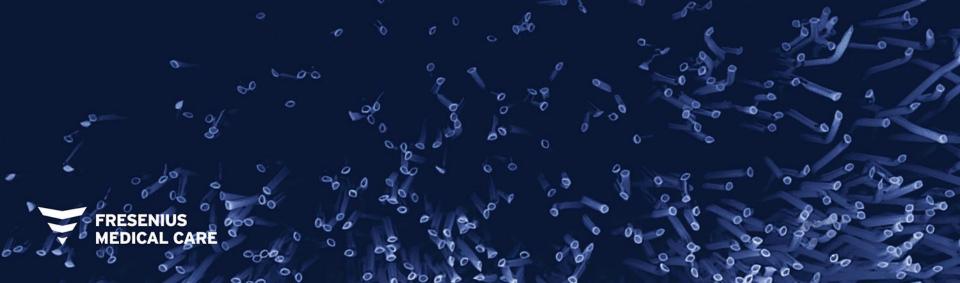
Barclays Global Healthcare Conference

Miami | March 13-14, 2018

Robert Adolph – Director IR Philipp Gebhardt – Senior Manager IR



Safe harbor statement: This presentation includes certain forward-looking statements within the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Act of 1934, as amended. The Company has based these forward-looking statements on current estimates and assumptions made to the best of our knowledge. Actual results could differ materially from those included in the forward-looking statements due to various risk factors and uncertainties, including changes in business, economic competitive conditions, regulatory reforms, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings and the availability of financing. Given these uncertainties, readers should not put undue reliance on any forward-looking statements. These and other risks and uncertainties are discussed in detail in Fresenius Medical Care AG & Co. KGaA's (FMC AG & Co. KGaA) Annual Report on Form 20-F under the heading "Forward-Looking Statements" and under the headings in that report referred to therein, and in FMC AG & Co. KGaA's other reports filed with the Securities and Exchange Commission (SEC) and the German Exchange Commission (Deutsche Börse).

Forward-looking statements represent estimates and assumptions only as of the date that they were made. The information contained in this presentation is subject to change without notice and the company does not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, except to the extent required by applicable law and regulations.

If not mentioned differently the term net income after minorities refers to the net income attributable to the shareholders of Fresenius Medical Care AG Co. KGaA. The term EMEA refers to the region Europe, <u>Middle East and Africa. Amounts are in Euro if not mentioned otherwise.</u>



Agenda

- 1 At a glance
- 2 Strategy
- Q4 / FY 2017 financials
- 4 Outlook



FY 2017 - Growth trend continued



+4% Clinics: 3,752



+4% Patients: 320,960



+4% Treatments: 48,269,144



2018: 13% to 15% net income growth targeted¹

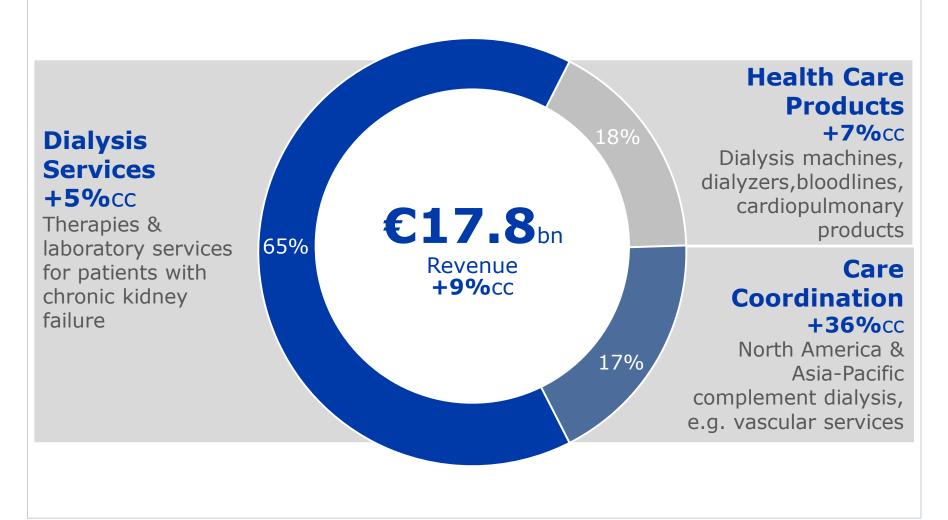


2014-2020: High single digit net income growth CAGR¹



1 Details on chart 26 "Outlook'

FY 2017: All business areas fueled our growth





FY 2017: Delivering across all regions

North America

73% of total revenue

Patients	Clinics		
~197,400	~2,400		
+4%	+4%		



EMEA

14% of total revenue

Patients	Clinics
~62,500	~750
+5%	+5%



€ 2.5bn (17% margin)

