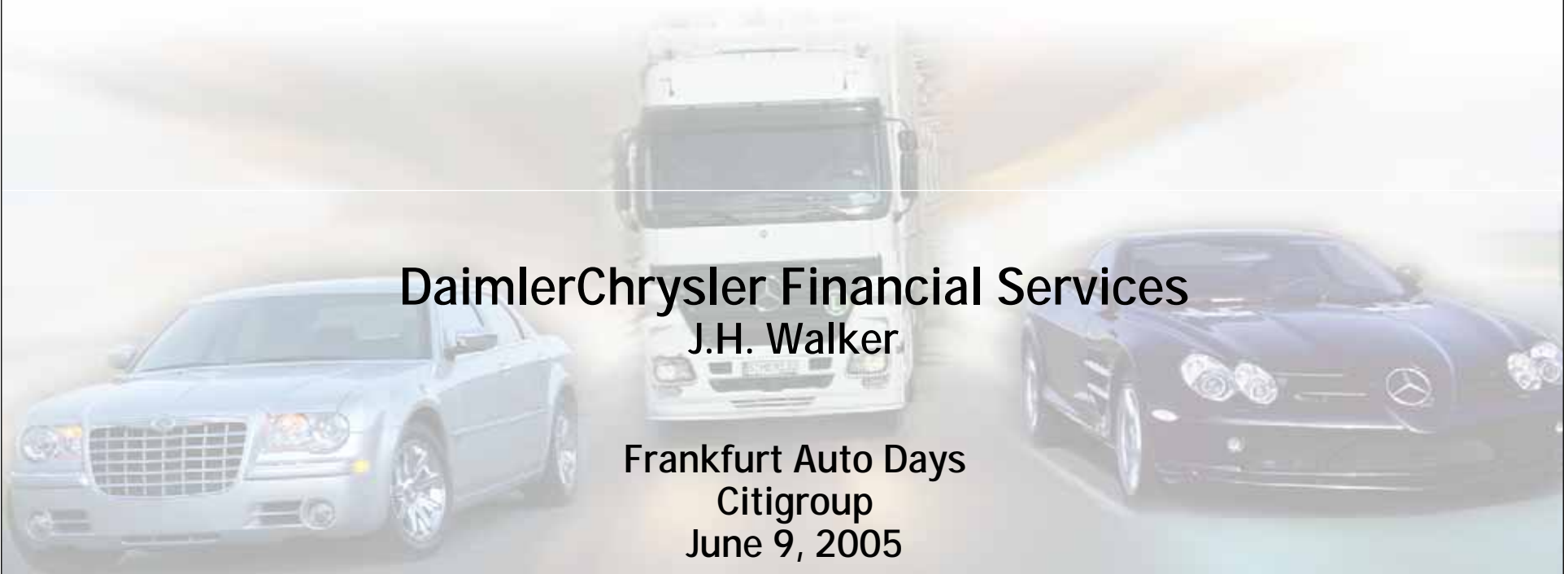


DAIMLERCHRYSLER

DaimlerChrysler Financial Services
J.H. Walker

Frankfurt Auto Days
Citigroup
June 9, 2005



The automotive related business accounts for 99% of DaimlerChrysler's total revenues

DAIMLERCHRYSLER

Mercedes Car Group



- Mercedes-Benz
- Maybach
- smart

Chrysler Group



- Chrysler
- Jeep
- Dodge

Commercial Vehicles



- Mercedes-Benz Trucks
- Freightliner
- MB Vans
- Buses & Coaches
- Mitsubishi Fuso

Financial Services



- Leasing & Financing
- Insurance
- Banking

Other Activities



- EADS
- Off Highway Engines

Strategic partners



- Mitsubishi Motors Corporation

DaimlerChrysler Financial Services finances more than one out of every three DaimlerChrysler vehicles sold



Agenda

DaimlerChrysler Financial Services

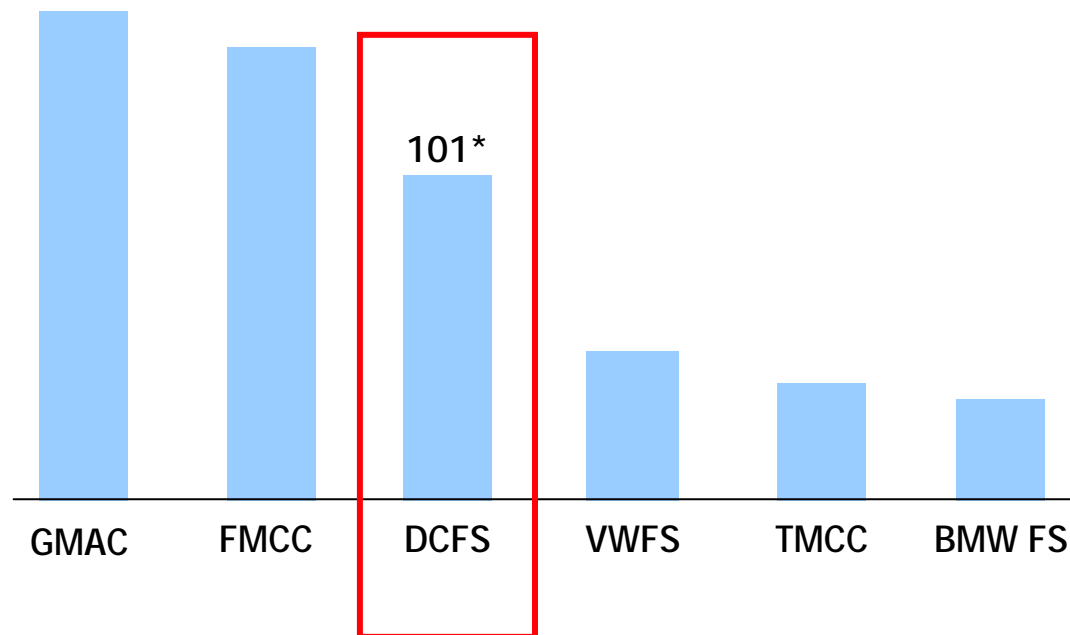
- Strategy and Business Scope
- Key Figures
- Brand Support Projects
- Perspectives

DaimlerChrysler Financial Services is operating in 39 countries with more than 100 operating companies



DaimlerChrysler Financial Services is the third largest captive automotive financial services provider in the world

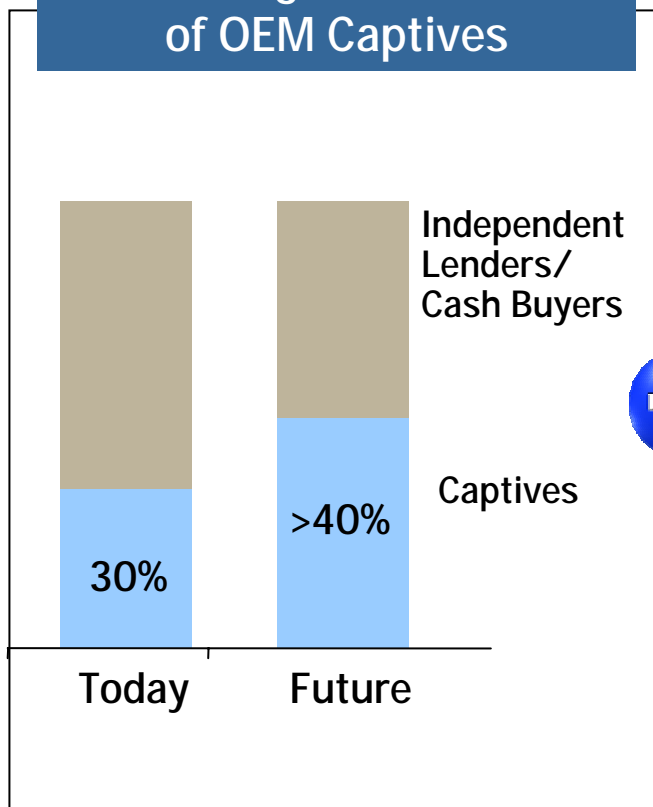
Managed Automotive Portfolio of Captive Automotive Financiers
as of Q1 2005 (in € bill.)



