

# **COMPANY PRESENTATION**





# **EQUITY STORY**





Deutsche EuroShop is Germany's only public company that invests solely in shopping centers É

Shopping centers are attractive investments because of

- Continuously positive development of rents
- Stable long term growth
- Prime locations
- High quality standards

Deutsche EuroShop does not seek short-term success, but rather longterm growth and the resulting stable increase in the value of the portfolio



# AT A GLANCE

## COMPANY





2015 portfolio valuation: approx. 5.5% net initial yield (before transaction costs)



Professional center management by ECE, the European market leader in this industry

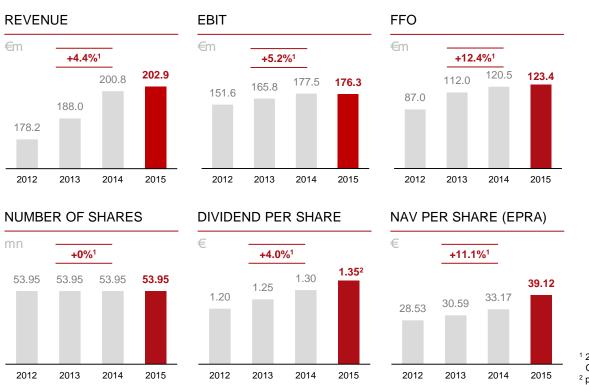
Lettable space	Approx. 980,000 sqm
Retail shops	Approx. 2,500
Market value	Approx. €4.5 billion <sup>1</sup>
Rents per year	€270 million <sup>1</sup>
Occupancy rate	99%

Avg. lettable space per DES-center: inner city 39,000 sqm est. Locations 106,000 sqm

1 100%-view



# **KEY FIGURES**



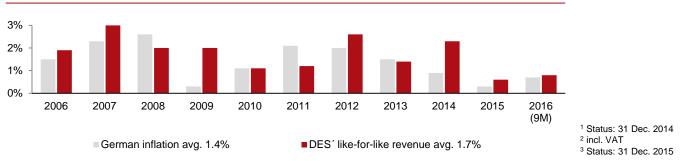
COMPANY

<sup>1</sup> 2012 – 2015, Compound Annual Growth Rate (CAGR) <sup>2</sup> paid on 16 June 2016



# LEASE SYSTEM

- 10 years lease
- No break-up option
- Turnover-linked rents
- Minimum rents are CPI-linked
- Avg. retail space rent per sqm and year: €250
- Avg. turnover per sqm and year (productivity) in DES shopping centers: €4,450 (avg. German retail: €3,463, avg. German shopping centers: €3,972<sup>1,2</sup>
- Rent-to-sales-ratio: 7 11%
- Weighted maturity of rental contracts: 6.2 years<sup>3</sup>

