

# **COMPANY PRESENTATION**







## **EQUITY STORY**





Deutsche EuroShop is Germany's only public company that invests solely in shopping centers



Shopping centers are attractive investments because of

- Continuously positive development of rents
- Stable long term growth
- Prime locations
- High quality standards



Deutsche EuroShop does not seek short-term success, but rather longterm growth and the resulting stable increase in the value of the portfolio



## AT A GLANCE

**COMPANY** 





20 shopping centers on high street and in established locations – 17 in Germany and one each in Austria, Hungary and Poland 2015 portfolio valuation: approx. 5.5% net initial yield (before transaction costs)



Professional center management by ECE, the European market leader in this industry

Lettable space	Approx. 980,000 sqm
Retail shops	Approx. 2,500
Market value	Approx. €4.5 billion <sup>1</sup>
Rents per year	€270 million <sup>1</sup>
Occupancy rate	99%

Avg. lettable space per DES-center: inner city 39,000 sqm est. Locations 106,000 sqm

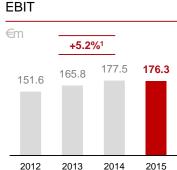
<sup>1</sup> 100%-view

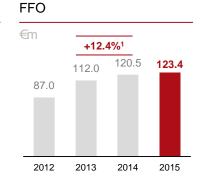


## **KEY FIGURES**

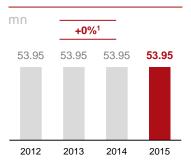
### COMPANY







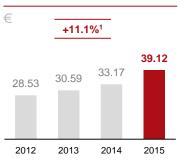
#### NUMBER OF SHARES







## NAV PER SHARE (EPRA)



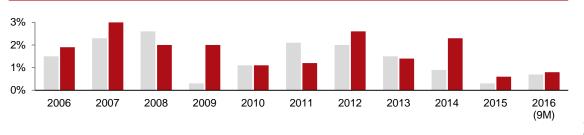
 <sup>1 2012 – 2015,</sup> Compound Annual Growth Rate (CAGR)
 2 paid on 16 June 2016



### LEASE SYSTEM

- 10 years lease
- No break-up option
- Turnover-linked rents
- Minimum rents are CPI-linked
- Avg. retail space rent per sqm and year: €250
- Avg. turnover per sqm and year (productivity) in DES shopping centers: €4,450 (avg. German retail: €3,463, avg. German shopping centers: €3,972<sup>1,2</sup>
- Rent-to-sales-ratio: 7 11%
- Weighted maturity of rental contracts: 6.2 years<sup>3</sup>

#### LIKE-FOR-LIKE REVENUE



■German inflation avg. 1.4%

■DES´ like-for-like revenue avg. 1.7%

**COMPANY** 



<sup>1</sup> Status: 31 Dec. 2014

<sup>2</sup> incl. VAT

3 Status: 31 Dec. 2015



**COMPANY** 

## **TARGETS**

Long term net asset value enhancement

Main focus on NAV and dividend

"Buy & hold"strategy, Continuous growth Stable and attractive dividends









Dividend yield: currently 3.6%

Investment-focus: At least 75% Germany and up to 25% Europe Portfolio extension

- By acquisition of new shopping centers
- By increasing existing amounts of holdings
- By expansion of portfolio centers









## **MAP OF THE PORTFOLIO**



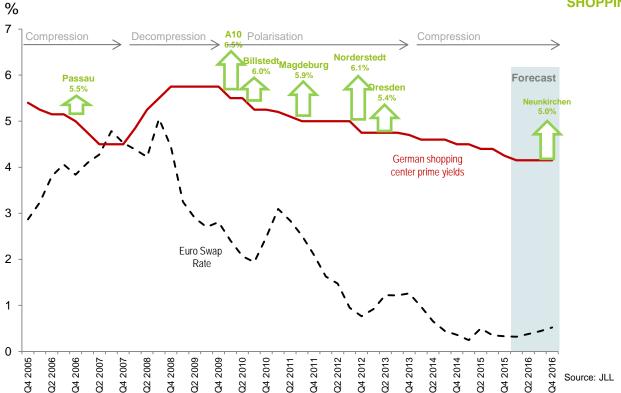






## **GERMAN PRIME SHOPPING CENTER YIELDS 2005-16E**







## **ACQUISITION OF SAARPARK-CENTER NEUNKIRCHEN**

 Deutsche EuroShop acquired a 50% participation in the Saarpark-Center SPV from BAT Custodian

