

# Lehman Brothers T-4 2004 Conference

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**Mark Tyndall**

Vice President, IR & Business Development

**Achim Schneider**

Senior Director, IR & Financial Communications



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Infineon

# Disclaimer

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This presentation contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to the Risk Factors noted in the Company's Earnings Releases and the Company's filings with the Securities and Exchange Commission.

# Agenda

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**Financial Update and Outlook**

Regional Strategy

Business Group Highlights

Infineon's Integrated Business Model

# Financial and Market Development FY04 vs. FY03

[EUR m]	FY03	FY04	Change
<b>Net sales</b> Growth (%)	<b>6,152</b>	<b>7,195</b>	<b>+1,043</b> <b>+17%</b>
<b>Gross margin</b>	<b>25%</b>	<b>35%</b>	
<b>R&amp;D</b> in % of sales	<b>1,089</b> 18%	<b>1,219</b> 17%	<b>+130</b>
<b>SG&amp;A</b> in % of sales	<b>679</b> 11%	<b>718</b> 10%	<b>+39</b>
<b>EBIT</b> in % of sales	<b>(299)</b> (5%)	<b>256</b> 4%	<b>+555</b>
Therein impairment and antitrust-related charges	(126)	(345)	

# Solid Financial Position – Operating and free cash flow significantly improved

[EUR m]	FY03	FY04
<b>Operating cash flow</b>	730	1,857
<b>Capex</b>	(872)	(1,163)
<b>Other investments <sup>(1)</sup></b>	89	(488)
<b>Free cash flow</b>	(53)	206

- Solid gross cash position of EUR 2.546 billion at Sept 30<sup>th</sup>, with a Net cash position of EUR 548 million

(1) Excluding purchase/sale of marketable securities

# Outlook for first quarter of fiscal year 2005

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➤ *Expectations for a slowdown in several application segments due to higher inventory levels compared to the previous quarters.*

- For **automotive electronics**, continuing price pressure and no major changes in demand for semiconductors expected, but weaker market for the **industrial segment**. In combination with seasonal effects, slight reduction in revenues and earnings expected.
- In **Wireline Communications** no growth expected due to continuing pricing pressure and marketplace inventory corrections. EBIT loss expected to be significantly reduced if and when sale of Fibre Optics to Finisar is closed.
- For **Secure Mobile Solutions** significant reduction in revenues anticipated, driven mainly by market slowdown and higher inventories in the Asian mobile phone market.
- For **Memory Products** business in line with normal seasonal demand expected. Based on additional capacities from Inotera joint venture, Infineon anticipates an increase of bit production.
- Non-recurring USD 153 million license income from ProMOS agreement expected to positively impact the quarter.