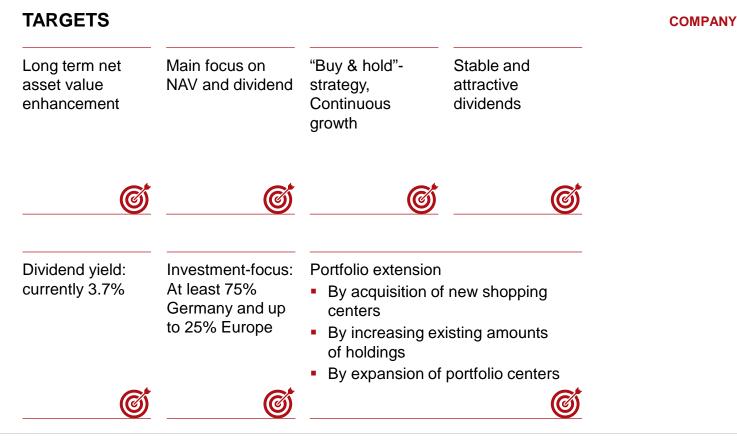


## LIKE-FOR-LIKE REVENUE

### Company Presentation February 2017

## COMPANY



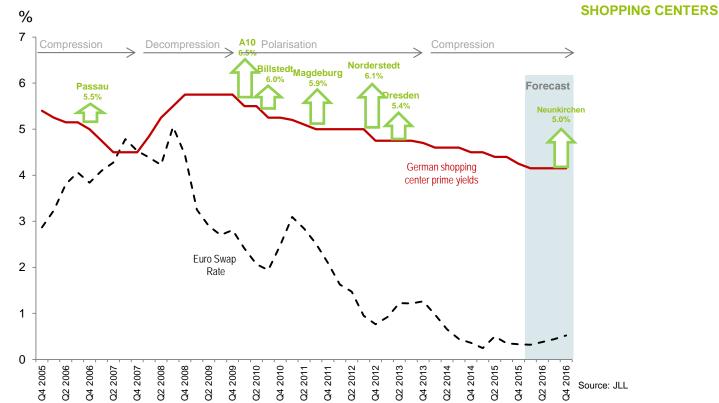




# MAP OF THE PORTFOLIO







# **GERMAN PRIME SHOPPING CENTER YIELDS 2005-16E**

**Company Presentation** 

February 2017



# **ACQUISITION OF SAARPARK-CENTER NEUNKIRCHEN**

- Deutsche EuroShop acquired a 50% participation in the Saarpark-Center SPV from BAT Custodian
- Effective from 1 Oct. 2016
- Total investment: approx. €113 million (50%), net purchase price excl. debt of SPV: €79 million
- (preliminary) financing by utilisation of a credit line, later long term debt
- Expected annualised rents effective from 2017: €12.8 million (100%)
- Expected NOI yield: 5.0% (corresponds to an expected net initial yield of 4.7%, but DES incurs no transfer tax)
- The SPV will be treated as joint venture (at-equity)
- No major influence on the guidance for 2016





# LATEST EXTENSIONS & FOOD COURTS



Phoenix-Center Hamburg, extension (retail space +9%) and food court (300 seats),opened March 2016, DES investment approx. €15 million, yield: ~ 6%



City-Point Kassel, food court (200 seats), opened November 2015, DES investment approx. €4.5 million, yield: ~ 7.5%



To be decided in 2017: Galeria Baltycka Gdansk, extension (retail space +37%), DES investment approx. €50 million



SHOPPING CENTERS

# GERMANY



	A10 Center	Main-Taunus- Zentrum	Altmarkt- Galerie	Rhein-Neckar- Zentrum
Location	Wildau/Berlin	Sulzbach/Frankfurt	Dresden	Viernheim/Mannheim
Investment	100%	52.0%	100%	100%
Lettable space sqm	124,700	124,000	77,000	69,500
Parking	4,000	4,500	500	3,800
Number of shops	Approx. 200	Approx. 170	Approx. 200	Approx. 110
Occupancy rate	100%	100%	99%	99%
Catchment area	Approx. 1.1 m. inhabitants	Approx. 3.1 m. inhabitants	Approx. 2.1 m. inhabitants	Approx. 1.5 m. inhabitants
Visitors 2015	6.90 m.	8.20 m.	14.80 m.	7.80 m.
Opening/ refurbishment	1996/2011	1964/2004/2011	2002/2011	1972/2002

## 11



## **GERMANY**

	Herold- Center	Allee- Center	Billstedt- Center	Phoenix- Center
Location	Norderstedt	Magdeburg	Hamburg	Hamburg
Investment	100%	50.0%	100%	50.0%
Lettable space sqm	54,200	51,300	42,600	43,300
Parking	850	1,300	1,500	1,400
Number of shops	Approx. 140	Approx. 150	Approx. 110	Approx. 130
Occupancy rate	96%	98%	98%	99%
Catchment area	Approx. 0.5 m. inhabitants	Approx. 0.8 m. inhabitants	Approx. 1.0 m. inhabitants	Approx. 0.6 m. inhabitants
Visitors 2015	11.50 m.	9.50 m.	10.10 m.	9.20 m.
Opening/ refurbishment	1971/1995/2003	1998/2006	1969/1977/1996	2004/2016

## SHOPPING CENTERS



# GERMANY



	Saarpark- Center	Forum	Allee- Center	City- Galerie
Location	Neunkirchen	Wetzlar	Hamm	Wolfsburg
Investment	50.0%	65.0%	100%	100%
Lettable space sqm	35,600	34,300	34,000	30,800
Parking	1,600	1,700	1,300	800
Number of shops	Approx. 130	Approx. 110	Approx. 90	Approx. 100
Occupancy rate	99%	99%	99%	100%
Catchment area	Approx. 0.6 m. inhabitants	Approx. 0.5 m. inhabitants	Approx. 0.7 m. inhabitants	Approx. 0.5 m. inhabitants
Visitors 2015	7.10 m.	7.60 m.	6.80 m.	7.70 m.
Opening/ refurbishment	1989/1999/2009	2005	1992/2003/2009	2001/2006

## SHOPPING CENTERS

13



# GERMANY



	Rathaus- Center	City- Arkaden	City- Point	Stadt- Galerie
Location	Dessau	Wuppertal	Kassel	Passau
Investment	100%	100%	100%	75.0%
Lettable space sqm	30,100	28,600	27,700	27,700
Parking	850	650	220	500
Number of shops	Approx. 90	Approx. 80	Approx. 60	Approx. 90
Occupancy rate	98%	99%	100%	100%
Catchment area	Approx. 0.5 m. inhabitants	Approx. 0.8 m. inhabitants	Approx. 0.8 m. inhabitants	Approx. 1.2 m. inhabitants
Visitors 2015	5.60 m.	8.90 m.	8.60 m.	8.20 m.
Opening/ refurbishment	1995	2001/2004	2002/2009/2015	2008



