# **Fiscal Year-end Roadshow**

November / December 2004

Dr. Wolfgang Ziebart

**President and CEO** 

Peter J. Fischl

**Executive Vice President and CFO** 



Never stop thinking.



### Disclaimer

Please note that while you are reviewing this information, this presentation was created as of the date listed, and reflected management views as of that date.

This presentation contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to the Risk Factors noted in the Company's Earnings Releases and the Company's filings with the Securities and Exchange Commission.



## Agenda

- Personal Introduction
- Financial Update and Outlook
- Regional Strategy
- **Business Group Highlights**
- Discussion of Integrated Infineon Business Model



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# Development FY04 compared to FY03

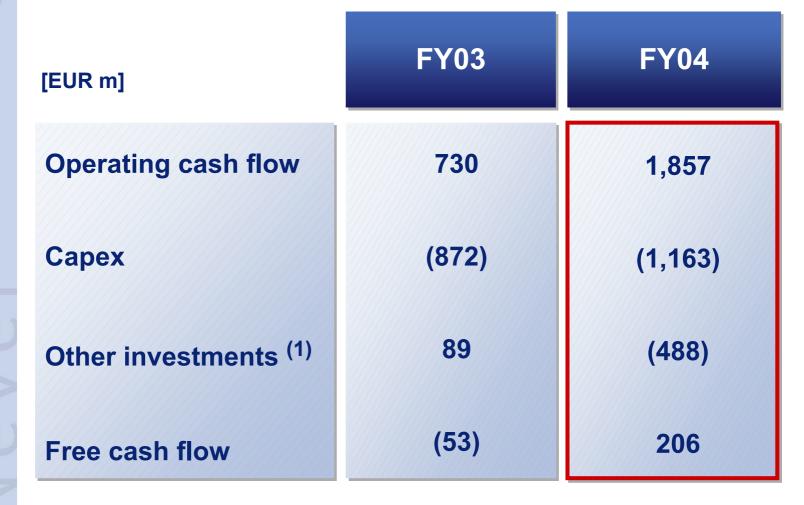
| [EUR m]  | FY03                | FY04                | Change              |
|--|---------------------|---------------------|---------------------|
| Net sales<br>Growth (%)                          | 6,152               | 7,195               | <b>1,043</b><br>17% |
| Gross margin                                     | 25%                 | 35%                 |                     |
| R&D in % of sales                                | <b>1,089</b><br>18% | <b>1,219</b><br>17% | 130                 |
| SG&A in % of sales                               | <b>679</b><br>11%   | <b>718</b><br>10%   | 39                  |
| EBIT in % of sales                               | <b>(299)</b> (5%)   | <b>256</b><br>4%    | 555                 |
| Therein impairment and antitrust-related charges | (126)               | (345)               |                     |

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# Operating and free cash flow significantly improved





# Outlook for first quarter of fiscal year 2005

- Expectations for a slowdown in several application segments due to higher inventory levels compared to the previous quarters.
- For automotive electronics, continuing price pressure and no major changes in demand for semiconductors expected, but weaker market for the industrial segment. In combination with seasonal effects, slight reduction in revenues and earnings expected.
- In Wireline Communications no growth expected due to continuing pricing pressure and marketplace inventory corrections. EBIT loss expected to be significantly reduced if and when sale of Fibre Optics to Finisar is closed.
- For **Secure Mobile Solutions** significant reduction in revenues anticipated, driven mainly by market slowdown and higher inventories in the Asian mobile phone market.
- For **Memory Products** business in line with normal seasonal demand expected. Based on additional capacities from Inotera joint venture, Infineon anticipates an increase of bit production.
- Non-recurring US-Dollar 153 million license income from ProMOS agreement expected to positively impact the quarter.