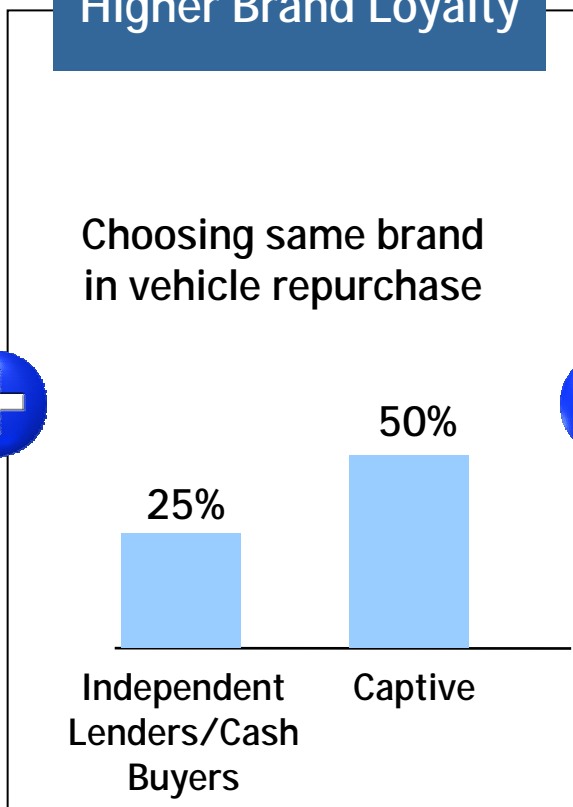
Source: DC Financial Services, Benchmarking Study
* only automotive portfolio, total portfolio EUR 107 bn

Compared to Independent Lenders and Cash Buyers, DCFS drives significantly higher loyalty rates for our brand partners

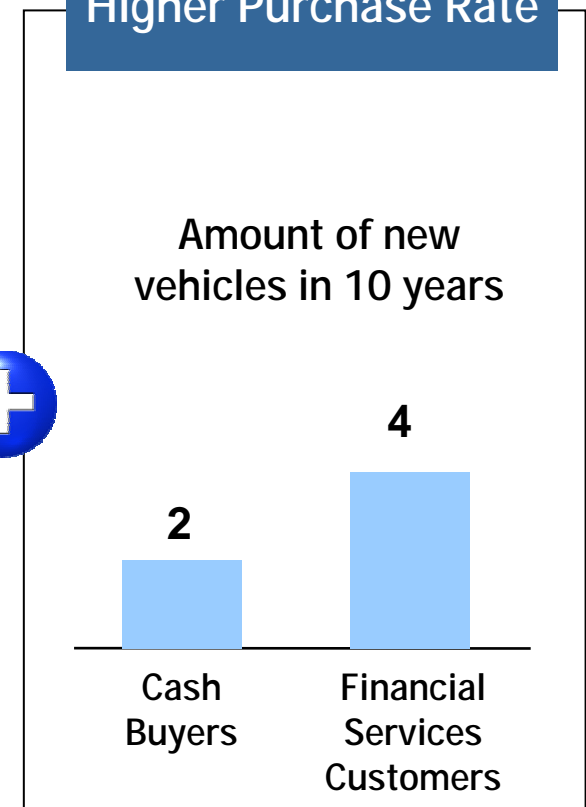
Increasing Market Share of OEM Captives



Higher Brand Loyalty



Higher Purchase Rate

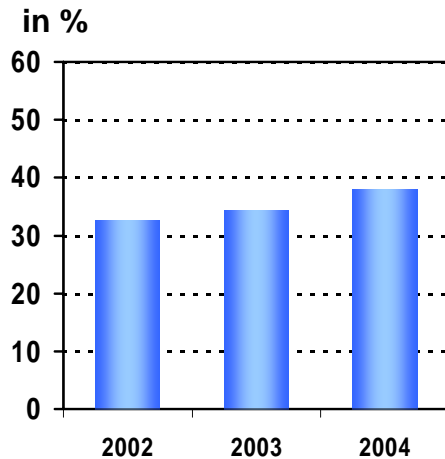


Cooperation with Brand Partners has reached a high level and showed positive development with a special dynamic for Chrysler

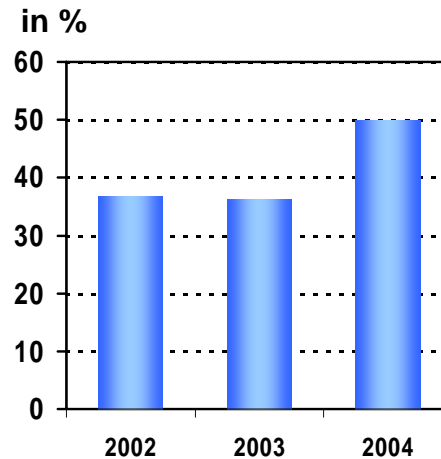
Penetration Rate Development



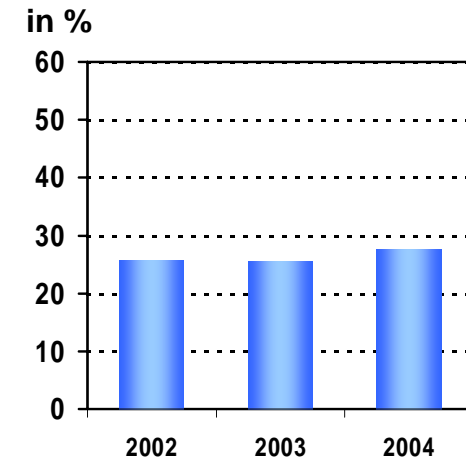
Mercedes-Benz



Chrysler



Commercial Vehicles



Agenda

DaimlerChrysler Financial Services

- Strategy and Business Scope
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The foundation for our global business activities is reflected in our vision and mission statements

Our Vision:

To be the first choice provider in financial services for our dealers and customers in partnership with our automotive brands

Our Mission:

We are committed to excellent Financial Services that:

- create value for our brands, dealers and customers
- contribute to the financial success of DaimlerChrysler and
- offer opportunities for our employees and communities where we live and work

