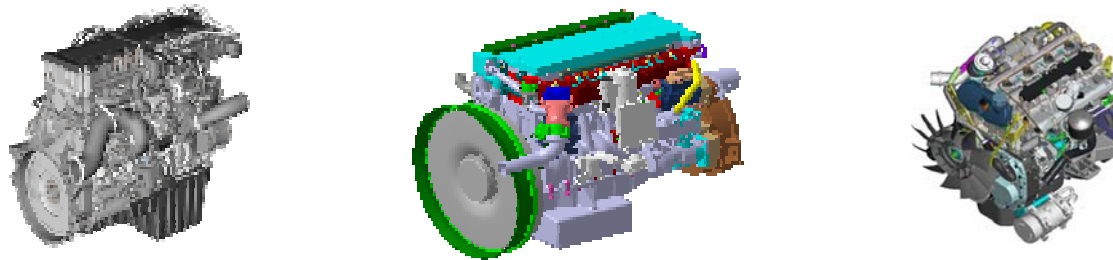


DAIMLERCHRYSLER



Truck Group Division Day 2006

Michael Dostal

Head of Truck Powertrain Operations and Manufacturing Engineering

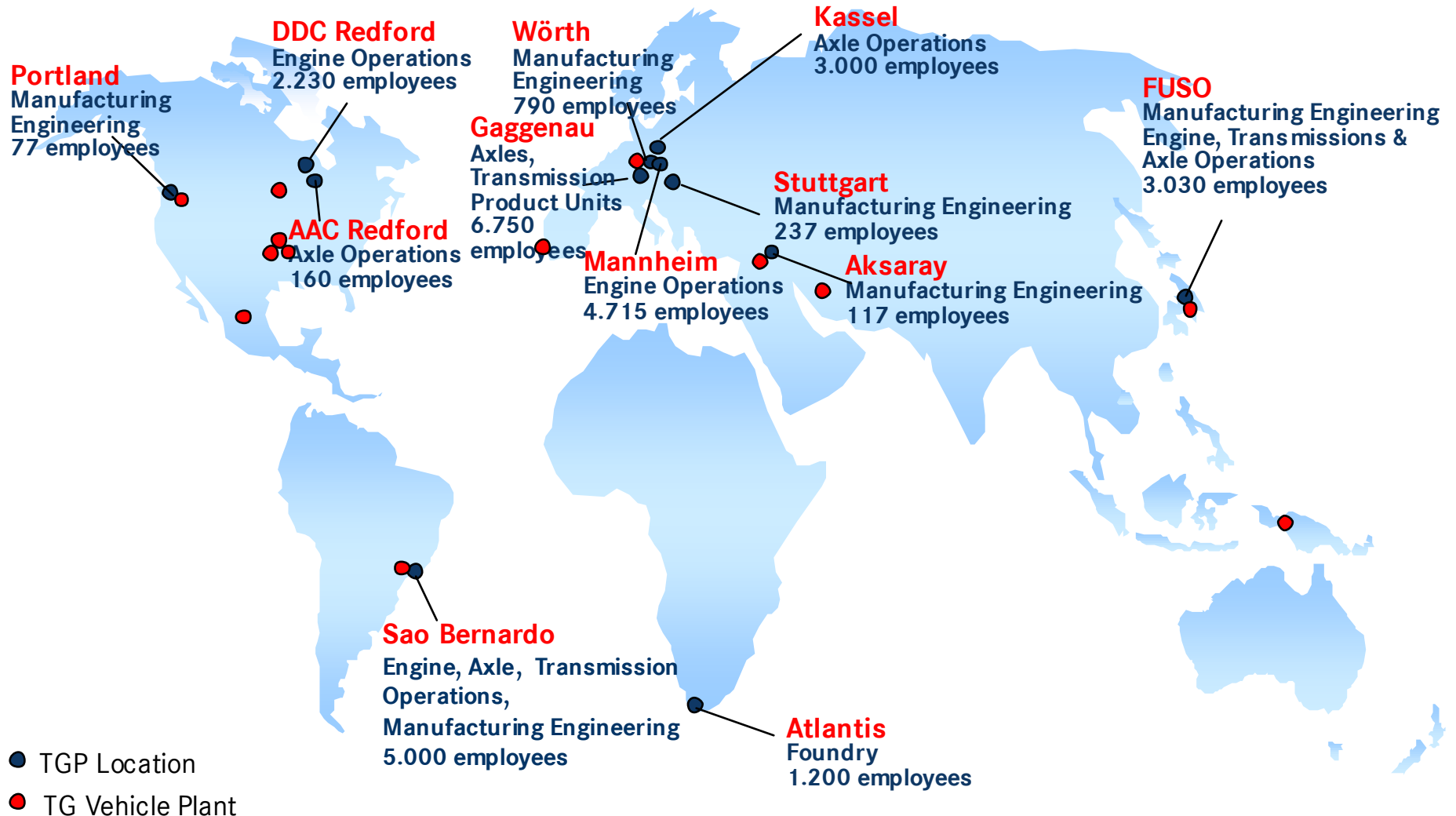
- Mannheim, November 17, 2006 -

TRUCK GROUP ORGANIZATION BUNDLES GLOBAL COMPONENT MANUFACTURING AND MANUFACTURING ENGINEERING

- Focus on production of engines, transmissions and axles
- Global responsibility for manufacturing engineering vehicles and aggregates in order to generate standardization and best practice transfer



TGP IS A GLOBAL OPERATING ORGANIZATION WITH MORE THAN 27,000 EMPLOYEES



GLOBAL EXCELLENCE IMPLEMENTED IN POWERTRAIN OPERATIONS

Global Excellence

