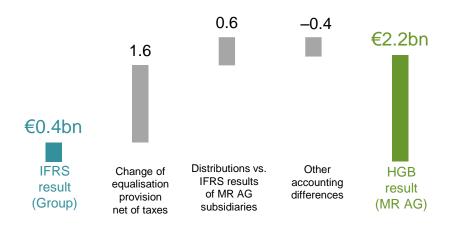


Distributable earnings largely stable – Solid result of parent company safeguards financing of capital repatriation

HGB result financing capital repatriation



Reconciliation of IFRS (Group) to German GAAP (HGB) result (Munich Reinsurance Company)



Economic earnings 2017 – Outlook 2018: Slightly above IFRS result outlook of €2.1–2.5bn



€bn	Actual	Expectation
Operating economic earnings	0.1	1.9
Expected return existing business	0.7	
New business value	-1.0	
Operating variances existing business	0.4	
Economic effects	1.9	1.4
Interest rate	1.3	
Equity	1.2	
Credit	1.1	
Currency	-2.5	
Other ¹	0.7	
Other non-operating earnings	-1.4	-0.8
Total economic earnings 2017	0.5	2.4
Total economic earnings 2016	2.3	2.5

Operating economic earnings

- Positive operating economic earnings in Reinsurance Life and Health and ERGO offset by negative contribution from Reinsurance P-C (major losses –€2.3bn above expectation)
- Expectation: Operating economic earnings without variances in new and existing business

Economic effects

- Both reinsurance and ERGO with high economic gains on risk-free interest rates, credit spreads and infrastructure
- Reinsurance with high economic loss from FX development over the year, partially compensated for by high gains on equities
- Expectation: Influence of capital market parameters on assets and liabilities, assuming stability

Other non-operating earnings

 Expectation: Taxes on expected earnings in particular, as all other line items are pre-tax

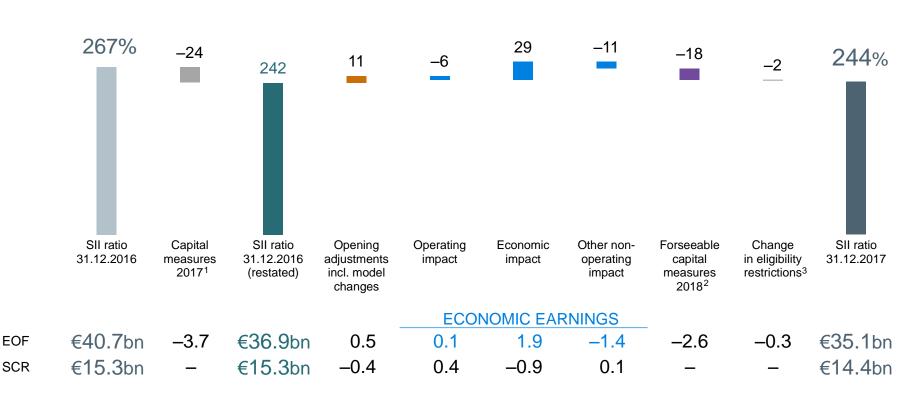


P&L attribution – Pleasing economic earnings in RI L/H and ERGO compensates for nat-cat-driven loss at RI P-C

Munich Re (Group) 2017 €bn 	Reinsurance L/H	Reinsurance P-C	ERGO L/H Germany	ERGO P-C Germany	ERGO International	Munich Re (Group)
Operating economic earnings	1.6	-2.0	0.0	0.2	0.3	0.1
Expected return existing business	0.2	0.2	0.2	0.0	0.1	0.7
New business value	1.1	-2.4	0.1	0.0	0.2	-1.0
Operating variances existing business	0.3	0.2	-0.3	0.2	0.0	0.4
Economic effects	0.3	0.6	0.6	0.2	0.3	1.9
Other non-operating earnings	-0.8	0.0	-0.3	-0.1	-0.2	-1.4
Total economic earnings	1.0	-1.4	0.3	0.2	0.3	0.5

SII ratio in a comfortable range

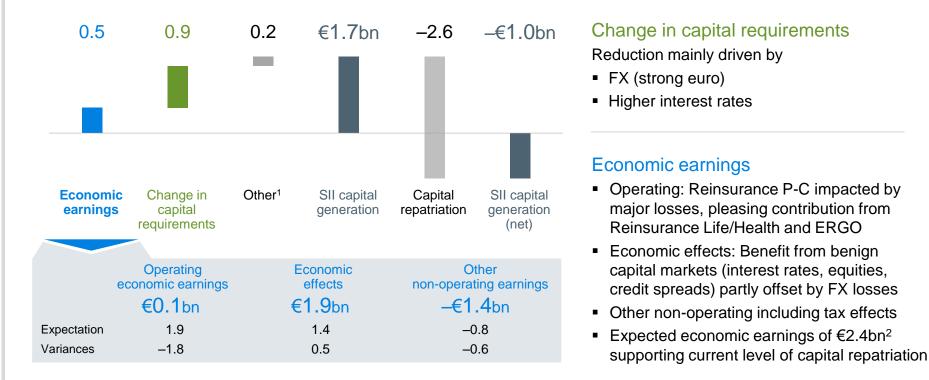




Operating impact and economic impact pre tax; taxes incl. in other non-operating impact. 1 Dividend payment in 2017 (€1.3bn), share buy-back (€1.0bn) and repayment of subordinated bond in 2017 (€1.4bn). 2 Foreseeable dividend for 2017 (€1.3bn), foreseeable share buy-back in 2018/19 (€1.0bn) and foreseeable repayment of subordinated bond in 2018 (€0.3bn). 3 Change in non-available own fund items.

Nat cat impact on economic earnings influences capital generation





Breakdown of solvency capital requirement (SCR) by risk category and segment



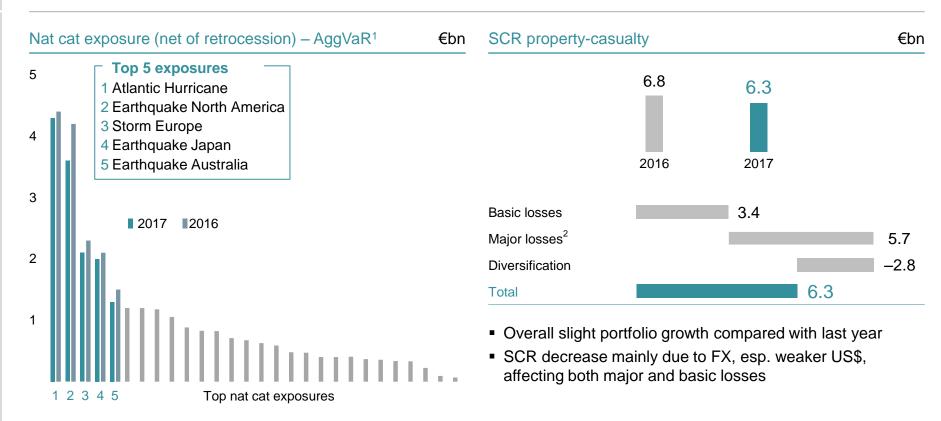
	Grou	р		RI	ERGO	Div.	
Risk category (€bn)	2016	2017	Delta	2017	2017	2017	Remarks
Property-casualty	6.8	6.3	-0.5	6.2	0.4	-0.3	Appreciation of euro
Life and Health	5.2	4.9	-0.3	4.3	0.8	-0.2	Appreciation of euro
Market	9.9	9.2	-0.7	5.9	5.6	-2.3	Higher interest rates reduce interest-rate risk
Credit	4.0	3.4	-0.6	2.2	1.3	-0.1	Appreciation of euro
Operational risk	1.4	1.2	-0.2	0.8	0.8	-0.3	
Other ¹	0.6	0.7	+0.1	0.5	0.2		
Simple sum	27.9	25.8	-2.1	19.9	9.1	-3.2	
Diversification	-10.0	-9.1	+0.9	-7.4	-2.0		Diversification benefit: 35%
Tax	-2.6	-2.3	+0.3	-2.1	-0.6		
Total SCR	15.3	14.4	-0.9	10.4	6.6	-2.6	

Appreciation of euro and increase in interest rates largest determinant of SCR changes

1 Capital requirements for associated insurance undertakings and other financial sectors, e.g. institutions for occupational retirement provisions.