## GERMANY





# EUROPE

	PARENT PARENT		
	Galeria Bałtycka	City Arkaden	Árkád
Location	Gdansk, Poland	Klagenfurt, Austria	Pécs, Hungary
Investment	74.0%	50.0%	50.0%
Lettable space sqm	48,700	36,900	35,400
Parking	1,050	880	850
Number of shops	Approx. 195	Approx. 120	Approx. 130
Occupancy rate	100%	100%	97%
Catchment area	Approx. 1.1 m. inhabitants	Approx. 0.4 m. inhabitants	Approx. 1.0 m. inhabitants
Visitors 2015	9.80 m.	5.60 m.	12.40 m.
Opening/ refurbishment	2007	2006	2004



# **OUR TENANTS<sup>1</sup>**

GALERIA		Ňŕ	Marc O'Polo	SportScheck	
GANT	(C*A)	HaM	Jack 🐐 Wolfskin	THE BODY SHOP	RESERVED
GERRY WEBER	ALDI	D		VERO MODA	HOLLISTER
🔨 SATURN	NEWYORKER	ZARA	ESIPRIT	CHRIST	dm
GUESS	TIKMOX	Thalia BOCHER	Timberland 🏵	Kichl's	<b>Derigual</b> <sub>®</sub>
<b>B</b> breuninger		KOOKAÏ	Douglas	PUMA	fielmann
SWAROVSKI	real,-	s.Oliver*	Superdry.	Villeroy & Boch	HILFIGER
stadiumi	PANDŎRA	Foot Locker	swatch	TOMTAILOR	Č
HUGO BOSS	Anson's	Media Markt <sup>®</sup>	8 Tchilos	vodafone	REWE

## SHOPPING CENTERS

<sup>1</sup> Selection of our well known tenants

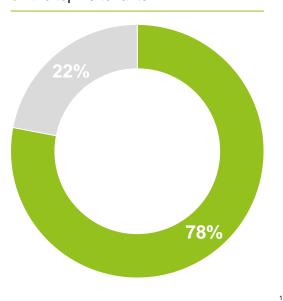
Company Presentation February 2017



# **TENANTS STRUCTURE TOP 10 TENANTS<sup>1</sup>**

	2015	2014
Metro Group <sup>2</sup>	4.5%	5.6%
H&M	3.4%	3.2%
New Yorker	2.3%	2.4%
Douglas Group <sup>3</sup>	2.1%	3.8%
Peek & Cloppenburg	2.1%	2.1%
Deichmann	1.8%	1.9%
REWE	1.6%	1.6%
C&A	1.5%	1.5%
Inditex Group	1.2%	1.3%
Esprit	1.2%	1.2%
Total	21.7%	24.6%

# Low level of dependence on the top 10 tenants



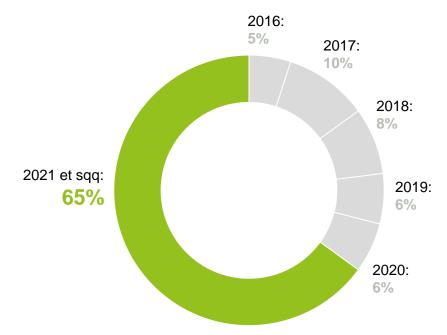
Other tenants

**SHOPPING CENTERS** 

 <sup>1</sup> in % of total rents as at 31 Dec. 2015 (excl. Saarpark-Center)
 <sup>2</sup> 2015: excluding Kaufhof
 <sup>3</sup> 2015: perfume stores only



# MATURITY DISTRIBUTION OF RENTAL CONTRACTS<sup>1</sup>



SHOPPING CENTERS

Long-term contracts guarantee rental income

Weighted maturity 6.2 years

<sup>1</sup> as % of rental income as at 31 Dec. 2015 (excl. Saarpark-Center)



# SECTOR MIX<sup>1</sup>

## **SHOPPING CENTERS**

## Balanced sector diversification





FINANCIALS

# **KEY FIGURES 9M 2016**

€million	01.01. – 30.09.2016	01.01. – 30.09.2015	Change
Revenue	152.3	151.0	1%
Net operating income	136.0	135.9	0%
EBIT	131.5	131.0	0%
Net finance costs	-36.6	-37.2	2%
Measurement gains/losses	-4.8	-2.8	-71%
EBT	90.1	91.0	-1%
Consolidated profit	72.2	73.6	-2%
FFO per share (€)	1.74	1.68	4%
EPRA Earnings per share (€, undiluted)	1.34	1.37	-2%

€million	30.09.2016	31.12.2015	Change
Total equity <sup>1</sup>	2,054.6	2,061.0	0%
Financial liabilities	1,397.7	1,407.6	0%
Other debt (incl. Deferred taxes)	394.8	383.0	3%
Total assets	3,847.0	3,851.6	0%
Net financial liabilities	1,332.0	1,336.9	0%
Equity ratio <sup>1</sup>	53.4%	53.5%	
LTV ratio	35.3%	35.5%	
Gearing <sup>1</sup>	87.2%	86.9%	

