

Analyst Conference Call – Q1-3/10 Results

November 2, 2010





Safe Harbor Statement

This presentation contains forward-looking statements that are subject to various risks and uncertainties. Future results could differ materially from those described in these forward-looking statements due to certain factors, e.g. changes in business, economic and competitive conditions, regulatory reforms, results of clinical trials, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. Fresenius does not undertake any responsibility to update the forward-looking statements contained in this presentation.



Fresenius Group: Financial Results

| | Sales | EBIT | Net income¹ |
|-----------------------------------|-----------|----------|-------------|
| Q1-3/10 | €11,821 m | €1,776 m | €495 m |
| Growth at constant currency rates | 10% | 15% | 30% |
| Growth at actual currency rates | 13% | 19% | 35% |

¹ Net income attributable to Fresenius SE and before special items due to MEB and CVR accounting Analyst Conference Call – Q1-3/2010 Results, Fresenius SE, Investor Relations © Copyright, November 2, 2010



Fresenius Group: Double-Digit EBIT Growth In All Business Segments

| Q1-3/10 | Fresenius | Fresenius | Fresenius | Fresenius |
|---------|--------------|-----------|-----------|-----------|
| | Medical Care | Kabi | Helios | Vamed |
| Sales | US\$8,886 m | €2,723 m | €1,840 m | €517 m |
| Growth | 8% | 20% | 4% | 32% |
| EBIT | US\$1,385 m | €557 m | €172 m | €24 m |
| Growth | 10% | 26% | 13% | 60% |



Fresenius Kabi: Update Q1-3/10

- Outstanding organic sales growth of 13% and EBIT margin of 20.5%
- Continued strong growth at APP Pharmaceuticals sales +35%; double-digit sales growth in Q4 expected; high 2010 base will impact Kabi's 2011 growth expectations
- APP acquisition expected to be accretive to 2010 Group EPS
- U.S. launch of selected Kabi products now scheduled for H2/2011, focus was to address drug shortages in the market. Expected incremental sales of €50 – 70 million p.a. by 2013 confirmed





Fresenius Helios: Update Q1-3/10

- Organic sales growth of 5%, mainly driven by increased patient admissions
- 70 bps EBIT margin increase to 9.3%
- Update acquisition activity YTD:
 - 12 properties coming to market; various projects under discussion
 - 4 bids submitted by HELIOS
 - 1 bid pending
 - 1 bid accepted





Fresenius Vamed: Update Q1-3/10

- Excellent organic sales growth of 31%
- Order entry at €418 million, +34%
 - €36 million hospital turnkey project,
 Bosnia-Herzegovina
 - €22 million medical equipment contracts,
 Turkmenistan and China
- Major projects delivered on time in Q3 (turnkey implementation and operational management)
 - Spa Vienna
 - Neurological therapy center, Upper Austria
 - Rehabilitation center, Western Austria
- VAMED's Austrian service subsidiary receives
 European Foundation for Quality Management
 (EFQM) award





Group Financials Q1-3/10 — Outlook 2010





Fresenius Group: Profit and Loss Statement

| €m | Q3/10 | | Growth Q1-3/10 YoY | | |
|-------------------------|-------|--------|--------------------|-------------------|--|
| | | - | | constant rates | |
| Sales | 4,135 | 11,821 | 13% | 10% | |
| EBIT | 655 | 1,776 | 19% | 15% | |
| Net interest | -143 | -424 | 3% | 7% | |
| Income taxes | -168 | -436 | -34% | -29% | |
| Net income ¹ | 193 | 495 | 35% | 30% | |

¹ Net income attributable to Fresenius SE and before special items due to MEB and CVR accounting



Fresenius Kabi: EBIT Substantially Ahead of Expectations

| €m | Q1-3/10 | Q1-3/09 | Growth |
|-----------------------------------|---------------------|--------------|--------|
| Europe Margin | 269 21.3% | 248 21.4% | 8% |
| North America Margin | 242 33.2% | 157 29.8% | 54% |
| Asia-Pacific/Latin America/Africa | 134 18.4% | 109 18.5% | 23% |
| Corporate and Corporate R&D | -88 | -73 | -21% |
| Total EBIT | 557 | 441 | 26% |
| Margin | 20.5% | 19.4% | |