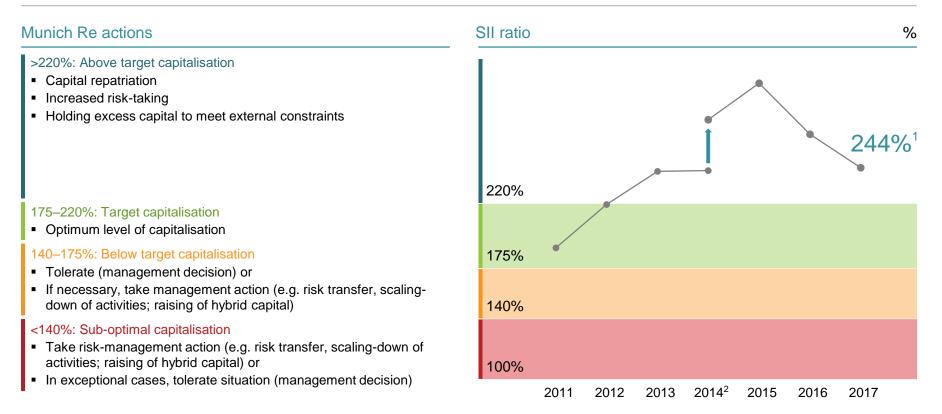
Property-casualty risk

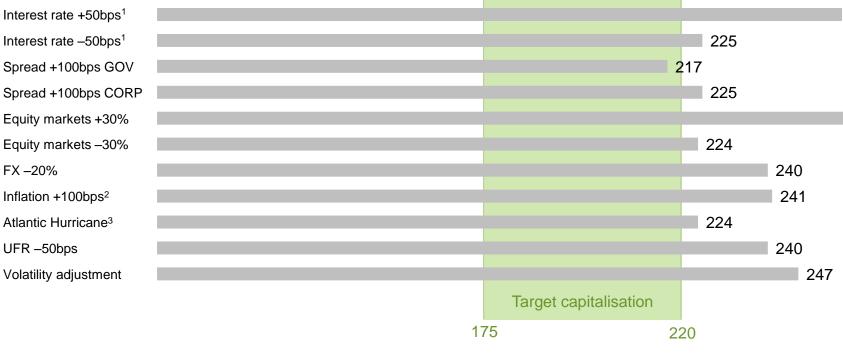




Development of Munich Re's Solvency II ratio







Sensitivities of SII ratio

Backup: Group - Risk disclosure

Ratio as at 31.12.2017



244%

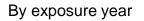
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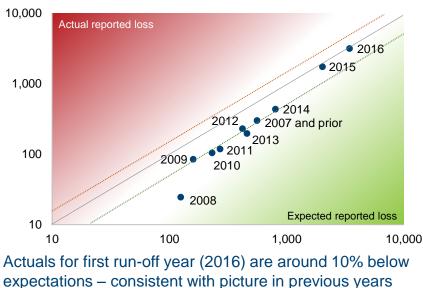
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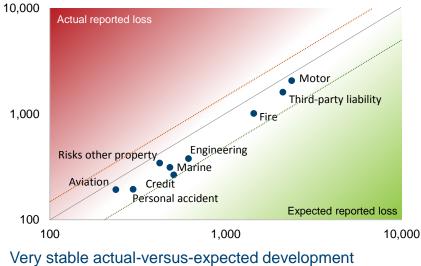
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Very strong reserving position – Actual losses consistently below actuarial expectations throughout the years

Reinsurance group – Comparison of incremental expected losses with actual reported losses¹







per line of business

Legend: Green Actuals below expectation Red Actuals above expectation Solid line Actuals equal expectation Dotted line Actuals 50% above/below expectations

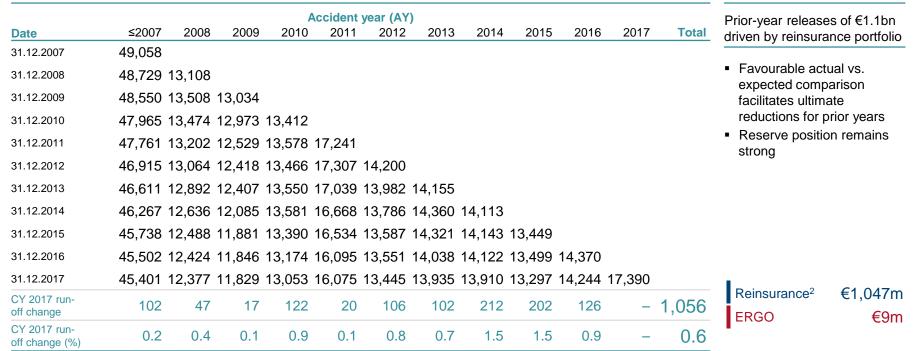
Munich RE 🗐

€m

By line of business

Positive run-off result without weakening resilience against future volatility







Ultimate reduction

€m

1 Basic and major losses; accident-year split partly based on approximations. 2 Thereof €984m basic and €63m major losses.

Munich Re (Group) – Outstanding bonds



Senior and subordinated bonds¹

Nominal volume	Coupon rate p. a.	Emission/Issue	Maturity	First possible redemption date
€900m	Until 2022 6.25%, thereafter variable	2012	2042	26 May 2022
£450m	Until 2022 6.625%, thereafter variable	2012	2042	26 May 2022
€1,000m	Until 2021 6.00%, thereafter variable	2011	2041	26 May 2021
£300m	Until 2018 7.625%, thereafter variable	2003	2028	21 June 2018
US\$342m	7.45%	1996	2026	



1 As at 31 December 2017. Bonds with a nominal value below €100m not considered. In addition, Munich Re has placed some natural catastrophe bonds.

Turning risk into sustainable value – Company success through responsibility

Commitments...



 \bigcirc



... implementation ...

Environmental, Social, Governance (ESG) Group-wide carbon-neutrality since 2015; sharedvalue projects closely related to our core business; high corporate governance standards

Corporate responsibility in insurance

Integration of ESG aspects into core business (process, guidelines, tools); prudent Group-wide control, support and training

Corporate responsibility in investment

Sustainability one criterion for investment decision; incorporated in our Group-wide investment guideline



... external recognition



In Collaboration with RobecoSAM 🐢



We actively embrace ESG factors along the value chain in our insurance business operations and asset management

Reinsurance



Munich Re – Leading global reinsurer



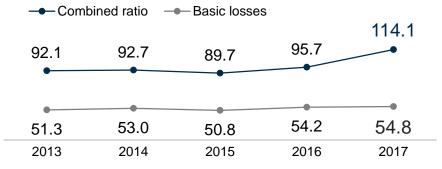
Rank	Company	Country	Net reinsurance premiums written 2016 (US\$ m)
1	Swiss Re	Switzerland	33,570
2	Munich Re	Germany	31,839
3	Hannover Re	Germany	15,363
4	Berkshire Hathaway Re	USA	13,917
5	SCOR	France	13,231
6	Reinsurance Group of America	USA	9,249
7	Lloyd's	UK	8,959
8	China Re	China	7,514
9	Everest Re	Bermuda	5,271
10	MS&AD Holdings	Japan	5,181
11	Partner Re	Bermuda	4,954
12	General Ins. Corp. of India	India	4,675
13	Transatlantic Holdings Inc.	USA	3,969
14	Korean Re	South Korea	3,891
15	XL Catlin	Bermuda	3,527
16	Mapfre Re	Spain	2,946
17	Sompo	Japan	2,874
18	Tokio Marine	Japan	2,685
19	Maiden Re	Bermuda	2,655
20	R+V Versicherung	Germany	2,302
	Total top 40		200,973

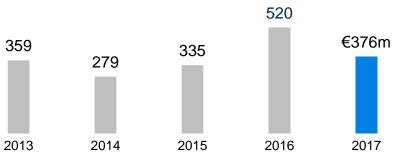
Source: Standard & Poor's, September 2017.

Reinsurance – Overview



Property-casualty – Combined ratio	% Life and Health –	Technica	l result			€m
Thereof natural catastrophes	€m	3,678	929	149	538	764
Major losses (net)	€m	4,314	1,542	1,046	1,162	1,689
Net technical provisions	€bn	68.1	67.1	65.4	63.5	60.5
Investments	€bn	85.8	91.9	89.2	88.0	79.2
Gross written premiums	€bn	31.6	31.5	28.2	26.8	27.8
		2017	2016	2015	2014	2013





Figures from 2016 including reinsurance business of Munich Health.