Financial Update and Outlook



**Regional Strategy**

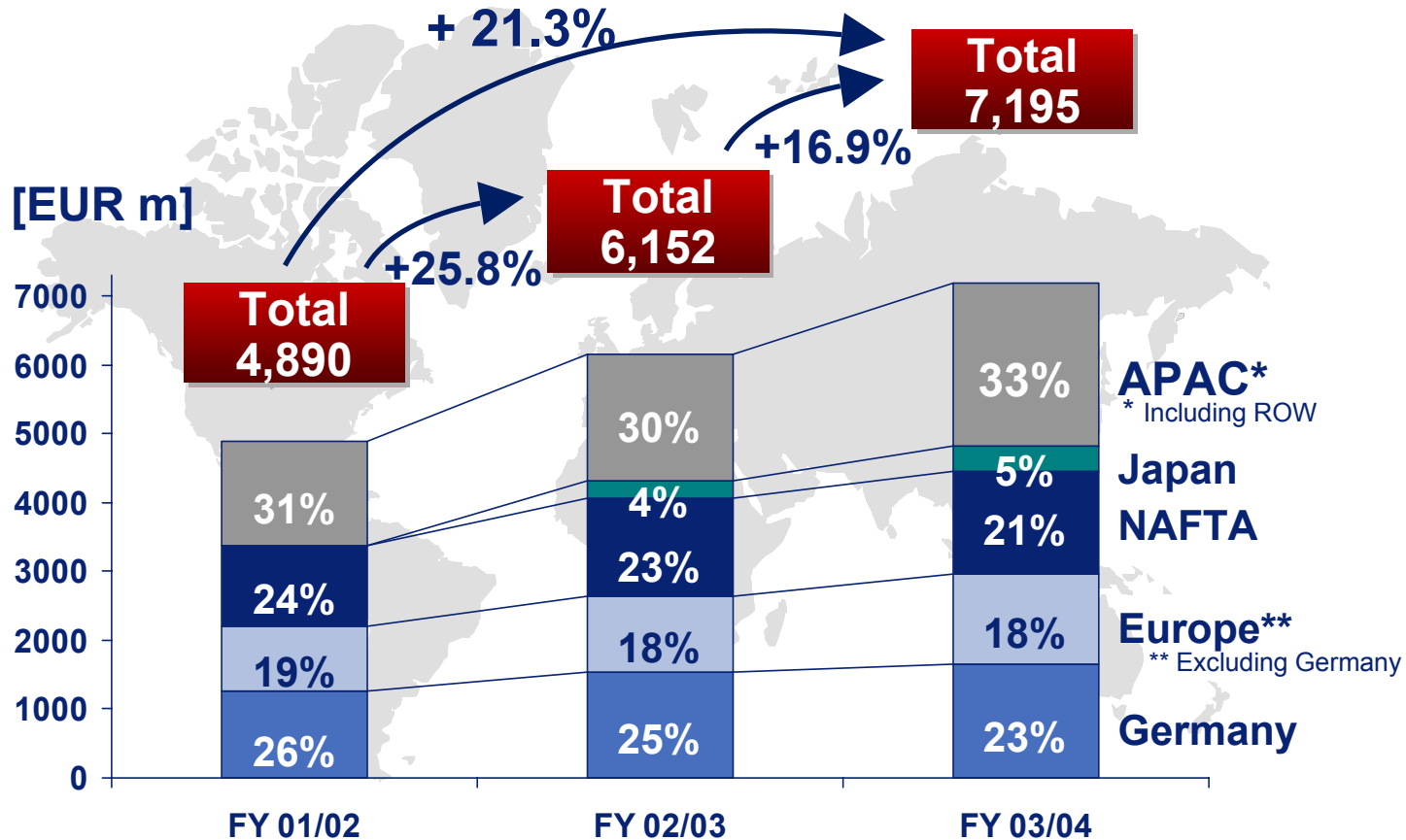


Business Group Highlights



Infineon's Integrated Business Model

# Our focus and investments in Asia and Japan continues resulting in strong growth

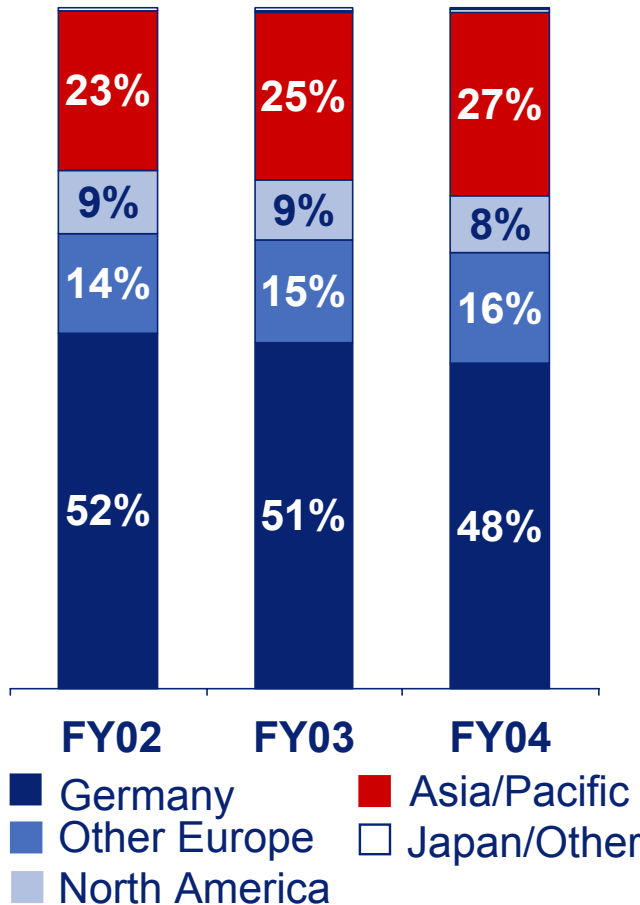


- **Dec 8<sup>th</sup> announcement:** Infineon to build new fab for power semiconductors, targeted at Automotive & Industrial applications in Kulim High Tech Park, Malaysia, representing an USD 1 billion investment in the next years

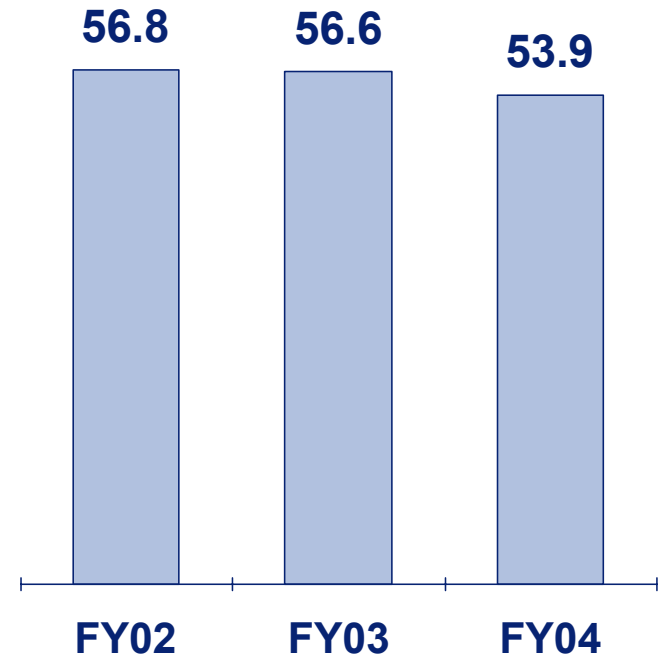


# Increasing proportion of employees in lower-cost regions leads to lower personnel expenses

**Average number of employees by geographic region<sup>1</sup>**



**Total personnel expenses per employee [EUR k]**



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Financial Update and Outlook