<sup>1</sup> incl. non controlling interests



**FINANCIALS** 

#### 5.98 5.97 5.92 5.89 5.87 5.80 5.64 -. 5.46 5.40 . 5.39 . 5.70 5.69 5.64 5.61 5.53 5.52 5.37 5.13 5.14 5.13 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 ----- Net operating yield in % --- Net initial yield in %

# VALUATION<sup>1</sup> – INVESTMENT PROPERTIES 2015

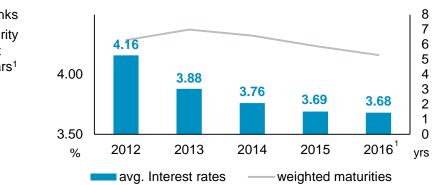
## SENSITIVITY ANALYSIS

in € million	Basis	change of -25bps	change of +25bps
Rent increase rates	1.14%	-101.1	+129.1
Discount rate	6.11%	+62.4	-64.1
Capitalization rate	5.33%	+99.4	-96.8
Cost ratio	10.70%	+7.7	-10.2

<sup>1</sup> External appraisers: Until 2014: Feri Research and GfK GeoMarketing Since 2015: JLL

# LOAN STRUCTURE INCL. CONVERTIBLE BONDS<sup>1,2</sup>

Interest Iockin	Duration	Principle amounts (€million)	Share of total loan	avg. interest rate
Up to 1 year		34.7	2.5%	1.18%
1 to 5 years	3.1	566.2	40.6%	3.81%
5 to 10 years	6.1	707.4	50.7%	3.33%
Over 10 years	11.0	87.0	6.2%	5.08%
<b>Total 2016<sup>1</sup></b>	5.3	1,395.3	100%	3.68%



<sup>1</sup> as of 30 Sept. 2016 <sup>2</sup> excl. non-consolidated loans

# 21 German Banks

 Weighted maturity of fixed interest periods 5.3 years<sup>1</sup> FINANCIALS



# **MATURITIES UNTIL 2021**<sup>1,2</sup>

in € million	end of fixed interest periods respectively expiring loans	avg. interest rate	regular redemption payments	total maturities
2016	79.8	4.92%	4.7	84.5
2017	98.7	1.75%	16.5	115.2
2018	72.1	4.60%	17.8	89.9
2019	123.1	4.73%	14.7	137.8
2020	134.1	4.52%	10.1	144.2
2021	198.3	4.48%	8.2	206.5
	706.1			

## Non-consolidated loans<sup>1</sup>

in € million	End of fixed interest periods respectively expiring loans	Avg. interest rate	DES' share	City-Arkaden, Klagenfurt: €91.8m; 4.30% interest rate fixed: 2.18% (15y) Phoenix-Center, Hamburg:	
2016	144.9	4.94%	50%	€53.1m; 6.06% interest rate	
2017-2019	0			fixed: 1.83% (10y)	
2020	35.0	4.30%	50%	Saarpark-Center, Neunkirchen	<sup>1</sup> as of 30 Sept. 2016
2021	49.2	4.66%	50%	Phoenix-Center, Hamburg	<sup>2</sup> excl. non-consolidated loa