Latin America

4% of total revenue

Patients	Clinics
~31,400	~232
+3%	+1%



Asia-Pacific

9% of total revenue

Patients	Clinics
~29,700	~381
+1%	+2%

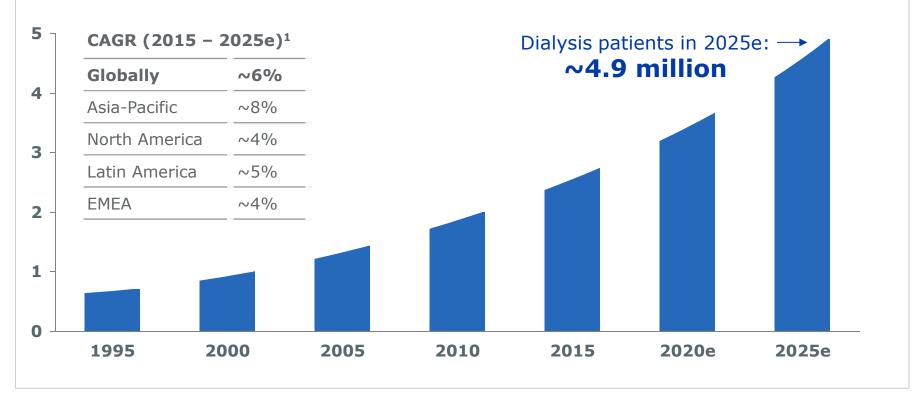




Organic growth drivers

Patient growth driven by

- age, lifestyle and higher life expectancy
- increasing wealth and access to medical treatments