Regional Strategy



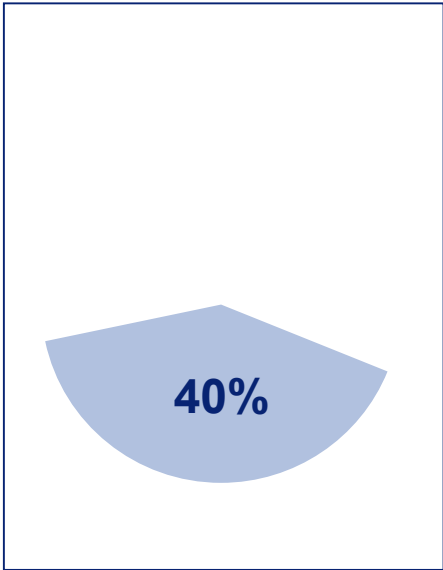
**Business Group Highlights**



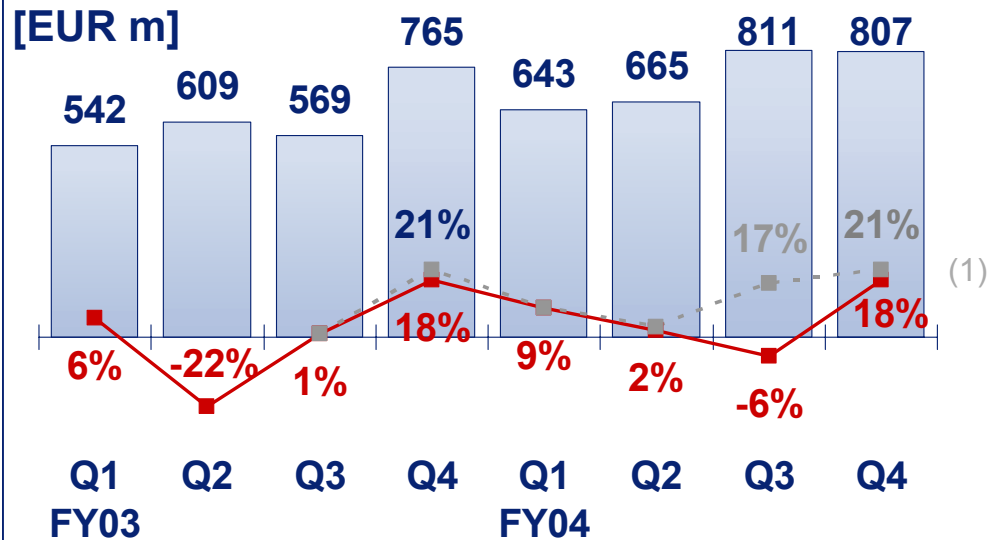
Infineon's Integrated Business Model

# Memory Products: Significant margin improvement with focus now on shrink acceleration to 90 nm

## Revenue share Q4 FY04



## Revenues and EBIT margin



- Sequential revenue decrease was mainly caused by a lower ASP and a weakening US-Dollar, which could not be completely compensated by higher sales volumes.
- Sequential EBIT increase before antitrust-related charges was driven by higher bit shipments in combination with cost reductions attributable to a higher 110nm technology share that was more than offsetting the price decline during the quarter.

# 110nm technology: In volume production

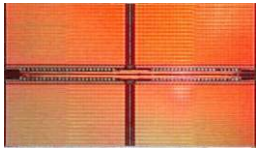
## 90nm and 70nm: Qualification at customers and in pipeline


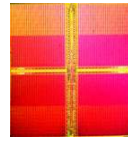
### Key facts on 110nm:

- Best wafer yield >93.9%
- Know-how in 193nm litho extended
- All process parameters well established
- More than 80% of all capacities converted to 110nm end FY04

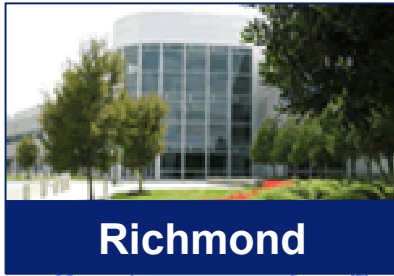
### Key innovations in 90nm and 70nm:

- 90nm: - New cell layout  
- Bottle-shaped trench
- 70nm: - High-k fill in trench

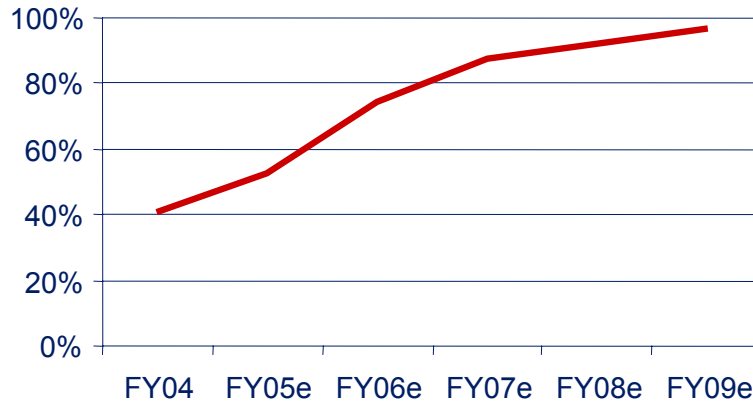
Node	Status
110nm	- Mass production  256M DDR

Node	Status
90nm 	- Customer samples from 200mm: 512M DDR - Transfer to 300m line - Ramp-up expected mid 2005
70nm 	- First demonstrators on 300mm: 512M DDR2

# 110nm: Basis for global 300mm ramp-up in 2005 with 90nm to ramp in 300mm



Share of 300mm-based capacities



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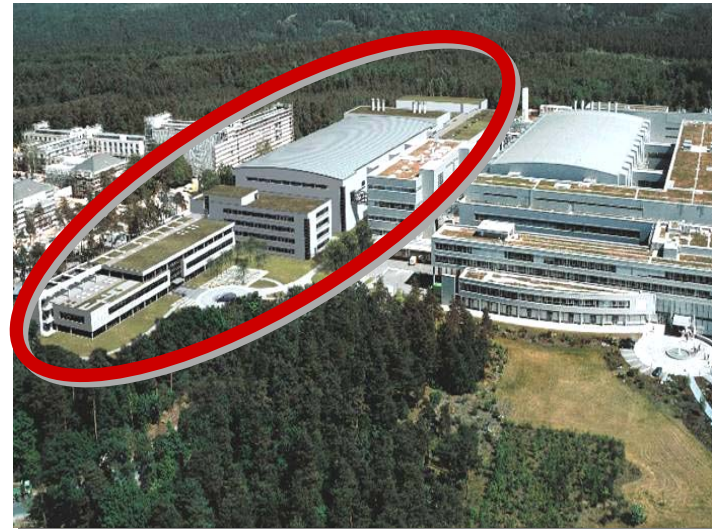
# Benefit through alliances with partners