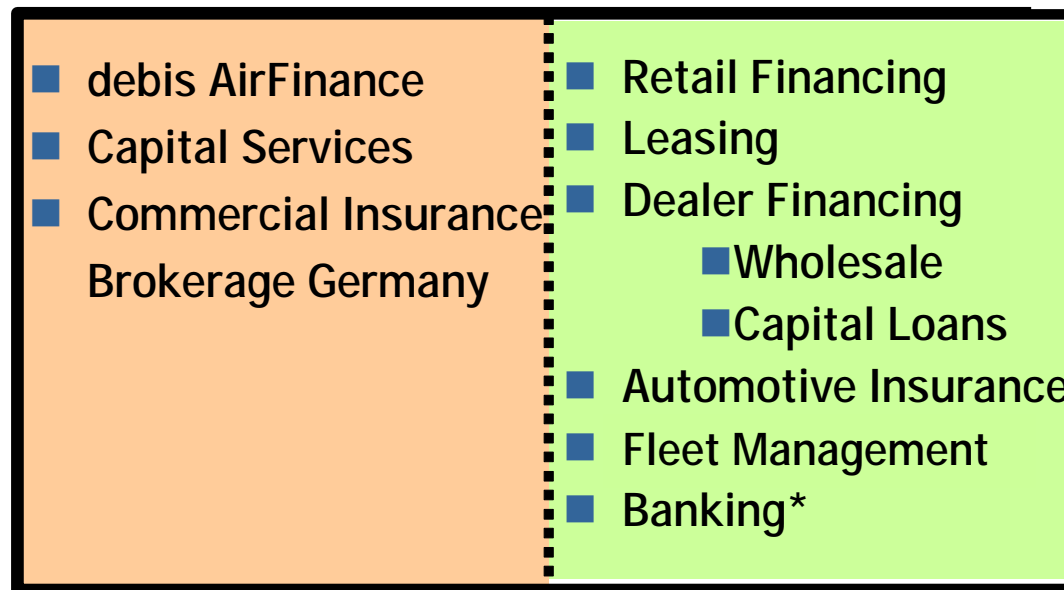


Our 11,000 employees worldwide, one of our key success factors, are committed to living our core values



As a captive automotive financial services company, we have clearly defined our business strategy...

Assessment of DCFS' Business Segments



no

Brand Support

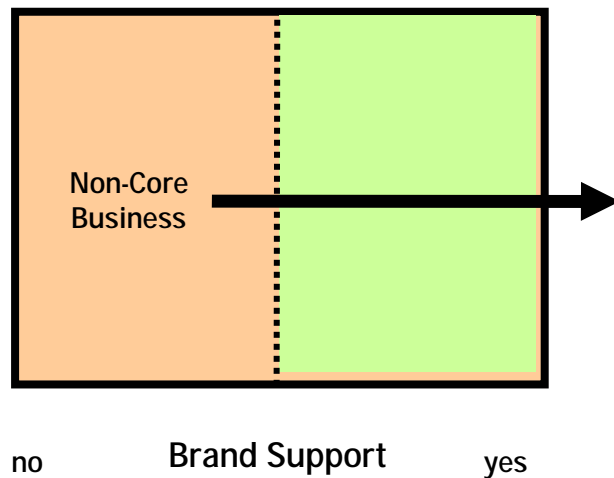
yes

Core Business

Non-Core Business

*Banking: deposit business, credit cards, mutual funds – mainly Germany

... and have developed strategic options for non-core activities



Non-Core Business

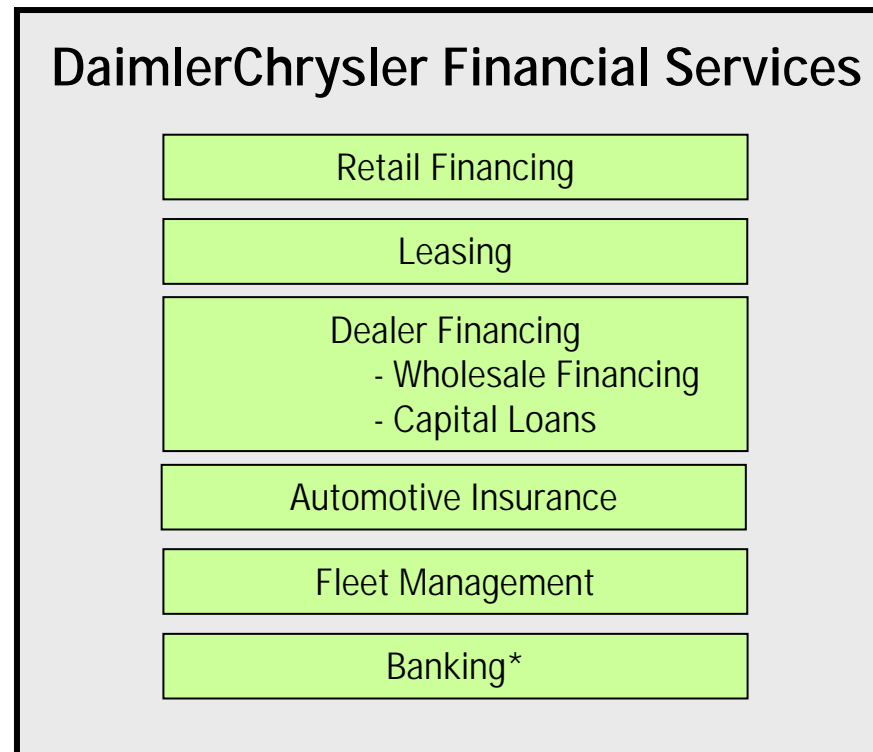
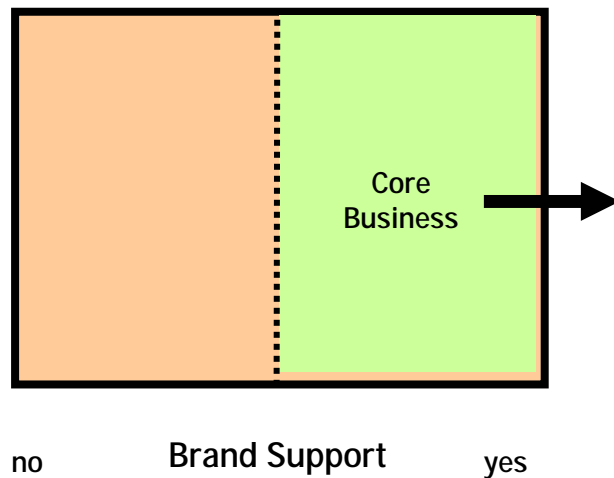
- Divestiture of debis AirFinance B.V. in progress
- Divested Commercial Insurance brokerage business in Germany
- Capital Services portfolio almost sold; remaining Leverage Lease portfolio will liquidate long-term