- Effective from 1 Oct. 2016
- Total investment: approx. €113 million (50%), net purchase price excl. debt of SPV: €79 million
- (preliminary) financing by utilisation of a credit line, later long term debt
- Expected annualised rents effective from 2017: €12.8 million (100%)
- Expected NOI yield: 5.0% (corresponds to an expected net initial yield of 4.7%, but DES incurs no transfer tax)
- The SPV will be treated as joint venture (at-equity)
- No major influence on the guidance for 2016





## LATEST EXTENSIONS & FOOD COURTS





Phoenix-Center Hamburg, extension (retail space +9%) and food court (300 seats), opened March 2016, DES investment approx. €15 million, yield: ~ 6%



City-Point Kassel, food court (200 seats), opened November 2015, DES investment approx. €4.5 million, yield: ~ 7.5%



To be decided in 2017: Galeria Baltycka Gdansk, extension (retail space +37%), DES investment approx. €50 million























Chada

Stadt-Galerie

	Calcile
Location	Hameln
Investment	100%
Lettable space sqm	26,000
Parking	500
Number of shops	Approx. 100
Occupancy rate	99%
Catchment area	Approx. 0.4 m. inhabitants
Visitors 2015	5.70 m.
Opening/	2008

refurbishment



## **EUROPE**

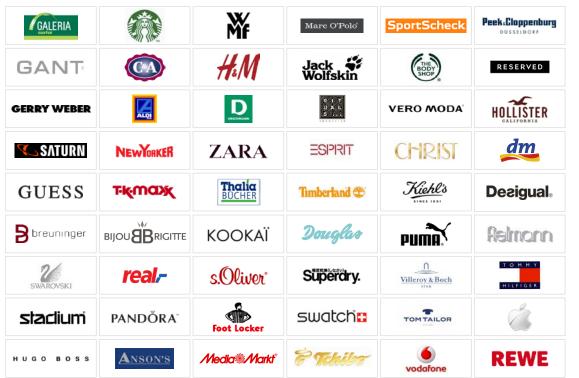






## **OUR TENANTS<sup>1</sup>**





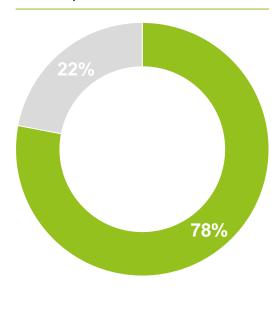
<sup>&</sup>lt;sup>1</sup> Selection of our well known tenants



## TENANTS STRUCTURE TOP 10 TENANTS<sup>1</sup>

	2015	2014
Metro Group <sup>2</sup>	4.5%	5.6%
H&M	3.4%	3.2%
New Yorker	2.3%	2.4%
Douglas Group <sup>3</sup>	2.1%	3.8%
Peek & Cloppenburg	2.1%	2.1%
Deichmann	1.8%	1.9%
REWE	1.6%	1.6%
C&A	1.5%	1.5%
Inditex Group	1.2%	1.3%
Esprit	1.2%	1.2%
Total	21.7%	24.6%

Low level of dependence on the top 10 tenants



<sup>&</sup>lt;sup>1</sup> in % of total rents as at 31 Dec. 2015 (excl. Saarpark-Center)