- Investment of about USD 2.2 billion
- Capacity of 24,000 WSPM reached 2 months ahead of schedule in October 2004 (50:50 for JV partners)
- 300mm capacity of up to 54,000 WSPM by end of 2005 (50:50 for JV partners)
- First products: 256M DDR and 512M DDR2 in 110nm technology
- Largest DRAM manufacturing module worldwide when completed end of 2005

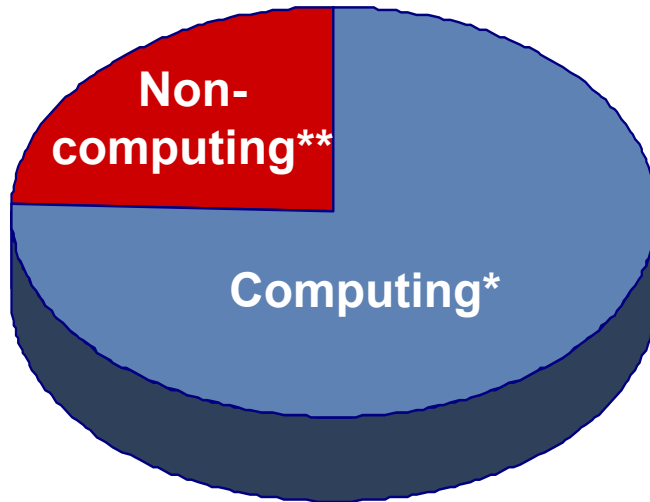
## Memory development center in Dresden

- Approximately 400 employees including 50 from Nanya
- Technology development relocated: DRAM 90nm and 70nm
- Focusing development in 300mm line

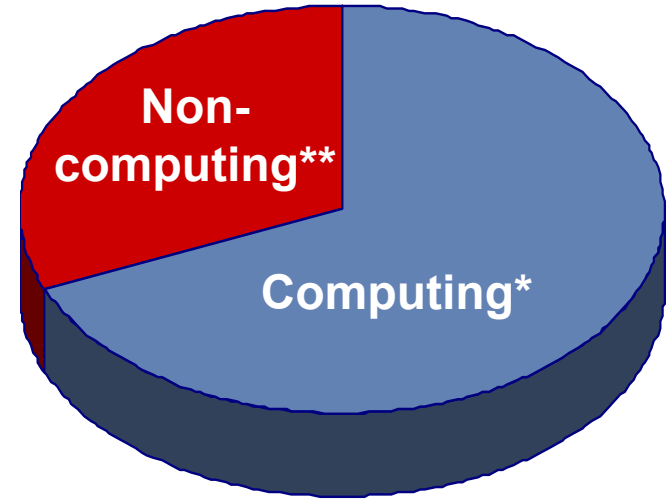


# Bit shipment share of non-computing applications increased to more than 30% in Q4 FY04

**Q1 FY04**



**Q4 FY04**



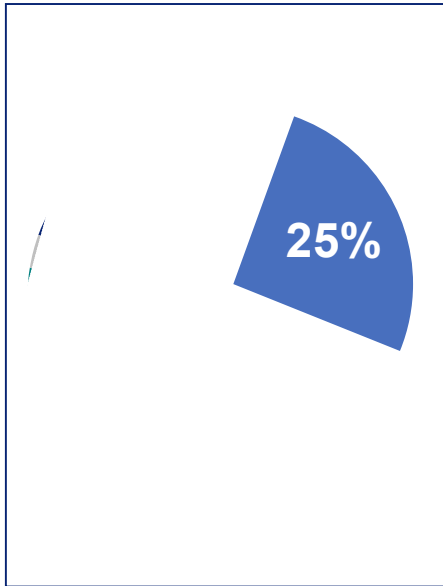
\* Desktop PCs, Notebooks and Workstations; \*\* Infrastructure, Consumer, Mobile Applications

- ⇒ A leading supplier to server manufacturers
- ⇒ Leading with Mobile-RAMs, with Cellular RAM solution
- ⇒ Increasing shipments of Graphics RAM GDDR3 @ 500Mhz
- ⇒ Increasing share of shipments for set-top boxes

# Secure Mobile Solutions:

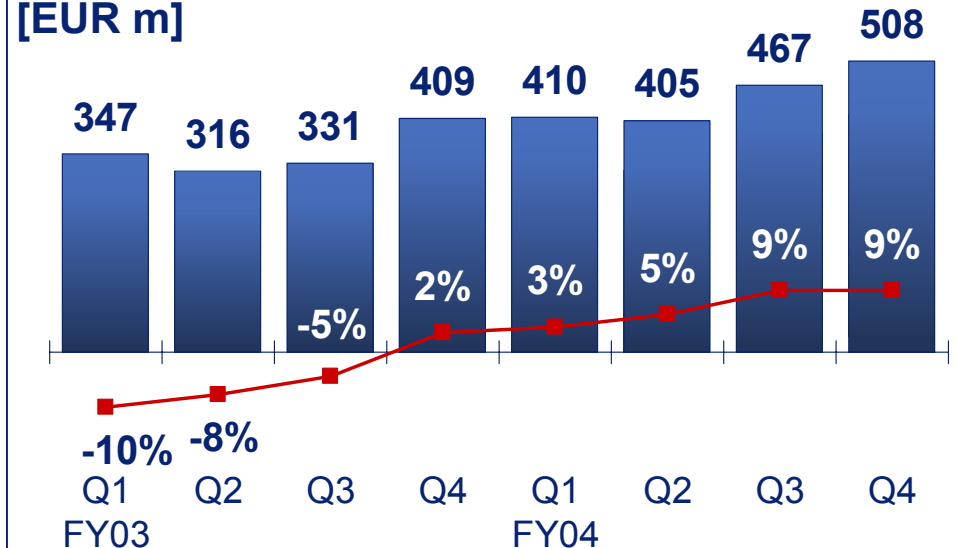
## Strong revenue growth and EBIT margin improvement