Toll Collect started successfully on January 1, 2005

Toll Collect

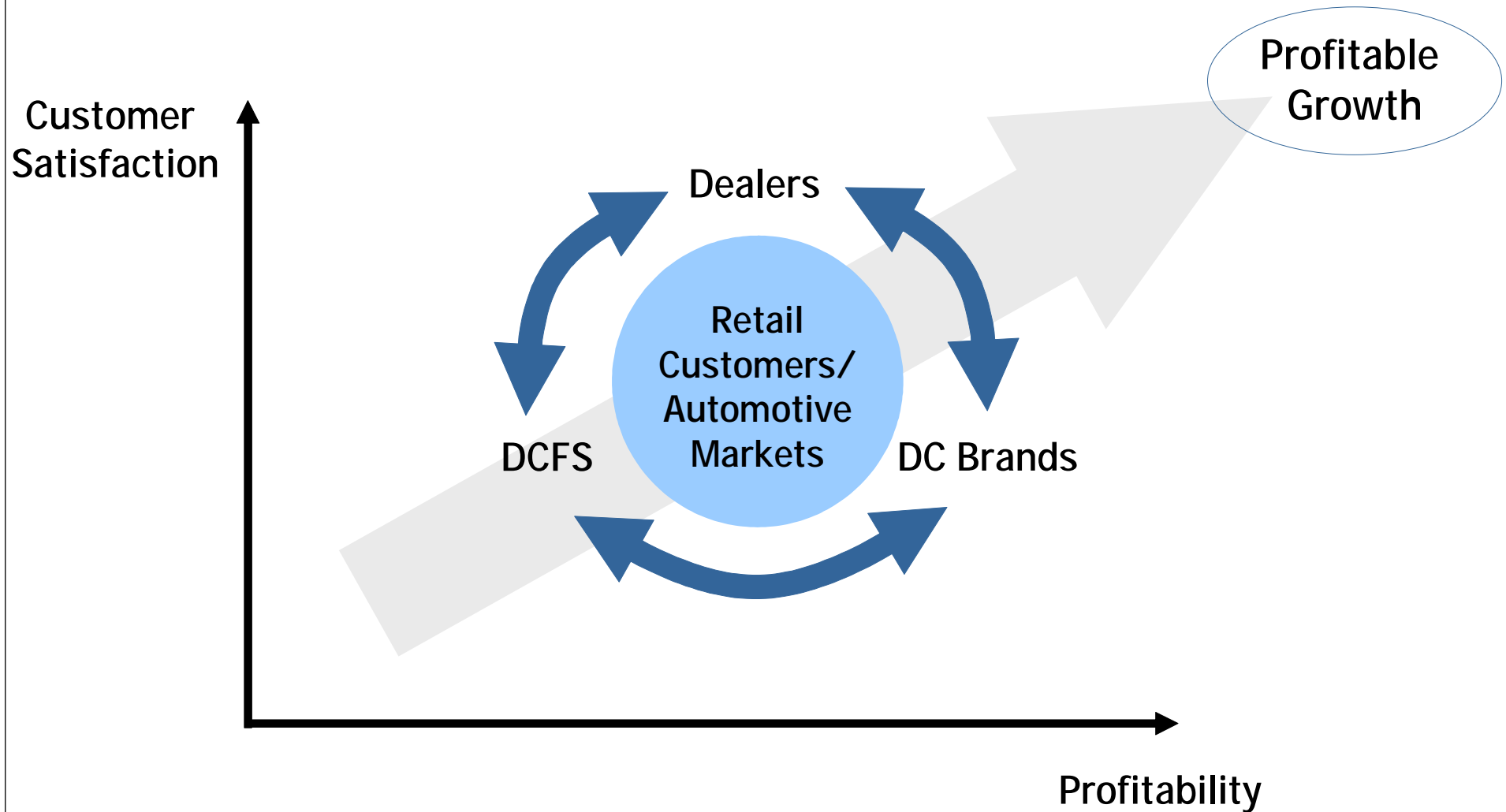
- No noticeable interferences after launch on January 1, 2005
- More than
 - 650,000 trucks registered
 - 440,000 on board units (OBU) installed
 - € 1.1 bn toll collected
(currently about € 50 mill per week)
- Approximately 12 billion toll kilometers charged by 06/2005
- Several European countries consider the German toll system; international feasibility of Toll Collect system is under review
- Development of next OBU generation on plan

To better underline our strategic direction of focusing on captive automotive activities, our name was changed to DaimlerChrysler Financial Services



*Banking: deposit business, credit cards, mutual funds – mainly Germany

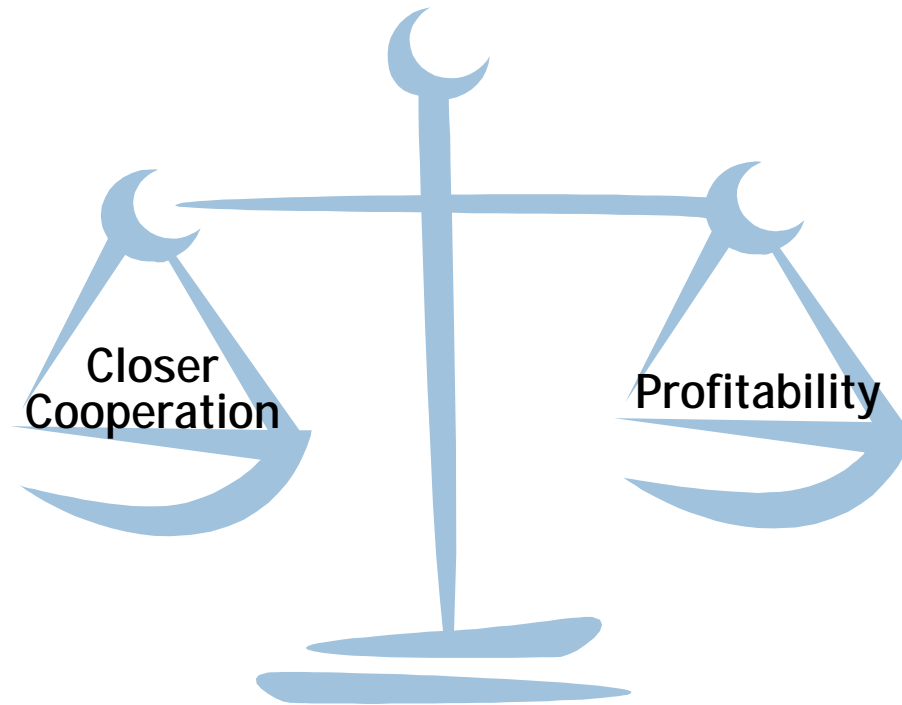
Joining forces with our key partners is necessary to create competitive advantages in the automotive industry



Being a captive, DCFS increases cooperation with brands while meeting corporate profitability requirements

Ensure long term viability of DCFS business model

Increase automotive brand support through closer cooperation with automotive brands and expanded captive offerings