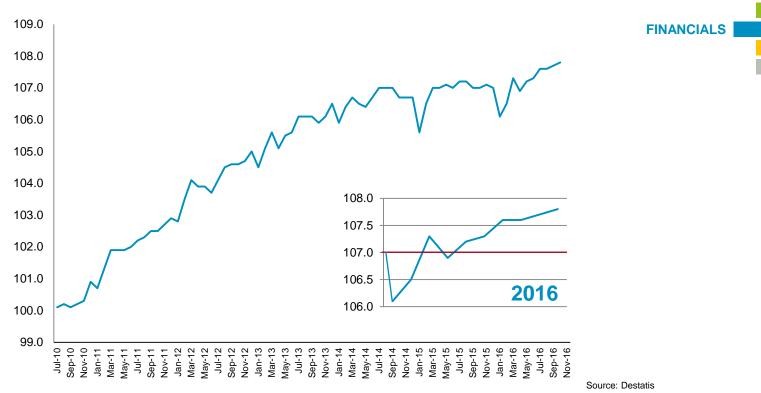
FINANCIALS

Convertible Bond

Company Presentation February 2017

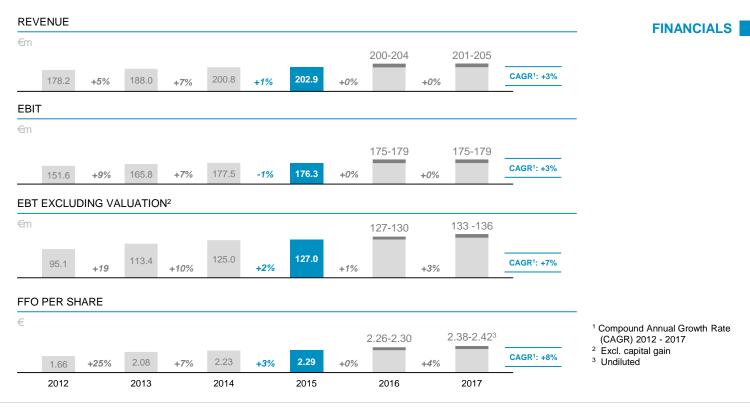


# **GERMAN CONSUMER PRICE INDEX**





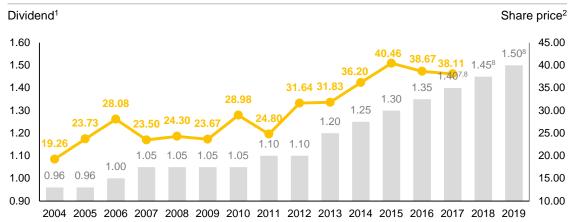
# FORECAST





# **DIVIDEND & PERFORMANCE**

TREND OF SHARE



## SHARE

PERFORMANCE <sup>3</sup>						
		DES	DAX	EPRA <sup>4</sup>	<b>REX</b> <sup>5</sup>	OEF <sup>9</sup>
1 year	(2016)	-1.2%	+6.9%	-5.0%	+2.3%	+3.1%
3 years	+34.1% =	+10.3% p.a.	+6.3% p.a.	+13.0% p.a.	+3.3% p.a.	+2.7% p.a.
5 years	+86.0% =	+13.2% p.a.	+14.2% p.a.	+15.3% p.a.	+2.8% p.a.	+2.4% p.a.
Since IPO (2001)	+280.9%=	+8.7% p.a.	+3.7% p.a.	+7.9% p.a.	+4.6% p.a.	+3.2% p.a.

<sup>1</sup> respectively paid for the previous FY

<sup>2</sup> 2017: as of 27 January 2017

<sup>3</sup> as of 31 Dec. 2016

<sup>4</sup> EPRA/NAREIT Europe

<sup>5</sup> German government bonds index

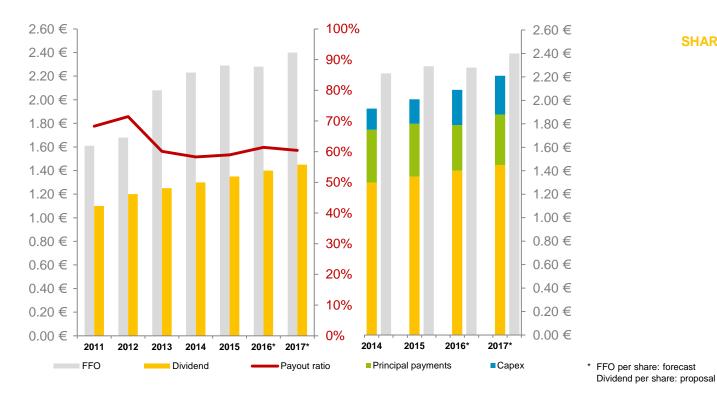
<sup>7</sup> to be paid on 29 June 2017

<sup>8</sup> proposal

<sup>9</sup> Open ended real estate funds, as of 30 Nov. 2016



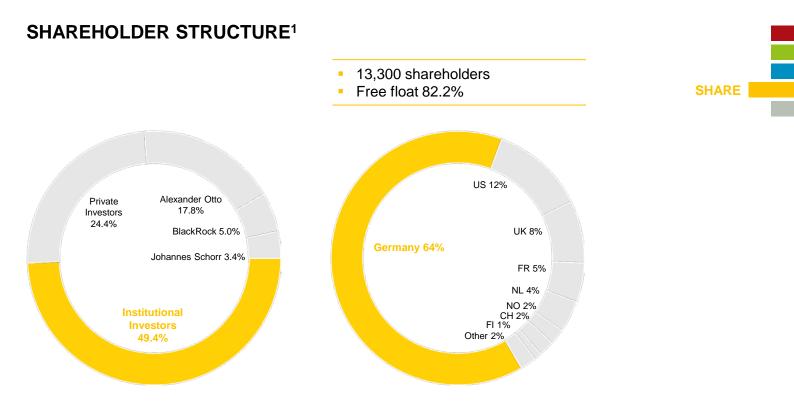
# **FFO PAYOUT RATIO**



## SHARE

**Company Presentation** 





<sup>1</sup> Status: 30 January 2017



# ANALYSTS' CONSENSUS<sup>1</sup>

avg./in € EBIT (€ million) FFO per share NAV per share Dividend			177.8 1 2.30 2 41.24 42 1.40		<ul> <li>Status: 22 December 2016</li> <li>22 analysts: one of the best covered real estate companies in Europe<sup>2</sup></li> <li>1.45</li> </ul>	
Price targ SELL • Green Street Advisors	UNDERPERF BofA Merrill Lynch	ORM NEUTRAL  ABN Amro Commerzba Deutsche B Equinet J.P. Morgar Cazenove M.M. Warbu Oddo Seydl	ank 1 urg	k i	Burenberg Bank DZ Bank HSBC Independent Research	
03 03		9 9 6 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7			22222222222222222222222222222222222222	