### Revenue share Q4 FY04



### Revenues and EBIT margin

[EUR m]

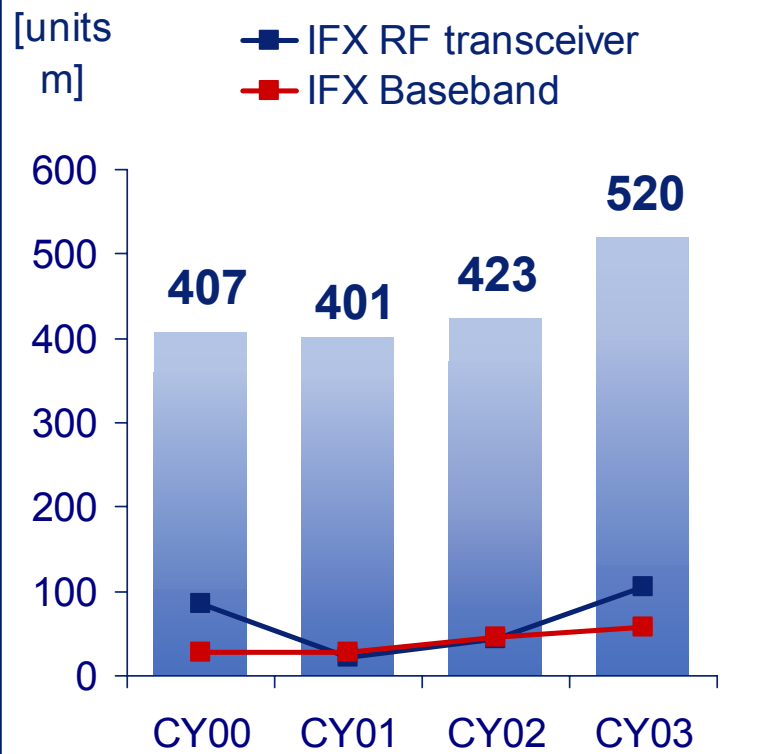


- Sequential revenue improvement was mainly driven by higher demand for mobile solutions. Mobile phone manufacturers have aggressively purchased components in anticipation of a strong holiday season.



# Continued to gain market share in RF and baseband

## Total handset market CY00 to CY03

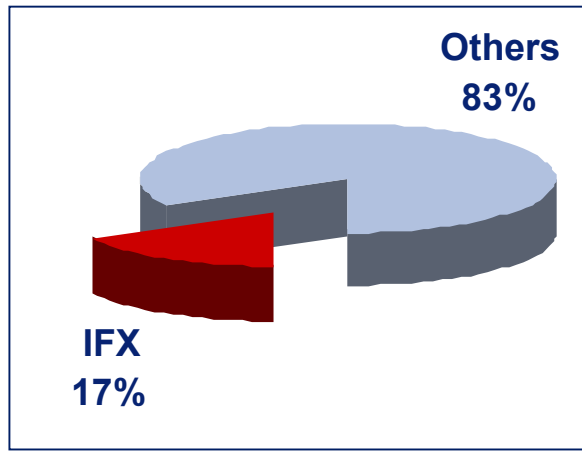


<b>RF</b>	21%	5%	10%	20%
<b>BB</b>	7%	7%	11%	11%

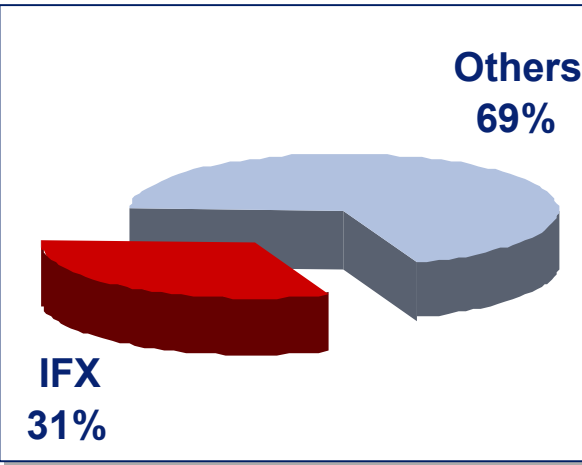
Source: Infineon, September 2004

## GSM/GPRS/EDGE Based

BB



RF



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# Infineon leading the introduction of RF CMOS as mainstream technology for all RF transceivers

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## RF CMOS benefits:

- Efficient and simple digital circuitry
- Takes advantage of CMOS shrink potential
- Enables RF/Baseband integration roadmap
- Synergies with mainstream production technologies

## Customer benefits:

- Reduced power consumption
- BOM savings
- Fastest time to market
- Increased manufacturing flexibility

# Next step: Monolithic integration

2004

## RF CMOS transceiver:

- Volume production
- 130nm CMOS
- Single-chip digital RF solution



## Baseband:

- Volume production
- 130nm CMOS
- Integrates:
  - Digital baseband
  - Mixed signal
  - SRAM



2005

## Customer benefits:

- Lower system cost
- Smaller PCB area
- Less complexity

**Single-chip:  
RF and  
baseband**

# Infineon wireless product and service offering

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**Design and consulting center**

