

# DAIMLERCHRYSLER

## Q2 AND FIRST HALF 2005 RESULTS CONFERENCE CALL

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Chairman of the Board of Management



July 28, 2005

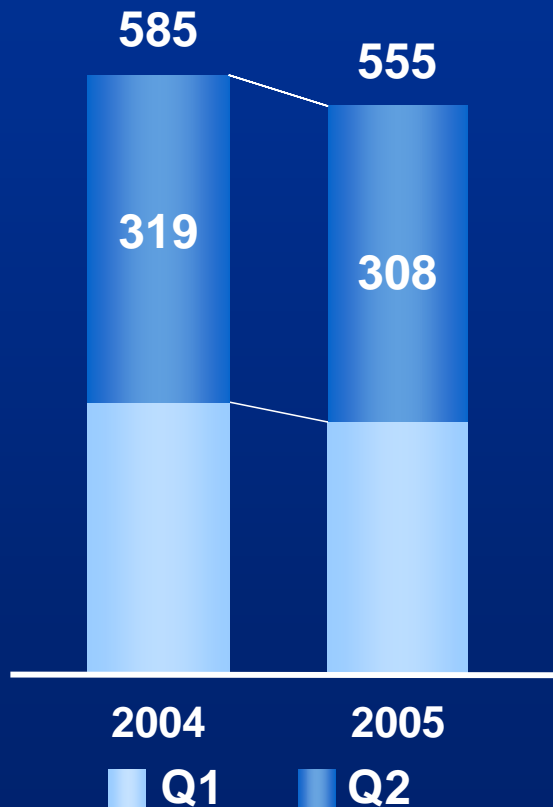
**KEY FINANCIAL HIGHLIGHTS IN Q2/2005**

- in EUR -

**Unit Sales** (in thousand units)**Revenues****Operating Profit****Net Income****Earnings per Share****Free Cash Flow Industrial Business****Q2 2004****Q2 2005****1,281****1,335****37.1 bn****38.4 bn****2.1 bn****1.7 bn****577 mn****737 mn****0.57****0.73****1.9 bn****2.0 bn**

# TURNING POINT REACHED

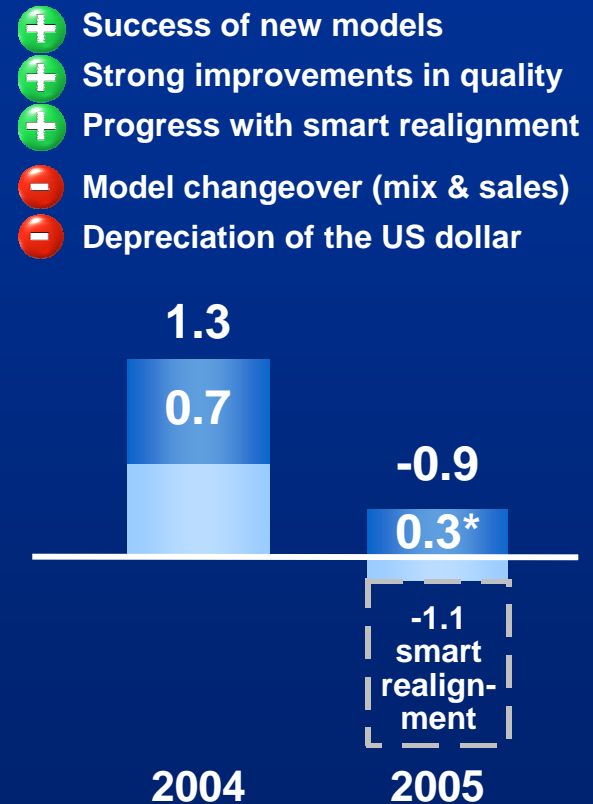
**Unit Sales**  
- in thousand units -



**Revenues**  
- in billions of EUR -



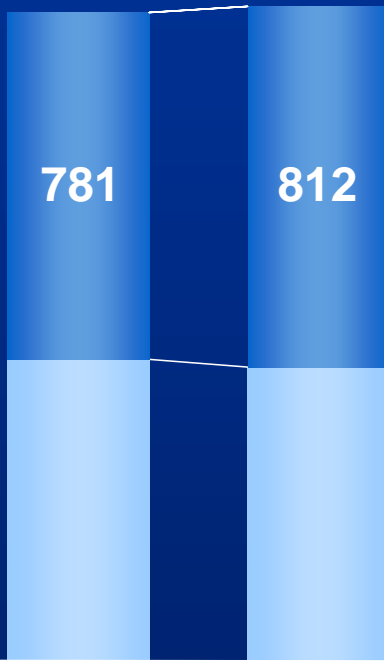
**Operating Profit**  
- in billions of EUR -