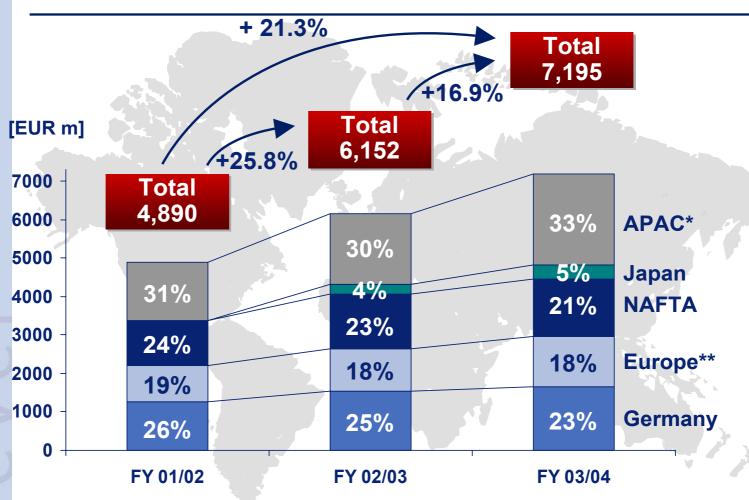


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# Strong growth in Asia and Japan



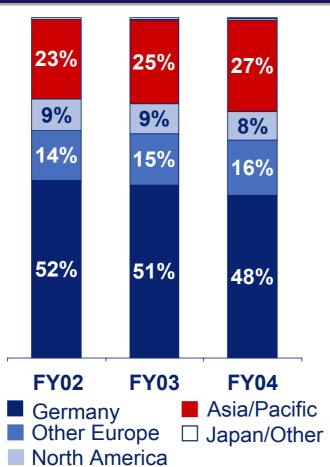
<sup>\*</sup> Including rest of the world \*\* Excluding Germany



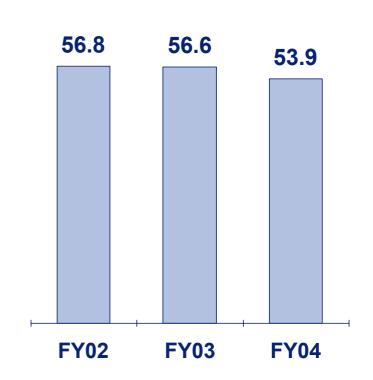
# Increasing proportion of employees in lower-cost regions leads to lower personnel expenses



# Total personnel expenses per employee [EUR k]



(1) May not add due to rounding





## Agenda

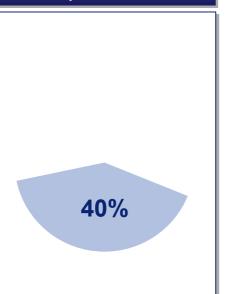
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# Memory Products: Significant margin improvement

# Revenue share Q4 FY04

# Revenues and EBIT margin





- Sequential revenue decrease was mainly caused by a lower ASP and a weakening US-Dollar, which could not be completely compensated by higher sales volumes.
- Sequential EBIT increase before antitrust-related charges was driven by higher bit shipments in combination with cost reductions attributable to a higher 110nm share that was more than offsetting the price decline during the quarter.



# 110nm technology: In volume production – 90nm and 70nm: At customers and in pipeline

### Key facts on 110nm:

- Best wafer yield >93.9%
- Know-how in 193nm litho extended
- All process parameters well established
- More than 80% of all capacities converted to 110nm end FY04

| Node  | Status            |         |  |
|-------|-------------------|---------|--|
| 110nm | - Mass production |         |  |
|       | 25                | 66M DDR |  |

# Key innovations in 90nm and 70nm:

■ 90nm: - New cell layout

- Trench with HSG fill

- Bottle-shaped trench

70nm: - High-κ fill in trench

| Node  | Status  |
|-------|---|
| 90nm  | - Customer samples from 200mm: 512M DDR - Transfer to 300m line |
| 41 49 | - Ramp-up expected mid 2005                                     |
| 70nm  | - First demonstrators on 300mm: 512M DDR2                       |