**Mobile phone platform  
package**

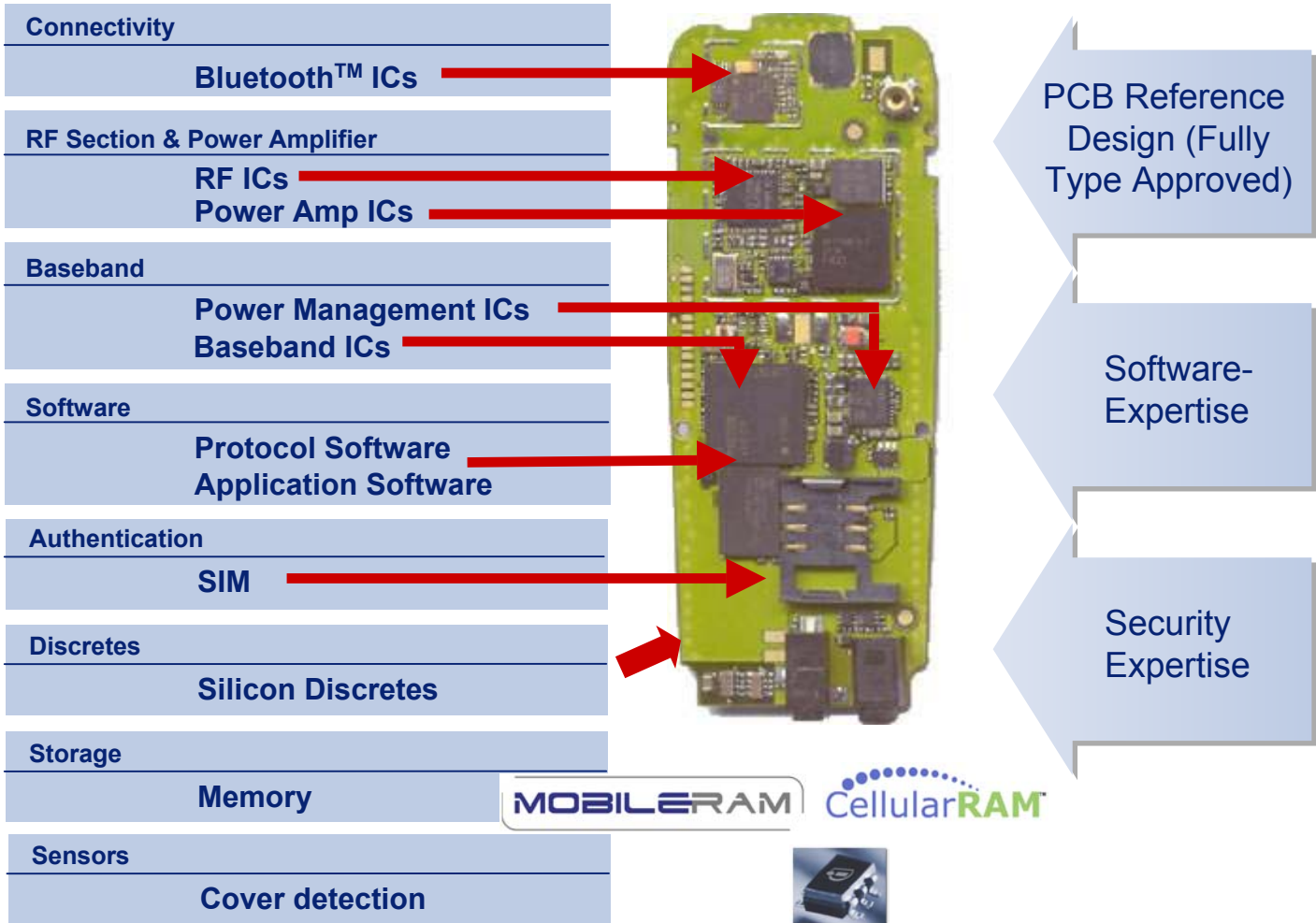
**Chipset**



**Customer**

# Infineon providing up to 80% of silicon content in customized solution platforms for our customers

## Solution design and software for 2G, 2.5G and 3G




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# Well positioned with > 41% market share on Smart Card serving the key growth markets

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	Contact-based chip cards	Contactless chip cards, RFID	Security ICs
 <p><b>Communications</b> Prepaid Mobile</p>			
 <p><b>Payment</b> Credit/Debit, e-purse Transport, ticketing</p>			
 <p><b>Identification</b> ePassport, nat. ID, social, access, RFID, e-Government</p>			
 <p><b>Entertainment</b> Pay TV, gaming, video/audio</p>			



# Wireline Communications:

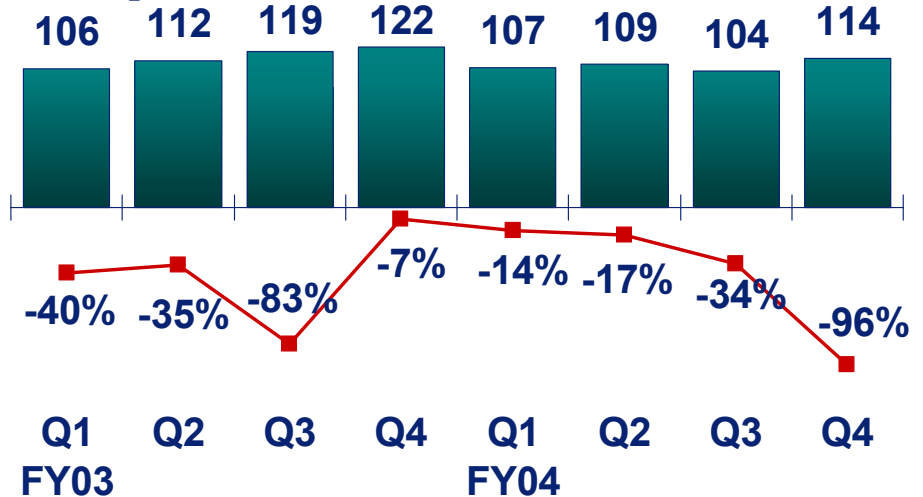
## Strategic measures initiated to achieve profitability

