

Analyst Conference Call – Q1-3/11 Results

November 2, 2011





Safe Harbor Statement

This presentation contains forward-looking statements that are subject to various risks and uncertainties. Future results could differ materially from those described in these forward-looking statements due to certain factors, e.g. changes in business, economic and competitive conditions, regulatory reforms, results of clinical trials, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. Fresenius does not undertake any responsibility to update the forward-looking statements contained in this presentation.



Fresenius Group: Financial Results

	Sales	EBIT	Net income¹
Q1-3/11	€12,089 m	€1,862 m	€565 m
Growth at constant currency rates	5%	9%	17%
Growth at actual currency rates	2%	5%	14%

¹ Net income attributable to Fresenius SE & Co. KGaA and before special items due to MEB and CVR accounting Analyst Conference Call – Q1-3/2011 Results, Fresenius SE & Co. KGaA, Investor Relations © Copyright, November 2, 2011



Fresenius Group: Financial Results by Business Segment

Q1-3/11	Fresenius	Fresenius	Fresenius	Fresenius
	Medical Care	Kabi	Helios	Vamed
Sales	US\$9,473 m	€2,950 m	€1,950 m	€480 m
Growth	7%	8%	6%	-7%
EBIT	US\$1,488 m	€613 m	€195 m	€22 m
Growth	7%	10%	13%	-8%



Fresenius Kabi: Update Q1-3/11

- 3% organic sales growth in Q3, leading to 9% growth in Q1-3; outstanding Q1-3 EBIT margin of 20.8%
- 9% organic sales growth outside North America
 - 15% growth in Emerging Markets China as largest contributor (+21%)
 - 19% growth in I.V. drugs broad-based portfolio
- 10% organic sales growth in NA driven by new products and drug shortages
 - Q3: -10% due to exceptionally high Q3/10 base
- Fully on track for 2011 guidance Q4 yoy growth expected at mid single-digit rates





Fresenius Kabi: Save the Date!





Fresenius Helios: Update Q1-3/11

- Operating business in great shape:
 4% organic sales growth; 70 bps EBIT margin increase to 10.0%; Q3 EBIT margin of 11.0% at all-time high
- Hospital acquisitions provide significant growth
 - German market update: 15 to 20 projects YTD pending/concluded
 - Acquisition of Damp Group 7th largest
 German private hospital operator
 - Acquisition of sixth maximum-care hospital (Duisburg)
- 2012 DRG-inflator increases to 1.48% (2011: 0.9%)

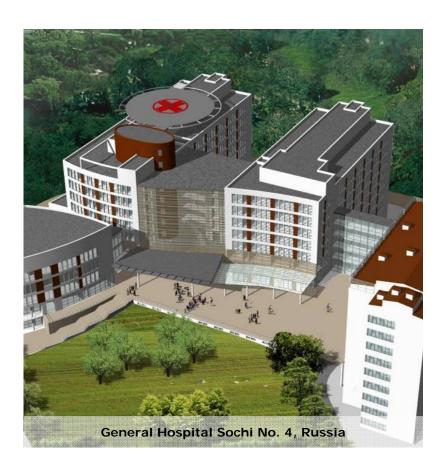
HELIOS hospital network pro forma, including Damp Group and **Duisburg Hospital** Ahrenshoop ... Lengerich Damp Group laximum-care hospital Duisburg