# SUCCESSFUL PERFORMANCE DESPITE DIFFICULT MARKET CONDITIONS

Unit Sales / Shipments  
- in thousand units -

1,466      1,479

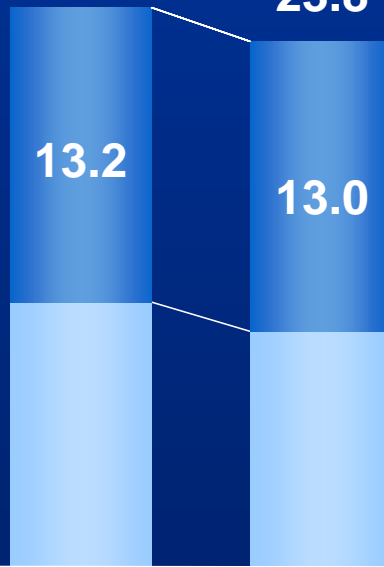


2004      2005

■ Q1    ■ Q2

Revenues  
- in billions of EUR -

25.3      23.8



2004      2005

Operating Profit  
- in billions of EUR -

0.8      0.8

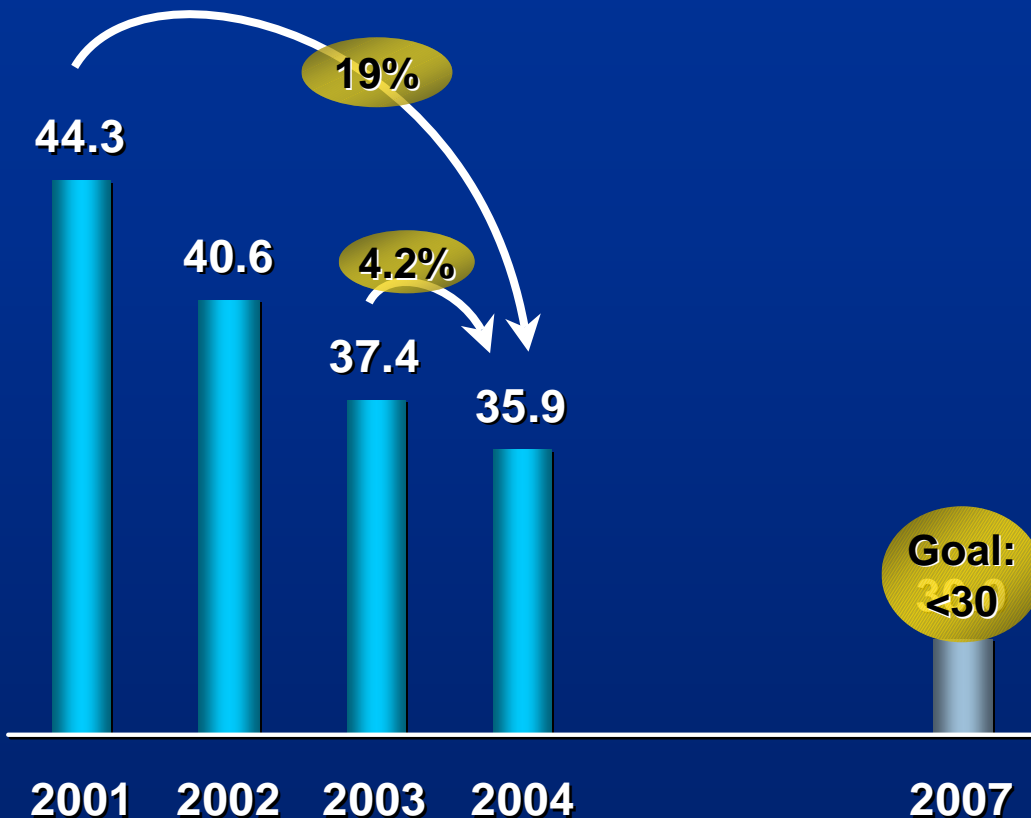


2004      2005

- ⊕ Continued success of new products
- ⊕ Further increase in shipments and retail sales
- ⊕ Ongoing cost reduction and improved quality
- ⊖ Negative net pricing
- ⊖ Shift in product and market mix
- ⊖ Depreciation of the US dollar

# HARBOUR REPORT PRODUCTIVITY STUDY: CHRYSLER GROUP WITH EXCELLENT RESULTS

## Hours Per Vehicle



- CG improvement 2004: 4.2%  
- with 9 new vehicles.