# 110nm: Basis for global 300mm ramp-up in 2005

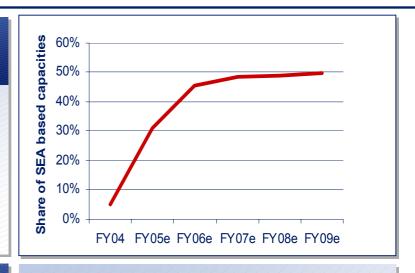




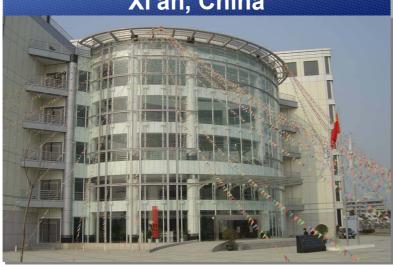
### Add resources in South East Asia

# Capacities in South East Asia

Based on the additional capacities from SMIC, Inotera and Winbond we plan to increase the share of capacities SEA from around 5% in the current fiscal year to up to 50% in FY07



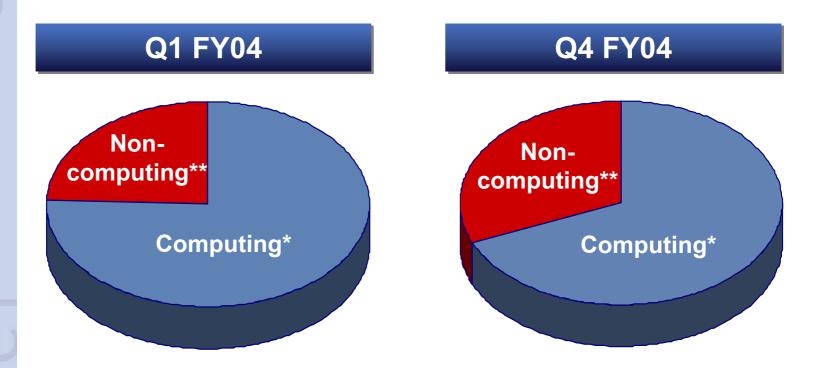
# Development center in Xi'an, China



- More than 1,000 engineers planned by 2007
- Close cooperation with local universities for improved know-how transfer
- First product development activities started for memory products



# Bit shipment share of non-computing applications increased to more than 30% in Q4 FY04



- \* Desktop PCs, Notebooks and Workstations; \*\* Infrastructure, Consumer, Mobile Applications
  - ⇒ A leading supplier to server manufacturers
  - ⇒ Leading with Mobile-RAMs
  - Increasing shipments of Graphics RAM
  - Increasing share of shipments for set-top boxes



# Automotive & Industrial: Record revenues and stable margins at a high level





### Revenues and EBIT margin [EUR m] **501** 473 435 414 411 414 407 399 15% 14% 13% 13% 12% 12% 12% 9%

**FY04** 

Q2

- Sequential revenue increase was mostly due to increased sales of products for power management & supply, high-power applications and sensors.
- Sequential EBIT increase reflected primarily higher sales volumes.

**Q2** 

**Q1** 

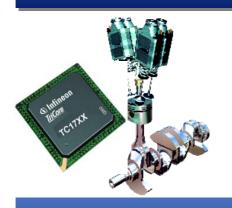
**FY03** 

**Q4** 



# Al – Complete coverage of customers' needs

### **Defining automotive intelligence**



### **Applications:**

- Powertrain
- Safety management
- Body & convenience
- Infotainment

### **Products:**

- Sensors
- Microcontrollers
- Power devices
- Wireless chipsets
- Silicon discretes



(+)

### Converting and controlling power



### **Applications:**

- AC/DC conversion
- DC/DC conversion
- Consumer drives
- General-purpose drives
- Tuners

### Products:

- Sunsors
- Microcontrollers
- Thyristors / diodes
- Discrete power
- IGBT modules and bipolar modules
- Power ICs
- Tuner ICs
- Silicon discretes