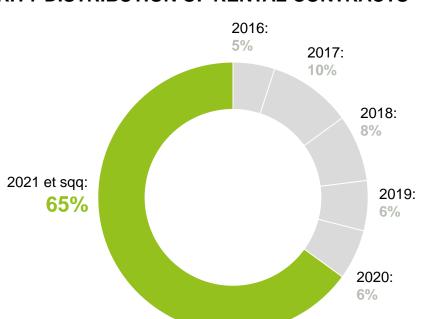


<sup>&</sup>lt;sup>2</sup> 2015: excluding Kaufhof

<sup>&</sup>lt;sup>3</sup> 2015: perfume stores only



## MATURITY DISTRIBUTION OF RENTAL CONTRACTS<sup>1</sup>



Long-term contracts guarantee rental income

Weighted maturity 6.2 years

<sup>1</sup> as % of rental income as at 31 Dec. 2015 (excl. Saarpark-Center)

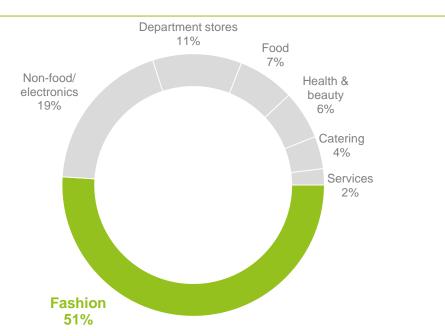




## **SECTOR MIX<sup>1</sup>**

#### **SHOPPING CENTERS**

### Balanced sector diversification



<sup>1</sup> as % of rental space as at 31 Dec. 2015 (excl. Saarpark-Center)



## **KEY FIGURES 9M 2016**

€million	01.01. – 30.09.2016	01.01. – 30.09.2015	Change
Revenue	152.3	151.0	1%
Net operating income	136.0	135.9	0%
EBIT	131.5	131.0	0%
Net finance costs	-36.6	-37.2	2%
Measurement gains/losses	-4.8	-2.8	-71%
EBT	90.1	91.0	-1%
Consolidated profit	72.2	73.6	-2%
FFO per share (€)	1.74	1.68	4%
EPRA Earnings per share (€, undiluted)	1.34	1.37	-2%

€million	30.09.2016	31.12.2015	Change
Total equity <sup>1</sup>	2,054.6	2,061.0	0%
Financial liabilities	1,397.7	1,407.6	0%
Other debt (incl. Deferred taxes)	394.8	383.0	3%
Total assets	3,847.0	3,851.6	0%
Net financial liabilities	1,332.0	1,336.9	0%
Equity ratio <sup>1</sup>	53.4%	53.5%	
LTV ratio	35.3%	35.5%	
Gearing <sup>1</sup>	87.2%	86.9%	

<sup>&</sup>lt;sup>1</sup> incl. non controlling interests



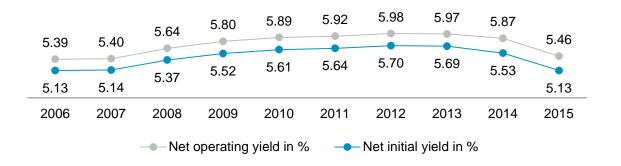




## **VALUATION<sup>1</sup> – INVESTMENT PROPERTIES 2015**







#### SENSITIVITY ANALYSIS

in € million	Basis	change of -25bps	change of +25bps
Rent increase rates	1.14%	-101.1	+129.1
Discount rate	6.11%	+62.4	-64.1
Capitalization rate	5.33%	+99.4	-96.8
Cost ratio	10.70%	+7.7	-10.2

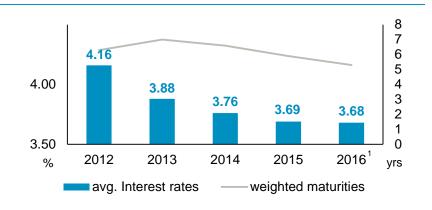
<sup>&</sup>lt;sup>1</sup> External appraisers: Until 2014: Feri Research and GfK GeoMarketing Since 2015: JLL



## LOAN STRUCTURE INCL. CONVERTIBLE BONDS<sup>1,2</sup>

Interest lockin	Duration	Principle amounts (€ million)	Share of total loan	avg. interest rate
Up to 1 year		34.7	2.5%	1.18%
1 to 5 years	3.1	566.2	40.6%	3.81%
5 to 10 years	6.1	707.4	50.7%	3.33%
Over 10 years	11.0	87.0	6.2%	5.08%
Total 2016 <sup>1</sup>	5.3	1,395.3	100%	3.68%