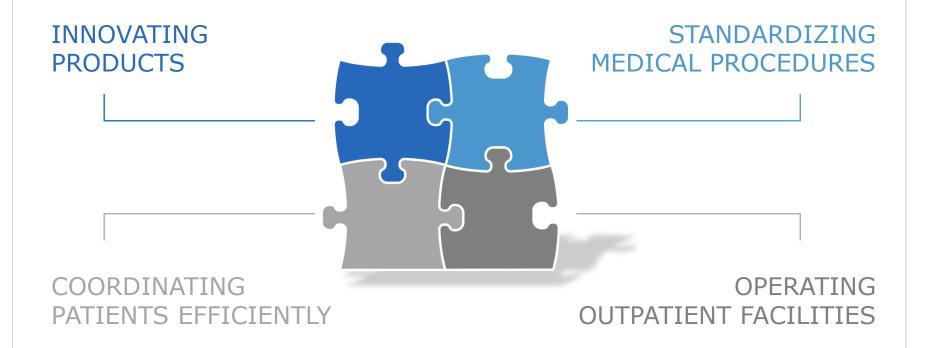


Agenda

- 1 At a glance
- 2 Strategy
- Q4 / FY 2017 financials
- 4 Outlook

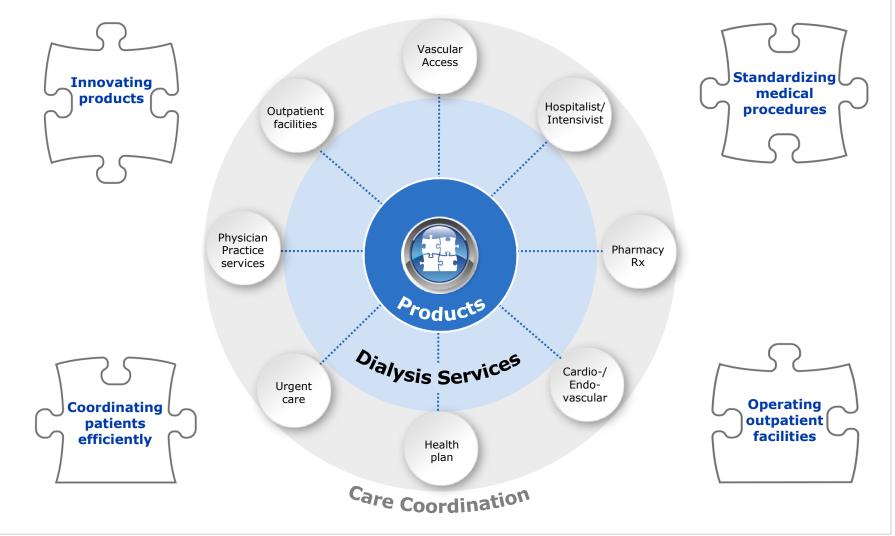


Strategy – Core competencies





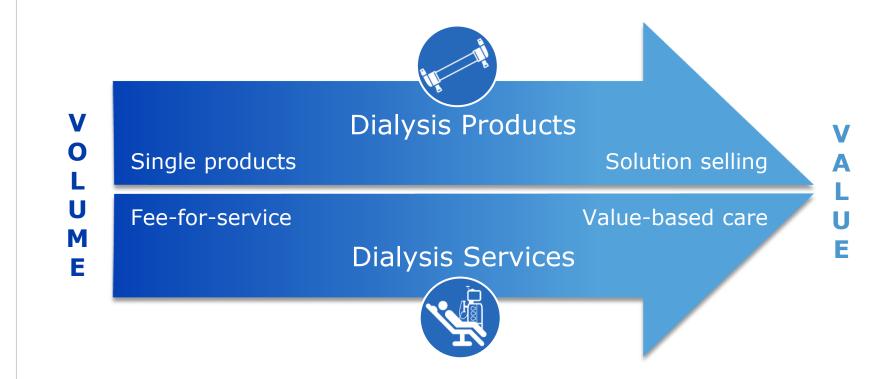
Strategy – Leverage core competencies





Strategy - From volume to value

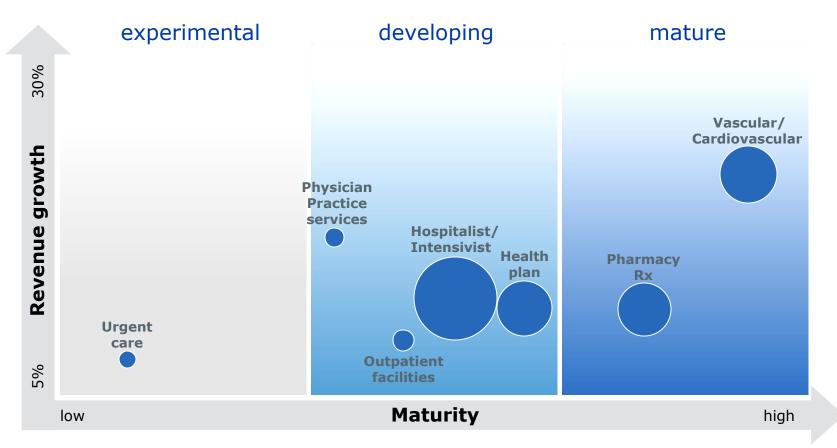
Tailored offerings according to market maturity





Our portfolio of Care Coordination businesses

Mid-term revenue and growth profile – 2020e





Size of circle indicates absolute revenue contribution in 2020e. Positioning of bubble illustrative.

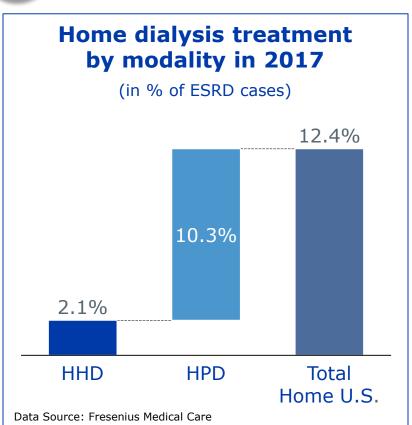
Global Efficiency Program GEP II – sustained savings 2018 - 2020 100-200 EUR m ~60% 20% Procurement 5% Supply Chain Management 25% Shared Services ~30% 40% Operational Excellence ~10% Capital Efficiency 10% **Sustained** 2018 2019 2020 savings

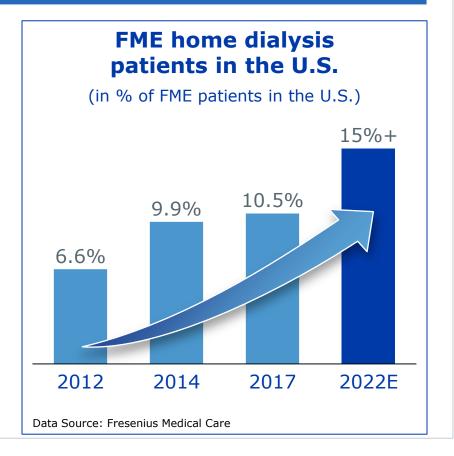


Home Dialysis Segment: Opportunity



▶ Significant growth opportunity in home modalities







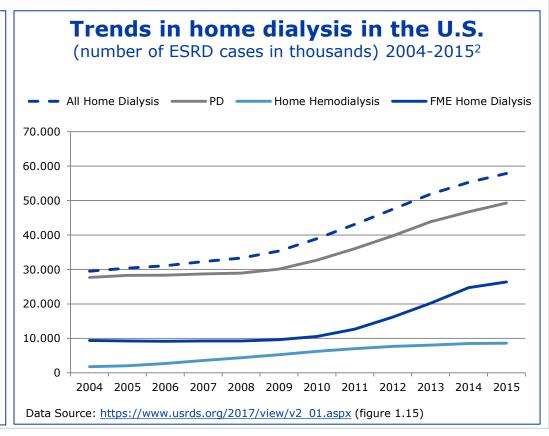
Home Dialysis Segment: Increasing Penetration



- ▶ Address the evolving needs and expectations of patients
- ▶ 82% of patients and families fully educated on their treatment options would select a home modality¹

Home dialysis advantages

- More engaged patients, taking responsibility for their wellbeing while reducing cost of care supporting our value based strategy
- Flexibility to tailor the therapy around the patient's lifestyle while delivering positive clinical results
- Higher patient satisfaction in home environment





