



# Analyst Meeting – 2012 Results

February 26, 2013



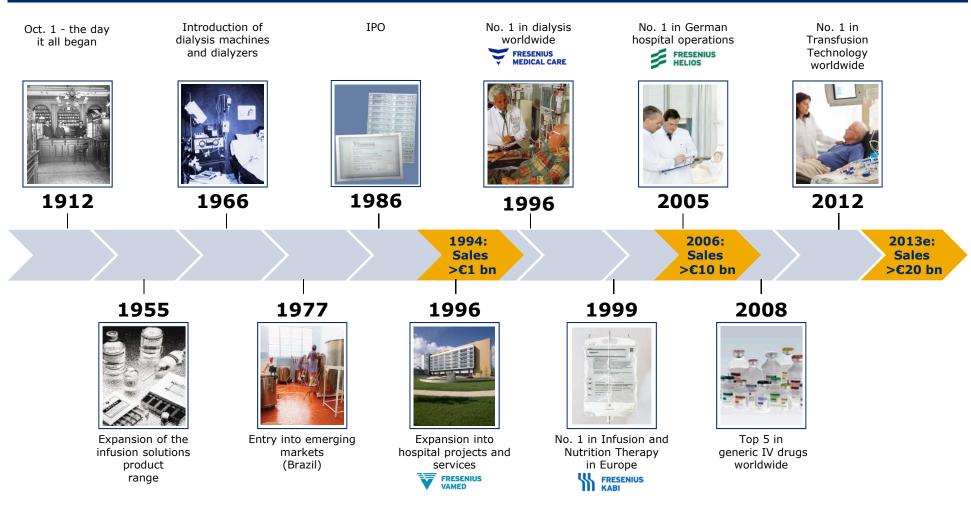


#### Safe Harbor Statement

This presentation contains forward-looking statements that are subject to various risks and uncertainties. Future results could differ materially from those described in these forward-looking statements due to certain factors, e.g. changes in business, economic and competitive conditions, regulatory reforms, results of clinical trials, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. Fresenius does not undertake any responsibility to update the forward-looking statements contained in this presentation.

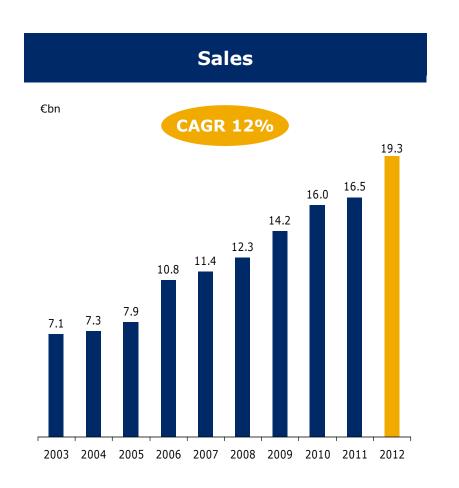


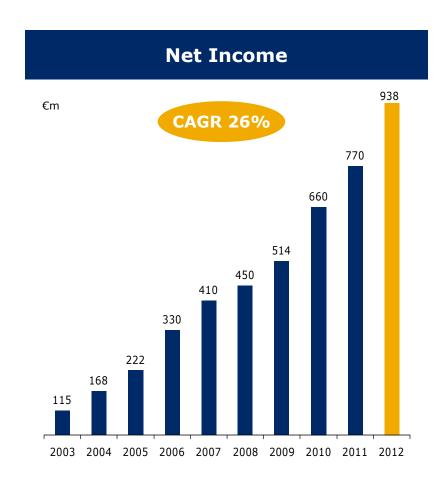
#### Fresenius: 100 Years of Forward Looking Healthcare





### Fresenius Group: A Decade of Consistent Growth







#### Fresenius Group: 2012 – A Year of Major Accomplishments

- New sales and earnings records; 17% cc net income growth exceeds guidance
- Double-digit sales and EBIT growth in all business segments
- Enhanced strategic positions through Liberty Dialysis, Fenwal, Damp Group, H.C. Hospital Consulting acquisitions
- Successful refinancing steps to reduce interest costs and improve maturity profile



# Fresenius Group: Financial Results

	Sales	EBIT <sup>1</sup>	Net income¹
FY 2012	€19,290 m	€3,075 m	€938 m
Growth at constant currency rates	13%	14%	17%
Growth at actual currency rates	18%	20%	22%

<sup>&</sup>lt;sup>1</sup> Before one-time items



### Fresenius Group: Financial Results by Business Segment

FY 2012	Fresenius	Fresenius	Fresenius	Fresenius
	Medical Care	Kabi	Helios	Vamed
Sales	US\$13,800 m	€4,539 m	€3,200 m	€846 m
Growth	10%	15%	20%	15%
EBIT	US\$2,329 m	€934 m	€322 m	€51 m
Growth	12% <sup>1</sup>	16%	19%	16%

<sup>&</sup>lt;sup>1</sup> Before one-time items



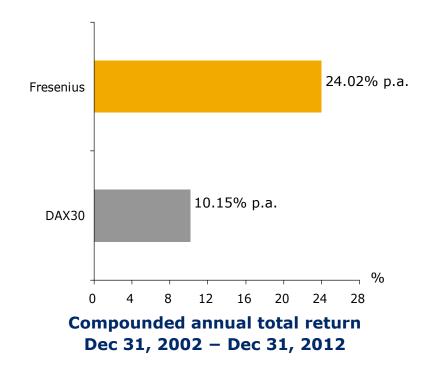
#### Fresenius Group: Attractive Long-term Shareholder Returns