- 21 German Banks
- Weighted maturity of fixed interest periods 5.3 years<sup>1</sup>



**FINANCIALS** 

<sup>&</sup>lt;sup>1</sup> as of 30 Sept. 2016

<sup>&</sup>lt;sup>2</sup> excl. non-consolidated loans



## **MATURITIES UNTIL 2021<sup>1,2</sup>**



in € million	end of fixed interest periods respectively expiring loans	avg. interest rate	regular redemption payments	total maturities
2016	79.8	4.92%	4.7	84.5
2017	98.7	1.75%	16.5	115.2
2018	72.1	4.60%	17.8	89.9
2019	123.1	4.73%	14.7	137.8
2020	134.1	4.52%	10.1	144.2
2021	198.3	4.48%	8.2	206.5
	706.1			

Convertible Bond

#### Non-consolidated loans<sup>1</sup>

Tion conconduct	7 G. 10 G. 10		
in € million	End of fixed interest periods respectively expiring loans	Avg. interest rate	DES' share
2016	144.9	4.94%	50%
2017-2019	0		
2020	35.0	4.30%	50%
2021	49.2	4.66%	50%

City-Arkaden, Klagenfurt: €91.8m; 4.30% interest rate fixed: 2.18% (15y)

Phoenix-Center, Hamburg: €53.1m; 6.06% interest rate fixed: 1.83% (10y)

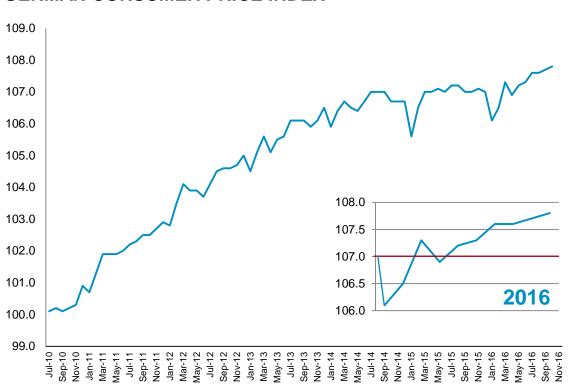
Saarpark-Center, Neunkirchen
Phoenix-Center, Hamburg

<sup>&</sup>lt;sup>1</sup> as of 30 Sept. 2016

<sup>&</sup>lt;sup>2</sup> excl. non-consolidated loans



## **GERMAN CONSUMER PRICE INDEX**



FINANCIALS

Source: Destatis



## **FORECAST**

#### REVENUE €m 200-204 201-205 CAGR1: +3% 202.9 200.8 178.2 188.0 +5% +7% +1% +0% +0% **EBIT** €m 175-179 175-179 CAGR1: +3% 165.8 +7% 177.5 -1% 176.3 +0% 151.6 +9% +0% EBT EXCLUDING VALUATION2 €m 133 -136 127-130 127.0 125.0 113.4 CAGR1: +7% 95.1

#### FFO PER SHARE

+19

+10%



+1%

+3%

+2%



<sup>&</sup>lt;sup>1</sup> Compound Annual Growth Rate (CAGR) 2012 - 2017

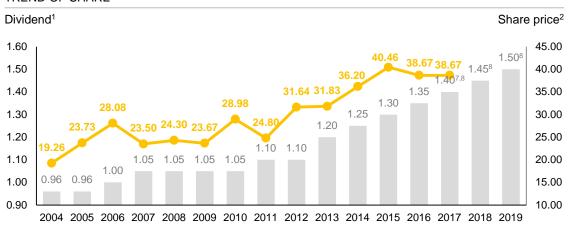
<sup>&</sup>lt;sup>2</sup> Excl. capital gain