Ensure sufficient, competitive funding

Improve process quality and cost position

Ensure talent development and attractiveness of DCFS as an employer

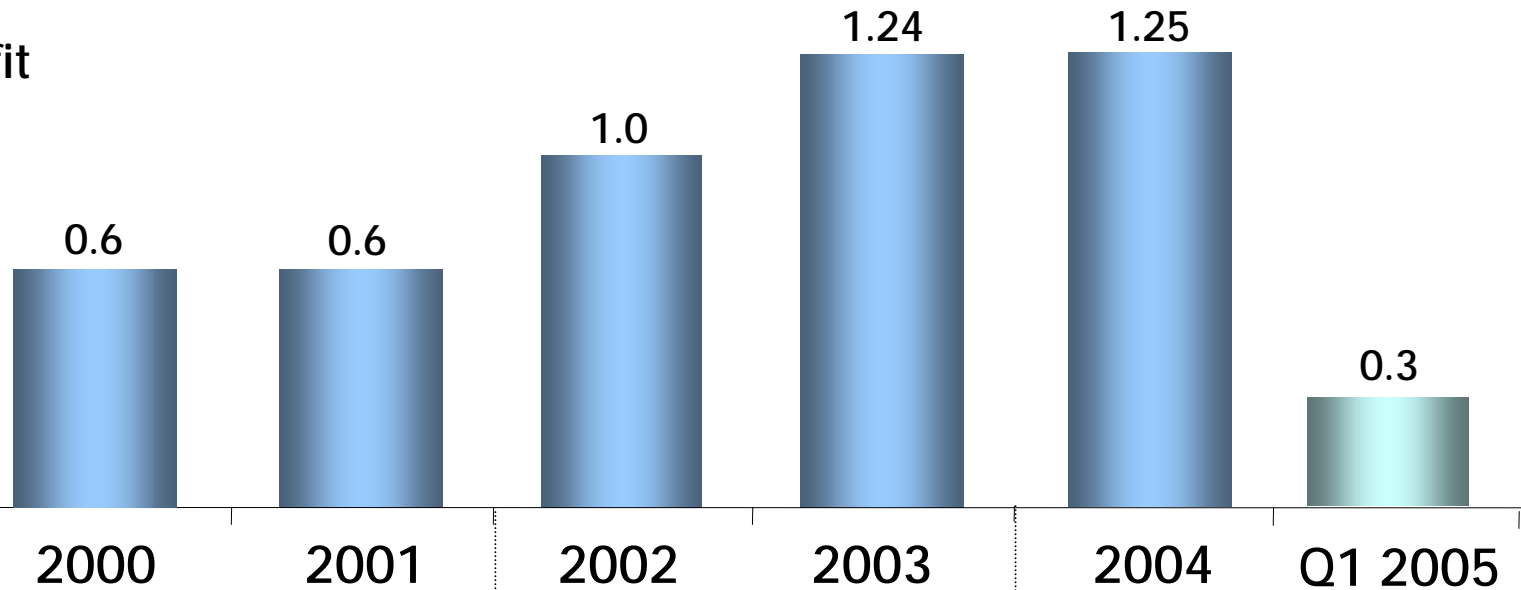
Agenda

DaimlerChrysler Financial Services

- Strategy and Business Scope
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DCFS contributes a significant Operating Profit and creates value for DaimlerChrysler

Operating Profit
(DCFS)
€ bn.



Return on
Equity
Financial Services
Core Business
(Hurdle RoE = 14%)

10.6%

17.7%

22.0%

“Fix It”

“Improve It”

“Grow It Profitably”

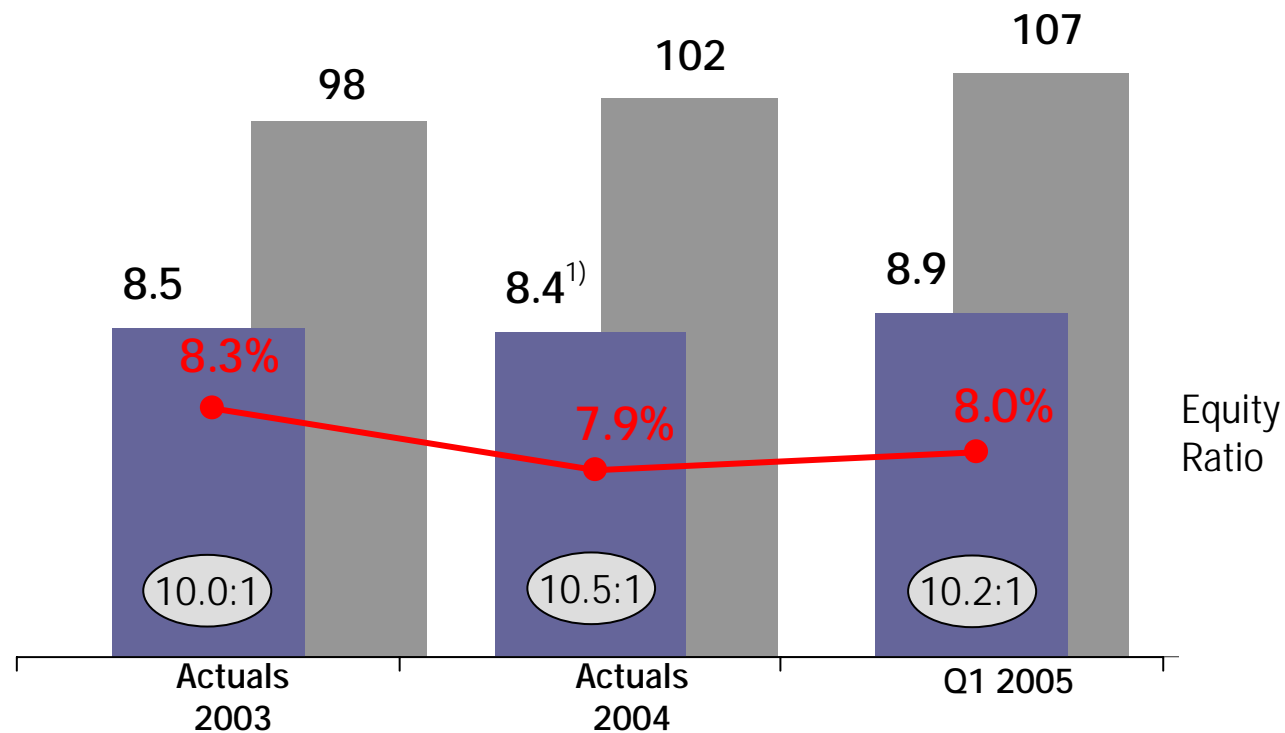
Controlled development of our portfolio is reflected in sound ratios while we also fulfill corporate dividend requirements

DCFS
(in EUR bn)