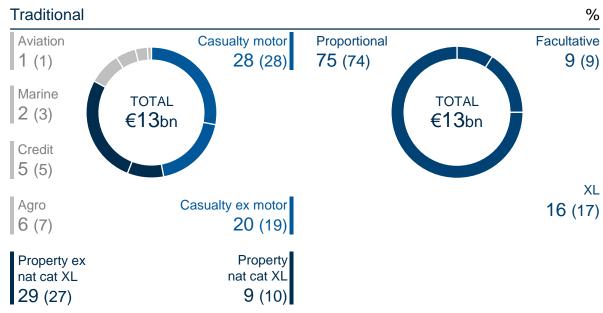
Stable top line despite portfolio management measures – well balanced diversified portfolio



- Targeted withdrawal from unprofitable business
- Offset by selective underwriting of attractive business opportunities in traditional reinsurance
- Sustained high level of tailor-made solutions

- Well balanced traditional portfolio
- Slight move towards casualty and other property
- Dominated by US business around 60%
- Consistent exit from underperforming business – profitability before growth

Portfolio management and high share of proportional business supports earnings resilience





Share increases

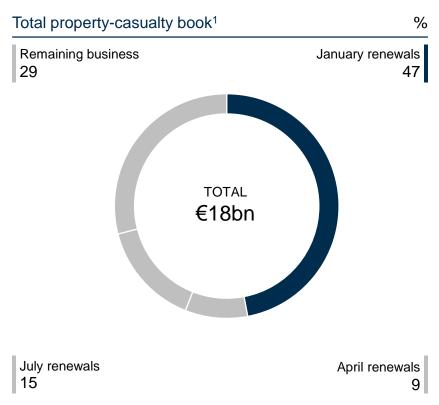
- Proportional property and casualty following the realisation of profitable business opportunities
- Accordingly, ongoing slight shift towards proportional business

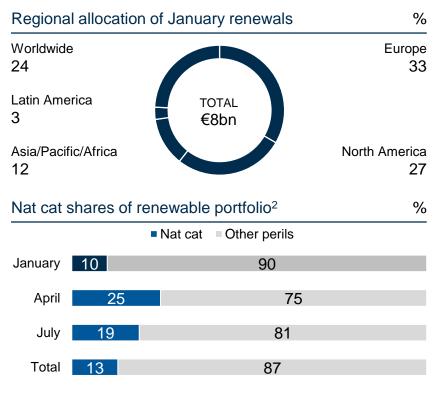
Share decreases

- Rigorous top-line reductions in agro and marine, credit volume slightly down
- Property nat cat XL portfolio relatively stable overall



January renewals – Roughly half of total P-C book up for renewal, regional focus on Europe





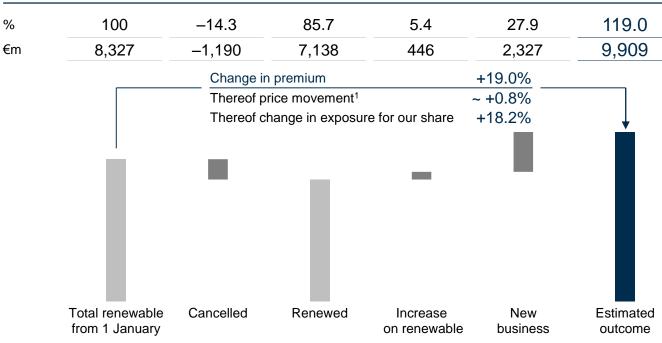
1 Gross premiums written. Economic view - not fully comparable with IFRS figures. 2 Total refers to total p-c book, incl. remaining business.



Substantial rate increases in loss-affected business – Attractive business opportunities lead to top-line growth



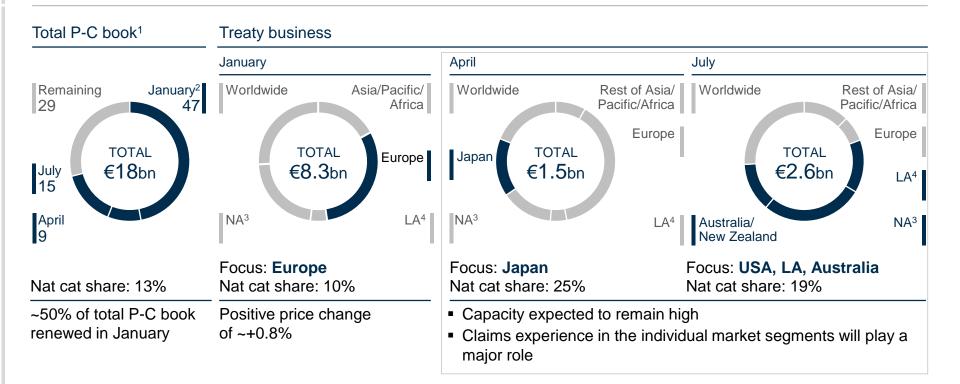
January renewals 2018



- Positive price change for the first time in four years
- Nat cat losses in 2017 stop downward trend – substantial rate increases in loss-affected business, stabilisation elsewhere
- Significant top-line growth, seizing various opportunities in proportional casualty and property business, ...
- ... including a few very large transactions

Improvement in market conditions expected to continue

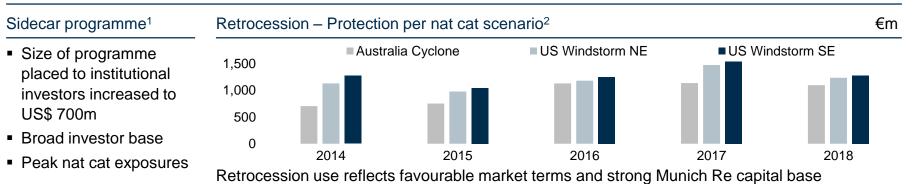




Munich Re is utilising multiple channels as instrument for risk management



Munich Re channels to tap alternative capacity sources



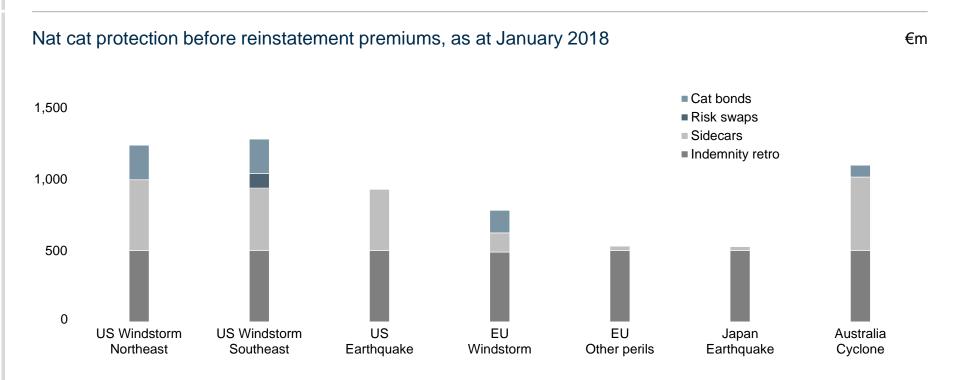
Enhanced risk management and client offerings on basis of ART channels

- Combining Munich Re's unique value proposition in managing peak risk with client access to institutional investor capacity
- Taking advantage of alternative sources of capital for clients and Munich Re's own book
- Munich Re ILS service for third parties completes offer as customised stand-alone service or integrated into traditional solutions

Broad distribution channels to ART markets increase flexibility of Munich Re balance sheet – relationship-based approach allows for scaling-up

Munich Re's maximum in-force nat cat protection





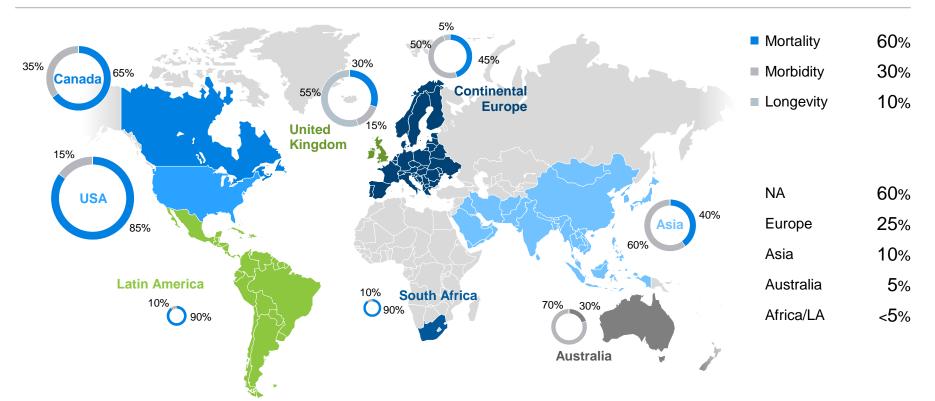
Outstanding insurance-linked securities (ILS) – Munich Re's Capital Partners unit is a recognised player in the ILS market