<sup>&</sup>lt;sup>3</sup> Undiluted



## **DIVIDEND & PERFORMANCE**

#### TREND OF SHARE



PERFORMANCE <sup>3</sup>						
		DES	DAX	EPRA <sup>4</sup>	REX <sup>5</sup>	OEF <sup>9</sup>
1 year	(2016)	-1.2%	+6.9%	-5.0%	+2.3%	+3.1%
3 years	+34.1% =	+10.3% p.a.	+6.3% p.a.	+13.0% p.a.	+3.3% p.a.	+2.7% p.a.
5 years	+86.0% =	+13.2% p.a.	+14.2% p.a.	+15.3% p.a.	+2.8% p.a.	+2.4% p.a.
Since IPO (2001)	+280.9%=	+8.7% p.a.	+3.7% p.a.	+7.9% p.a.	+4.6% p.a.	+3.2% p.a.

<sup>&</sup>lt;sup>1</sup> respectively paid for the previous FY



<sup>&</sup>lt;sup>2</sup> 2017: as of 3 January 2017

<sup>&</sup>lt;sup>3</sup> as of 31 Dec. 2016

<sup>&</sup>lt;sup>4</sup> EPRA/NAREIT Europe

<sup>&</sup>lt;sup>5</sup> German government bonds index

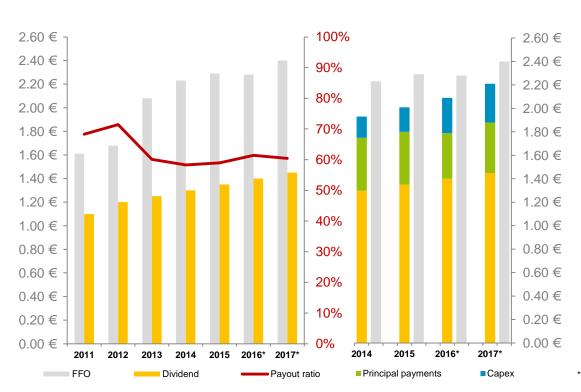
<sup>&</sup>lt;sup>7</sup> to be paid on 29 June 2017

<sup>&</sup>lt;sup>8</sup> proposal

<sup>&</sup>lt;sup>9</sup> Open ended real estate funds, as of 30 Nov. 2016



## **FFO PAYOUT RATIO**





\* FFO per share: forecast Dividend per share: proposal

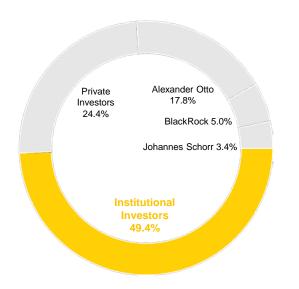


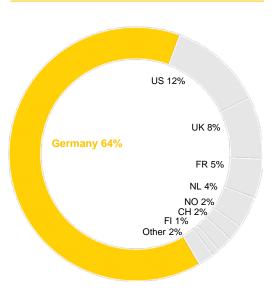
## SHAREHOLDER STRUCTURE<sup>1</sup>



Free float 82.2%







<sup>1</sup> Status: 22 December 2016

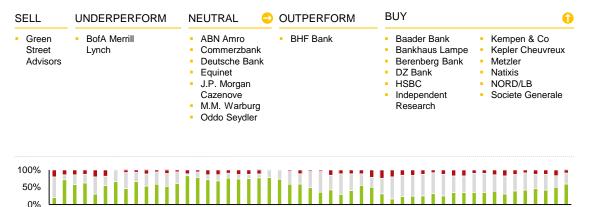


### ANALYSTS' CONSENSUS<sup>1</sup>

avg./in €	2016	2017
EBIT (€ million)	177.8	179.9
FFO per share	2.30	2.39
NAV per share	41.24	42.71
Dividend	1.40	1.45
Price target		43.62

#### Status: 22 December 2016

 22 analysts: one of the best covered real estate companies in Europe<sup>2</sup>





■ negative ■ neutral ■ positive

Aggregated by DES
 According to Bloomberg as of Dec. 2016



## **10 REASONS TO INVEST**



Prime

The only public company in Germany to invest solely in shopping centers locations