# 20<sup>th</sup> consecutive dividend increase 2012: +16%



# align dividend growth with EPS<sup>2</sup> growth – broadly maintain current pay-out ratio

#### **Fresenius outperforms index**

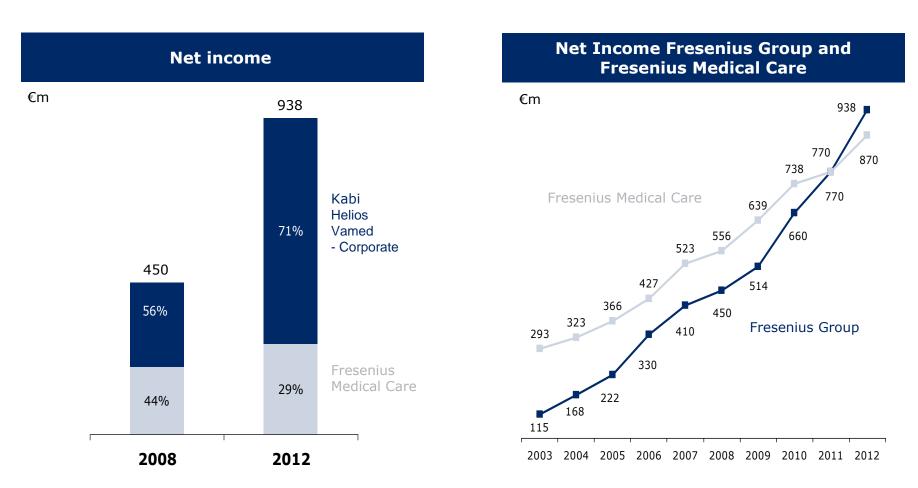


<sup>&</sup>lt;sup>1</sup> Proposal

<sup>&</sup>lt;sup>2</sup> Before one-time items



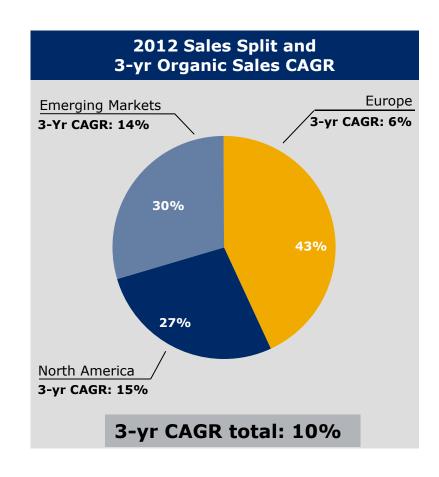
# Fresenius Group: Distribution and Development of Net Income





#### Fresenius Kabi: Achievements 2012

- 9% organic sales growth significantly exceeding
   initial 4 6% guidance
  - Strong double-digit organic sales growth in emerging markets, continued strength in Europe
  - 11% organic sales growth in North America driven by launches and drug shortages
- 2013 guidance reflects strong FY12 base in North America and assumes easing of U.S. drug shortages





#### Fresenius Kabi: Grand Island and Kalyani FDA Inspections

#### **Grand Island, NY**

- 2011 inspection with 16 observations lead to 2012 warning letter
- Dec 2012/Jan 2013 inspection Form 483 issued; 8 observations (4 repeat observations) –
   related to procedures, processes, operating environment in non-aseptic areas and documentation practices
- Production at the plant is continuing

#### Kalyani (oncolytic API plant), India

- Jan 2013 inspection Form 483 issued; 9 observations GMP non-conformities regarding manufacturing and documentation practices; improper product testing; employee misconduct; finished product conforms to specifications
- As a precautionary measure, production is on hold
- Corrective measures immediately initiated
- Expected financial impact (net of Calea divestment gain) included in guidance



#### Fresenius Kabi: Significant Future Growth Prospects

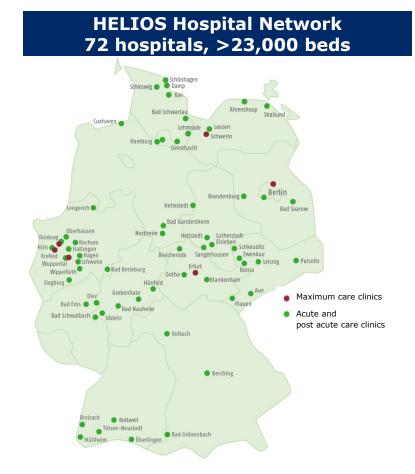
Dynamic Emerging Market Growth	- Continued double-digit organic growth; revenue share increasing from 30% (2012) to ~35% (2015)
Robust Pipeline	<ul><li>&gt;110 I.V. drug development projects worldwide</li><li>32 ANDAs pending at the FDA for the U.S. market</li></ul>
Geographic Product Roll-out	<ul> <li>Asia-Pacific – focus on infusion solutions, I.V. drugs and Medical Devices</li> <li>Latin America – focus on I.V. drugs and Medical Devices</li> </ul>
Medical Devices Expansion (incl. Fenwal)	<ul> <li>€1.5 billion sales target by 2017 through new product launches, geographic expansion, acquisitions and partnering</li> </ul>