Agenda

- 1 At a glance
- 2 Strategy
- Q4 / FY 2017 financials
- 4 Outlook



FY 2017: Profitable growth continued

	2017 € million	2016 € million	Growth in %	Growth in %cc
Revenue	17,784	16,570	7	9
Revenue adjusted ¹	17,690	16,570	7	9
EBIT	2,362	2,409	(2)	0
EBIT adjusted ^{1,2}	2,493	2,409	4	5
Net income ³	1,280	1,144	12	14
Net income adjusted ^{1,2,3,4}	1,204	1,144	5	7
Basic EPS [€]	4.17	3.74	12	14
Basic EPS [€] adjusted ^{1,2,4}	3.93	3.74	5	7

- ► Strong underlying growth continued with contributions from Health Care Products, Services and Care Coordination
- ► Headwinds from foreign exchange rates, Natural Disaster Costs in North America and FCPA related charge
- ► Tailwinds from an Agreement with the Veterans Association and a book gain resulting from the U.S. tax reform



Q4 2017: Solid underlying growth trend continued

	Q4 2017 € million	Q4 2016 € million	Growth in %	Growth in %cc
Revenue	4,429	4,417	0	8
Revenue adjusted ¹	4,430	4,417	0	8
EBIT	519	730	(29)	(22)
EBIT adjusted ^{1,2}	726	730	0	6
Net income ³	394	363	8	16
Net income adjusted ^{1,2,3,4}	362	363	0	6
Basic EPS [€]	1.28	1.19	8	16
Basic EPS [€] adjusted ^{1,2,4}	1.18	1.19	0	6

- ► High comparable base in Q4 2016
- ► Headwinds from foreign exchange rates affected the development
- ► Strong underlying growth in Care Coordination impacted by
 - Positive: Higher revenue in BPCI program and sale of Shiel
 - Negative: Vascular Access business in transition



Q4 2017: Organic growth across all regions

North America	€ million	
Revenue	3,164	+8%1
Organic growth		+5%

Asia-Pacific	€ million	
Revenue	418	+12%1
Organic growth		+6%

Asia-Pacific	€ million	
Revenue	418	+12%1
Organic growth		+6%

- Solid organic growth across all regions
- ► North America solid organic growth supported by 19% organic growth in Care Coordination
- ► Headwinds from foreign exchange rates in all regions

EMEA	€ million	
Revenue	660	+6%1
Organic growth		+4%
Latin America	€ million	
Revenue	185	+16%1
Organic growth	_	+17%





Q4 2017: Health Care Services – solid growth

Revenue	Q4 2017 € million	Q4 2016 € million	Growth in %	Growth in %cc	Organic growth in %	market growth in %
Total Health Care	3,581	3,596	0	8	5	3
North America	2,950	2,990	(1)	8	5	2
of which Care Coordination	715	624	14	24	19	-
EMEA	312	303	3	4	3	4
Asia-Pacific	191	177	8	17	5	2
of which Care Coordination	57	_	n.a.	n.a.	n.a.	-
Latin America	128	126	2	16	19	3

- North American Care Coordination business continues to show strong growth
- ► EMEA driven by patient growth
- Growth in Asia-Pacific strongly supported by acquisitions
- ► Latin America with strong organic growth
- All regions negatively impacted by headwinds from foreign exchange rates





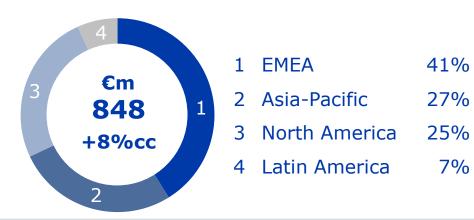
cc = constant currency

Samo

Q4 2017: Products show strong demand

	Q4 2017 € million	Q4 2016 € million	Growth in %	Growth in %cc
Total Health Care Products	848	821	3	8
Dialysis Products	828	808	3	7
North America	214	212	1	9
EMEA	328	317	3	5
Asia-Pacific	227	223	1	7
Latin America	57	51	9	15
Non-Dialysis Products	20	13	48	48

- North America: Higher sales of machines, renal drugs and PD products
- ► EMEA: Increased sales of products for acute care and PD as well as machines
- Asia-Pacific: Increased sales of dialyzers, bloodlines and PD products





Q4 2017: Very strong cash flow & deleveraging

	Q4 2017 in € million	Q4 2016 in € million	2017 ¹ in € million	2016 in € million
Operating cash flow	528	772	2,192	1,932
in % of revenue	11.9	17.5	12.3	11.7
Capital expenditures, net	(227)	(257)	(841)	(915)
Free cash flow	301	515	1,351	1,017
Free cash flow, after acquisitions and investments	548	357	1,200	686