HELIOS Group



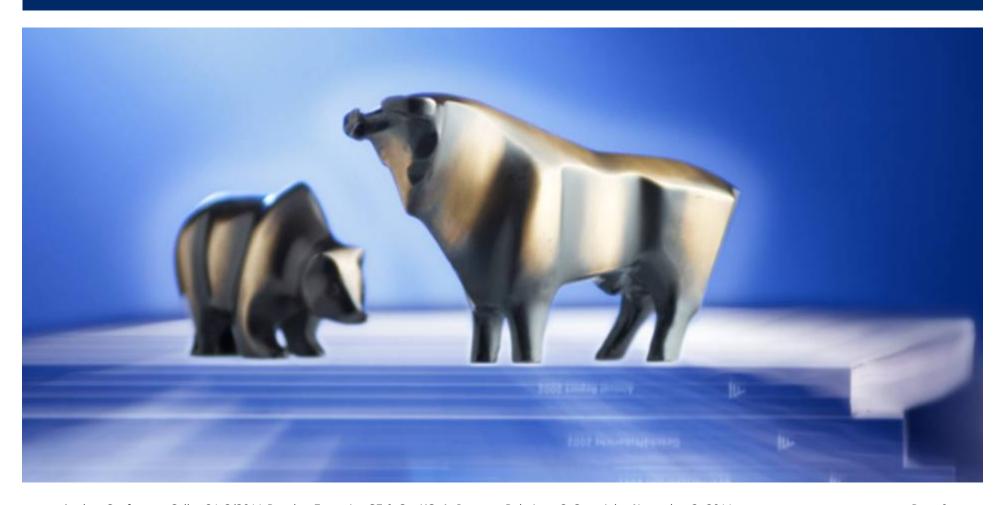
Fresenius Vamed: Update Q1-3/11

- Sales and earnings fully in line with expectations
 - Negative sales growth due to 2010 Ukraine project and Middle East/North Africa unrest
 - >10% sales growth adjusted for Ukraine/Middle East/North Africa
- Excellent Q3 order intake of €171 million
 - €98 million hospital turnkey project, Russia
 - €42 million hospital turnkey project, Germany
- On track to achieve 2011 sales and EBIT guidance





Group Financials Q1-3/11 — Outlook 2011





Fresenius Group: Profit and Loss Statement

			Growth at constant rates		
€m	Q3/11	Q1-3/11	Q3/11	Q1-3/11	
Sales	4,085	12,089	3%	5%	
EBIT	655	1,862	5%	9%	
Net interest	-125	-401	8%	2%	
Income taxes	-163	-451	-2%	-8%	
Net income ¹	202	565	9%	17%	

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Fresenius Kabi: Excellent EBIT Growth

€m	Q1-3/11	Q1-3/10	Growth
Europe Margin	284 20.9%	269 21.3%	6%
North America Margin	288 38.1%	242 33.2%	19%
Asia-Pacific/Latin America/Africa	169 20.2%	134 18.4%	26%
Corporate and Corporate R&D	-128	-88	-45%
Total EBIT	613	557	10%
Margin	20.8%	20.5%	



Fresenius Helios: Excellent Sales and EBIT Growth

€m	Q1-3/11	Q1-3/10	Growth
Total sales	1,950	1,840	6%
EBIT			
Established clinic portfolio Margin	199 10.4%	172 9.3%	16%
Acquisitions (consolidation < 1 yr)	-4		
Total EBIT	195	172	13%
Margin	10.0%	9.3%	



Fresenius Vamed: Sales and EBIT in Line with Expectations

€m	Q1-3/11	Q1-3/10	Growth
Project business Service business	311 169	351 166	-11% 2%
Total sales	480	517	-7%
Total EBIT Margin	22 4.6%	24 4.6%	-8%
Order intake ¹ Order backlog ¹	335 775	418 801 ²	-20% -3%

¹ Project business only

² Dec 31, 2010



Cash Flow Development

€m	Operating CF		Сарех	Capex (net)		Free Cash Flow ¹	
	Q3/11	LTM Margin	Q3/11	LTM Margin	Q3/11	LTM Margin	
FRESENIUS KABI	145	13.8%	(35)	(4.5%)	110	9.3%	
FRESENIUS HELIOS	90	11.3%	(39)	(4.9%)	51	6.4% ³	
FRESENIUS VAMED	-58	-1.6%	(2)	(0.9%)	-60	-2.5%	
Corporate/ Other	1	n/a	(1)	n/a	0	n/a	
F FRESENIUS excl. FMC	178	11.8%²	(77)	(4.4%)	101	7.4% ²	
F FRESENIUS Group	506	10.6%	(183)	(4.4%)	323	6.2%	

¹ Before Acquisitions and Dividends

² Incl. FMC dividend

³ Understated: 8.7% excluding €61 million of capex commitments from acquisitions



Fresenius Group: Debt and Interest Ratios

	Sept 30, 2011	Dec 31, 2010
Debt (€m) thereof 54% US\$ denominated	9,181	8,784
Net debt (€m)	8,527	8,015
Net debt/EBITDA	2.70	2.62
EBITDA/Interest	5.8	5.4

Net debt/EBITDA





Fresenius Group: 2011 Outlook by Business Segment

		Previous	New
Fresenius Kabi	Sales growth EBIT margin	~8% organic ~20%	8.0 – 8.5% organic ↑ ≥20% ↑
Fresenius Helios	Sales growth EBIT	3 - 5% organic ~€260 m	€260 - 270 m
Fresenius Vamed	Sales growth EBIT growth	0 - 5% 0 - 5%	
Fresenius Biotech	EBIT	~-€30 m	