Portfolio
Serviced

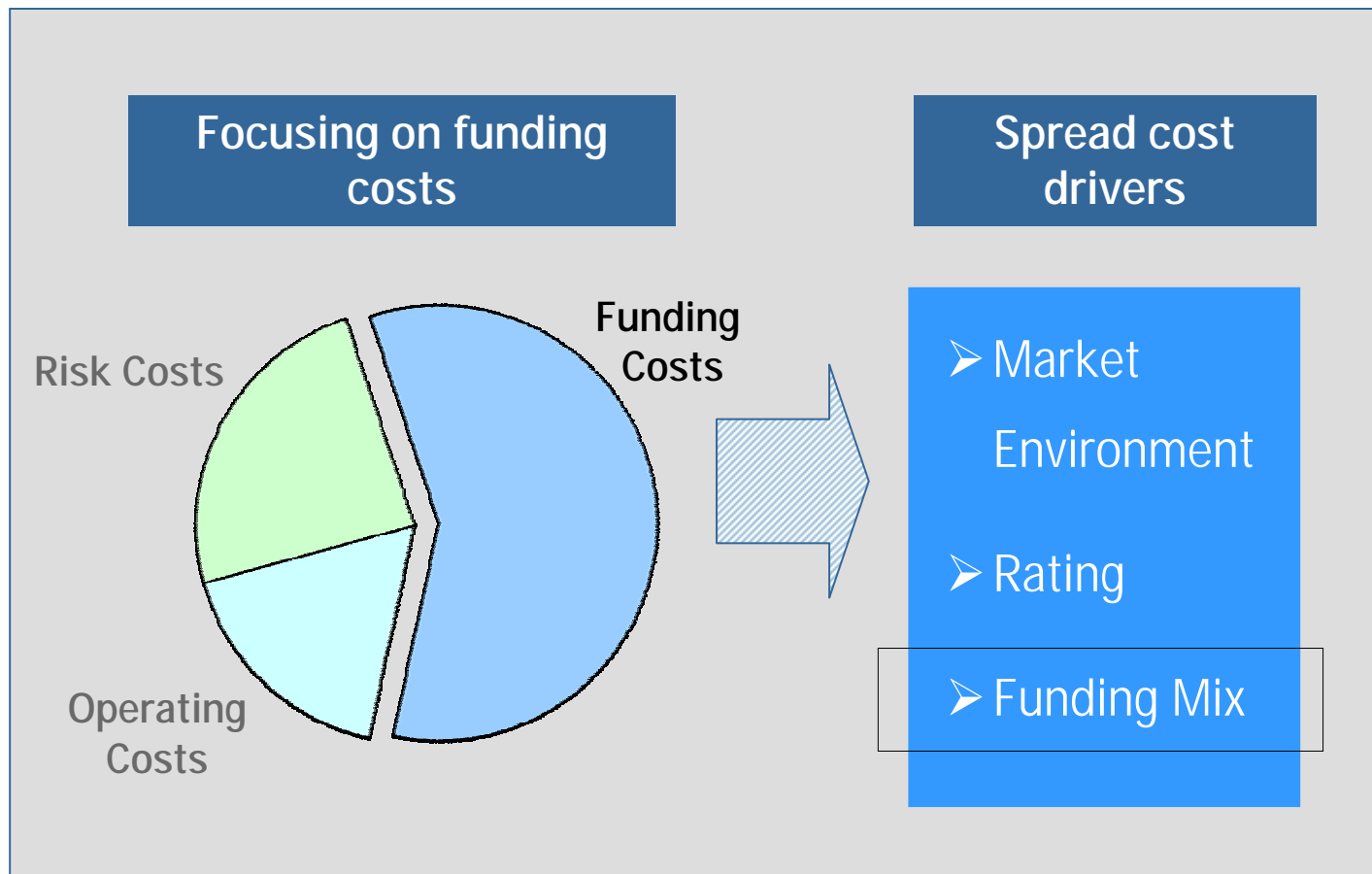
Equity

Debt to
Equity Ratio

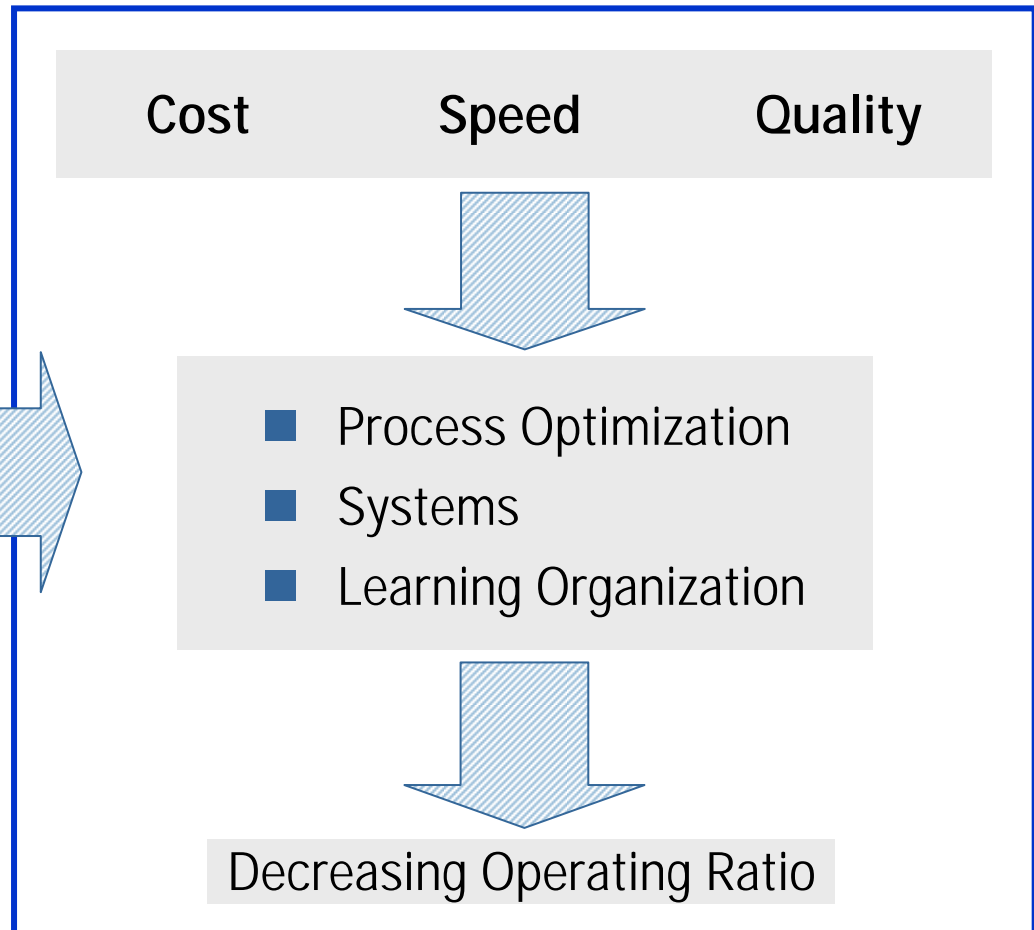
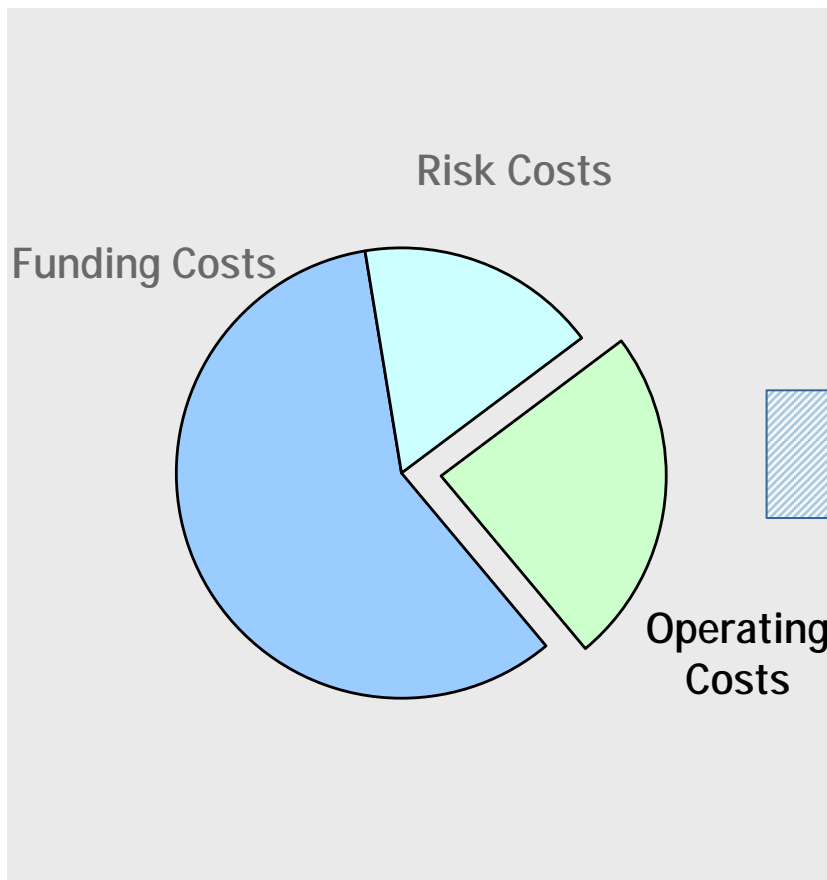