Well on track for ~€6 bn sales and >€1.1 bn EBIT by 2015



#### Fresenius Helios: Achievements 2012

- Excellent organic sales growth of 5%;
   admissions ~3%, price/mix ~2%
- EBIT margin increase to 11.7% (+140bps) in established clinics; acquired clinics Duisburg and Damp Group on track
- Further quality improvement 91% of quality targets met or exceeded (2011: 85%);
   data transparency increased – new hospital hygiene report<sup>1</sup>
- Hospital transaction market update: acquired hospital revenue reached €660 million in 2012



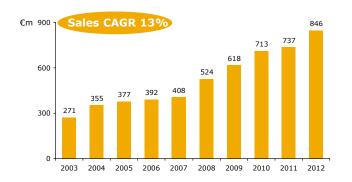
<sup>1</sup> www.helios-kliniken.de/hygiene

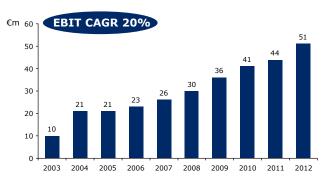


#### Fresenius Vamed: Achievements 2012

- 15% sales and 16% EBIT growth significantly exceeding guidance
- Service business contributes 40% to total sales
   (2011: 33%) leading to a more balanced and
   stable business
- Expanded geographic presence entry into four new local markets – contributing 13% to 2012 sales
- A decade of consistent growth well on track for
   €1 bn sales target by 2014

#### **Consistent Sales and EBIT Growth**







#### Fresenius Takes Growth Momentum into 2013

Kabi expects double-digit sales increase driven by solid organic growth and acquisition growth

Damp hospital margin upside and new integrated care offerings at Helios

Double-digit emerging market growth continues – 2013 target of >€3 bn reached ahead of schedule

Earnings upside from Biotech decision and refinancing activities

Promising pipeline of small to mid-sized accretive M&A targets





# Group Financials 2012 – Outlook 2013





# Fresenius Group: Achievements 2012

17% net income growth <sup>1</sup>
15.9% EBIT margin
12.6% cash flow margin
>€1 bn capex
2.6x net debt/EBITDA

<sup>&</sup>lt;sup>1</sup> In constant currency and before one-time items



#### Fresenius Group: Profit and Loss Statement

€m	Q4/12	FY/12	Growth FY/12 YoY			
			actual rates	constant rates		
Sales <sup>1</sup>	5,190	19,290	18%	13%		
EBIT <sup>2</sup>	851	3,075	20%	14%		
Net interest	-186	-666	-25%	-19%		
Income taxes	-177	-702	-13%	-7%		
Net income <sup>3</sup>	256	938	22%	17%		

¹ 2011 sales adjusted by -€161 million according to a U.S. GAAP accounting change. This solely relates to Fresenius Medical Care North America.

<sup>&</sup>lt;sup>2</sup> Adjusted for one-time costs (€6 million) related to the offer to the shareholders of RHÖN-KLINIKUM AG as well as for other one-time costs (€86 million) at Fresenius Medical Care.

<sup>&</sup>lt;sup>3</sup> Net income attributable to shareholders of Fresenius SE & Co. KGaA, adjusted for a non-taxable investment gain (€34 million) and other one-time costs (€17 million) at Fresenius Medical Care as well as for one-time costs (€29 million) related to the offer to the shareholders of RHÖN-KLINIKUM AG. 2011 adjusted for the effects of mark-to-market accounting of the Mandatory Exchangeable Bonds and the Contingent Value Rights.



# Fresenius Kabi: Excellent EBIT Improvement

€m	Q4/12	FY/12	FY/11	Growth FY/12
Europe Margin	106 21.0%	390 20.0%	385 21.1%	1%
North America Margin	123 37.7%	500 40.5%	<b>368</b> 36.7%	36%
Asia-Pacific/Latin America/Africa Margin	73 21.1%	286 21.2%	232 20.4%	23%
Corporate and Corporate R&D	-68	-242	-182	-33%
Total EBIT	234	934	803	16%
Margin	19.9%	20.6%	20.3%	



# Fresenius Helios: 2012 Clinic Development Plan

		Years in portfolio						
	<1	1	2	3	4	5	>5	Total
No. of clinics	6	2	1	-	6	4	31	50
Revenue (€m)	227	155	36	-	192	294	1,910	2,814
Target								
EBITDA margin (%)	_	3.0	6.0	9.0	12.0	15.0	15.0	
EBITDA (€m)	-	4.7	2.2	-	23.0	44.1	286.5	360.5
Departed								
Reported		2.2	7.4		44.0	45.4	47.5	
EBITDA margin (%)	_	-3.3	7.4	-	11.0	15.4	17.5	14.1
EBITDA (€m)	-1.1	-5.2	2.7	-	21.2	45.1	334.8	397.5
No. of clinics > target	-	1	1	-	3	3	19	27
No. of clinics < target	-	1	-	-	3	1	12	17
IFRS								

Analyst Meeting - 2012 Results, Fresenius SE & Co. KGaA, Investor Relations © Copyright, February 26, 2013