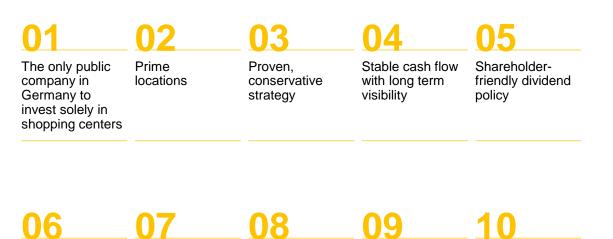
# SHARE

Company Presentation February 2017 <sup>1</sup> Aggregated by DES <sup>2</sup> According to Bloomberg as

of Dec. 2016



# **10 REASONS TO INVEST**



Experienced management team

Excellent track record

Centers almost 100% let

Inflationprotected rental agreements

Solidity combined with growth potential

SHARE



# **KEY DATA OF THE SHARE**

Listed since	02.01.2001
Nominal capital	€53,945,536.00
Outstanding shares	53,945,536
Class of shares	Registered shares
Dividend 2015 (paid on 16 June 2016)	€1.35
52W High	€42.61
52W Low	€35.76
Share price (27 January 2017)	€38.11
Market capitalisation	€2.05 billion
Avg. turnover per day last 12 months (XETRA)	143,700 shares
Indices	MDAX, EPRA, GPR, MSCI Small Cap, EURO STOXX, STOXX Europe 600
Official market	Prime Standard Frankfurt and XETRA
OTC market	Berlin-Bremen, Dusseldorf, Hamburg, Hanover, Munich and Stuttgart
ISIN	DE 000 748 020 4
Ticker	DEQ, Reuters: DEQGn.DE
Market maker	Oddo Seydler

APPENDIX



# **KEY DATA OF THE CONVERTIBLE BOND 1.75% 2017**

Amount	€100 million
Principal amount	€100,000 per Bond
Issue date	20 Nov. 2012
Maturity date	20 Nov. 2017
Coupon	1.75%
Price (27 January 2017)	124.65%
Interest payment date	payable semi-annually in arrear on 21 May and 21 November in each year
Conversion price	€30.62 <sup>1</sup>
Dividend protection	Conversion Price adjustment for any dividends paid (full dividend protection)
ISIN	DE 000 A1R 0W0 5
Listing	Open Market (Freiverkehr) segment of the Frankfurt Stock Exchange

**APPENDIX** 

<sup>1</sup> Originally €35.10, adjusted on 21 June 2013,19 June 2014, 19 June 2015 and 16 June 2016



# **RETAIL TURNOVER 9M 2016<sup>1</sup>**

Retail sector	% change in 2016	rent-to-sales ratio in %	% of sales	% of space
Department stores	-1.7	6.2	7.8	13.6
Food	-1.9	7.5	9.1	6.4
Fashion textiles	-2.4	12.6	29.3	38.7
Shoes & leather goods	-4.4	15.1	5.6	6.9
Sports	-2.4	9.2	4.2	4.9
Health & beauty	-0.4	7.2	11.7	5.8
General retail	-2.0	10.8	8.7	9.3
Electronics	-0.4	4.2	14.1	8.3
Services	-0.6	4.8	4.8	1.6
Food catering	-0.6	13.1	4.6	4.3
Total	-1.7	9.3	<b>100</b> <sup>2</sup>	<b>100</b> <sup>2</sup>

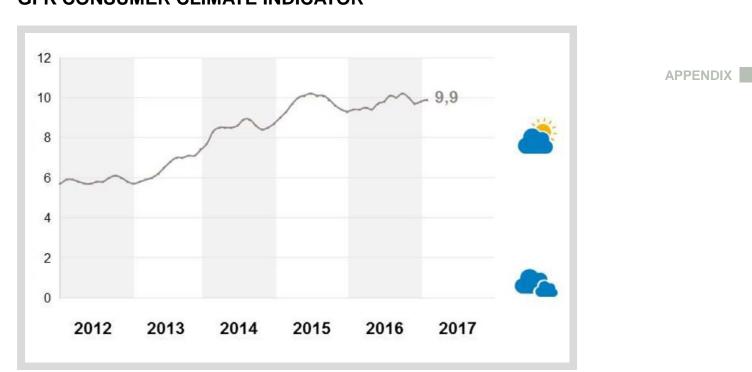
APPENDIX

- Retail turnover development on a like-for-like basis: Germany -1.7%, abroad +1.1% DES-Portfolio overall: -1.4%
- Absolute turnover development: Germany -1.1%, abroad +0.7% DES-Portfolio overall: -0.8%