### Revenue share Q4 FY04

6%

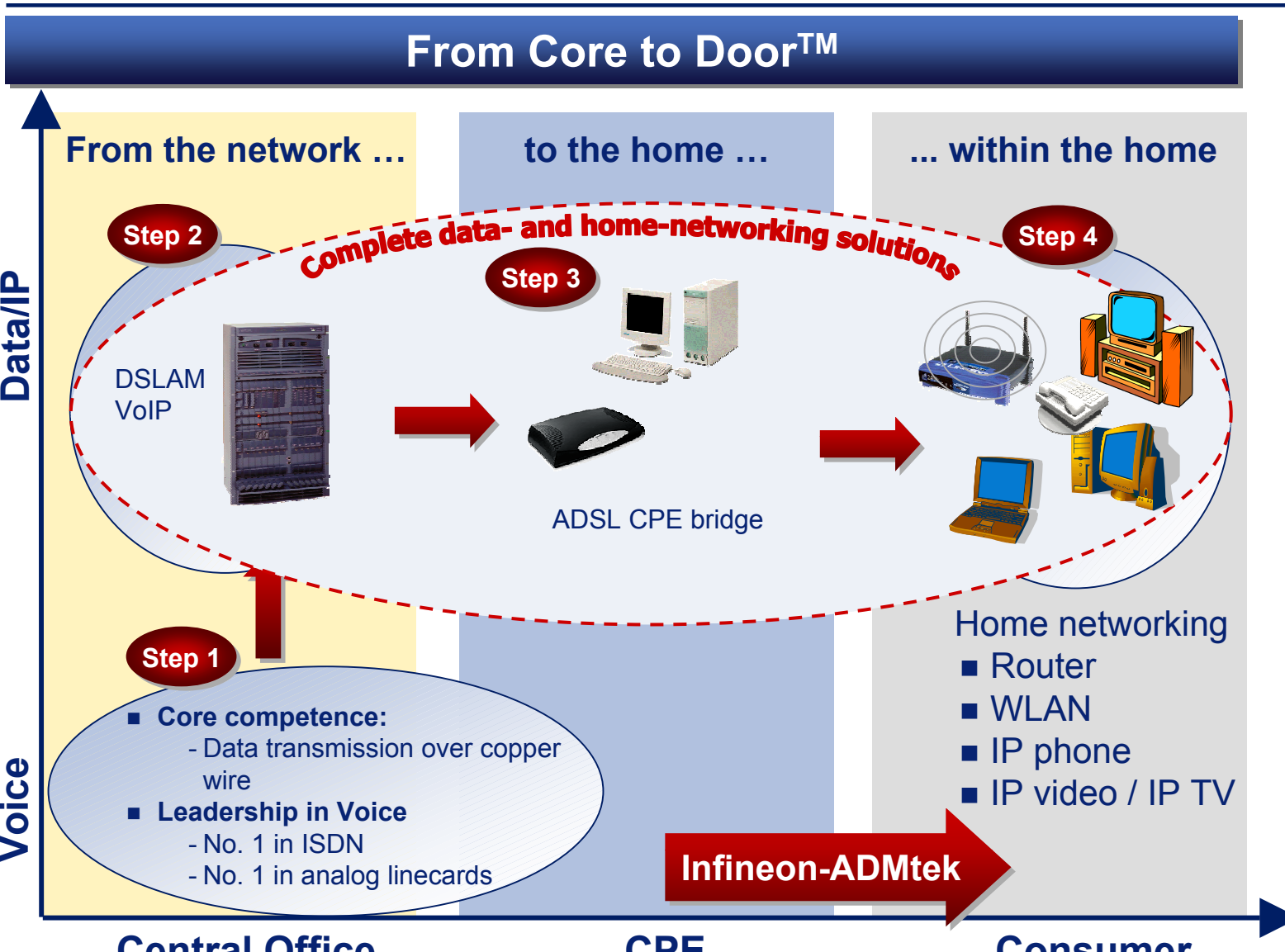
### Revenues and EBIT margin

[EUR m]



- Sequential revenue increase was mainly driven by higher sales of broadband access ADSL products.
- EBIT loss increased sequentially mainly due to impairment charges of EUR 80 million, predominantly related to the acquisition of Catamaran Communications, Inc.

# Transforming from the leading traditional telecom voice vendor into a data- and home-networking solution provider

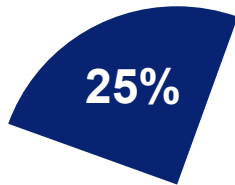




# Automotive & Industrial:

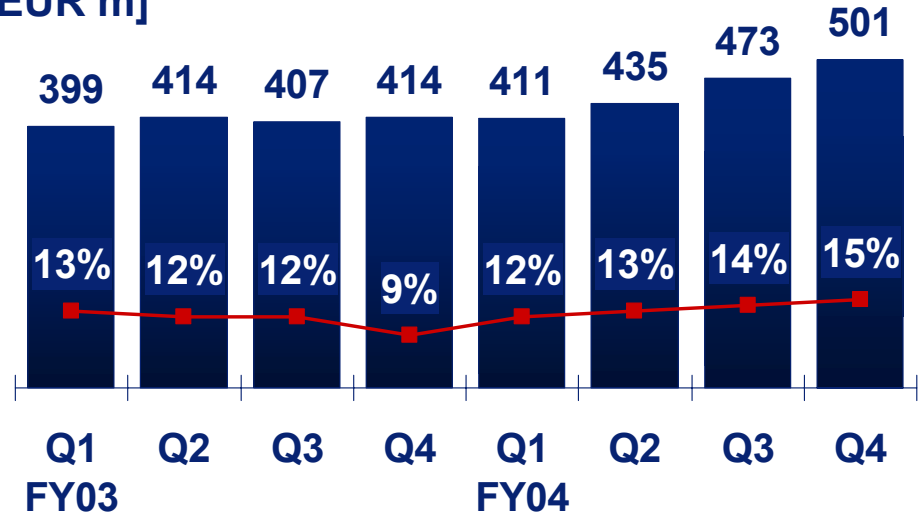
## Record revenues and stable margins at a high level