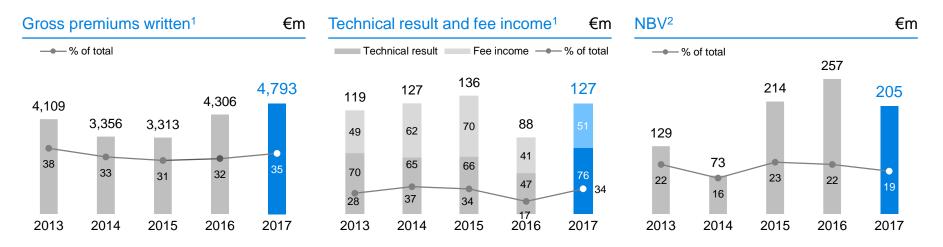
	Transaction	Closing	Maturity	Volume	Perils covered	
For clients	Pandemic Emergency Financing Facility	7/2017	7/2020	US\$ 225m	Class A – Pandemic influenza, Coronavirus	 Generation of fee
Lia Vi Vi Ba				US\$ 95m	Class B – Filovirus, Coronavirus, Lassa Fever, Rift Valley Fever, and Crimean Congo Hemorrhagic Fever	Active investor in
	Lion Re II DAC	6/2017	7/2021	€200m	Europe Windstorm, Italy Earthquake, Europe Flood	the primary and
	Vitality Re VIII Re Ltd.	1/2017	1/2021	US\$ 200m	US health risks	secondary market
	Vitality Re VII Re Ltd.	1/2016	1/2020	US\$ 200m	US health risks	 Improvement of
	Bosphorus 2 Re Ltd.	8/2015	8/2018	US\$ 100m	Earthquake Turkey	own risk/return
	Azzurro Re I DAC	6/2015	1/2019	€200m	Italy Earthquake	profile and cost
	Fonden	8/2017	8/2020	US\$ 150m	Class A – Mexico Earthquake	efficiency
		8/2017	12/2019	US\$ 100m	Class B – Atlantic Hurricane	 Utilisation of
		8/2017	12/2019	US\$ 110m	Class C – Pacific Earthquake	unexhausted risk budgets
For Munich Re's	Eden Re II Ltd. (Series 2018-1)	12/2017	3/2022	US\$ 300m	Various perils	 Offering one-stop
	Eden Re II Ltd. (Series 2017-1)	12/2016	3/2021	US\$ 360m	Various perils	shopping to clients
book ¹	Queen Street XII Re DAC	5/2016	4/2020	US\$ 190m	Hurricane US & Windstorm Europe	as sponsors
	Queen Street XI Re DAC	12/2015	6/2019	US\$ 100m	Hurricane US & Cyclone Australia	
	Queen Street X Re DAC	3/2015	6/2018	US\$ 100m	Hurricane US & Cyclone Australia	

Well diversified portfolio: North American overweight reflects market size – Biometric risk exposure dominated by mortality





Financially Motivated Reinsurance – Well established value proposition, trong demand prevails



Portfolio development

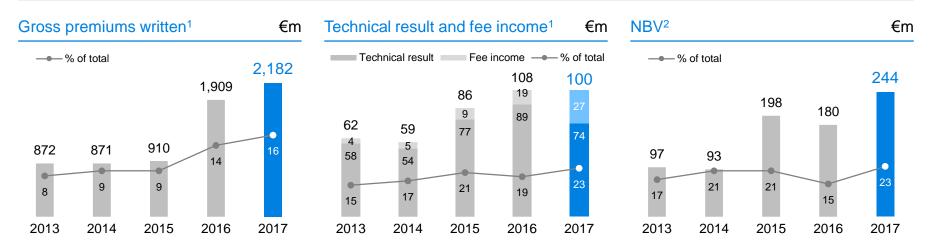
- Geographically well diversified portfolio
- Transaction types tailored to client needs
- 17 new treaties concluded in 2017
- 2017 new business value again at very attractive level, dominated by APAC and Europe

Expectations going forward

- Demand will remain high
- Number, size and type of transactions are difficult to predict and will vary on an annual basis



Asia – Vital new business production secures growth across the region



Portfolio development

- Sustained growth path recurring business steadily increasing
- Recent growth particularly emanating from Greater China
- Tailor-made market and client strategies, growth supported by broad range of services
- Record NBV in 2017, supported by FinMoRe

Expectations going forward

- Reinsurance markets will continue their growth path
- Demand for solvency relief and financing solutions will remain high
- Underwriting discipline will remain high although competition and pressure on prices are expected to increase
- Closely watch product trends in critical illness

Munich RE

Longevity – Book developed carefully in line with risk appetite



Gross premiums written €m Liability assumed p.a. — % of total 2,788 484 417 381 1.884 312 1,366 982 120 2013 2013 2014 2015 2016 2017 2014 2015 2016

€m Strategic proposition

- Longevity considered to be primarily a risk-management tool to balance mortality portfolio and to stabilise earnings
- Prudent approach in pricing and valuation because of uncertainty about future mortality trend

Portfolio development

- Portfolio comprises longevity swaps in UK
- First transaction concluded in 2011 after in-depth research
- Execution of 1-2 transactions per year
- Claims emerge better than expected in pricing
- Reduction of 2017 premium driven by exchange rate movements

Expectations going forward

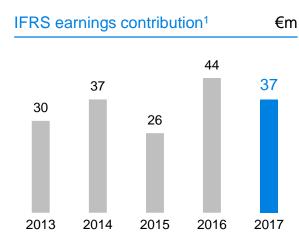
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2017

- Evolutionary development of portfolio within clearly defined risk tolerance
- Careful investigation of expansion into other markets
- High market potential but also significant pressure on prices
- Continuation of highly selective approach and prudent valuation (no significant recognition of NBV)



Asset protection – Comprehensive solutions to non-biometric financial risks gaining significance



Product portfolio

- Solutions to Basel III and Solvency II needs
- Resolution of accounting asymmetry
- ALM solutions for smaller players, i.e. reinsurance solutions for business with significant market risk
- Development of modern savings products

Strategic proposition

- Wide range of tailor-made solutions
- Legal, regulatory and structuring expertise
- State-of-the-art in-house hedging platform

Portfolio development

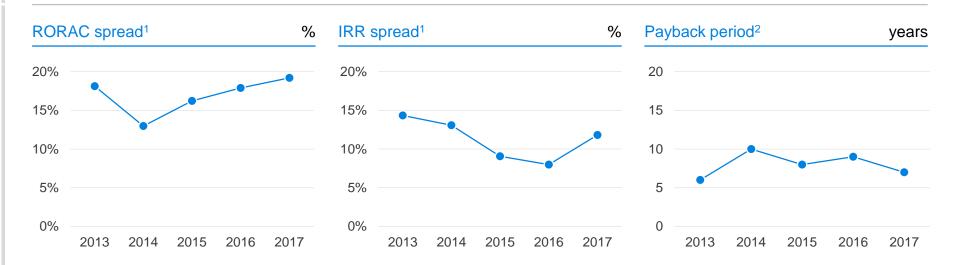
- Portfolio continues to gain significance
- Growing contribution to NBV
- Positive experience variances indicating effectiveness of market risk hedges

Expectations going forward

- Existing book dominated by Asia/Japan
- Current opportunities mainly in Europe, Asia/Japan and North America

New-business profitability continues to be strong



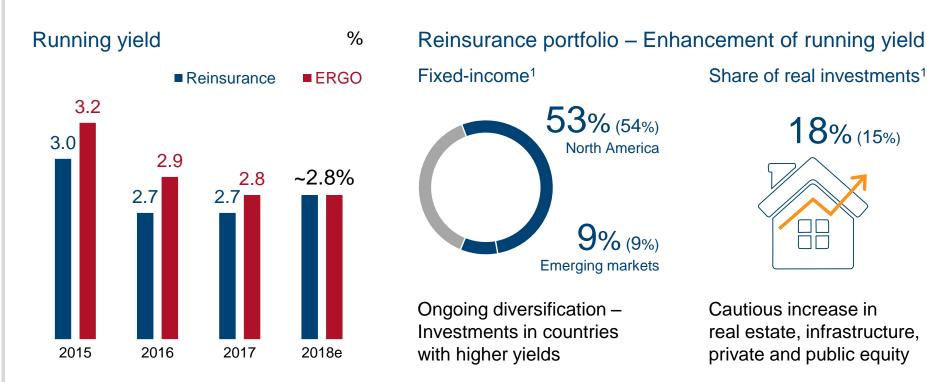


- Very good new-business profitability relative to economic risk capital and total investment
- Composition of new business portfolio main driver of changes over the years
- Positive impact in 2017 from US tax reform

 Payback period particularly influenced by share of business with financing character

Trough of running yield attrition reached – Diversification and real investments improve return







Figures from 2016 including international primary insurance business of Munich Health.