Management of Cycles

Operational Excellence

Growth and market exploitation

Future product generations

- Workforce flexibility
- Lean manufacturing approach
- Global implementation of DCPS

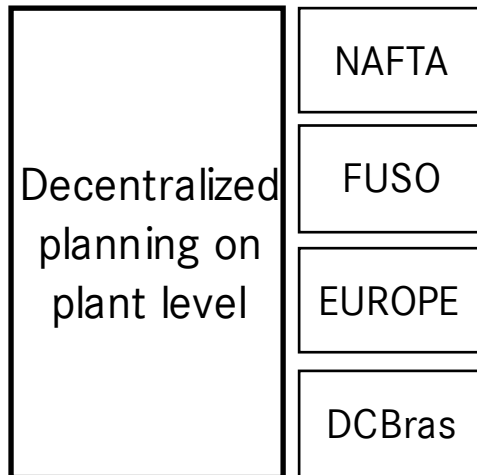
“WORKFORCE FLEXIBILITY” IMPROVED FOR THE NEXT DOWNTURN

Examples of current workforce flexibility within TGP

- **Saturday as regular working day w/o bonus payment
(Mannheim, Kassel)**
- **Up to 21 shifts in capital-intensive areas of manufacturing
(Mannheim, Kassel, Gaggenau)**
- **Work-time flexibility up to +/- 300h
(Kassel)**

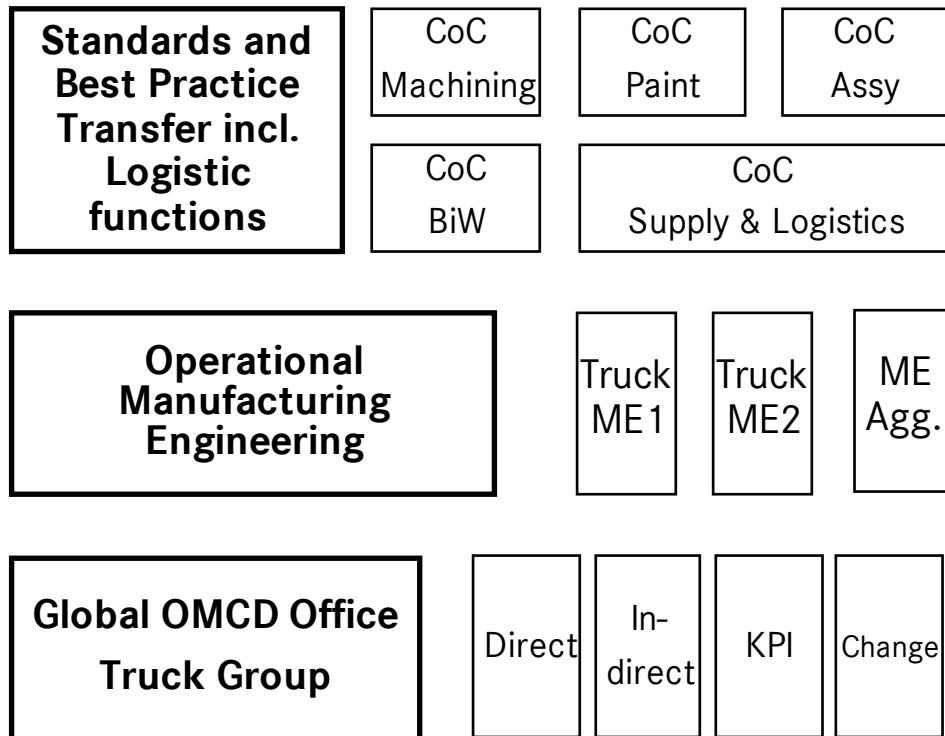
CENTRALIZED MANUFACTURING ENGINEERING IN ORDER TO STANDARDIZE AND SHARE BEST PRACTICE