# Cash Flow Development

€m	Opera	ting CF	Capex	Capex (net)		sh Flow¹
	Q4/12	FY Margin	Q4/12	FY Margin	Q4/12	FY Margin
FRESENIUS KABI	144	13.1%	(109)	(5.2%)	35	7.9%
FRESENIUS HELIOS	83	7.5%	(93)	(5.3%)	-10	2.2% <sup>3</sup>
FRESENIUS VAMED	-33	4.1%	(5)	(1.3%)	-38	2.8%
Corporate/ Other	-4	n/a	(6)	n/a	-10	n/a
F FRESENIUS excl. FMC	190	10.6% <sup>2</sup>	(213)	(5.1%)	-23	5.5% <sup>2</sup>
F FRESENIUS Group	631	12.6%	(388)	(4.9%)	243	7.7%

<sup>&</sup>lt;sup>1</sup> Before Acquisitions and Dividends

<sup>&</sup>lt;sup>2</sup> Incl. FMC dividend

<sup>&</sup>lt;sup>3</sup> Understated: 2.9% excluding €25 million of capex commitments from acquisitions

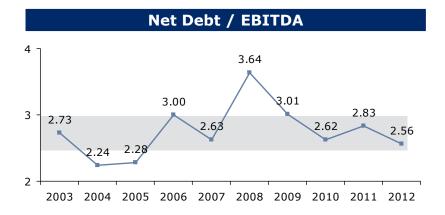


# Fresenius Group: Consistent Cash Generation and Proven Track Record of Deleveraging











#### Fresenius Kabi: Financial Outlook

		Guidance 2013	3-yr CAGR <sup>1</sup>	Midterm Outlook
Sales	Growth cc Growth organic	12 - 14% 3% - 5%	10% - 11% 7% - 8%	7% - 10%
EBIT	Margin excl. Fenwal Margin incl. Fenwal			18% - 21%

#### Sales guidance reflects

- Fenwal acquisition and divestitures of non-core businesses

#### EBIT guidance reflects

- Fenwal margin below par and intangible amortization charge of \$33 million p.a.
- ~€50 million Fenwal integration costs (pre-tax) excluded



#### Fresenius Helios: Financial Outlook

		Guidance 2013	3-yr CAGR <sup>1</sup>	Midterm Outlook
Sales	Organic growth	3% - 5%	4% - 5%	€4 bn - €4.25 bn Sales by 2015
EBIT		€360 m – €380 m		



#### Fresenius Vamed: Financial Outlook

		Guidance 2013	3-yr CAGR¹	Midterm Outlook
Sales	growth	8% - 12%	9% - 10%	€1 bn Sales by 2014
EBIT	growth	5% - 10%		

#### 2013 guidance reflects

- transfer of HELIOS' technical service business (approx. 3%-points of sales growth)



# Fresenius Group: Financial Outlook

	Guidance 2013
Revenue growth at constant currency	7% – 10%
Net income growth <sup>1</sup> at constant currency	7% – 12%

#### 2013 guidance reflects

- one-time costs of €14 million due to early redemption of 2016 bond included
- U.S. sequestration Medicare reimbursement cut approx. 1% effect on Group net income
- Fenwal integration costs of ~€50 million (pre-tax) excluded

2014 net income target of >€1 billion to be reached already in 2013¹

¹ Net income attributable to shareholders of Fresenius SE&Co. KGaA adjusted for one-time integration costs of Fenwal (~€50 million pre-tax)





#### Attachments





## Fresenius Group: Overview – Calculation of Noncontrolling Interest

€m	FY/12	FY/11
Earnings before tax and noncontrolling interest	2,391	1,932
Taxes	-659	-604
Noncontrolling interest, thereof	-806	-638
Fresenius Medical Care net income not attributable to Fresenius (average FY/12: ~69%)	-639	-514
Noncontrolling interest holders in Fresenius Medical Care (FY/2011: US\$106 m, FY/2012: US\$140 m according to Fresenius Medical Care's Financial Statements)	-109	-76
Noncontrolling interest holders in Fresenius Kabi (-€39 m), Fresenius Helios (-€10 m) and due to Fresenius Vamed's 23% external ownership (-€9 m)	-58	-48
Net income attributable to Fresenius SE & Co. KGaA	926	690



### Fresenius Group: Cash Flow

€m	2012	Margin <sup>1</sup>	2011	Margin <sup>1</sup>	Growth YoY
Operating Cash Flow	2,438	12.6%	1,689	10.3%	44%
Capex (net)	-952	-4.9%	-758	-4.6%	-26%
Free Cash Flow (before acquisitions and dividends)	1,486	7.7%	931	5.7%	60%
Acquisitions (net)	-2,299		-1,314		-75%
Dividends	-446		-365		-22%
Free Cash Flow (after acquisitions and dividends)	-1,259	-6.5%	-748	-4.6%	-68%

 $<sup>^{</sup>m 1}$  Previous year's sales were adjusted according to a U.S. GAAP accounting change at Fresenius Medical Care