ERGO – Overview 31.12.2017

		2017	2016	2015	2014	2013
Gross written premiums	€bn	17.5	17.4	16.5	16.7	16.7
Investments	€bn	141.1	139.4	131.0	135.5	126.7
Net technical provisions	€bn	137.6	135.2	130.3	132.4	125.1
Combined ratio p-c Germany	%	97.5	97.0	97.9	95.3	96.7
Combined ratio p-c International	%	95.3	98.0	104.7	97.3	98.7

Premium split by region – 2016	%	Distribution channels Germany – New business 2016 %			
Rest of World	Germany	Banks/other	Tied agents 55		
14	74	5			
Belgium 2		Direct 18			
UК	Poland	Broker			
3	7	22			



Munich RE

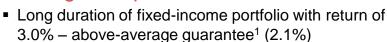
New set-up for traditional book, revised product portfolio

Strategic rationale

ERGO Life Germany –

- Decision to keep and manage traditional life backbook - make most of value potential
- Run-off significantly improves capital position
- Dividends from traditional life companies for 2017
- Continuous free-up of tied capital expected
- Opportunity to unlock earnings potential in in-force

Ringfencing of back-book – or building on expertise



- ALM: Asset/liability duration difference about 1 year
- Hedging programme against reinvestment risk in place since 2005 - continuous roll-over and adjustments
- Cash flows matched for 40 years

Managing the run-off



- Separate organisational unit for traditional life business established - fully operational as at 1 January 2018
- ERGO and IBM agreed on life portfolio management partnership – start of migration onto new IT platform in 2018
- Medium-term ambition: transform existing entity into a professional run-off business model
- Significant earnings potential by reduction of IT costs (sourcing/partnership) and realisation of efficiency gains

New business approach – revised product portfolio



- New business via ERGO Vorsorge
- New product suite focusing on biometric and capitalefficient products
- New life and pension products successfully launched in 12/2017
- Dependency on products with long-term interest guarantees will be significantly lower compared with traditional life book

Backup: ERGO

ERGO Life Germany – Key figures and ZZR

Key figures ¹		%		
	2021	 2017	2016	2015
Reinvestment yield	n.a.	1.5	1.3	1.8
Average yield	~2.0	3.0	3.4	3.4
Average guarantee ⁴	~1.1	2.1	2.4	2.7

ZZR – Low interest-rate reserve €bn

- Local GAAP reserve against low interest rates
- Partly financed through unrealised gains positive impact on IFRS earnings when realised
- Expected accumulated ZZR in 2018: ~€6.5bn

	2017	2016	2015	2014
Accumulated ZZR	5.0	3.6	2.5	1.5

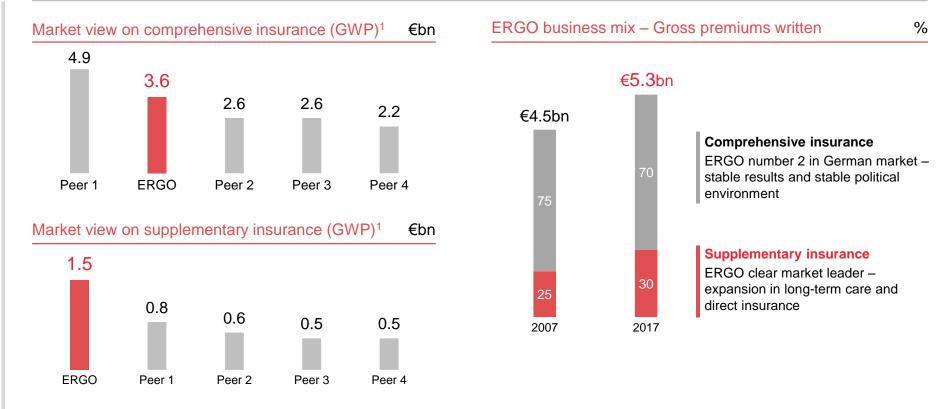
Key financials ³			€bn		
	2017	2016	2015		
Free RfB	1.4	1.2	0.9		
Terminal bonus fund	0.9	1.1	1.6		
Unrealised gains	10.4	13.7	12.2		

ZZR reference rate – Projection²





ERGO Health Germany – Stabilise comprehensive insurance, Munich RE strengthen supplementary insurance



ERGO International – Portfolio management



STRATEGY WELL ON TRACK

- Fostering strong market positions, e.g. in Poland (P-C result of +€50m in 2017) and India (31% profitable growth in 2017)
- Belgium: Run-down successfully initiated, de-risking of life business
- First results of portfolio optimisation: Sale of entities in Switzerland, Slovakia and Luxembourg
- Successful integration of international health business
- New governance implemented and executed

We laid a solid base for our international business ...

ONGOING PORTFOLIO OPTIMISATION

- Analysing further divestment opportunities
- Realising efficiency gains and enhancing productivity
- nexible to launch its Austrian operations in 2018
- Coherent cost-saving programme initiated

ACHIEVING MEDIUM-TERM TARGETS



- Completing portfolio optimisation
- Identifying and securing new markets and business opportunities
- Driving technological innovation and thought leadership across all international business activities

... with multiple initiatives on the way ...

... to further improve profitability

Financial highlights 2017





Dividend stable at €8.60 per share¹, despite nat cat losses – Price and volume increase in January renewals

Munich Re (Group) – 2017 (Q4 2017)

Net result €392m (€538m)

Reinsurance result of €120m affected by heavy nat cat claims, pleasing ERGO result of €273m – Tax income offsets FX losses Operating result €1,241m (€864m)

Technical result including fee income in Reinsurance Life and Health of €428m close to original guidance – Good technical profitability at ERGO Investment result

Rol: **3.2%** (3.4%)

Solid investment return, attrition of running yield decelerating – Reinvestment yield at 1.9% in Q4

Shareholders' equity

€28.2bn

(+1.5% vs. 30.9., -11.3% vs. 31.12.16) Strong capitalisation is basis for high pay-outs – SII ratio almost stable² at 244%

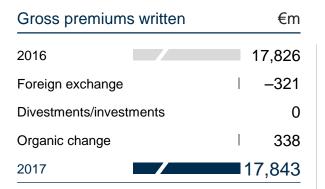
HGB result (German GAAP) $\neq 2.2$ bn

Release of equalisation reserve in fire and aviation – Distributable earnings largely unchanged at €4.0bn

January Renewals

- Premium increase: 19.0%
- Price increase: ~0.8%

Reinsurance Property-casualty Key financials 2017



- Negative FX effects, mainly US\$ and GBP
- Growth from new and existing treaties, mainly in motor and property lines
- Cancellation/modification of large proportional treaties in China across several lines of business

Major result drivers						
		2016				
Technical result	-1,261	1,859	-3,120			
Non-technical result	627	425	202			
thereof investment result	1,895	1,589	306			
Other	158	-259	417			
Net result	476	2,025	_2,501			
	Q4 2017	Q4 2016				
Technical result	120	217	-97			
Non-technical result	165	57	108			
thereof investment result	459	323	136			
Other	-94	-10	-84			
Net result	191	264	73			



€m

Q4: Basic loss ratio relatively high, driven by cautious loss picks as well as individual nat cat and property losses FY: Elevated expense ratio of 33.5% due to true-ups from prior years (0.5%-pts.) and profit-commission adjustments

FY: High nat cat loss ratio of 22.0%, thereof

impact from hurricanes Harvey, Irma and

Investment result

Technical result

Maria: €2.7bn/16.4%

- FY: Stable regular income; high disposal gains and improved derivative result
- Q4: Return on investment: 3.0%