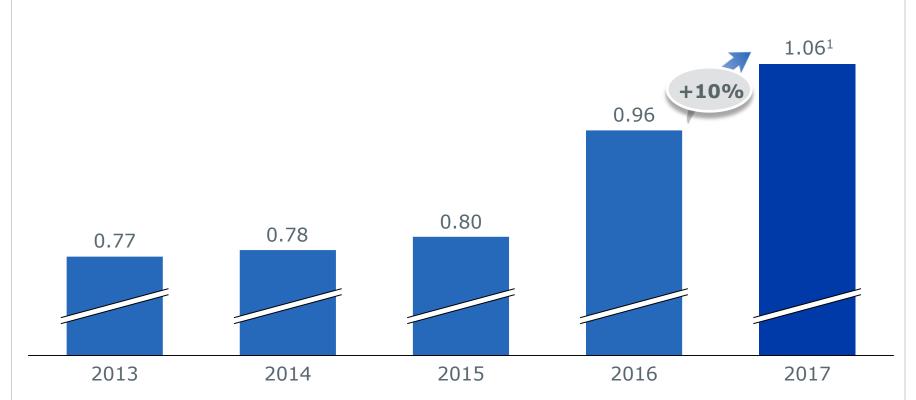
Days sales outstanding (DSO) at 67 days worldwide.





21th consecutive dividend increase proposed

Dividend per share in EUR

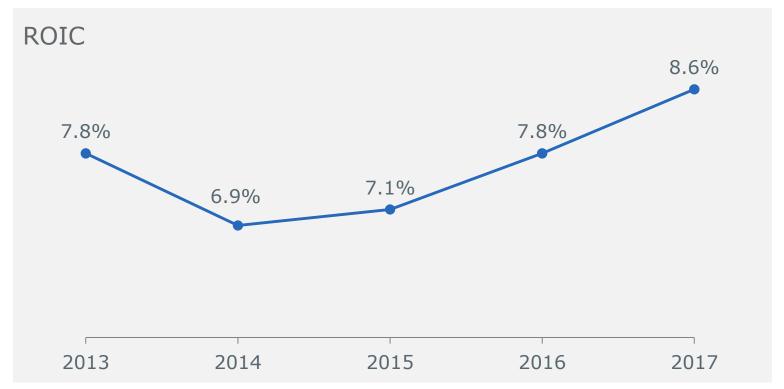


- ► Continuously delivering returns to shareholders
- ▶ Dividend proposal in line with net income growth



Return on Invested Capital¹ (ROIC)

▶ ROIC to improve by 100 basis points from 2013 to 8.5–9.0% in 2020²



► Long-term value creation based on accretive acquisitions and organic growth



Agenda

- 1 At a glance
- 2 Strategy
- 3 Q4 / FY 2017 financials
- 4 Outlook



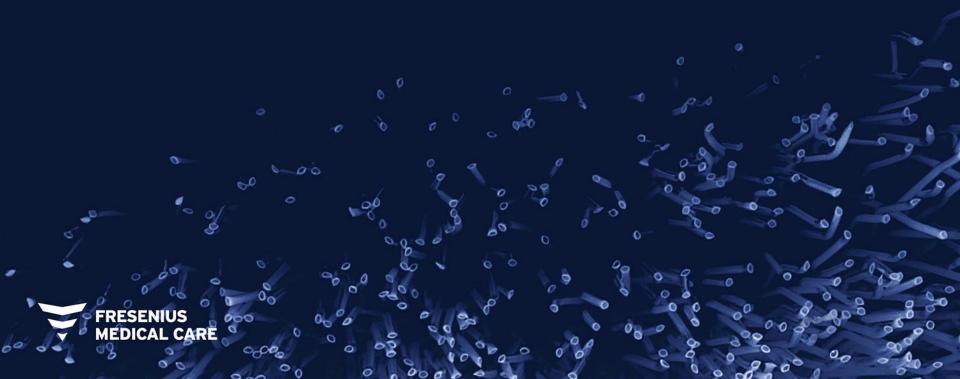
Outlook¹

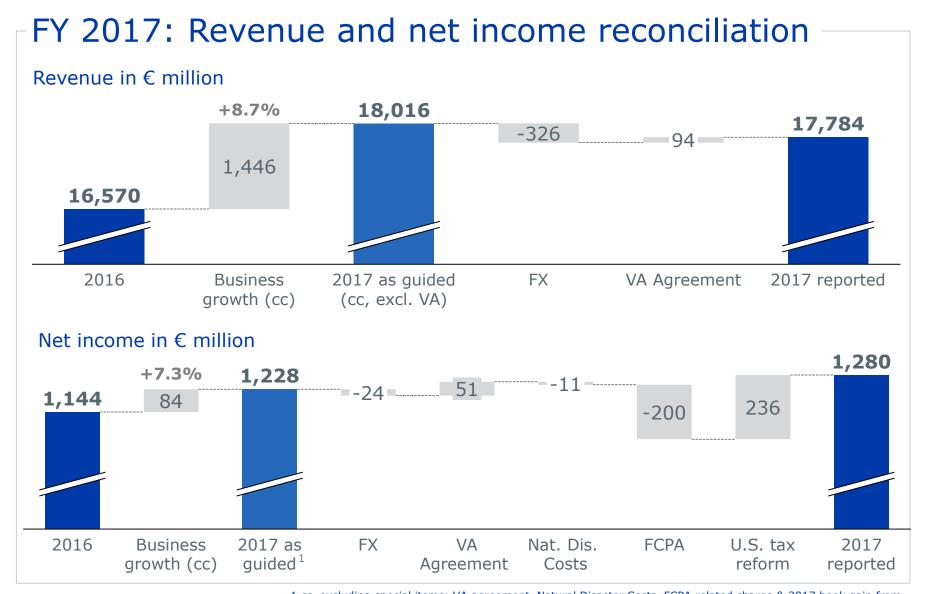
	Targets 2018	2017 base (in € million)
evenue growth ²	~8%	17,298
t income growth ³	13 to 15%	1,280
	Targets 2020 (2014-2020, avg. % p.a.)	2020⁴ (in € billion)
nue growth		