YESTERDAY



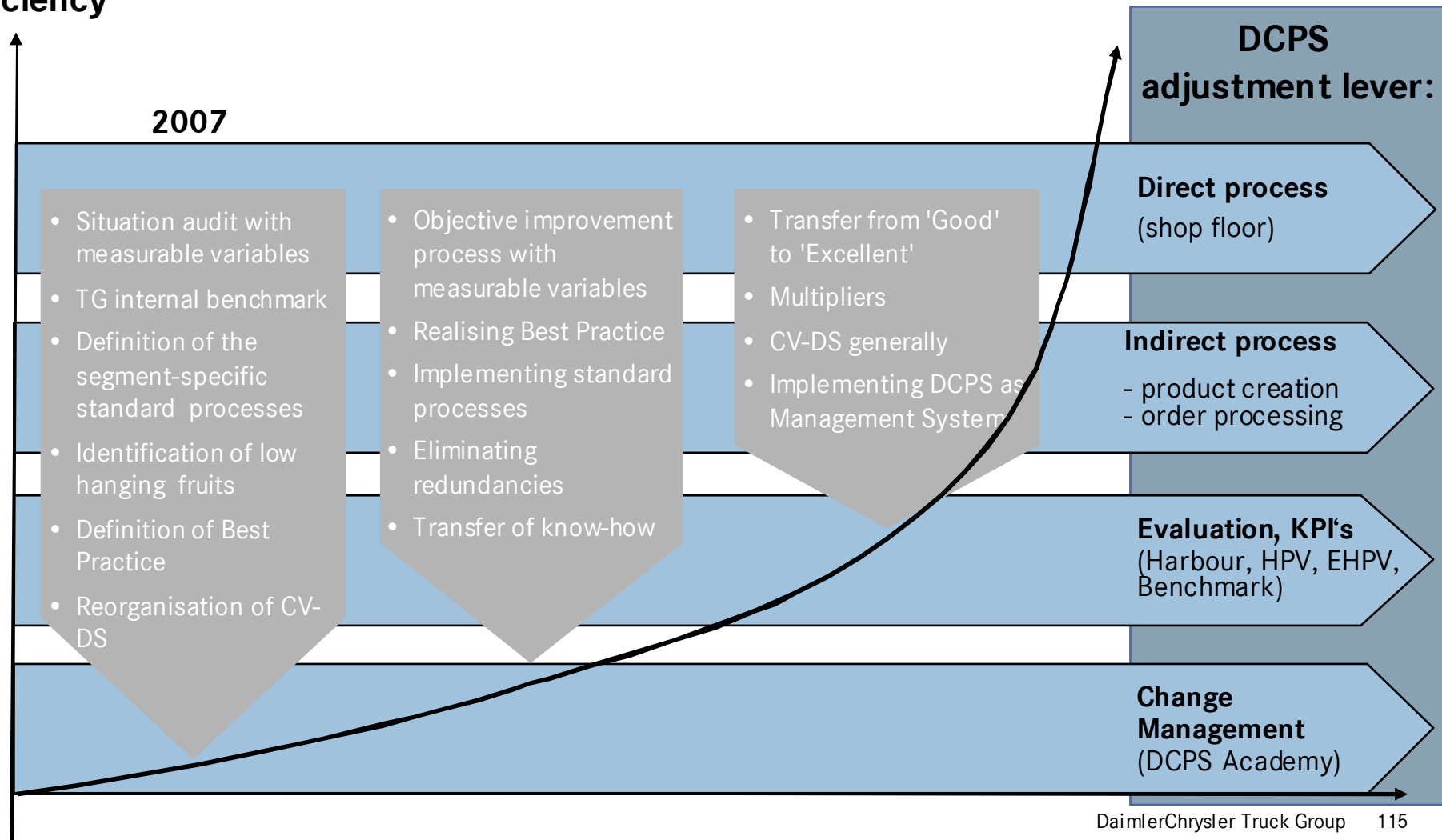
TGP

TODAY – Centralized Manufacturing Engineering Organization with Centers of Competence



DCPS TARGETED AS MANAGEMENT SYSTEM MAJOR INITIATIVES PLANNED UNTIL 2009

Efficiency

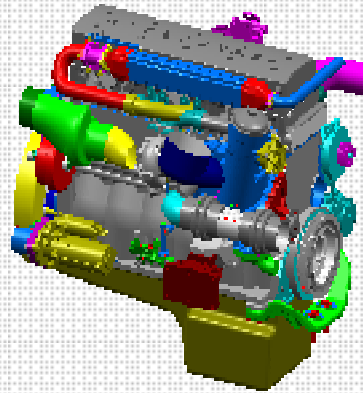


DCPS AND DESIGN FOR MANUFACTURING IMPLEMENTED FOR NEW HDEP PRODUCTION

Standard processes in all plants based on DCPS, DCSS principles

Machining Guidelines

- Design to Manufacturing
- Machining in only 1 layer
- cubic corpus
- common drill diameter
- optimum aspect ratios
- common fixture concept