### Revenue share Q4 FY04



### Revenues and EBIT margin

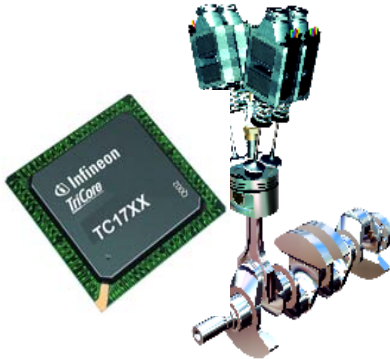
[EUR m]



- Sequential revenue increase was mostly due to increased sales of products for power management & supply, high-power applications and sensors.

# AI – Complete coverage of customers' needs

## Defining automotive intelligence



### Applications:

- Powertrain
- Safety management
- Body & convenience
- Infotainment

### Products:

- Sensors
- Microcontrollers
- Power devices

- Silicon discretes



## Converting and controlling power



### Applications:

- AC/DC conversion
- DC/DC conversion
- Consumer drives
- General-purpose drive

### Products:

- Sensors
- Microcontrollers
- Thyristors / diodes
- Discrete power
- IGBT modules and bipolar modules
- Power ICs


- Silicon discretes



# Leading positions by increasing market shares in both segments



**Infineon Automotive 2003**  
**No. 2 World, No. 1 EU, No. 3 U.S.**


		2003	2002
1.	Freescale	12.9%	13.4%
	<b>2. Infineon (2)</b>	<b>8.7%</b>	<b>8.2%</b>
3.	STM	7.6%	6.6%
4.	Renesas	7.0%	n.a.
5.	Bosch	6.4%	5.2%
6.	Toshiba	6.1%	6.2%
7.	NEC	6.0%	6.1%
8.	Philips	5.7%	5.9%

\* Business Unit "Discrete Power"

- Market: USD 13.1 billion
- 5 yr CAGR: +7-8%



**Infineon Power 2003\***  
**No. 1 World, No. 1 EU, No. 4 U.S.**

		2003	2002
	<b>1. Infineon (4)</b>	<b>8.1%</b>	<b>6.6%</b>
2.	IR	8.0%	7.6%
3.	STM	7.9%	6.3%
4.	Fairchild	7.4%	6.7%
5.	Toshiba	7.2%	8.6%
6.	Vishay	6.1%	6.3%
7.	Renesas	5.0%	n.a.
8.	Fuji	5.0%	4.0%

Source: Strategy Analytics, 2004/IMS 2004

- Market: USD 9.4 billion
- 5 yr CAGR: +10%

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Financial Update and Outlook



Regional Strategy



Business Group Highlights

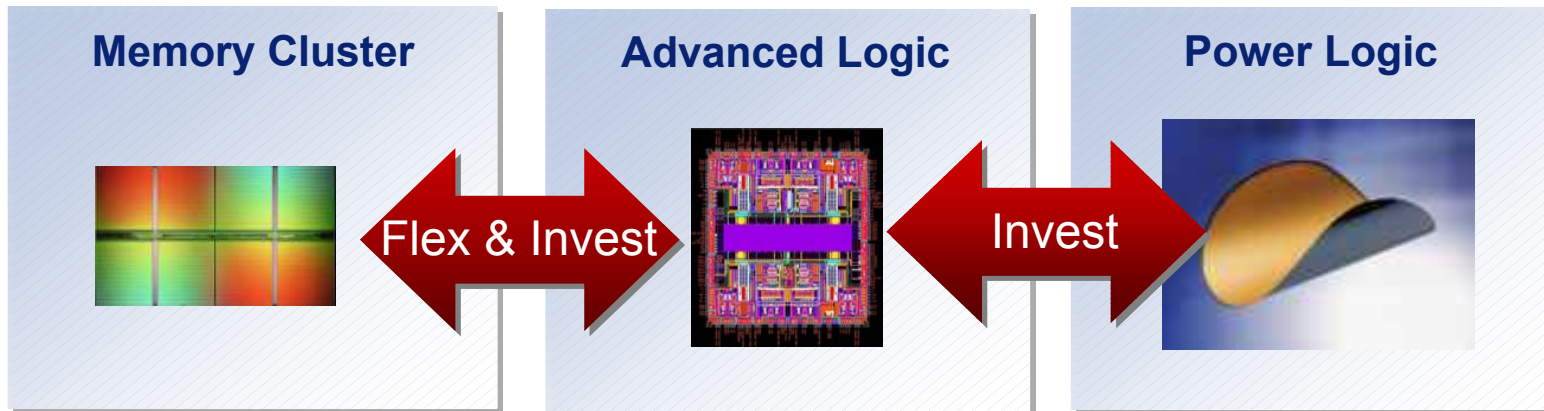


**Infineon's Integrated Business Model**

# Integrated manufacturing to maximize our flexibility and minimize cost

**Maximize: Opportunities during market upturns**  
**Minimize: Impact of downturns and investments**

- Internal flexibility: Between MP and Advanced Logic Cluster
- External flexibility: Silicon foundries and subcontractors
- Cost optimization: Reuse of depreciated equipment for power technologies



**Flexibility: Silicon foundries and subcontractors**



**Never stop thinking.**