Proven, conservative strategy

Stable cash flow with long term visibility

Shareholderfriendly dividend policy

Experienced management

team

Excellent track record

Centers almost 100% let

Inflationprotected rental agreements

Solidity combined with growth potential



## **KEY DATA OF THE SHARE**

Listed since	02.01.2001
Nominal capital	€53,945,536.00
Outstanding shares	53,945,536
Class of shares	Registered shares
Dividend 2015 (paid on 16 June 2016)	€1.35
52W High	€42.61
52W Low	€35.76
Share price (4 January 2017)	€38.71
Market capitalisation	€2.09 billion
Avg. turnover per day last 12 months (XETRA)	143,700 shares
Indices	MDAX, EPRA, GPR, MSCI Small Cap, EURO STOXX, STOXX Europe 600
Official market	Prime Standard Frankfurt and XETRA
OTC market	Berlin-Bremen, Dusseldorf, Hamburg, Hanover, Munich and Stuttgart
ISIN	DE 000 748 020 4
Ticker	DEQ, Reuters: DEQGn.DE
Market maker	Oddo Seydler





## **KEY DATA OF THE CONVERTIBLE BOND 1.75% 2017**

Amount	€100 million
Principal amount	€100,000 per Bond
Issue date	20 Nov. 2012
Maturity date	20 Nov. 2017
Coupon	1.75%
Price (4 January 2017)	127.65%
Interest payment date	payable semi-annually in arrear on 21 May and 21 November in each year
Conversion price	€30.62 <sup>1</sup>
Dividend protection	Conversion Price adjustment for any dividends paid (full dividend protection)
ISIN	DE 000 A1R 0W0 5
Listing	Open Market (Freiverkehr) segment of the Frankfurt Stock Exchange

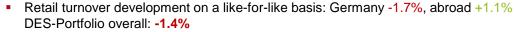


Originally €35.10, adjusted on 21 June 2013,19 June 2014, 19 June 2015 and 16 June 2016



## **RETAIL TURNOVER 9M 2016<sup>1</sup>**

Retail sector	% change in 2016	rent-to-sales ratio in %	% of sales	% of space
Department stores	-1.7	6.2	7.8	13.6
Food	-1.9	7.5	9.1	6.4
Fashion textiles	-2.4	12.6	29.3	38.7
Shoes & leather goods	-4.4	15.1	5.6	6.9
Sports	-2.4	9.2	4.2	4.9
Health & beauty	-0.4	7.2	11.7	5.8
General retail	-2.0	10.8	8.7	9.3
Electronics	-0.4	4.2	14.1	8.3
Services	-0.6	4.8	4.8	1.6
Food catering	-0.6	13.1	4.6	4.3
Total	-1.7	9.3	100 <sup>2</sup>	100 <sup>2</sup>



Absolute turnover development: Germany -1.1%, abroad +0.7%
 DES-Portfolio overall: -0.8%

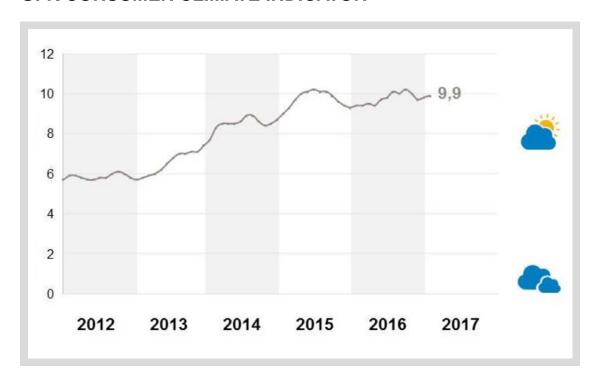


<sup>&</sup>lt;sup>1</sup> German centers on a like-for-like basis (turnover: €2.0 billion)