Backup

Q4 / FY 2017







FY 2017: Solid growth delivered

					ted ² ——			
	2017 € million	2016 € million	Growth in %	2017 € million	2016 € million	Growth in %	Growth in %cc	
Revenue	17,784	16,570	7	17,690	16,570	7	9	
Operating income (EBIT)	2,362	2,409	(2)	2,493	2,409	4	5	
EBIT margin in %	13.3	14.5	(1.2)pp	14.1	14.5	(0.4)pp	(0.4)pp	
Net interest expense	354	366	(3)	354	366	(3)	(2)	
Income before taxes	2,008	2,043	(2)	2,139	2,043	5	7	
Income tax expense	454	623	(27)	663	623	6	9	
Tax rate in %	22.6	30.5	(7.9)pp	31.0	30.5	0.5pp	0.5pp	
Non-controlling interest	274	276	0	272	276	(1)	1	
Net income ¹	1,280	1,144	12	1,204	1,144	5	7	

- ▶ Net interest expense decreased mainly driven by the replacement of interest bearing bonds and by debt instruments at lower interest rates
- ► Income tax expense decrease mainly resulted from the re-measurement of deferred tax balances following the U.S. tax reform



FY 2017: Patients, treatments, clinics

	Patients as of Dec. 31, 2017	Treatments 2017, in million	Clinics as of Dec. 31, 2017
North America	197,356	29,804,196	2,393
Growth in %	4	3	4
EMEA	62,490	9,350,024	746
Growth in %	5	5	5
Asia-Pacific	29,739	4,249,878	381
Growth in %	1	6	2
Latin America	31,375	4,865,046	232
Growth in %	3	2	0
Total	320,960	48,269,144	3,752
Growth in %	4	4	4



FY 2017: Health care services revenue

Revenue	2017 € million	2016 € million	Growth in %	Growth in %cc	Organic growth in %	Same market growth in %
Total Health Care Services	14,532	13,506	8	10	7	3
North America	12,036	11,214	7	10	7	2
of which Care Coordination	2,809	2,239	25	28	21	-
EMEA	1,237	1,169	6	6	2	4
Asia-Pacific	744	659	13	16	5	3
of which Care Coordination	168	-	n.a.	n.a.	n.a.	-
Latin America	515	464	11	16	16	1



FY 2017: Health care products revenue

Revenue	2017 € million	2016 € million	Growth in %	Growth in %cc
Total Health Care Products	3,252	3,064	6	7
Dialysis Products	3,173	3,015	5	6
North America	843	816	3	5
EMEA	1,231	1,191	3	4
Asia-Pacific	879	815	8	10
Latin America	205	179	14	11
Non-Dialysis Products	79	49	59	59



FY 2017: Debt and EBITDA

Reconciliation of non-IFRS financial measures to the most comparable IFRS measure

€ million

Debt	FY 2015	FY 2016	FY 2017
Short term debt	101	572	760
+ Short term debt from related parties	18	3	9
+ Current portion of long-term debt and capital lease obligations	610	724	884
+ Long-term debt and capital lease obligations less current portion	7,214	6,833	5,795
Total debt	7,943	8,132	7,448
Cash and cash equivalents	516	709	978
Total net debt	7,427	7,423	6,470
EBITDA	FY 2015	FY 2016 ¹	FY 2017 ¹
Last twelve month operating income (EBIT)	2,129	2,398	2,372
+ Last twelve month depreciation and amortization	648	710	731
+ Non-cash charges	47	65	51
EBITDA (annualized)	2,824	3,173	3,154
Net leverage ratio (Net debt/EBITDA)	2.6	2.3	2.1



Cash Flow and Capital Expenditures

Reconciliation of non-IFRS financial measures to the most comparable IFRS measure

€ million

Cash Flow	Q4 2016	Q4 2017	2016	2017
Acquisitions, investments and net purchases of intangible assets	(175)	(138)	(522)	(566)
- Proceeds from divestitures	17	385	191	415
= Acquisitions and investments, net of divestitures	(158)	247	(331)	(151)

Capital expenditures, net	Q4 2016	Q4 2017	2016	2017
Purchase of property, plant and equipment	(261)	(312)	(931)	(944)
- Proceeds from sale of property, plant & equipment	4	85	16	103
= Capital expenditure, net	(257)	(227)	(915)	(841)



Reconciliation special items

Reconciliation of non IFRS financial measures to the most directly comparable IFRS financial measures

Revenue excluding VA Agreement, operating performance excluding VA Agreement and adjusted for the cost effects, net of anticipated recoveries from Natural Disasters in North America and FCPA charges and for net income also excluding 2017 book gain from the U.S. tax reform.