# Leading positions by increasing market shares in both segments



Infineon Automotive 2003 No. 2 World, No. 1 EU, No. 3 U.S. -30%

Infineon Power 2003\* No. 1 World, No. 1 EU, No. 4 U.S.

|   |    |              | 2003  | 2002  |
|---|----|--------------|-------|-------|
|   | 1. | Freescale    | 12.9% | 13.4% |
| 4 | 2. | Infineon (2) | 8.7%  | 8.2%  |
|   | 3. | STM          | 7.6%  | 6.6%  |
|   | 4. | Renesas      | 7.0%  | n.a.  |
|   | 5. | Bosch        | 6.4%  | 5.2%  |
|   | 6. | Toshiba      | 6.1%  | 6.2%  |
|   | 7. | NEC          | 6.0%  | 6.1%  |
|   | 8. | Philips      | 5.7%  | 5.9%  |

|    |              | 2003 | 2002 |
|----|--------------|------|------|
| 1. | Infineon (4) | 8.1% | 6.6% |
| 2. | IR           | 8.0% | 7.6% |
| 3. | STM          | 7.9% | 6.3% |
| 4. | Fairchild    | 7.4% | 6.7% |
| 5. | Toshiba      | 7.2% | 8.6% |
| 6. | Vishay       | 6.1% | 6.3% |
| 7. | Renesas      | 5.0% | n.a. |
| 8. | Fuji         | 5.0% | 4.0% |

■ Market: USD 13.1 bn

■ 5Y CAGR: 7-8%

Source: Strategy Analytics, 2004

■ Market: USD 9.4 bn

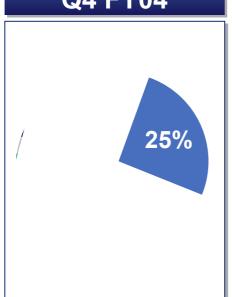
■ 5Y CAGR: 10%

Source: IMS, 2004



# Secure Mobile Solutions: Strong revenue growth and EBIT margin improvement

# Revenue share Q4 FY04



## Revenues and EBIT margin



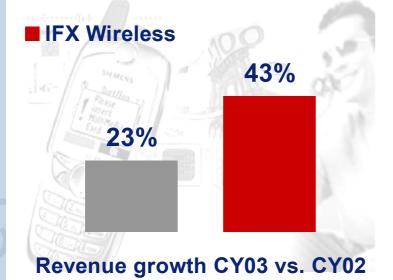
- Sequential revenue improvement was mainly driven by higher demand for mobile solutions. Mobile phone manufacturers have aggressively purchased components in anticipation of a strong holiday season.
- Sequential EBIT increase was mostly due to higher sales volumes, especially of chips for mobile solutions.



# Infineon grows faster than the market



**■ Wireless semiconductor market** 



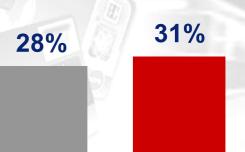
- Improved to No. 3 from No. 5 within one year
- Increased market share to 7.3%

Source: Gartner, June 2004



■ Chip card market

■ IFX Chip card



Revenue growth CY03 vs. CY02

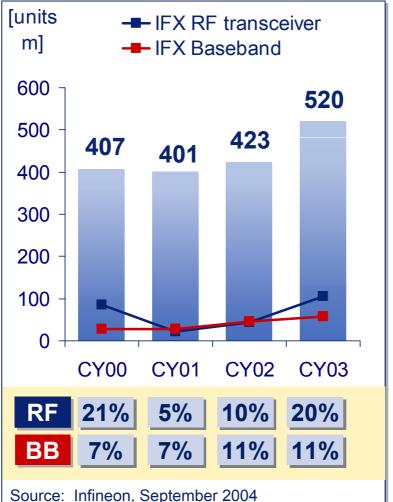
- Clear No. 1; IFX as large as next three competitors combined
- Increased market share to 41.2%