Fresenius Helios: Sales and EBIT Growth Fully in Line with Expectations

| €m | Q1-3/10 | Q1-3/09 | Growth |
|--|-------------|--------------------------|--------|
| Total sales | 1,840 | 1,768 | 4% |
| EBIT | | | |
| Established clinic portfolio Margin | 172 9.3% | 151 ¹ 8.6% | 14% |
| Acquisitions/Divestitures (consolidation/deconsolidation < 1 yr) | 0 | 1^1 | |
| Total EBIT | 172 | 152 | 13% |
| Margin | 9.3% | 8.6% | |

¹ Prior year EBIT split adjusted to current portfolio



Fresenius Vamed: Excellent Sales and EBIT Growth Continued

| €m | Q1-3/10 | Q1-3/09 | Growth |
|--|-------------------|-------------------------|------------|
| Project business Service business | 351 166 | 244 149 | 44% 11% |
| Total sales | 517 | 393 | 32% |
| Total EBIT Margin | 24 4.6% | 15 3.8% | 60% |
| Order intake ¹ Order backlog ¹ | 418 736 | 313 679 ² | 34% 8% |

¹ Project business only

² Dec 31, 2009



Cash Flow Development

| €m | Opera | Operating CF | | Capex (net) | | Free Cash Flow ¹ | |
|-----------------------|-------|--------------|-------|-------------|-------|-----------------------------|--|
| | Q3/10 | LTM Margin | Q3/10 | LTM Margin | Q3/10 | LTM Margin | |
| FRESENIUS KABI | 189 | 13.1% | (41) | (4.1%) | 148 | 9.1% | |
| FRESENIUS HELIOS | 92 | 10.4% | (28) | (6.6%) | 64 | 3.8% | |
| FRESENIUS VAMED | -28 | 0.4% | (3) | (1.2%) | -31 | -0.8% | |
| Corporate/ Other | -8 | n/a | (5) | n/a | -13 | n/a | |
| F FRESENIUS excl. FMC | 245 | 11.0%² | (77) | (4.9%) | 168 | 6.2% ² | |

Margin = in % of sales

¹ Before Acquisitions and Dividends

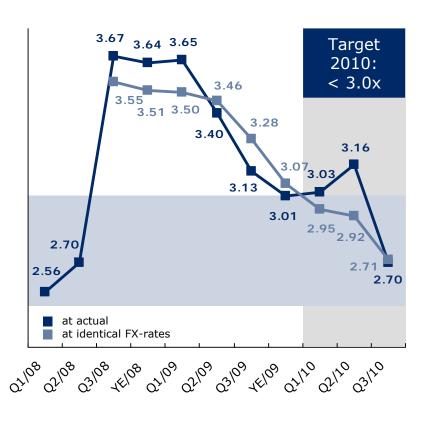
² Incl. FMC dividend



Fresenius Group: Debt and Interest Ratios

| | Sept 30, 2010 | Dec 31, 2009 |
|--|------------------|-----------------|
| Debt (€m) thereof 57% US\$ denominated | 8,615 | 8,299 |
| Net debt (€m) | 7,955 | 7,879 |
| Net debt/EBITDA | 2.70 | 3.01 |
| EBITDA/Interest | 5.3 | 4.5 |
| | | |

Net debt/EBITDA



Debt excludes Mandatory Exchangeable Bonds



Fresenius Group: 2010 Outlook Raised or Fully Confirmed

| | | Previous | New | |
|----------------------|-----------------------------|--|--------------|----------|
| Fresenius Kabi | Sales growth EBIT margin | 7 – <u>9</u> % organic 18.5 – <u>19.0</u> % | ~12% ~20% | † |
| Fresenius Helios | Sales growth EBIT | 3 – <u>5</u> % organic €220 – <u>230</u> m | €230 – 235 m | 1 |
| Fresenius Vamed | Sales growth EBIT growth | 5 - <u>10</u> % 5 - <u>10</u> % | >10% >10% | † |
| Fresenius Biotech | EBIT | <u>-€35</u> – -40 m | | V |

[&]quot;_" verbal guidance \rightarrow upper end; Fresenius Biotech \rightarrow lower end