Other

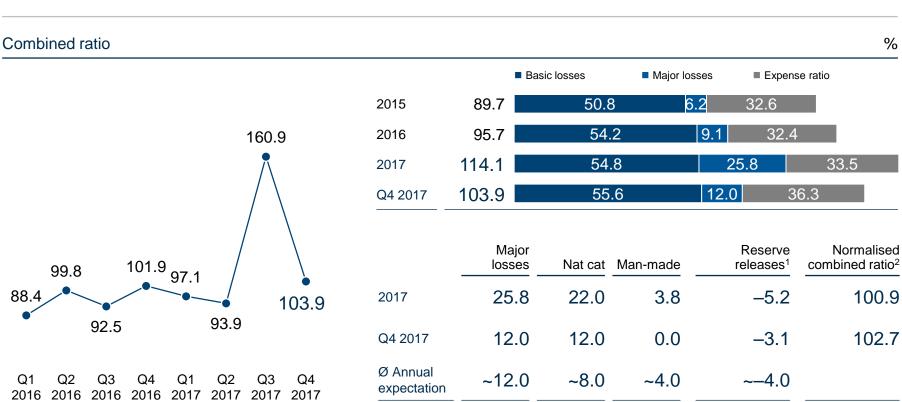
FY: FX result of –€141m vs. €445m

88.4

Q1

2016

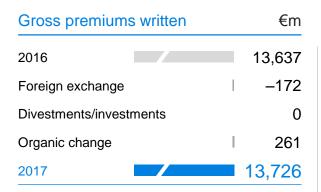
Reinsurance Property-casualty – Combined ratio 2017



1 Basic losses prior years, already adjusted for directly corresponding sliding-scale and profit commission effects. 2 Based on reserve releases of 4%-pts.; 2017 adjusted for several larger prior-year commission effects of 0.5%-pts.



Reinsurance Life and Health Key financials 2017



- Negative FX effects from GBP und US\$
- Business growth in Australia, Canada, Asia and Middle East

Major result drivers			
	2017	2016	
Technical result	376	520	-143
Non-technical result	331	116	216
thereof investment result	865	686	179
Other	-112	-120	8
Net result	596	515	81
	Q4 2017	Q4 2016	
Technical result	144	216	-72
Non-technical result	94	22	72
thereof investment result	204	179	25
Other	61	-105	166
Net result	299	132	167



€m

Technical result incl. fee income of €428m

- FY: Almost meeting original guidance, despite negative impact from recaptures in Q2 and Q3
- Q4: Strong contribution from North America and the UK, some positive oneoffs, partly offset by negative result in Australia

Investment result

- FY: High regular income supported by deposits retained on assumed reinsurance; high disposal gains
- Q4: Return on investment: 3.2%

Other

- FY: FX result of –€27m vs. €128m
- Q4: Tax gain of €80m driven by US tax reform

ERGO Life and Health Germany Key financials 2017



Gross premiums written €m		Major result drivers	S			€m
2016	9,177		2017	2016		Technical result
Foreign exchange	10	Technical result	435	270	164	 FY: Enhanced profitability in Life, Health and Direct business supported by one-offs
Divestments/investments	0	Non-technical result	270	357	-87	in Life
Organic change	43	thereof investment result	4,196	4,415	-219	 Q4: Increased shareholder participation in Life
2017	9,210	Other	-529	-513	-16	Investment result
	0,210	Net result	175	114	61	 FY: Moderate decrease in regular income
 Life: -€123m Decline mainly in regular premi attrition of back book 	ums due to		Q4 2017	Q4 2016		 FY: Lower result from derivatives partly reversed in Q4 Q4: Return on investment: 3.5%
 Health: +€141m Positive development due to pr 	omium	Technical result	184	141	43	Other
adjustments and new business		Non-technical result	58	-52	110	• FY: Restructuring expenses in 2016,
supplementary health		thereof investment result	1,066	717	349	ESP investments in 2016 and 2017FY: Tax rate of 34.4% vs. 25.3%

-176

66

Other

Net result

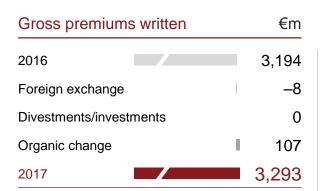
• Q4: Tax refund in 2016; higher costs for Strategy Programme

-182

95 –28

6

ERGO Property-casualty Germany Key financials 2017



• Organic growth mainly driven by fire/property and marine

Major result drivers	;		
	2017	2016	
Technical result	138	139	0
Non-technical result	105	-11	116
thereof investment result	185	80	105
Other	-187	-200	13
Net result	57	-72	129
	Q4 2017	Q4 2016	
Technical result	16	15	1
Non-technical result	32	27	5
thereof investment result	48	48	0
Other	-55	-31	-24
Net result	7	11	-18



€m

Technical result

- FY: Combined ratio of 97.5% slightly above previous year's level, but below annual guidance; strategic investments had impact on combined ratio of ~1.7%-pts. vs. 2016
 - Loss ratio: Overall claims experience in 2017 slightly above expectations due to nat cats in Q4
 - Expense ratio improved by 1.6%-pts.
- Q4: Combined ratio at previous year's level, negatively impacted by nat cats

Investment result

- FY: Higher disposal gains and lower equity impairments
- Q4: Return on investment: 2.8%

Other

- FY: Restructuring expenses and one-offs in 2016, ESP investments in 2017
- FY: Tax rate of 2.7% vs. 37.0%

Combined ratio

2015

2016

2017

Q4 2017

ERGO Property-casualty Germany 2017

64.7

61.9

64.1

66.2

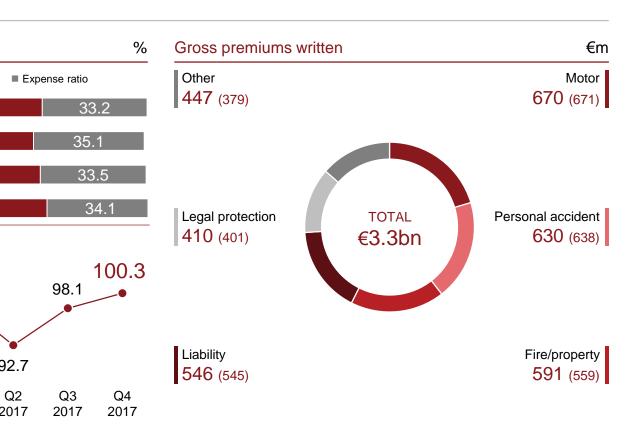
Loss ratio

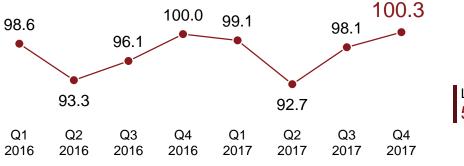
97.9

97.0

97.5

100.3







ERGO International Key financials 2017



Gross premiums written	Major result drivers	Major result drivers				
2016	5,018		2017	2016		Technical result
Foreign exchange	-7	Technical result	20	-72	92	 Life (+€26m): Improvement mainly due to sale of Italian entity; Belgium again with
Divestments/investments	-84	Non-technical result	199	423	-224	negative result
Organic change	116 International Internationa	thereof investment result	470	797	-327	 P-C¹ (+€70m): Improvement driven by Poland (tariff adjustments in motor lines)
2017	5,043	Other	-179	-352	173	Investment result
 Life: –€306m 	0,010	Net result	40	-1	42	 FY/Q4: High level of realised gains at
Italy: Sale of entity in Q2 2016 ((–€112m)					Belgium Life in 2016
Belgium: Discontinuation of new	· /		Q4	Q4		 FY: Lower regular income due to sale
from Q3 2017, Poland and Aus	tria: Less new		2017	2016		of Italian entity
single-premium business		Technical result	-100	-86	-14	 Q4: Return on investment: 4.8%
 P-C¹: +€281m Increase mainly driven by strong growth in 		Non-technical result	151	267	-115	Other
Poland and the Baltics as well a integration of ATE in Greece (+	as by	thereof investment result	206	359	-153	 FY/Q4: High provisions for restructuring expenses at Belgium Life in 2016
	,		00	407	404	Shperioes at Beigiani Elle In 2010

Other

Net result

-62 -197

-16

-11

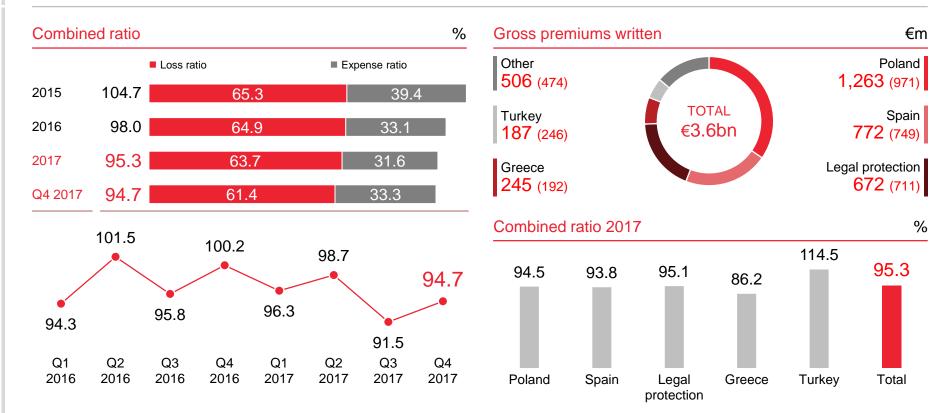
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Health: +€50m Growth in Belgium and Spain