Source: Gartner, April 2004

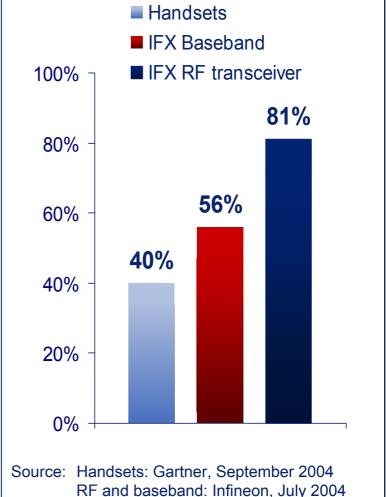


# Continued to gain market share in RF and baseband

### **Total handset market CY00 to CY03**

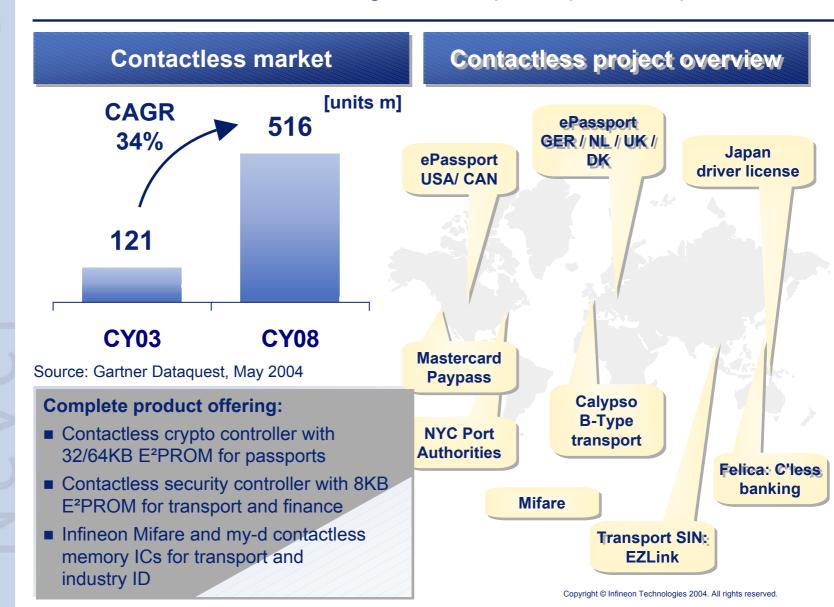


### Unit growth 1H CY04 vs. 1H CY03



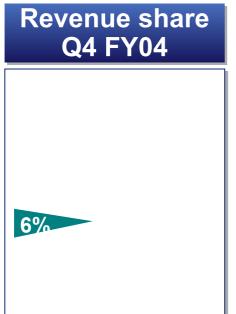


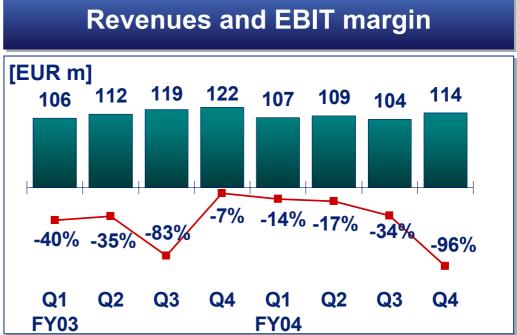
# Significant growth potential from a rapidly growing contactless market through a complete product portfolio