€ million	Q4 2016	Q4 2017	2016	2017
Revenue	4,417	4,429	16,570	17,784
VA agreement		1		(94)
Adjusted revenue (revenue excluding special items)	4,417	4,430	16,570	17,690
Operating income (EBIT)	730	519	2,409	2,362
VA agreement		1		(87)
Natural Disaster Costs		6		18
FCPA related charge		200		200
Adjusted operating income (EBIT) (operating income (EBIT) excluding special items)	730	726	2,409	2,493
Net income ¹	363	394	1,144	1,280
VA agreement		1		(51)
Natural Disaster Costs		3		11
FCPA related charge		200		200
U.S. tax reform		(236)		(236)
Adjusted net income (net income excluding special items) ¹	363	362	1,144	1,204



1 attributable to shareholders of FMC AG & Co. KGaA

Q4 2017: Revenue and net income reconciliation Revenue in € million +8.0% 4,771 -341 354 4,429 4,417 FX **VA** Agreement Q4 2016 **Business** Q4 2017 as Q4 2017 growth (cc) quided reported (cc, excl. VA) Net income in € million +6.1% 394 385 363 **22** 236 -200 Q4 2016 Q4 2017 Nat. Dis. **FCPA** U.S. tax Q4 2017 Business FX VA growth (cc) as guided 1 Agreement Costs reform reported



Q4 2017: Net income in-line with guidance

					Adjus	sted ²	j ²		
	Q4 2017 € million	Q4 2016 € million	Growth in %	Q4 2017 € million	Q4 2016 € million	Growth in %	Growth in %cc		
Revenue	4,429	4,417	0	4,430	4,417	0	8		
Operating income (EBIT)	519	730	(29)	726	730	0	6		
EBIT margin in %	11.7	16.5	(4.8)pp	16.4	16.5	(0.1)pp	(0.3)pp		
Net interest expense	80	90	(12)	80	90	(12)	(5)		
Income before taxes	439	640	(31)	646	640	1	7		
Income tax expense	(30)	196	_	209	196	7	13		
Tax rate in %	(6.7%)	30.5	(37.2)pp	32.3	30.5	1.8pp	1.7pp		
Non-controlling interest	75	81	(8)	75	81	(7)	0		
Net income ¹	394	363	8	362	363	0	6		

- ▶ Net interest expense decreased mainly driven by the replacement of interest bearing bonds and by debt instruments at lower interest rates
- ► The EUR 236 million book gain following the re-measurement of deferred tax balances lead to tax income



Q4 2017: Regional margin profile



Solid Dialysis business margin of 21.2% reflects

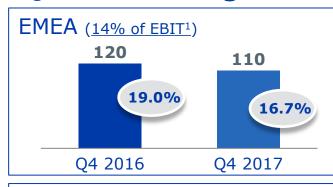
- Negative: Higher bad debt expense, higher personnel expense, lower revenue from commercial payors, higher costs for rent and insurance, natural disasters, higher costs for health care supplies
- Compared to Q3 2017 in the U.S. Revenue per Treatment remained flat at \$352, Cost per Treatment (excluding Natural Disaster Costs of \$2) came down from \$282 to \$276
- ► Strong Care Coordination margin of 12.5% reflects
 - Positive: Higher revenue including BPCI catch up, volumes for hospital related physician services, lower bad debt expense, one off effect from divesture of Shiel
 - Negative: Lower contribution from vascular services, and higher costs for pharmacy services



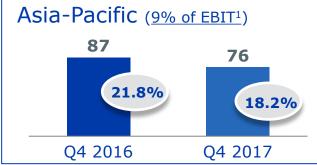
in € million **EBIT**



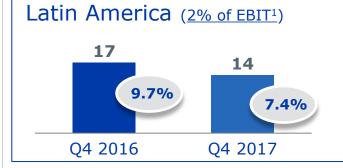
Q4 2017: Regional margin profile



- Operating profit margin development reflects
 - Negative: Investments in Xenios, unfavorable foreign currency transaction effects and higher overhead costs
 - Positive: Release of accruals as a result of favorable court settlements related to VAT