<sup>&</sup>lt;sup>2</sup> The sum may not equal the totals due to rounding



## **GFK CONSUMER CLIMATE INDICATOR<sup>1</sup>**



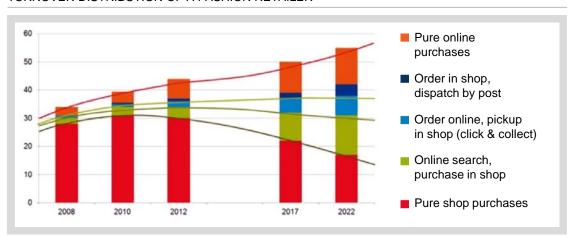


<sup>1</sup> As at: December 2016, source: GfK



### **ONLINE VS. STATIONARY RETAIL?**

#### TURNOVER DISTRIBUTION OF A FASHION RETAILER



- Stationary retail transforms from "Point of Purchase" to "Touch Point" (product experience)
- New store concepts (flagship store, show room, multi-channel store, pick-up store), click & collect, augmented reality, online goes offline, mobile services
- "Location, location, location" newly interpreted: "Convenience, attractivity & likeability"

APPENDIX \_\_\_\_

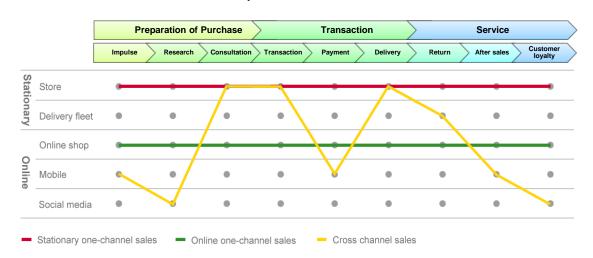
Source: GfK



### **CROSS CHANNEL!**

#### AN EXAMPLE FOR A MODERN CUSTOMER JOURNEY

- The cross-channel customer combines stationary and online channels
- The one-channel customer uses only one channel

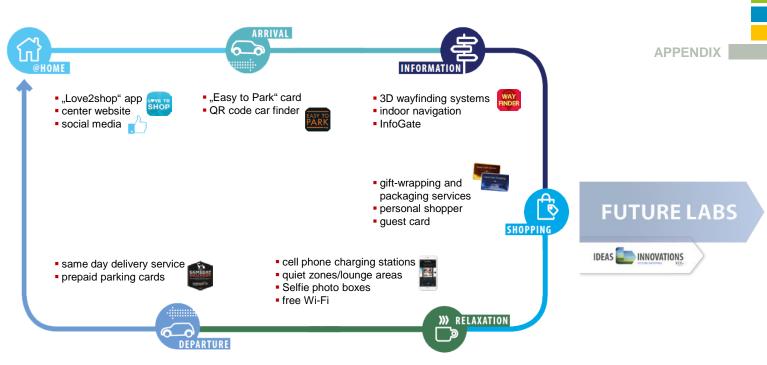


Source: EY





## THE CUSTOMER JOURNEY IN OUR SHOPPING CENTERS

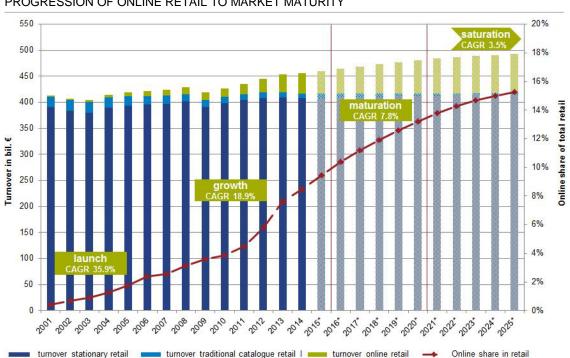


Source: ECE



## **ECOMMERCE: GROWTH WITHOUT END?**

#### PROGRESSION OF ONLINE RETAIL TO MARKET MATURITY



**APPENDIX** 

Source: GfK

\* prognosis



# OUR PARTNER: ECE

 ECE develops, plans, builds, leases and manages large commercial real estate in the sectors shopping, office, industries since 1965