# Wireline Communications: Strategic measures initiated to achieve profitability

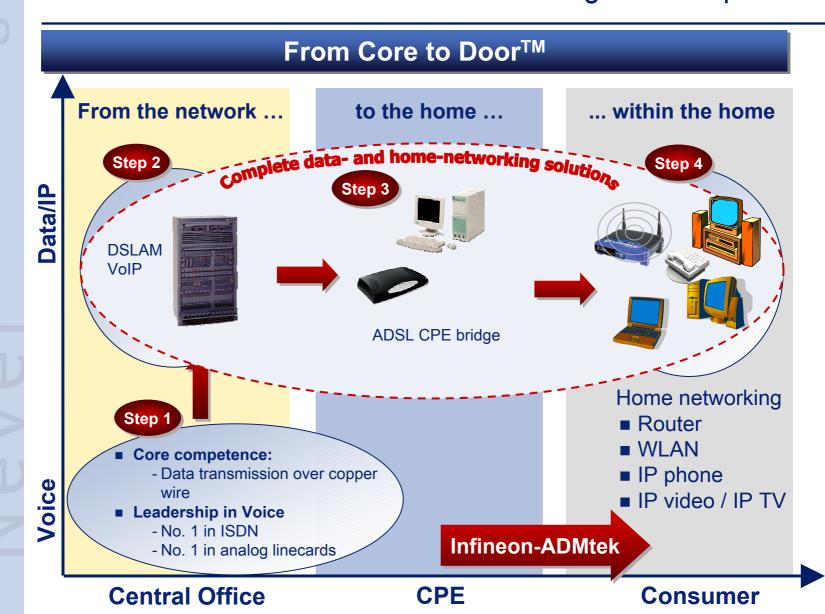




- Sequential revenue increase was mainly driven by higher sales of broadband access ADSL products.
- EBIT loss increased sequentially mainly due to impairment charges of Euro 80 million, predominantly related to the acquisition of Catamaran Communications, Inc.



Transforming from the leading traditional telecom voice vendor into a data- and home-networking solution provider





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# Infineon has the technical competencies to target converging markets of the future

### Infineon's exposure to product and industry segments

|                  |                                | Application Segments |          |                    |                    |                              |                |
|------------------|--------------------------------|----------------------|----------|--------------------|--------------------|------------------------------|----------------|
|                  |                                | Auto-<br>motive      | Consumer | Data<br>Processing | Industrial         | Wireless                     | Wireline       |
| ies              | DRAM                           |                      |          |                    |                    |                              |                |
| enc              | Flash                          |                      |          |                    |                    |                              |                |
| npet             | Security / Chipcard            |                      |          |                    |                    |                              |                |
| Competencies     | Cellular Phone ICs             |                      |          |                    |                    |                              |                |
|                  | RF and Wireless I/O            |                      |          |                    |                    |                              |                |
| Application      | DSL Products /<br>IP telephony |                      |          |                    |                    |                              |                |
| Арр              | Ethernet over SONET            |                      |          |                    |                    |                              |                |
| ct<br>&          | Discretes and Tuner ICs        |                      |          |                    |                    |                              |                |
| npo              | Power Management               |                      |          |                    |                    |                              |                |
| n Pr             | Microcontroller                |                      |          |                    |                    |                              |                |
| Infineon Product | Sensors                        |                      |          |                    |                    |                              |                |
| Infi             | ASICs                          |                      |          |                    | Copyright @ Infine | on Technologies 2004. All ri | ights recorded |

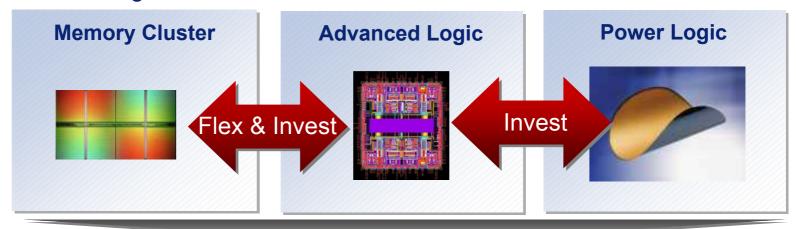
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# Integrated manufacturing to maximized flexibility and minimized cost

# Maximize: Opportunities during market upturns Minimize: Impact of downturns and investments

- Internal flexibility: Between MP and Advanced Logic Cluster
- External flexibility: Silicon foundries and subcontractors
- Cost optimization: Reuse of depreciated equipment for power technologies



Flexibility: Silicon foundries and subcontractors





# Never stop thinking.