<sup>1</sup> German centers on a like-for-like basis (turnover: €2.0 billion)

<sup>2</sup> The sum may not equal the totals due to rounding





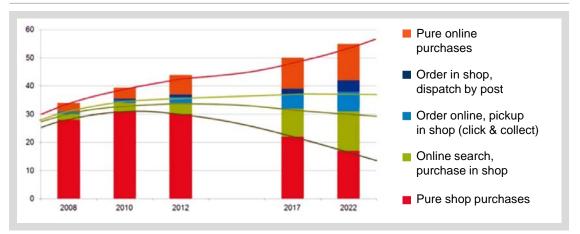
# **GFK CONSUMER CLIMATE INDICATOR<sup>1</sup>**

<sup>1</sup> As at: December 2016, source: GfK



# ONLINE VS. STATIONARY RETAIL?

## TURNOVER DISTRIBUTION OF A FASHION RETAILER



APPENDIX

- Stationary retail transforms from "Point of Purchase" to "Touch Point" (product experience)
- New store concepts (flagship store, show room, multi-channel store, pick-up store), click & collect, augmented reality, online goes offline, mobile services
- "Location, location, location" newly interpreted: "Convenience, attractivity & likeability"

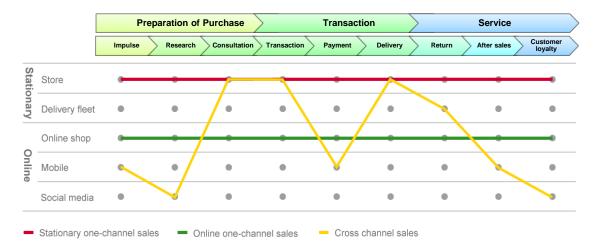
Source: GfK



# **CROSS CHANNEL!**

## AN EXAMPLE FOR A MODERN CUSTOMER JOURNEY

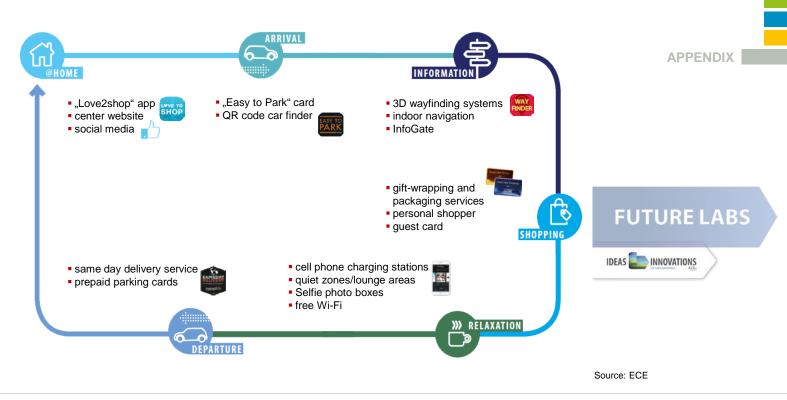
- The cross-channel customer combines stationary and online channels
- The one-channel customer uses only one channel



**APPENDIX** 



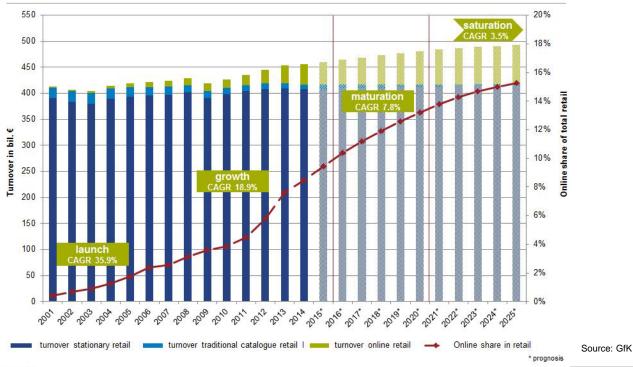
# THE CUSTOMER JOURNEY IN OUR SHOPPING CENTERS





# ECOMMERCE: GROWTH WITHOUT END?

## PROGRESSION OF ONLINE RETAIL TO MARKET MATURITY



Company Presentation

APPENDIX



# OUR PARTNER: ECE

- ECE develops, plans, builds, leases and manages large commercial real estate in the sectors shopping, office, industries since 1965
- originally ECE was an abbreviation for the German word Einkaufscenterentwicklung (Shopping center development)
- 100% privately owned by the Otto family
- Active in 14 European countries
- European market leader in the shopping center business
- Assets under management:
  - 199 shopping centers
  - 7.3 million sqm overall sales area
  - approx. 21,000 retail businesses
  - 4.6 million daily visitors
  - €31 billion assets under management