# Cash Flow Development 2012

€m	Operat	ting CF	Capex (net)		Free Cash Flow <sup>1</sup>	
	2012	Margin	2012	Margin	2012	Margin
FRESENIUS KABI	596	13.1%	(239)	(5.2%)	357	7.9%
FRESENIUS HELIOS	240	7.5%	(171)	(5.3%)	69	2.2% 3
FRESENIUS VAMED	35	4.1%	(11)	(1.3%)	24	2.8%
Corporate/ Other	-20	n/a	(13)	n/a	-33	n/a
F FRESENIUS excl. FMC	851	10.6% <sup>2</sup>	(434)	(5.1%)	417	5.5% <sup>2</sup>
F FRESENIUS Group	2,438	12.6%	(952)	(4.9%)	1,486	7.7%

<sup>&</sup>lt;sup>1</sup> Before Acquisitions and Dividends

Margin = in % of sales

<sup>&</sup>lt;sup>2</sup> Incl. FMC dividend

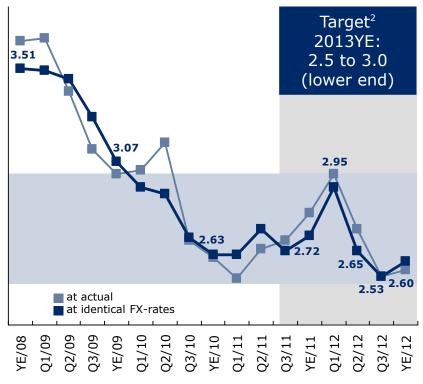
<sup>&</sup>lt;sup>3</sup> Understated: 2.9% excluding €25 million of capex commitments from acquisitions



#### Fresenius Group: Debt and Interest Ratios

	Dec 31, 2012	Dec 31, 2011
Debt (€m) thereof 54% US\$ denominated	11,028	9,799
Net debt (€m)	10,143	9,164
Net debt/EBITDA	2.56 <sup>1,2</sup>	2.83
EBITDA/Interest	5.8	6.1

#### **Net debt/EBITDA**



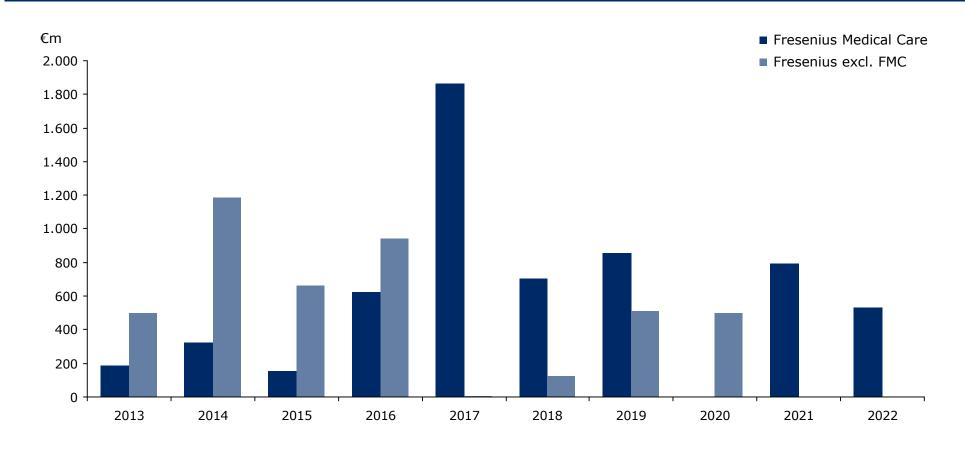
2011 debt excludes Mandatory Exchangeable Bonds which came to maturity on August 14, 2011.

<sup>&</sup>lt;sup>1</sup> Pro forma Liberty Dialysis Holdings, Inc., Damp Group and Fenwal

<sup>&</sup>lt;sup>2</sup> Adjusted for one-time costs (€6 million) related to the offer to the shareholders of RHÖN-KLINIKUM AG as well as for other one-time costs (€86 million) at Fresenius Medical Care.



## Fresenius Group: Debt Maturity Profile<sup>1</sup> December 31, 2012 – Pro-forma refinancings<sup>2</sup>

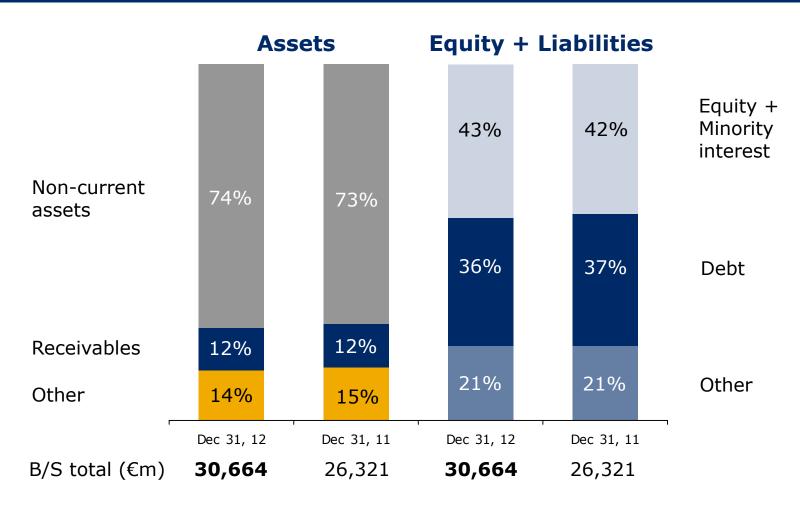


<sup>&</sup>lt;sup>1</sup> Based on utilization of major financing instruments

<sup>&</sup>lt;sup>2</sup> Pro-forma for refinancing of Senior Notes and Accounts Receivable Facility