- CG industry benchmark in  
transmission productivity  
(3.86 h).

- CG's engine productivity  
most improved (+9.5%).

# PRODUCT LAUNCHES 2005



Dodge RAM Mega Cab



Dodge Magnum SRT8



Dodge Charger



Dodge Viper Coupe



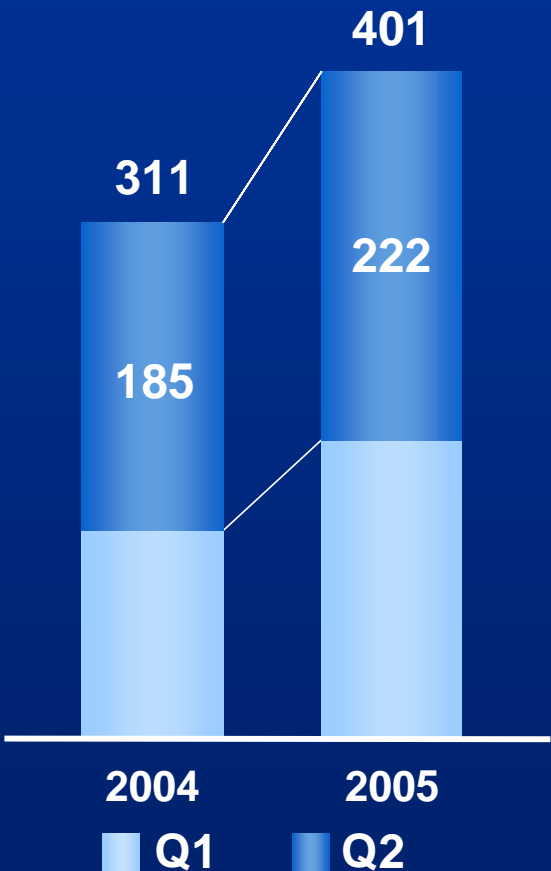
Chrysler 300 SRT8



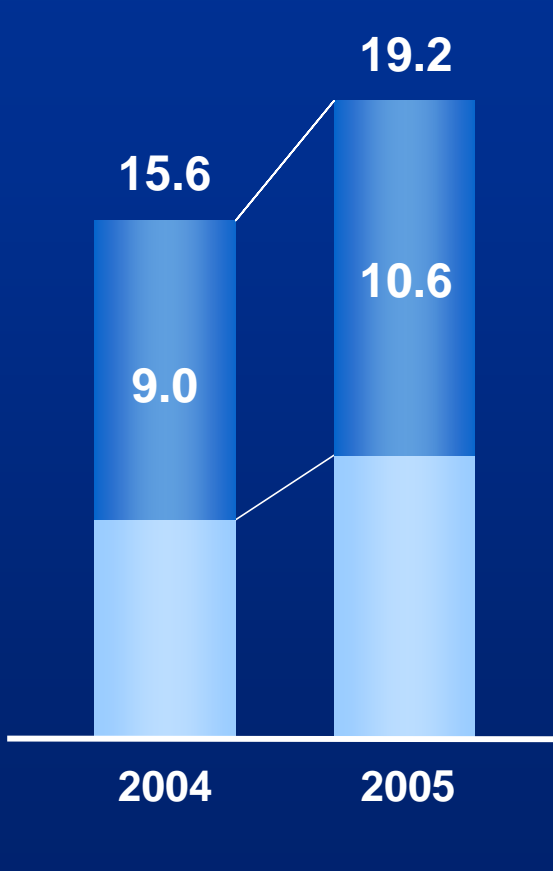
Jeep Commander

# STRONG OPERATING PERFORMANCE CONTINUES

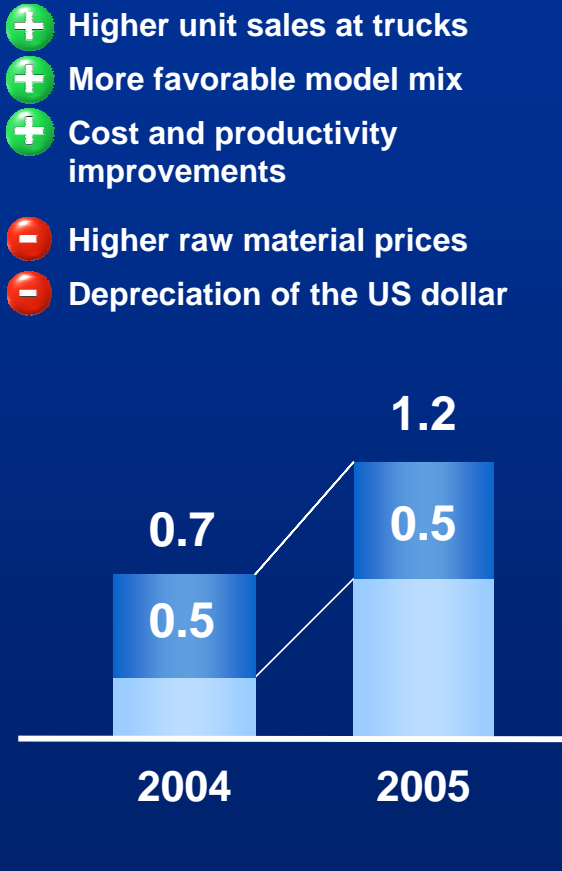
**Unit Sales**  
- in thousand units -



**Revenues**  
- in billions of EUR -



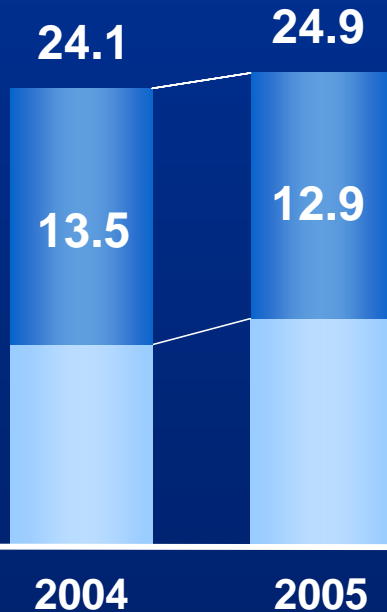
**Operating Profit**  
- in billions of EUR -



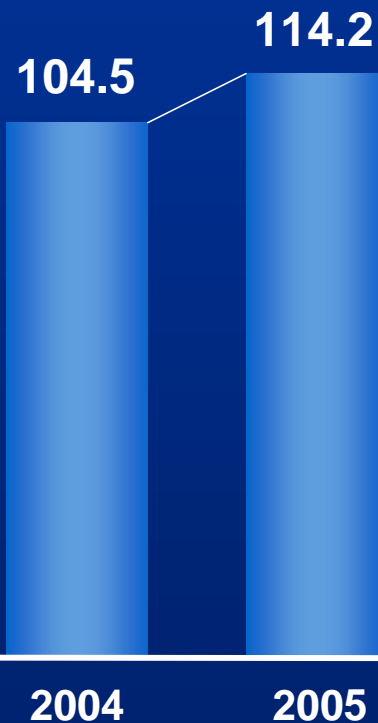
- + Higher unit sales at trucks
- + More favorable model mix
- + Cost and productivity improvements
- Higher raw material prices
- Depreciation of the US dollar

# HIGH LEVEL OF EARNINGS DESPITE INCREASED INTEREST RATES

**New Business**  
- in billions of EUR -



**Contract Volume**  
- in billions of EUR -



**Operating Profit**  
- in billions of EUR -



- + Lower cost of risk
- + Increased portfolio
- Increased interest rates
- Depreciation of the US dollar

■ Q1 ■ Q2



## OUTLOOK 2005

- **Assumptions for the automotive markets:**
  - **Stable car markets in Western Europe, NAFTA and Japan**
  - **Truck markets should remain at present high levels**
  - **Further growth in emerging markets**

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- **Slight increase in unit sales expected**

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- **Group operating profit in 2005 is expected to slightly exceed the prior-year result of EUR 5.8 billion excluding charges related to the realignment of the smart business model**

## DISCLAIMER

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