Fresenius Group: 2010 Outlook Raised

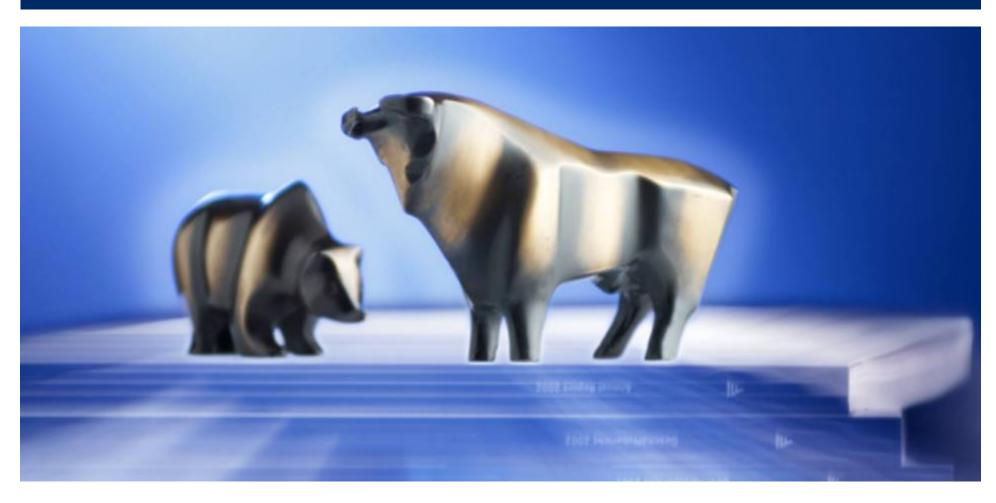
| | Previous | New | |
|---|--------------------|--------|----------|
| Revenue growth at constant currency | 7 – 9% | 8 - 9% | † |
| Net income growth ¹ at constant currency | 10 - <u>15</u> % | ~20% | 1 |
| Capex | ~5% of Group sales | | V |

[&]quot;_" verbal guidance \rightarrow upper end

¹ Net income attributable to Fresenius SE and before special items due to MEB and CVR accounting Analyst Conference Call – Q1-3/2010 Results, Fresenius SE, Investor Relations © Copyright, November 2, 2010



Attachments





Special items

- Other financial result:
 - CVR (Contingent Value Right): The trading price of the CVR on the B/S date is considered as fair redemption value. Changes of this value are recognized in the P&L. Valuation changes will lead to quarterly gains or expenses until maturity.
 - Calculation as of September 30, 2010: \triangle between trading price of US\$0.30 at December 31, 2009 and trading price at September 30, 2010 of US\$0.04 multiplied by 163.3 million CVRs = US\$43.3 million = \le 33 million.
 - MEB (Mandatory Exchangeable Bond): Mark-to-market accounting based on the Black-Scholes valuation model reflecting FMC's share price. Any change in fair value is recognized in the P&L. Valuation changes will lead to gains or expenses until maturity.



Fresenius Group: Overview - Calculation of Noncontrolling Interest

| €m | Q1-3/10 | FY/09 |
|---|---------|-------|
| Earnings before tax and noncontrolling interest | 1,254 | 1,443 |
| Taxes | -398 | -452 |
| Noncontrolling interest, thereof | -421 | -497 |
| Fresenius Medical Care net income not attributable to Fresenius (~64%) | -348 | -411 |
| Noncontrolling interest holders in Fresenius Medical Care (FY/2009: US\$74 m, Q1-3/2010: US\$62 m according to Fresenius Medical Care's Financial Statements) | -47 | -53 |
| Noncontrolling interest holders in Fresenius Kabi (-€15 m), Fresenius Helios (-€7 m) and due to Fresenius Vamed's 23% external ownership (-€4 m) | -26 | -33 |
| Net income attributable to Fresenius SE | 435 | 494 |



Fresenius Group: Cash Flow

| €m | Q3/10 | LTM Margin | Q3/09 | LTM Margin | Growth YoY |
|--|-------|---------------|-------|---------------|---------------|
| Operating Cash Flow | 541 | 11.4% | 520 | 10.4% | 4% |
| Capex (net) | -171 | 4.5% | -154 | 4.9% | -11% |
| Free Cash Flow (before acquisitions and dividends) | 370 | 6.9% | 366 | 5.5% | 1% |
| Acquisitions (net) | -68 | | -28 | | -143% |
| Dividends | -12 | | -11 | | -9% |
| Free Cash Flow ¹ (after acquisitions and dividends) | 290 | 3.1% | 327 | 1.8% | -11% |

¹ Does not include a €100 m cash out for a short-term bank deposit by Fresenius Medical Care