#### Fresenius Group: Solid Balance Sheet Structure





# Fresenius Kabi: Strong Organic Sales Growth

€m	2012	2011	Organic Growth
Infusion Therapy	1,010	895	10%
I.V. Drugs	1,701	1,438	12%
Clinical Nutrition	1,314	1,154	10%
Medical Devices/ Transfusion Technology	514	477	-1%
Total sales	4,539	3,964	9%



# Fresenius Kabi: Strong Organic Sales Growth

€m	2012	2011	Organic Growth
Europe	1,953	1,826	6%
North America	1,236	1,002	11%
Asia-Pacific	863	702	13%
Latin America/Africa	487	434	14%
Total sales	4,539	3,964	9%



### Fresenius Kabi: Profit and Loss Statement

€m	2012	2011	Remarks 2012
Sales Cost of goods sold Gross profit	4,539 -2,422 2,117	3,964 -2,117 1,847	9% organic growth
% of sales  SG&A  % of sales	46.6 -989 21.8	46.6 - <b>882</b> 22.3	
R&D expenses % of sales	-194 4.3	-162 4.1	
EBITDA margin %	1,101 24.3	955 24.1	



## Fresenius Kabi: Profit and Loss Statement (cont'd)

€m	2012	2011	Remarks 2012
EBIT margin %	<b>934</b> 20.6	803 20.3	
Net interest	-286	-278	
Earnings before taxes and noncontrolling interest	648	525	
Income taxes Tax rate %	<b>-166</b> 25.6	- <b>145</b> 27.6	
Noncontrolling interest	-38	-26	
Net income <sup>1</sup>	444	354	

<sup>&</sup>lt;sup>1</sup> Attributable to shareholders of Fresenius Kabi AG



## Fresenius Kabi: Cash Flow Statement

€m	2012	2011	Remarks 2012
Net income (incl. noncontrolling interest)	482	380	
Depreciation / amortization	167	152	
Change in working capital	-53	-70	
Cash flow from operations  Margin %	<b>596</b> 13.1	462 11.7	incl. one-time effects due to cash collection Spain/Portugal
CAPEX, net	-239	-173	79% discretionary (2011:71%)
Cash flow before acquisitions and dividends	357	289	21% non-discretionary (29%)
Acquisitions, net	-564	-11	
Free cash flow (before dividends)	-207	278	



## Fresenius Kabi: Balance Sheet

€m	2012	2011	Remarks 2012
Accounts receivable	800	710	DSO 2012: 59 days (2011: 66)
Inventories	889	737	SOI 2012: 119 days (2011: 127)
Fixed assets	5,982	5,056	Goodwill (Dec 31, 2012): €4,123 m
Other assets	991	779	
Total assets	8,662	7,282	
Debt	4,964	4,395	
Other liabilities	1,599	1,277	
Equity (incl. noncontrolling int.)	2,099	1,610	
Total liabilities and shareholders' equity	8,662	7,282	



# Fresenius Helios: Strong Organic Sales Growth

€m	2012	2011	Growth
Established clinic portfolio	2,743	2,623	5%
Acquisitions (consolidation <1 yr)	457		
Divestitures (deconsolidation <1 yr)		42	
Total sales	3,200	2,665	20%



## Fresenius Helios: Ongoing Strong Sales and EBIT Growth

€m	Q4/12	FY/12	FY/11	Growth FY/12
Total sales	853	3,200	2,665	20%
EBIT				
Established clinic portfolio Margin	86 11.9%	321 11.7%	271 10.3%	18%
Acquisitions / Divestitures (consolidation / deconsolidation <1 yr)	4	1	-1	
Total EBIT	90	322	270	19%
Margin	10.6%	10.1%	10.1%	

2012 adjusted for the transfer of a post-acute care clinic from Fresenius Helios to Fresenius Vamed



## Fresenius Helios: Performance Indicators

	2012	2011	Change
No. of hospitals - Acute care clinics - Post-acute care clinics	<b>72</b> 50 22	65 45 20	11% 11% 10%
No. of beds - Acute care clinics - Post-acute care clinics	23,286 18,701 4,585	20,112 16,690 3,422	16% 12% 34%
Admissions - Acute care (inpatient)	729,673	632,778	15%
Occupancy - Post-acute care	85%	78%	
Average length of stay (days) - Acute care - Post-acute care	6.7 27.0	6.7 29.6	
Bad debt in % of sales	0.4%	0.2%	



# Fresenius Helios: Sales Influence Hospital Acquisitions / Divestitures

Acquisitions	Annualized sales				
Hospital Rottweil, Baden-Wuerttemberg	~€31 m	consolidated as of July 1, 2011			
Hospital Duisburg, North-Rhine Westphalia	~€134 m	consolidated as of Jan 1, 2012			
Damp Group (excl. Wismar divested before closing), Northern Germany	~€427 m	consolidated as of March 31, 2012			
Hospital Wipperfürth North-Rhine Westphalia	~€20 m	not yet closed			
Divestitures					
Hospital Zihlschlacht, Switzerland	~€29 m	transferred to VAMED retrospective as of Jan 1, 2012			
Hospitals Oberstaufen, Bavaria	~€15 m	deconsolidated as of July 1, 2012			