1) Decrease of equity from 2003 to 2004 due to fx-effects

Funding costs are the single largest item of our total costs

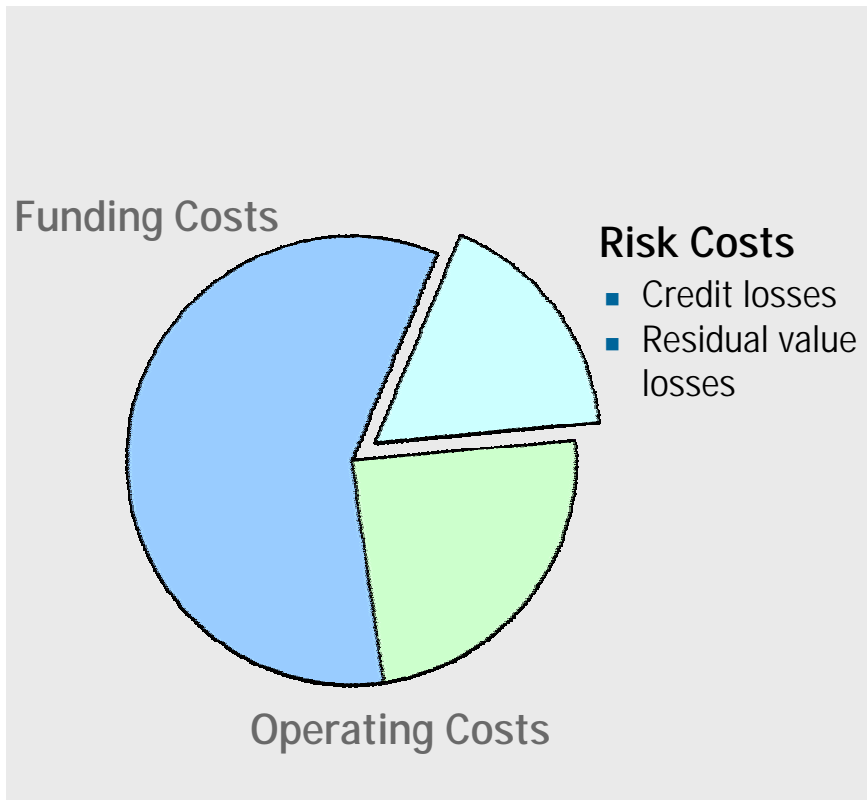


Further improvement of process quality and cost position is one of our main targets for 2005

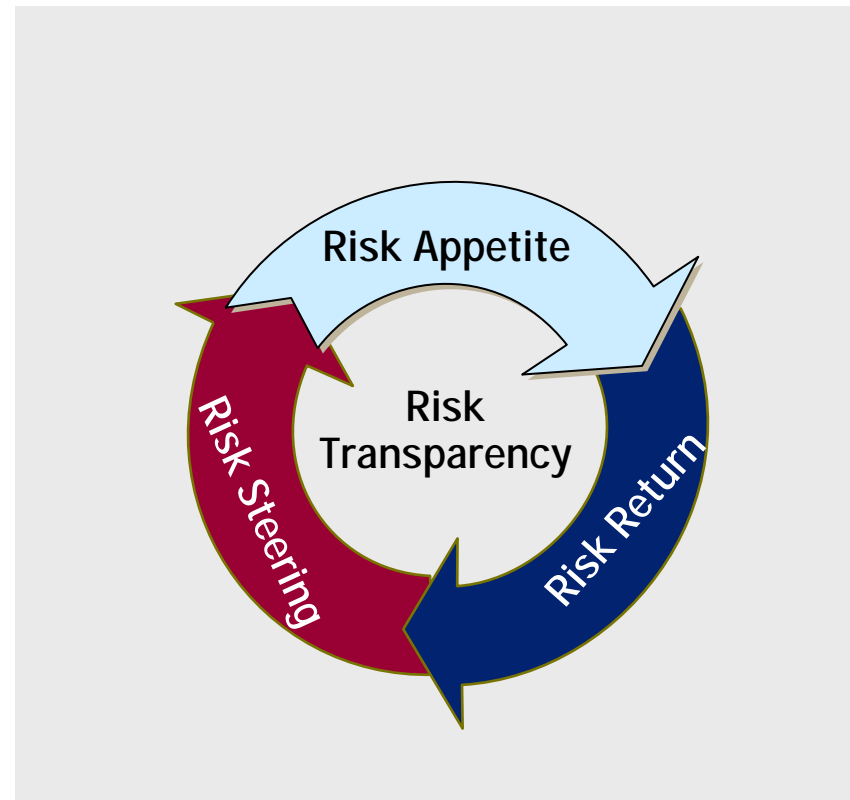


To manage our risk costs efficiently we are further implementing our functional risk strategy

Focusing on risk costs



Functional risk strategy

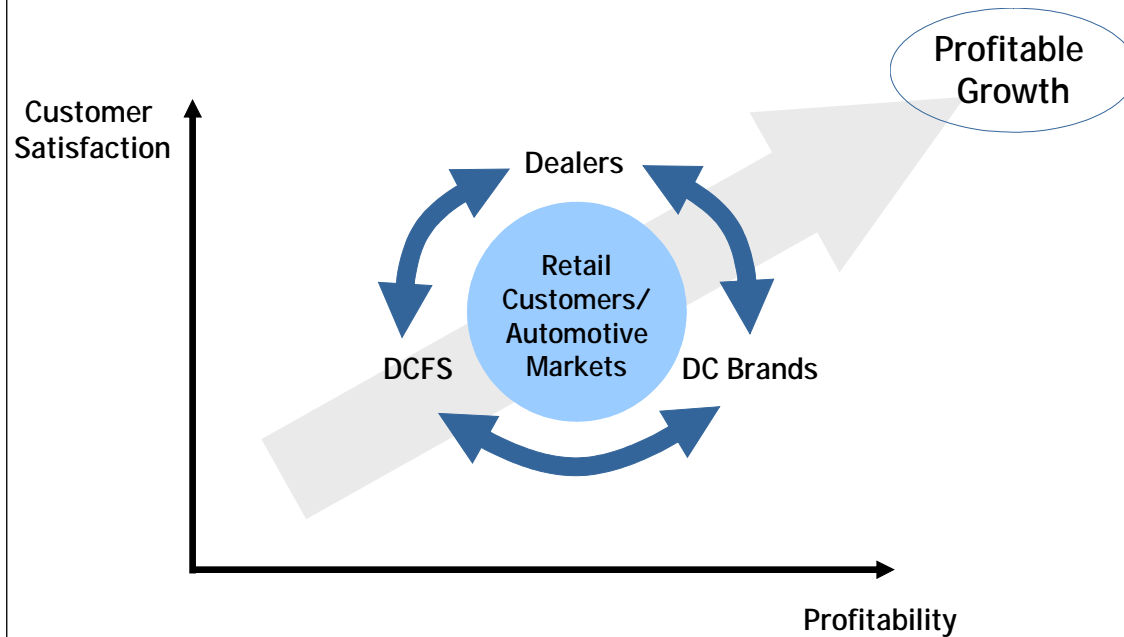


Agenda

DaimlerChrysler Financial Services

- Strategy and Business Scope
- Key Figures
- **Brand Support Projects**
- Perspectives