Austria

Bulgaria

Denmark

Germany

Hungary

Italy

Czech Republic =

Lithuania

Poland

Qatar

Russia

Spain

Turkey

Slovakia

- originally ECE was an abbreviation for the German word Einkaufscenterentwicklung (Shopping center development)
- 100% privately owned by the Otto family
- Active in 14 European countries
- European market leader in the shopping center business
- Assets under management:
  - 199 shopping centers
  - 7.3 million sqm overall sales area
  - approx. 21,000 retail businesses
  - 4.6 million daily visitors
  - €31 billion assets under management

### Many investors rely on ECE:

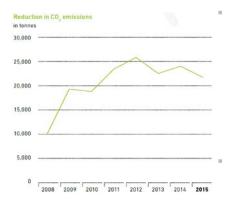


APPENDIX



### **ENVIRONMENT**

- Climate protection is one of the most important issues for Deutsche EuroShop. We believe that sustainability and profitability, the shopping experience and environmental awareness are not opposing forces. Long-term thinking is part of our strategy. This includes playing our part in environmental protection
- In 2015, all our German shopping centers had contracts with suppliers that use renewable energy sources, such as hydroelectric power, for their electricity needs. The "EnergieVision" organisation certified the green electricity for our centers in Germany with the renowned "ok-power" accreditation in 2015. We also plan to switch our centers in other countries over to green electricity wherever possible within the next few years



- The German centers used a total of around 66.6 million kWh of green electricity in 2015. This represented 100% of the electricity requirements in these shopping centers. Based on conservative calculations, this meant a reduction of around 21,760 tonnes in carbon dioxide emissions, which equates to the annual CO<sub>2</sub> emissions of around 1,000 two-person households. The use of heat exchangers and energy-saving light bulbs allows us to further reduce energy consumption in our shopping centers
- Deutsche EuroShop, through its shopping centers, also supports a range of activities at local and regional level in the areas of ecology, society and economy









## **FINANCIAL CALENDAR**

#### 2017

0506.01.	Oddo Forum, Lyon
17.01.	Kepler Cheuvreux German Corporate Conf., Frankfurt
15.02.	Oddo Seydler German Conf., Frankfurt
0910.03.	Kempen & Co European Property Seminar, New York
23.03.	HSBC RE Conference, Frankfurt
25.03.	Stock Exchange Day, Munich
28.03.	Roadshow London, Metzler
30.03.	Roadshow Amsterdam, Commerzbank
03.04.	Roadshow Munich, Baader Bank
03.04.	Roadshow Zurich, Berenberg
28.04.	Publication of the Annual Report 2016
	Quarterly Statement 3M 2017
16.05.	Roadshow Helsinki, M.M. Warburg
19.05.	ESN Conference, Frankfurt
01.06.	Kepler Cheuvreux German Property Day, Paris
07.06.	Kempen & Co European Property Seminar, Amsterdam
15.06.	Roadshow London, Green Street Advisors
15.06.	Roadshow Warsaw, Berenberg
16.06.	Roadshow Edinburgh, JP Morgan Cazenove

22.06.	Deutsche Bank dbAccess Conference, Berlin
28.06.	Annual General Meeting, Hamburg
15.08.	Half-year Financial Report 2016
0506.09.	DES Real Estate Summer
1213.09.	BoA Merrill Lynch Global RE Conf., New York
18.09.	GS & Berenberg German Conf., Munich
19.09.	Baader Investment Conf., Munich
29.09.	Societe Generale Pan European RE Conf., London
0406.10.	Expo Real, Munich
	Quarterly Statement 9M 2017
16.11.	Natixis European Mid Caps Conf., Paris
17.11.	Roadshow Amsterdam, Societe Generale
17.11.	Roadshow Brussels, Kempen & Co
20.11.	DZ Bank Equity Conf., Frankfurt
0607.12.	Berenberg European Conf., Pennyhill
1112.12.	HSBC Global RE Conf., Cape Town

APPENDIX



## **CONTACT**



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Manager Investor & Public Relations

**OLAF BORKERS** 

Chief Financial Officer

WILHELM WELLNER

Chief Executive Officer

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APPENDIX \_\_\_\_\_

Company Presentation