## Fresenius Helios: Profit & Loss Statement

€m	2012	2011	Remarks 2012
Sales	3,200	2,665	5% organic growth
Operating expenses: Salaries, wages and benefits	-1,930	-1,579	
Supplies	-630	-507	
Others	-208	-210	
EBITDA Margin %	<b>432</b> 13.5	369 13.8	
Depreciation / amortization	-110	-99	
EBIT Margin %	322 <sub>10.1</sub>	270 10.1	



## Fresenius Helios: Profit & Loss Statement (cont'd)

€m	2012	2011	Remarks 2012
Net interest	-67	-51	
Earnings before taxes and noncontrolling interest	255	219	
Income taxes Tax rate %	-42 16.5	<b>-43</b> 19.6	
Noncontrolling interest	-10	-13	
Net income <sup>1</sup>	203	163	

<sup>&</sup>lt;sup>1</sup> Attributable to shareholders of Helios Kliniken GmbH



## Fresenius Helios: Cash Flow

€m	2012	2011	Remarks 2012
Net income (incl. noncontrolling interest)	213	176	
Depreciation / amortization	110	99	
Change in working capital	-83	19	
Cash flow from operations Margin %	240 7.5	294 11.0	
CAPEX, net	-171	-156	
Cash flow before acquisitions and dividends	69	138	
Acquisitions, net	-332	4	
Free cash flow (before dividends)	-263	142	



## Fresenius Helios: Balance Sheet

€m	2012	2011	Remarks 2012
Accounts receivable	387	283	DSO 2012: 43 days (2011: 39)
Property, plant and equipment (net)	1,444	1,174	
Goodwill	2,150	1,721	Incl. goodwill from the HELIOS
Other assets	427	317	acquisition (€1,244 m)
Total assets	4,408	3,495	
Debt	1,293	1,104	Incl. debt from HELIOS acquisition in 2005 (€600 m)
Other liabilities	978	828	dequisition in 2005 (coop in)
Equity (incl. noncontrolling interest)	2,137	1,563	
Total liabilities and shareholders' equity	4,408	3,495	



# Fresenius Vamed: Sales Growth and EBIT in line with Expectations

€m	Q4/12	FY/12	FY/11	Growth FY/12
Project business	221	506	494	2%
Service business	89	340	243	40%
Total sales	310	846	737	15%
Total EBIT	27	51	44	16%
Margin	8.7%	6.0%	6.0%	
Order intake¹	335	657	604	9%
Order backlog <sup>1</sup>	987	987	845	17%

<sup>&</sup>lt;sup>1</sup> Project business only



# Fresenius Vamed: Sustainable EBIT Development

€m	2012	2011	Change
Project business  Margin	25 4.9%	28 5.7%	-11%
Service business Margin	<b>26</b> 7.6%	16 6.6%	63%
Total EBIT	51	44	16%
Margin	6.0%	6.0%	
Net income <sup>1</sup>	35	34	3%

<sup>&</sup>lt;sup>1</sup> Attributable to shareholders of Vamed AG



#### Fresenius Vamed: Profit & Loss Statement

€m	2012	2011	Remarks 2012
Sales	846	737	5% organic growth
Cost of goods sold	-723	-628	
Gross profit	123	109	
Margin %	14.5	14.8	
SG&A	- <b>72</b>	-65	
% of sales	8.5	8.8	
EBITDA	<b>59</b>	<b>51</b>	
Margin %	7.0	6.9	
EBIT	<b>51</b>	<b>44</b>	
Margin %	6.0	6.0	



## Fresenius Vamed: Profit & Loss Statement (cont'd)

€m	2012	2011	Remarks 2012
Net interest	-1	2	Interest income due to
Earnings before taxes and noncontrolling interest	50	46	prepayments in 2011
Income taxes Tax rate %	<b>-14</b> 27.6	-11 24.2	
Noncontrolling interest	-1	-1	
Net income <sup>1</sup>	35	34	
ROE (before taxes) %	20.8	21.0	

<sup>&</sup>lt;sup>1</sup> Attributable to shareholders of Vamed AG



## Fresenius Vamed: Cash Flow

€m	2012	2011	Remarks 2012
Net income (incl. noncontrolling interest)	36	35	
Depreciation / amortization	8	7	
Change in working capital	-9	-125	Project pre-financing in 2011; finalization in 2012
Cash flow from operations Margin %	35 4.1	-83 -11.3	manzación in 2012
CAPEX, net	-11	-6	
Cash flow before acquisitions and dividends	24	-89	
Acquisitions, net	-33	1	
Free cash flow (before dividends)	-9	-88	



## Fresenius Vamed: Balance Sheet

€m	2012	2011	Remarks 2012
Accounts receivable	189	90	DSO 2012: 82 days (2011: 45)
Property, plant and equipment	34	28	
Intangible assets	84	52	
Other assets	369	424	
Total assets	676	594	
Debt	74	44	
Other liabilities	362	331	
Equity (incl. noncontrolling interest)	240	219	
Total liabilities and shareholders' equity	676	594	



# Fresenius Group: Key Figures According to IFRS

€m	2012 U.S. GAAP	2012 IFRS
Sales	19,290	19,508
EBIT <sup>1</sup>	3,075	3,079
Net interest	-666	-666
Net income <sup>2</sup>	926	930
Net income <sup>3</sup>	938	942
Operating Cash flow	2,438	2,453
Balance sheet total	30,664	30,798

<sup>&</sup>lt;sup>1</sup> Excluding one-time costs related to the offer to the shareholders of RHÖN-KLINIKUM AG as well as for other one-time costs at Fresenius Medical Care.