Cash Flow Development LTM

| €m | Operat | ing CF | Capex | (net) | Free Cas | sh Flow ¹ |
|--------------------------|-------------|------------|-------------|------------|-------------|----------------------|
| | LTM Q1-3/10 | LTM Margin | LTM Q1-3/10 | LTM Margin | LTM Q1-3/10 | LTM Margin |
| FRESENIUS KABI | 464 | 13.1% | (144) | (4.1%) | 320 | 9.1% |
| FRESENIUS HELIOS | 258 | 10.4% | (164) | (6.6%) | 94 | 3.8% |
| FRESENIUS VAMED | 3 | 0.4% | (9) | (1.2%) | -6 | -0.8% |
| Corporate/ Other | -43 | n/a | (13) | n/a | -56 | n/a |
| F FRESENIUS excl. FMC | 747 | 11.0%² | (330) | (4.9%) | 417 | 6.2%² |

Margin = in % of sales

¹ Before Acquisitions and Dividends

² Incl. FMC dividend



Fresenius Kabi: Strong Organic Sales Growth

| €m | Q1-3/10 | Q1-3/09 | Organic Growth |
|--|---------|---------|-------------------|
| Infusion Therapy | 628 | 520 | 9% |
| I.V. Drugs | 982 | 751 | 25% |
| Clinical Nutrition | 789 | 688 | 10% |
| Medical Devices/ Transfusion Technology | 324 | 315 | 1% |
| Total sales | 2,723 | 2,274 | 13% |



Fresenius Kabi: Strong Organic Sales Growth

| €m | Q1-3/10 | Q1-3/09 | Organic Growth |
|----------------------|---------|---------|-------------------|
| Europe | 1,264 | 1,159 | 6% |
| North America | 730 | 527 | 31% |
| Asia-Pacific | 436 | 361 | 12% |
| Latin America/Africa | 293 | 227 | 10% |
| Total sales | 2,723 | 2,274 | 13% |



Fresenius Helios: Strong Organic Sales Growth

| €m | Q1-3/10 | Q1-3/09 | Growth |
|---------------------------------------|---------|---------|--------|
| Established clinic portfolio | 1,840 | 1,760¹ | 5% |
| Acquisitions (consolidation < 1 yr) | 0 | | |
| Divestitures (deconsolidation < 1 yr) | | 81 | |
| Total sales | 1,840 | 1,768 | 4% |

¹ Prior year sales split adjusted to current portfolio



Fresenius Helios: Performance Indicators

| | Q1-3/10 | Q1-3/09 | Change |
|---|---------------------------|---------------------------|------------------|
| No. of hospitals ¹ - Acute clinics - Post-acute care clinics | 61 42 19 | 62 43 19 | -2% -2% 0% |
| No. of beds ¹ - Acute clinics - Post-acute care clinics | 18,576 15,109 3,467 | 18,583 15,116 3,467 | 0% 0% 0% |
| Admissions ² - Acute care (inpatient) | 451,739 | 437,393 | 3% |
| Occupancy ² - Post-acute care | 81% | 83% | |
| Average length of stay (days) ² - Acute care - Post-acute care | 7.0 29.5 | 7.0 29.8 | |

¹ Dec 31, 2009

² Clinics in Germany



Fresenius Helios: Sales Impact Hospital Acquisitions

Acquisitions

Annualized sales

none

Divestitures

Hospital Dresden

~€11 m

deconsolidated as of Jan 1, 2010



Fresenius Group: Key Figures According to IFRS

| €m | Q1-3/10 U.S. GAAP | Q1-3/10 IFRS |
|-------------------------|----------------------|-----------------|
| Sales | 11,821 | 11,821 |
| EBIT | 1,776 | 1,764 |
| Net interest | -424 | -424 |
| Net income ¹ | 435 | 429 |
| Net income ² | 495 | 489 |
| Operating Cash flow | 1,346 | 1,353 |
| Balance sheet total | 22,734 | 22,985 |

¹ Net income attributable to Fresenius SE

² Net income attributable to Fresenius SE before special items due to MEB and CVR accounting
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Financial Calendar

23.02.2011 Report on Fiscal Year 2010

04.05.2011 Report on 1st quarter 2011

13.05.2011 Annual General Meeting, Frankfurt/Main

02.08.2011 Report on 1st half 2011

02.11.2011 Report on $1^{st} - 3^{rd}$ quarter 2011

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