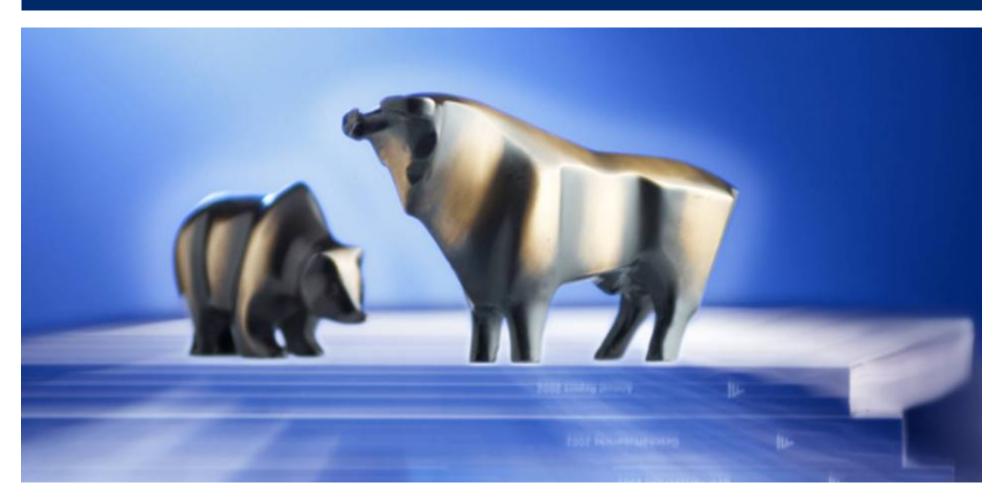
Fresenius Group: 2011 Outlook

	Previous	New	
Revenue growth at constant currency	7 - 8%	~6%	
Net income growth ¹ at constant currency	15 - 18%	improved to upper half of range	
Capex	~5% of Group sales	confirmed 🗸	

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Attachments





Special items

- Other financial result:
 - CVR (Contingent Value Right): The trading price of the CVR was considered as fair redemption value. Changes of this value were recognized in the P&L.

On March 4, 2011, the CVRs have been delisted from the NASDAQ and the NASDAQ suspended trading in the CVRs effective the close of trading on that day.

Calculation since March 4, 2011: \triangle between trading price of US\$0.04 at December 31, 2010 and value zero multiplied by 163.3 million CVRs = US\$6.7 million = \le 4.9 million.

- MEB (Mandatory Exchangeable Bond): Mark-to-market accounting based on the Black-Scholes valuation model reflecting FMC's share price. Any change in fair value is recognized in the P&L. Valuation changes led to gains or expenses until maturity. Maturity date was August 14, 2011.



Fresenius Group: Overview - Calculation of Noncontrolling Interest

€m	Q1-3/11	FY/10
Earnings before tax and noncontrolling interest	1,361	1,786
Taxes	-431	-581
Noncontrolling interest, thereof	-445	-583
Fresenius Medical Care net income not attributable to Fresenius (average Q1-3: ~66%)	-358	-476
Noncontrolling interest holders in Fresenius Medical Care (FY/2010: US\$87 m, Q1-3/2011: US\$77 m according to Fresenius Medical Care's Financial Statements)	-55	-66
Noncontrolling interest holders in Fresenius Kabi (-€19 m), Fresenius Helios (-€9 m) and due to Fresenius Vamed's 23% external ownership (-€4 m)	-32	-41
Net income attributable to Fresenius SE & Co. KGaA	485	622



Fresenius Group: Cash Flow

€m	Q3/11	LTM Margin	Q3/10	LTM Margin	Growth YoY
Operating Cash Flow	506	10.6%	541	11.4%	-6%
Capex (net)	-183	-4.4%	-171	-4.5%	-7%
Free Cash Flow (before acquisitions and dividends)	323	6.2%	370	6.9%	-13%
Acquisitions (net)	-35		-68		49%
Dividends	-35		-12		-192%
Free Cash Flow (after acquisitions and dividends)	253	-3.3%	290	3.1%	-13%