<sup>&</sup>lt;sup>2</sup> Net income attributable to shareholders of Fresenius SE & Co. KGaA

<sup>&</sup>lt;sup>3</sup> Net income attributable to shareholders of Fresenius SE & Co. KGaA, adjusted for a non-taxable investment gain and other one-time costs at Fresenius Medical Care as well as for one-time costs related to the offer to the shareholders of RHÖN-KLINIKUM AG.



#### Special Items – Investment Gain 2012

#### Investment gain at Fresenius Medical Care:

- Due to the acquisition of Liberty Dialysis Holdings, Inc. (Liberty), including its 51% stake in Renal Advantage Partners, LLC (RAI)
- Measuring the 49% equity interest in RAI held by Fresenius Medical Care at its fair value at the time of the Liberty acquisition
- Resulting in a non-taxable investment gain of US\$140 million at Fresenius Medical Care or €34 million at Fresenius SE & Co. KGaA in Q1-4/12 respectively
- Subject to finalization of the Liberty purchase accounting



#### Special Items – Other Financial Result 2011/2012

- Other financial result 2012:
  - The other financial result of -€35 million includes one-time costs for the offer to the shareholders of RHÖN-KLINIKUM AG, primarily relating to financing commitments.
- Other financial result 2011:
  - CVR (Contingent Value Right): The trading price of the CVR was considered as fair redemption value. Changes of this value were recognized in the P&L.
    - On March 4, 2011, the CVRs have been delisted from the NASDAQ and the NASDAQ suspended trading in the CVRs effective the close of trading on that day.
    - Calculation since March 4, 2011: ∆ between trading price of US\$0.04 at December 31, 2010 and value zero multiplied by 163.3 million CVRs = US\$6.7 million = €4.9 million.
  - MEB (Mandatory Exchangeable Bond): Mark-to-market accounting based on the Black-Scholes valuation model reflecting FMC's share price. Any change in fair value is recognized in the P&L. Valuation changes led to gains or expenses until maturity. Maturity date was August 14, 2011.



## Restatement of 2011 Figures

#### The restatement is a result of

- the U.S. GAAP accounting change in the presentation of U.S. dialysis service sales which will be shown net of the provision for bad debt and
- a reclassification of freight expenses at Fresenius Medical Care

€ in million	Q1/2011	Q1/2011 restated	Q2/2011	Q2/2011 restated	Q3/2011	Q3/2011 restated	Q4/2011	Q4/2011 restated	FY/2011	FY/2011 restated
Sales Fresenius Medical Care Fresenius Kabi Fresenius Helios Fresenius Vamed Corporate/Others	2,220 960 648 140 -6	2,181 960 648 140 -6	2,220 1,011 645 173 -7	2,182 1,011 645 173 -7	2,295 979 657 167 -13	2,253 979 657 167 -13	2,457 1,014 715 257 -10	2,415 1,014 715 257 -10	9,192 3,964 2,665 737 -36	9,031 3,964 2,665 737 -36
Total Sales	3,962	3,923	4,042	4,004	4,085	4,043	4,433	4,391	16,522	16,361
Cost of goods sold	-2,635	-2,660	-2,658	-2,684	-2,673	-2,698	-2,917	-2,945	-10,883	-10,987
Gross Profit	1,327	1,263	1,384	1,320	1,412	1,345	1,516	1,446	5,639	5,374
SG&A	-689	-625	-687	-623	-693	-626	-740	-670	-2,809	-2,544
R&D	-63	-63	-65	-65	-64	-64	-75	-75	-267	-267
EBIT	575	575	632	632	655	655	701	701	2,563	2,563
EBITDA	737	737	789	789	818	818	893	893	3,237	3,237



#### Share Information

#### **Share key facts**

Number of shares<sup>1</sup> 178,188,260

WKN / ISIN 578560 / DE0005785604

Ticker symbol FRE

Bloomberg symbol FRE GR Reuters symbol FREG.de

#### **ADR** key facts

Ratio 8 ADRs = 1 ordinary share

ADR CUSIP / ISIN 35804M105 / US35804M1053

Ticker symbol FSNUY

Exchange OTC-market

Structure Sponsored Level I ADR

Depositary bank Deutsche Bank

<sup>&</sup>lt;sup>1</sup> As of December 31, 2012



#### Financial Calendar

30.04.2013 Report on 1<sup>st</sup> quarter 2013

17.05.2013 Annual General Meeting, Frankfurt/Main

30.07.2013 Report on 1<sup>st</sup> half 2013

05.11.2013 Report on 1<sup>st</sup> – 3<sup>rd</sup> quarter 2013

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