## Many investors rely on ECE:

ING M	COMMERZ REAL 🧆	DES Deutsche Eurothop AB	Real I.S.	Union Investment		AXA	<b>:</b>
Bank of America 🧇	HSH REAL ESTATE	📥 IMMOBILIEN AG	unibail-rodamco	HGA CAPITAL	DZ BANK	CREDIT SUISSE	▲ hamburg <b>trust</b>



Lithuania

Poland

Qatar

Russia

SpainTurkey

Slovakia

Austria

Bulgaria

Denmark

Germany

Hungary

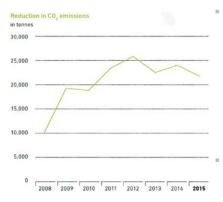
Italy

Czech Republic =



# **ENVIRONMENT**

- Climate protection is one of the most important issues for Deutsche EuroShop. We believe that sustainability and profitability, the shopping experience and environmental awareness are not opposing forces. Long-term thinking is part of our strategy. This includes playing our part in environmental protection
- In 2015, all our German shopping centers had contracts with suppliers that use renewable energy sources, such as hydroelectric power, for their electricity needs. The "EnergieVision" organisation certified the green electricity for our centers in Germany with the renowned "ok-power" accreditation in 2015. We also plan to switch our centers in other countries over to green electricity wherever possible within the next few years



The German centers used a total of around 66.6 million kWh of green electricity in 2015. This represented 100% of the electricity requirements in these shopping centers. Based on conservative calculations, this meant a reduction of around 21,760 tonnes in carbon dioxide emissions, which equates to the annual  $CO_2$  emissions of around 1,000 two-person households. The use of heat exchangers and energy-saving light bulbs allows us to further reduce energy consumption in our shopping centers

Deutsche EuroShop, through its shopping centers, also supports a range of activities at local and regional level in the areas of ecology, society and economy **APPENDI** 





# FINANCIAL CALENDAR

## 2017

Oddo Seydler German Conference, Frankfurt
Kempen & Co European Property Seminar, New York
HSBC RE Conference, Frankfurt
Stock Exchange Day, Munich
Roadshow London, Metzler
Roadshow Amsterdam, Commerzbank
Roadshow Munich, Baader Bank
Roadshow Zurich, Berenberg
Publication of the Annual Report 2016
Quarterly Statement 3M 2017
Roadshow Helsinki, M.M. Warburg
equinet ESN Conference, Frankfurt
Kepler Cheuvreux German Property Day, Paris
Kempen & Co European Property Seminar, Amsterdam
Roadshow London, Green Street Advisors
Roadshow Warsaw, Berenberg
Roadshow Edinburgh, JP Morgan Cazenove

22.06.	Deutsche Bank dbAccess Conference, Berlin
28.06.	Annual General Meeting, Hamburg
15.08.	Half-year Financial Report 2016
0506.09.	DES Real Estate Summer
1213.09.	BoA Merrill Lynch Global RE Conf., New York
18.09.	Goldman Sachs & Berenberg German Conf., Munich
19.09.	Baader Investment Conf., Munich
29.09.	Societe Generale Pan European RE Conf., London
0406.10.	Expo Real, Munich
	Quarterly Statement 9M 2017
16.11.	Natixis European Mid Caps Conf., Paris
17.11.	Roadshow Amsterdam, Societe Generale
17.11.	Roadshow Brussels, Kempen & Co
21.11.	DZ Bank Equity Conf., Frankfurt
0607.12.	Berenberg European Conf., Pennyhill
1112.12.	HSBC Global RE Conf., Cape Town

## APPENDIX



# CONTACT



NICOLAS LISSNER Manager Investor & Public Relations OLAF BORKERS Chief Financial Officer WILHELM WELLNER Chief Executive Officer

## PATRICK KISS Head of Investor & Public Relations

Deutsche EuroShop AG Investor & Public Relations Heegbarg 36 22391 Hamburg

Tel. +49 (40) 41 35 79 - 20/ - 22 Fax +49 (40) 41 35 79 - 29 E-Mail: ir@deutsche-euroshop.com Web: www.deutsche-euroshop.com

## ir-mall.com

- facebook.com/euroshop
- flickr.com/desag
- slideshare.net/desag
- twitter.com/des\_ag
- woutube.com/DeutscheEuroShop

#### Important Notice: Forward-Looking Statements

Statements in this presentation relating to future status or circumstances, including statements regarding management's plans and objectives for future operations, sales and earnings figures, are forward-looking statements of goals and expectations based on estimates, assumptions and the anticipated effects of future events on current and developing circumstances and do not necessarily predict future results.

Many factors could cause the actual results to be materially different from those that may be expressed or implied by such statements. Deutsche EuroShop does not intend to update these forward-looking statements and does not assume any obligation to do so.

This presentation is a FSC certified product

APPENDIX