•	FY: Tax rate of 34.4% vs. 124.2%	

ERGO International – Property-casualty¹ 2017





Investments

Investment result 2017

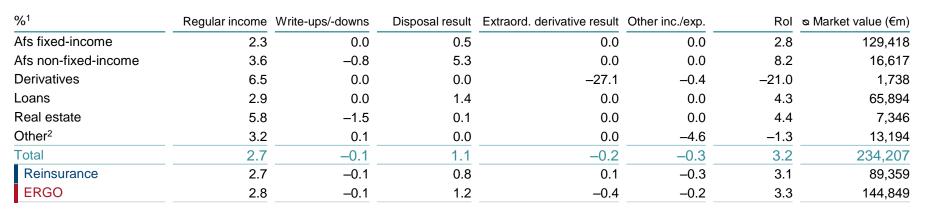


Investment result (€m)	Q4 2017	Return ¹	2017	Return ¹	2016	Return ¹
Regular income	1,557	2.7%	6,438	2.7%	6,663	2.8%
Write-ups/write-downs	-82	-0.1%	-241	-0.1%	-400	-0.2%
Disposal gains/losses	755	1.3%	2,494	1.1%	2,603	1.1%
Derivatives ²	-59	-0.1%	-470	-0.2%	-713	-0.3%
Other income/expenses	-188	-0.3%	-609	-0.3%	-586	-0.2%
Investment result	1,982	3.4%	7,611	3.2%	7,567	3.2%
Total return		4.9%		1.9%		4.2%

3-month reinvestme	ent yield	Q4 2017	Write-ups/ write-downs	Disposal gains/losses	Derivatives	2017	Write-ups/ write-downs	Disposal gains/losses	Derivatives
Q4 2017	1.9%	Fixed income ³	-9	578	-78	Fixed income ³	-13	1,605	-95
Q3 2017	2.0%	Equities	-60	184	11	Equities	-133	886	-363
Q3 2017	2.0%	Commodities/inflation	2		16	Commodities/inflation	40		-3
Q2 2017	1.8%	Other	-14	-7	-7	Other	-136	3	-10

1 Annualised return on quarterly weighted investments (market values) in %. 2 Result from derivatives without regular income and other income/expenses. 3 Thereof interest-rate hedging ERGO: Q4 –€18m/€1m (gross/net); 2017 –€126m/–€18m (gross/net).

Return on investment by asset class and segment 2017

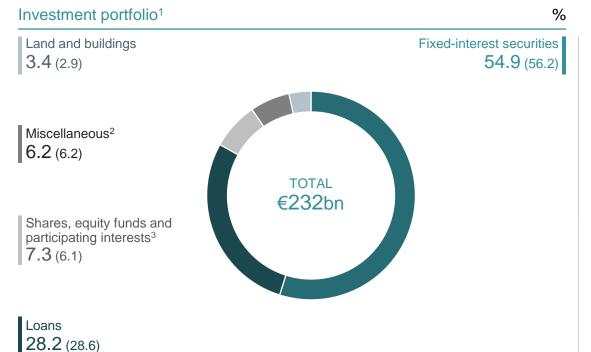


---- Return on investment -Average 3.2% 4.6% 4.1% 3.6% 3.4% 3.2% 3.0% 2.9% 2.7% 2.7% 2.7% 2.7% 2.6% Q1 2015 Q2 2015 Q3 2015 Q4 2015 Q1 2016 Q2 2016 Q3 2016 Q4 2016 Q1 2017 Q2 2017 Q3 2017 Q4 2017



Investment portfolio





Portfolio management in Q4

- Ongoing geographic diversification
- Increase in Spanish government bonds
- Reduction in covered bonds and bank bonds
- Further increase in equity exposure
- Investments in infrastructure

Investment portfolio 2017

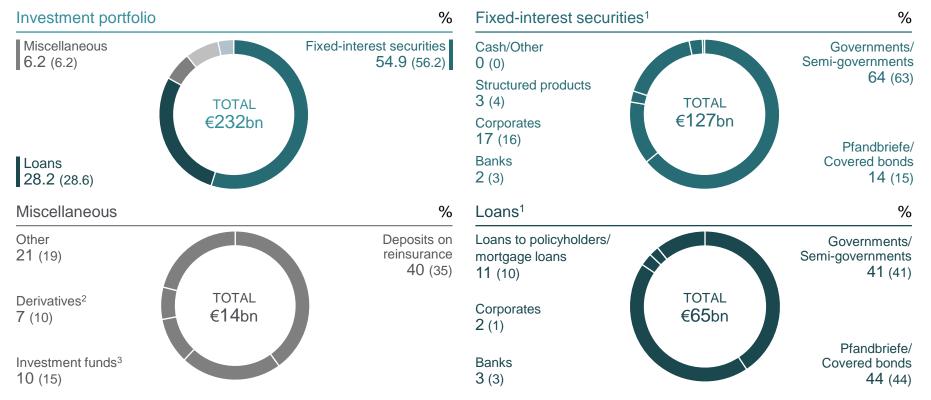


nvestment portfolic	D ¹		% Portfolio manag	anagement in Q4		
Land and buildings 3.4 (2.9) Miscellaneous ² 6.2 (6.2) Shares, equity funds a participating interests ³ 7.3 (6.1) Loans		AL	 Ongoing geographic diversification Increase in Spanish government bond Reduction in covered bonds and bank bonds Further increase in equity exposure Investments in infrastructure 			
28.2 (28.5) Portfolio duration ¹			DV01 ^{1,4}		€m	
	Assets Liabilities		Assets	Liabilities	Net	
Reinsurance	5.8 (5.9)	4.2 (4.6)	39 (45)	35 (42)	3	
ERGO	8.8 (9.3)	9.5 (10.6)	115 (121)	125 (143)	-10	
Munich Re (Group)	7.8 (8.0)	7.5 (8.1)	153 (166)	160 (185)	-7	

1 Fair values as at 31.12.2017 (31.12.2016). 2 Deposits retained on assumed reinsurance, deposits with banks, investment funds (excl. equities), derivatives and investments in renewable energies and gold. 3 Net of hedges: 6.7% (5.0%). 4 Market value change due to a parallel downward shift in yield curve by one basis point-considering the portfolio size of assets and liabilities (pre-tax). Negative net DV01 means rising interest rates are beneficial.

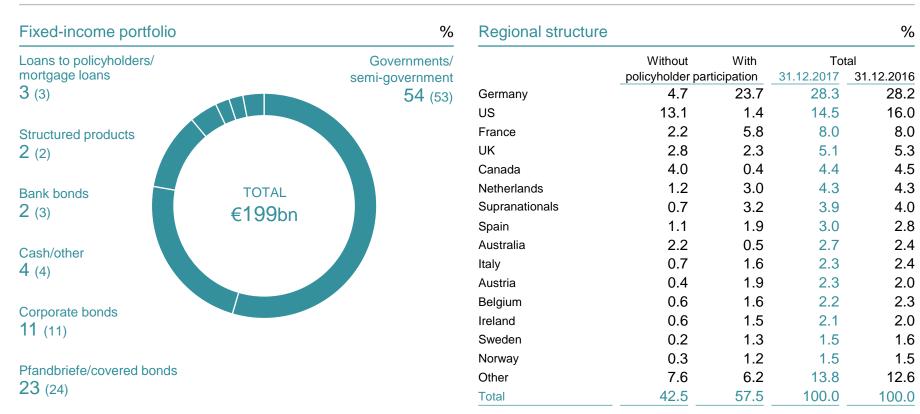
O Investment portfolio 2017 – Fixed-interest securities and miscellaneous





1 Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2017 (31.12.2016). 2 Non-fixed derivatives. 3 Non-fixed property funds and non-fixed bond funds.