Cash Flow Development LTM

€m	Operat	ing CF	Capex	(net)	Free Cas	sh Flow ¹
	LTM Q1-3/11	LTM Margin	LTM Q1-3/11	LTM Margin	LTM Q1-3/11	LTM Margin
FRESENIUS KABI	539	13.8%	(176)	(4.5%)	363	9.3%
FRESENIUS HELIOS	297	11.3%	(128)	(4.9%)	169	6.4% ³
FRESENIUS VAMED	-11	-1.6%	(6)	(0.9%)	-17	-2.5%
Corporate/ Other	-30	n/a	(12)	n/a	-42	n/a
F FRESENIUS excl. FMC	795	11.8%²	(322)	(4.4%)	473	7.4%²
F FRESENIUS Group	1,721	10.6%	(717)	(4.4%)	1,004	6.2%

¹ Before Acquisitions and Dividends

² Incl. FMC dividend

³ Understated: 8.7% excluding €61 million of Capex commitments from acquisitions



Fresenius Kabi: Strong Organic Sales Growth

€m	Q1-3/11	Q1-3/10	Organic Growth
Infusion Therapy	665	628	3%
I.V. Drugs	1,076	982	14%
Clinical Nutrition	855	789	9%
Medical Devices/ Transfusion Technology	354	324	9%
Total sales	2,950	2,723	9%



Fresenius Kabi: Strong Organic Sales Growth

€m	Q1-3/11	Q1-3/10	Organic Growth
Europe	1,360	1,264	6%
North America	755	730	10%
Asia-Pacific	511	436	18%
Latin America/Africa	324	293	11%
Total sales	2,950	2,723	9%



Fresenius Helios: Strong Organic Sales Growth

€m	Q1-3/11	Q1-3/10	Growth
Established clinic portfolio	1,916	1,840	4%
Acquisitions (consolidation < 1 yr)	34		
Divestitures (deconsolidation < 1 yr)		0	
Total sales	1,950	1,840	6%



Fresenius Helios: Performance Indicators

	Q1-3/11	Q1-3/10	Change
No. of hospitals ¹ - Acute care clinics - Post-acute care clinics	64 44 20	62 42 20	3% 5% 0%
No. of beds ¹ - Acute care clinics - Post-acute care clinics	19,336 15,869 3,467	18,564 15,097 3,467	4% 5% 0%
Admissions ² - Acute care (inpatient)	472,389	451,739	5%
Occupancy ² - Post-acute care	79%	81%	
Average length of stay (days) ² - Acute care - Post-acute care	6.7 29.6	7.0 29.5	

¹ Dec 31, 2010

² Clinics in Germany



Fresenius Helios: Sales Influence Hospital Acquisitions

Acquisitions	Annualized sales		
Hospital Helmstedt, Lower Saxony	~€32 m	consolidated as of Jan 1, 2011	
Hospital Rottweil, Baden-Wuerttemberg	~€31 m	consolidated as of July 1, 2011	



Fresenius Group: Key Figures According to IFRS

€m	Q1-3/11 U.S. GAAP	Q1-3/11 IFRS
Sales	12,089	12,089
EBIT	1,862	1,866
Net interest	-401	-401
Net income ¹	485	487
Net income ²	565	567
Operating Cash flow	1,156	1,163
Balance sheet total	24,707	24,899

¹ Net income attributable to Fresenius SE & Co. KGaA

² Net income attributable to Fresenius SE & Co. KGaA before special items due to MEB and CVR accounting Analyst Conference Call – Q1-3/2011 Results, Fresenius SE & Co. KGaA, Investor Relations © Copyright, November 2, 2011



Share Information

Share key facts

Number of shares¹ 163,043,629

WKN / ISIN 578560 / DE0005785604

Ticker symbol FRE

Bloomberg symbol FRE GR

Reuters symbol FREG.de

ADR key facts

Ratio 8 ADRs = 1 ordinary share

ADR CUSIP / ISIN 35804M105 / US35804M1053

Ticker symbol FSNUY

Exchange OTC-market

Structure Sponsored Level I ADR

Depositary bank Deutsche Bank

¹ as of October 31, 2011



Financial Calendar

21.02.2012 Report on Fiscal Year 2011

03.05.2012 Report on 1st quarter 2012

11.05.2012 Annual General Meeting, Frankfurt/Main

01.08.2012 Report on 1st half 2012

31.10.2012 Report on $1^{st} - 3^{rd}$ quarter 2012

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