DAIMLER

Research & Development

MBC Division Day 2012

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Four levers of Mercedes-Benz 2020



Mercedes-Benz: "The best or nothing"





Technology portfolio for sustainable mobility





$\rm CO_2\text{-}Emissions$: Biggest improvements of all OEMs in 2011





PRODUC

$\rm CO_2\text{-} Emissions$ of new cars registered in Germany in 2011





* Mercedes-Benz Cars incl. smart and excl. Vans

** BMW incl. Mini

Source: Federal Motor Transport Authority (KBA); auto, motor und sport 5/2012 RODUC

Mercedes-Benz C180 BLUE EFFICIENCY



115 kW 5.8 I/100 km (41mpg, NEDC) 136 g CO₂

- 24 % versus market launch in 2007



Mercedes-Benz E220 CDI BLUE EFFICIENCY



125 kW 4.5 I/100 km (52mpg, NEDC) 119 g CO₂

- 14 % versus market launch in 2009



Mercedes-Benz S250 CDI BLUE EFFICIENCY



149 g CO₂

150 kW

The world's most economical luxury saloon



312

Mercedes-Benz

We are on track to achieve the 2016 EU target







Technology portfolio for sustainable mobility





Hybrid vehicles of Mercedes-Benz





2009

S400 HYBRID: **7.9** I/100km (**186** g/km)

ML450 HYBRID: **7.7** I/100km (**182** g/km)



E300 BlueTEC HYBRID: 4.2 I/100km (109 g/km)



E400 HYBRID: **37 mpg** (adjusted)





S500 Plug-In- HYBRID: **3.2** I/100km (**74** g/km)



Scalable module hybrid system allows for maximum customer benefits and minimizes costs

Standardized hybrid **modules** ...



... can be **combined** with various vehicle/powertrain configurations ...

... to meet world-wide **customer** expectations!



Superior products for our customers world-wide





The world's most economical luxury-class model without any compromises in cargo capacity!



Concept B-Class E-CELL PLUS





Technology portfolio for sustainable mobility



High-tech combustion engines

CDI, CGI, BlueTEC

Combustion engines with hybridization

HYBRID, BlueTEC HYBRID, Plug-in HYBRID





III.

Electric vehicles with battery and fuel cell

E-CELL, F-CELL, E-CELL PLUS



More than 3.000 electric vehicles on the road since 2011



70 kW, 290 Nm	30 kW, 120 Nm	392 kW, 880 Nm	100 kW, 290 Nm	60 kW, 280 Nm
In series production	In series production	Market entry in 2013	In series production	In series production
250km	140 km	200 km	400 km	130 km

PRODUC1



Purely electric driving for everyone - smart fortwo electric drive in "large scale" production



Zero-Emission-Mobility and fascinating driving experience: SLS AMG E-CELL



RODUC

Mercedes-Benz F-CELL World Drive - maturity proven!



RODUC



Summary: With our technology portfolio we are prepared for the Future

High-tech combustion engines

CDI, CGI, BlueTEC

Combustion engines with hybridization

HYBRID, BlueTEC HYBRID, Plug-in HYBRID





Electric vehicles with battery and fuel cell

E-CELL, F-CELL, E-CELL PLUS



Holistic improvements of our vehicles leads to new benchmarks in fuel efficiency





ML 250 BlueTEC

- 150 kW (204 hp)
- Torque of 500 Nm
- 6.0 litres per 100 km, 158 g CO_2 /km
- Range up to 1.500 km
- 240 km/h top speed

RODUC

Leading the field in aerodynamic engineering





Improvements from previous models up to 15%, saving up to 8g CO2 /km.

Hybrid lightweight engineering will be key







The New Mercedes-Benz SL A perfect example – savings of 140 kg



Our innovative "3D-Body Engineering" concept



Mercedes-Benz: "The best or nothing"





Best Cars 2012 – brand profile high safety standards



Source: Best Cars 2012, auto, motor und sport

PRODUC



Our road to accident-free driving Innovative driver assistance systems help avoid accidents





Setting Safety Standards - <u>Collision Prevention Assist</u> as standard feature in the "New Generation Compact Class"





The next step in traffic safety: "6D-Vision" recognizes hazards faster than the human eye





DEUTSCHER ZUKUNFTSPREIS Preis des Bundespräsidenten für Technik und Innovation



Mercedes-Benz: "The best or nothing"





COMAND Online – Your Mercedes gets connected



RODUC

Mercedes-Benz "Cloud based approach" Detaching product & development cycles of Car- and IT-Industry

Preparing the content safe transfer to the vehicle ... comfortable & safe use in the vehicle http:// Google maps *meteomedia Google <u>
</u> facebook Pangramio [... Future ...] Safe connection via Virtual Private Network (VPN)

→ 1st OEM worldwide

Connection via Bluetooth / Near Field Communication

Mercedes-Benz puts the $iPhone^{\mathbb{R}}$ on wheels

Social · Media · Places

In Search Of

View Albums

Orchid Blast

Digital Diary

Yellow Beats

Red Rhythm

Orange Distortion

Mixed Tape 28

Mixed Tape 26



Mercedes-Benz is the first OEM:

 $\boldsymbol{\ast}$ to fully integrate the <code>iPhone^®</code> into the control and display system

» And to integrate the voice-based intelligent assistant Siri™

7/41

因

Daimler is increasing the speed of innovation -S-Class launches in the past and tomorrow

Excerpt of Major innovations





The next Revolution of Ride Comfort: MAGIC BODY CONTROL





Innovation leadership is also reflected in our increased patent activities

of patents filed at German patent office



#2 among all companies

2006 2007 2008 2009 2010 2011 2012

Source: German Patent and Trademark Office - Patent Filing Statistics 2010

of patents of premium OEMs in 2010





Four levers of Mercedes-Benz 2020





Significant investment in third product offensive has lead to an increase in R&D-expenditures in recent years



Product offensive is being managed with a decreasing Cost-per-car Ratio



R&D expenses vs. number of derivates



R&D initiatives for efficient cost structure with top quality







Making headway in <u>India</u> Utilizing cost potentials and local competencies

Mercedes-Benz RD India, Pune

- Interior and Exterior component design
- Prototyping
- Emerging market office



Mercedes-Benz RD India, Bangalore (Headquarters)

- CAD & CAE-simulation
- Embedded systems and telematics
- IT: Development, maintenance and testing of tools



Making headway in <u>China</u> Increasing localization & regionalization



E	ngineering Support Office	orth ia
- R	lesearch & Advanced Engineering	nler N ast As
A	dvanced Design	Dair Ea
B R	eijing Benz Automotive Co., Ltd. (Joint Venture with B &D Center	BAC)
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Mercedes-Benz Division Day 2012



Strengthening key know-how and economies of scale





Common vehicle architectures and module strategy Enabling efficient use of resources & maximizing efficiency in R&D



Common vehicle architectures and module strategy Enabling efficient use of resources & maximizing efficiency in R&D



Common architecture within "New Generation Compact Cars" allows for commonality rates of up to 80%



NGCC: Much higher commonality despite much higher differentiation

PROFIT

R&D expenditure ratio peaked in 2011





Summary