Our programs are set up to support our partners and to create incremental value for DCX



Examples

- Retail in equity
- Bonus cash
- Bridge leases, loans
- Lease “pull-ahead”
- smart box (France)
- RouteOne
- SubPrime partnerships

Agenda

DaimlerChrysler Financial Services

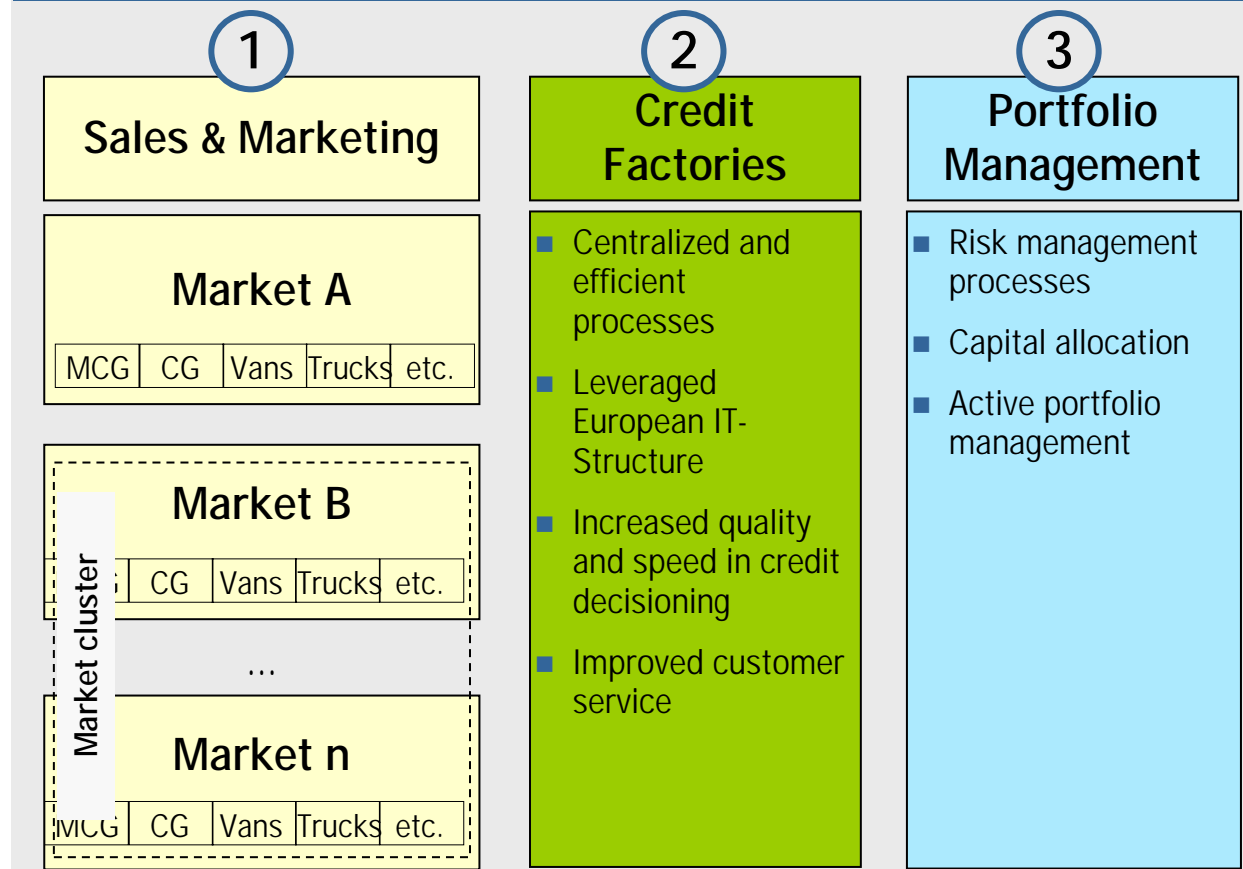
- Strategy and Business Scope
- Key Figures
- Brand Support Projects
- Perspectives

The three pillars model is the framework for our pan-European operations

Goals

- Serving demand for pan-European products
- Economies of scale and scope
- Quality of risk management
- Optimizing funding
- Achieving benchmark

Approach



Deregulation of European Dealer Markets (Block Exemption Regulation) is already reality in the US

- DCFS has profound experience of deregulated markets with having been the reliable partner of US-American mega-dealers for several years already



- DCFS leverages existing knowledge from the US to the challenges to come in Europe

DCFS is an integral part of the DCX strategy in China

General Approach

- Starting point: **dealership financing**
- Subsequently introduction of **retail financing**
- Using **local expertise** (Joint-venture partner, local banks, etc.)
- Using a **low risk approach**

Current Status

- First Filing with CBRC (Chinese Banking Regulation Commission) - August 2004
- CBRC approval received - November 2004
- Project is on track – meeting defined milestones and deliverables
- Hiring process for local employees – ongoing
- Start of operations planned for Q4 2005



Summary

- Concentration on captive Financial Services, major divestments of non core business completed
- DCFS contributes a significant Operating Profit and creates value for DaimlerChrysler
- Sales support in close cooperation with brand partners
- Further improvement of process quality and cost position one of our main targets in 2005
- Keep Toll Collect on track

Disclaimer

This presentation contains forward-looking statements that reflect management's current views with respect to future events. The words „anticipate,“ „assume,“ „believe,“ „estimate,“ „expect,“ „intend,“ „may,“ „plan,“ „project“ and „should“ and similar expressions identify forward-looking statements. Such statements are subject to risks and uncertainties, including, but not limited to: an economic downturn in Europe or North America; changes in currency exchange rates, interest rates and in raw material prices; introduction of competing products; increased sales incentives; the successful implementation of the new business model for smart; and decline in resale prices of used vehicles. If any of these or other risks and uncertainties occur (some of which are described under the heading "Risk Report" in DaimlerChrysler's most recent Annual Report and under the heading "Risk Factors" in DaimlerChrysler's most recent Annual Report on Form 20-F filed with the Securities and Exchange Commission), or if the assumptions underlying any of these statements prove incorrect, then actual results may be materially different from those expressed or implied by such statements. We do not intend or assume any obligation to update any forward-looking statement, which speaks only as of the date on which it is made.