Fixed-income portfolio 2017 – Allocation and regional structure



Munich RE

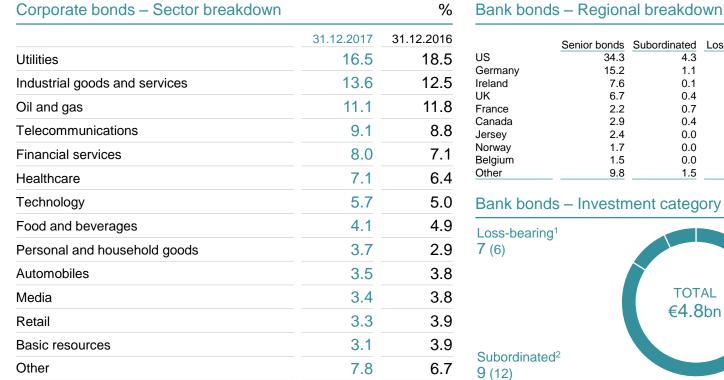
Fixed-income portfolio 2017 – Rating and maturity structure



Rating structure	Market value (€bn)	AAA (%)	AA	А	BBB	BB	<bb< th=""><th>NR</th></bb<>	NR
Total	199.4	43	24	12	13	3		5
Governments/semi-government	107.8	44	32	13	9	2	_	_
Pfandbriefe/covered bonds	45.4	74	20	4	1	_	_	1
Corporate bonds (excluding bank bonds)	22.6	1	5	25	55	12	1	0
Bank bonds	4.8	0	7	49	37	6	0	2
Structured products	3.7	52	33	11	4		0	0

Maturity structure	Average maturity (years)	0-1 years (%)	1-3 years	3-5 years	5-7 years	7-10 years	>10 years	n.a.
Total	9.8	8	13	12	12	17	35	2
Governments/semi-government	11.3	8	12	9	10	16	45	_
Pfandbriefe/covered bonds	7.9	4	12	16	16	24	28	_
Corporate bonds (excluding bank bonds)	7.4	7	19	22	16	14	22	_
Bank bonds	3.1	24	35	23	10	4	5	_

Fixed-income portfolio 2017 - Corporate bonds and bank bonds



Munich RE

%

ank bonus	s – Region	ai bieakuu	0VVI I		70
				Tot	al
	Senior bonds	Subordinated	Loss-bearing	31.12.2017	31.12.2016
S	34.3	4.3	0.5	39.2	38.6
ermany	15.2	1.1	4.4	20.7	23.3
eland	7.6	0.1	0.0	7.7	6.8
K	6.7	0.4	0.3	7.3	7.6
ance	2.2	0.7	1.8	4.7	4.3
anada	2.9	0.4	0.0	3.3	2.8
ersey	2.4	0.0	0.0	2.4	2.4
orway	1.7	0.0	0.0	1.7	0.6
elgium	1.5	0.0	0.0	1.5	1.1
ther	9.8	1.5	0.1	11.5	12.4
ank bonds	s – investri	nent categ	ory		%
oss-bearing ¹					Senior
(6)					84 (82)
(0)					01(02)
		тот			
		€4.8	Bbn		
ubordinated	2				
(12)					

1 Classified as Tier 1 and upper Tier 2 capital for solvency purposes. 2 Classified as lower Tier 2 and Tier 3 capital for solvency purposes. Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2017 (31.12.2016).

On and off-balance-sheet reserves (gross) 2017



€m	31.12.2015	31.12.2016	31.3.2017	30.6.2017	30.9.2017	31.12.2017
Market value of investments	233,023	238,490	237,562	231,786	231,313	231,885
Total reserves	25,969	28,496	26,180	24,743	24,565	25,395
On-balance-sheet reserves						
Fixed-interest securities	7,886	8,649	7,815	7,658	7,496	7,622
Non-fixed-interest securities	2,446	2,924	3,311	2,917	3,011	3,261
Other on-balance-sheet reserves ¹	201	186	201	191	196	189
Subtotal	10,533	11,759	11,327	10,766	10,702	11,072
Off-balance-sheet reserves						
Real estate ²	2,273	2,413	2,450	2,450	2,516	2,744
Loans	12,610	13,591	11,692	10,761	10,589	10,788
Associates	553	733	711	767	758	792
Subtotal	15,436	16,738	14,853	13,977	13,863	14,323
Reserve ratio %	11.1%	11.9%	11.0%	10.7%	10.6%	11.0%

Sensitivities to interest rates, spreads and equity markets 2017



1 Rough calculation with limited reliability assuming unchanged portfolio as at 31.12.2017. After rough estimation of policyholder participation and deferred tax; linearity of relations cannot be assumed. Approximation – not fully comparable with IFRS figures. 2 Sensitivities to changes of spreads are calculated for every category of fixed-interest securities, except government securities with AAA ratings. 3 Worst-case scenario assumed, including commodities: impairment as soon as market value is below acquisition cost. Approximation – not fully comparable with IFRS figures.



Shareholder information

Share information



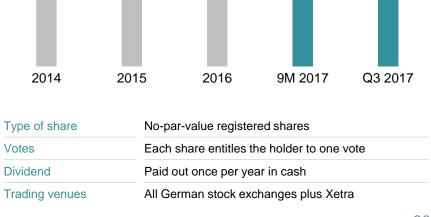
Shares (millions)	31.12. 2016		Retirement of own shares in 9M 2017	30.9. 2017	Weighted av of shares in	-	ber		(millions)
Shares in circulation	156.9	-4.2	_	152.7	172.2	165.9	160.0	154.8	153.5
Own shares held	4.2	4.2	-6.0	2.3					
Total	161.1	-	-6.0	155.0					

Key company data

Sector	Insurance
Country	Germany
Currency	Euro
Accounting principles	IFRS

Securities codes

Reuters	MUVGn
Bloomberg	MUV2
WKN	843002
ISIN	DE0008430026



Mission of Investor & Rating Agency Relations



RESPONSIBILITY

Munich Re's communication with the capital market / financial community

EXTERNAL COMMUNICATION

Increase transparency

on financial performance, strategy and expectations about future perspectives within the principles of a credible, accurate, complete and timely provision of relevant information

Target

Achieving a fair valuation and optimising the cost of capital by increasing information efficiency between Munich Re and the financial community while developing a relationship of trust with our investor base

MAIN OBJECTIVE

Active communication to support a fair capital-market valuation of Munich Re shares and outstanding bonds

INTERNAL COMMUNICATION

Transmission

of investors' and creditors' demands, and the capital markets' perception of Munich Re, to management and staff

Target

Support management in the setting of ambitious targets as well as in the execution of a value-based and shareholder-oriented strategy

We aim to enhancing Munich Re's visibility and attractiveness in the international financial community

Financial calendar



2018



Annual General Meeting 2018, ICM – International Congress Centre, Munich



Quarterly statement as at 31 March 2018



Half-year financial report as at 30 June 2018



Quarterly statement as at 30 September 2018

For information, please contact



Investor Relations Team

Christian Becker-Hussong

Head of Investor & Rating Agency Relations Tel.: +49 (89) 3891-3910 E-mail: cbecker-hussong@munichre.com

Britta Hamberger

Tel.: +49 (89) 3891-3504 E-mail: bhamberger@munichre.com

Ingrid Grunwald

Tel.: +49 (89) 3891-3517 E-mail: igrunwald@munichre.com

Thorsten Dzuba

Tel.: +49 (89) 3891-8030 E-mail: tdzuba@munichre.com

Ralf Kleinschroth

Tel.: +49 (89) 3891-4559 E-mail: rkleinschroth@munichre.com

Angelika Rings

Tel.: +49 (211) 4937-7483 E-mail: angelika.rings@ergo.de

Christine Franziszi

Tel.: +49 (89) 3891-3875 E-mail: cfranziszi@munichre.com

Andreas Silberhorn

Tel.: +49 (89) 3891-3366 E-mail: asilberhorn@munichre.com

Münchener Rückversicherungs-Gesellschaft | Investor & Rating Agency Relations | Königinstraße 107 | 80802 München, Germany Fax: +49 (89) 3891-9888 | E-mail: IR@munichre.com | Internet: www.munichre.com



This presentation contains forward-looking statements that are based on current assumptions and forecasts of the management of Munich Re. Known and unknown risks, uncertainties and other factors could lead to material differences between the forward-looking statements given here and the actual development, in particular the results, financial situation and performance of our Company. The Company assumes no liability to update these forward-looking statements or to make them conform to future events or developments.

The primary insurance units of the disbanded Munich Health field of business are now recognised in the ERGO International segment, units with reinsurance business in the Reinsurance Life and Health segment. Previous year's figures were adjusted to ensure comparability.