- Operating profit margin development impacted by
 - Negative: Cost related to the build-up of dialysis services and peritoneal dialysis product business in China, unfavorable foreign currency transaction effects, unfavorable mix effects related to acquisitions
 - Positive: Foreign currency translation effects
- Care Coordination margin of 19.8% dominated by Cura Group



- Operating profit margin development reflects
 - Negative: Unfavorable foreign currency transaction effects and an unfavorable impact from manufacturing
 - Positive: Reimbursement rate increases that mitigate inflationary cost increases



in € million **EBIT**

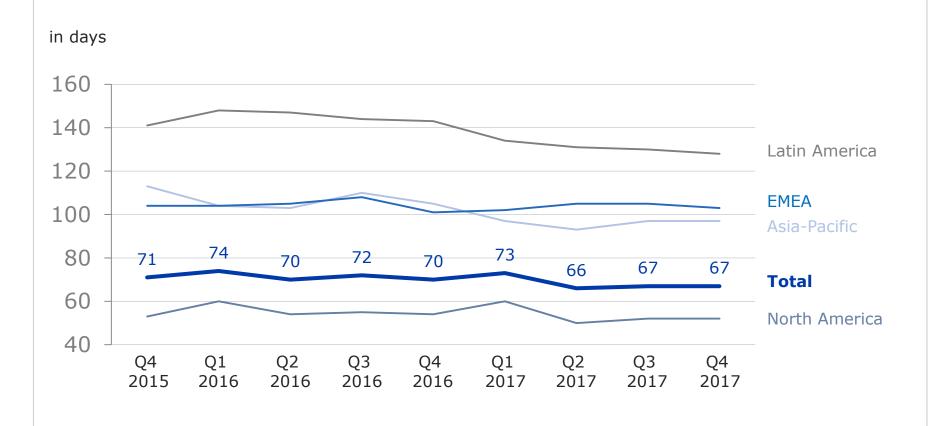


Q4 2017: Quality outcomes remain on high level¹

	North A	America	erica EMEA		Latin America		Asia-Pacific	
% of patients	Q4 2017	Q4 2016	Q4 2017	Q4 2016	Q4 2017	Q4 2016	Q4 2017	Q4 2016
Kt/V > 1.2	98	98	95	96	93	91	96	97
Hemoglobin = 10-12 g/dl	73	73	79	78	52	52	58	60
Calcium = $8.4-10.2 \text{ mg/dl}$	85	84	76	76	77	79	75	75
Albumin ≥ 3.5 g/dl	79	78	87	91	90	91	88	89
Phosphate ≤ 5.5 mg/dl	63	64	79	77	76	77	70	72
Patients without catheter (after 90 days)	83	84	80	81	81	82	88	91
in days								
Days in hospital per patient year	10.1	10.0	7.5	9.4	4.1	3.8	3.8	4.4



Day sales outstanding (DSO)





U.S. dialysis days per quarter

	Q1	Q2	Q3	Q4	Full year
2015	76	78	79	79	312
2016	78	78	79	79	314
2017	77	78	79	79	313
2018	77	78	78	80	313



Exchange rates

		FY 2016	2017
€:\$	Period end	1.054	1.199
	Average	1.107	1.130
€:CNY	Period end	7.320	7.804
	Average	7.352	7.629
€:RUB	Period end	64.300	69.392
	Average	74.145	65.938
€:ARS	Period end	16.718	22.639
	Average	16.334	18.754
€:BRL	Period end	3.431	3.973
	Average	3.856	3.605



Financial calendar 2018¹

May 3	Report on 1 st quarter 2018
May 17	Annual General Meeting, Frankfurt

April 19	Bankhaus Lampe Deutschlandkonferenz , Baden-Baden
May 8	Deutsche Bank Annual Healthcare Conference, Boston
June 6-7	dbAccess Berlin Conference, Berlin
June 12	Goldman Sachs Global Healthcare Conference, Rancho Palos Verdes
June 13	Exane BNP Paribas 20th European CEO Conference, Paris
June 20	Citi European Healthcare Conference, London
June 21	JP Morgan European Healthcare Conference, London
June 26	Credit Suisse Healthcare & Medtech Conference, Zurich



Contacts

FME Investor Relations Else-Kröner-Str. 1 61352 Bad Homburg v.d.H.

Germany

Dr. Dominik Heger

Head of Investor Relations and Corporate Communications

Tel.: +49-(0) 6172-609-2601 Email: <u>dominik.heger@fmc-ag.com</u>

Robert Adolph

Director Investor Relations

Tel.: +49-(0) 6172-609-2477 Email: robert.adolph@fmc-ag.com

▶ Juliane Beckmann

Senior Manager Investor Relations Tel.: +49-(0) 6172-609-5216

Email: juliane.beckmann@fmc-aq.com

▶ Philipp Gebhardt

Senior Manager Investor Relations Tel.: +49-(0) 6172-609-7323 Email: philipp.gebhardt@fmc-ag.com Ticker: FME or FMS (NYSE)

WKN: 578 580

ISIN: DE00057858002