Modular Engine Design

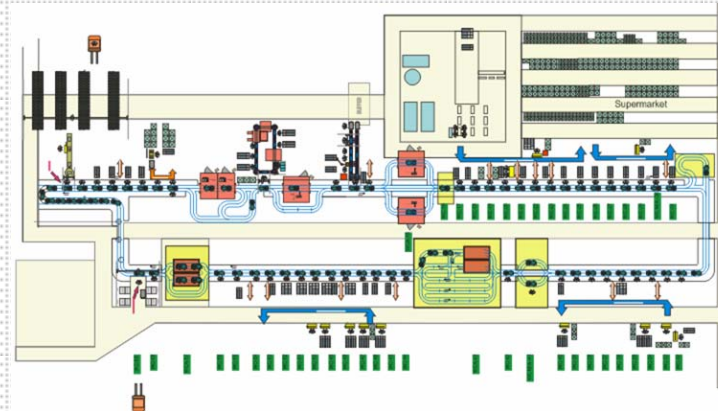
Quality Alert / Stop Concept

Closed Loop System

Flexible and modular automation concept

Optimized Line Feed by Pull, JIS, JIT

Optimization of HDEP assembly concepts



HPE ↓

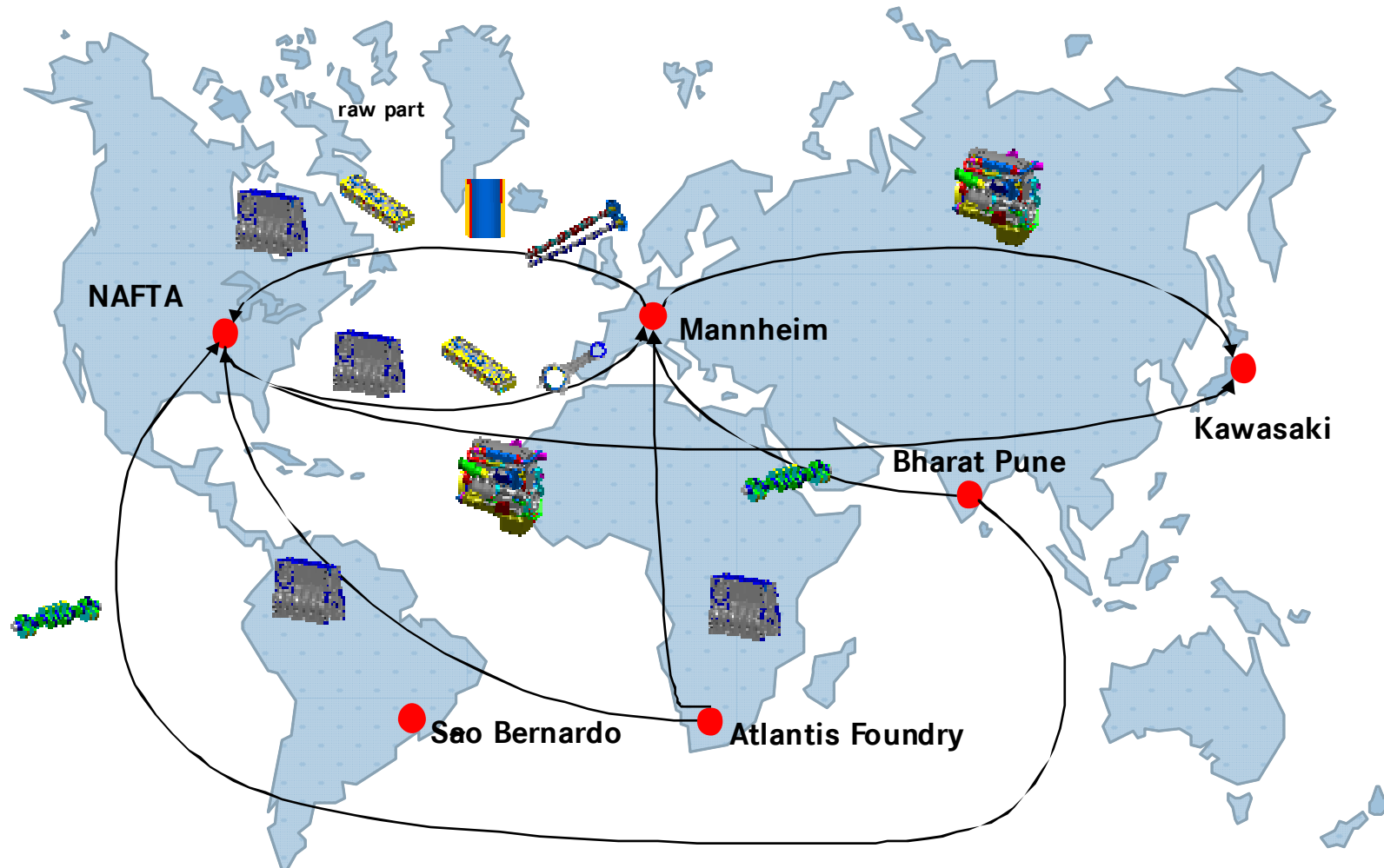
WIP ↓

Lead time: ↓

Line Length: ↘

Number of assembly stations: ↘

TGP SUPPORTS MODULAR STRATEGY WITH ITS GLOBAL PRODUCTION NETWORK



DISCLAIMER

This presentation contains forward-looking statements that reflect management's current views with respect to future events. The words "anticipate," "assume," "believe," "estimate," "expect," "intend," "may," "plan," "project" and "should" and similar expressions identify forward-looking statements. Such statements are subject to risks and uncertainties, including, but not limited to: an economic downturn in Europe or North America; changes in currency exchange rates, interest rates and in raw material prices; introduction of competing products; increased sales incentives; the effective implementation of our new management model, and the CORE program, including the new business model for smart, at the Mercedes Car Group; renewed pressure to reduce costs in light of restructuring plans announced by our major competitors in NAFTA; the ability of the Chrysler Group to reduce dealer inventories with current incentive programs and respond to a shift in market demand for smaller, more fuel efficient vehicles; lower profit contributions by EADS due to delays in deliveries of the Airbus A380; disruption of production or vehicle deliveries, resulting from shortages, labor strikes or supplier insolvencies; the resolution of pending governmental investigations; and decline in resale prices of used vehicles. If any of these or other risks and uncertainties occur (some of which are described under the heading "Risk Report" in DaimlerChrysler's most recent Annual Report and under the heading "Risk Factors" in DaimlerChrysler's most recent Annual Report on Form 20-F filed with the Securities and Exchange Commission), or if the assumptions underlying any of these statements prove incorrect, then actual results may be materially different from those expressed or implied by such statements. We do not intend or assume any obligation to update any forward-looking statement, which speaks only as of the date on which it is made.