



# Commerzbank – on track for sustainable profitability

Commerzbank: German Investment Seminar 2011

## **Key highlights**





#### No. 1 for Germany's Mittelstand and second largest German retail bank

- > Market leader for mid-sized German companies
- > Second largest retail bank with 11 million German private clients and 1,200 German branches (post integration), top position in Wealth Management and online brokerage

#### Direct exposure to strongly performing German economy

> Germany is Eurozone's economic engine, benefitting from strong demand for investment goods and its strong positioning in Asian markets

#### Turnaround achieved – delivering on synergy targets

> Dresdner Bank integration well underway, with synergy levels ahead of plan and a target run rate of €2.4bn p.a.



#### Ongoing progress in proactive risk reduction on ABF and PRU targets

- > Risk profile substantially improved: portfolio reduction to €71bn and €111bn as of Q3 2010 (vs. €86bnand €156bn in 2008) in Commercial Real Estate and Public Finance
- > Portfolio Restructuring Unit in run-off with further write-back potential



#### Further improved capital position, Basel III effects manageable



## Commerzbank with a solid operating profit of €116m in Q3 2010

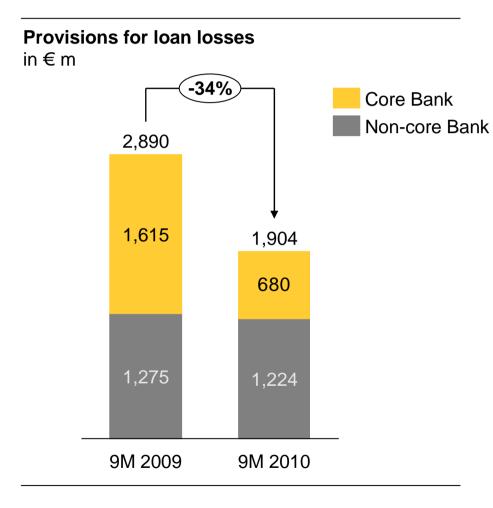
| In € m                     | Q3 2010 | Q2 2010 <sup>1)</sup> | Q3 2009 <sup>1)</sup> | 9M 2010 <sup>1)</sup> | 9M 2009*1) |
|----------------------------|---------|-----------------------|-----------------------|-----------------------|------------|
| Revenues before LLP        | 2,922   | 3,110                 | 3,439                 | 9,656                 | 8,802      |
| Provisions for loan losses | -621    | -639                  | -1,053                | -1,904                | -2,890     |
| Operating expenses         | 2,185   | 2,228                 | 2,264                 | 6,622                 | 6,608      |
| Operating profit / loss    | 116     | 243                   | 122                   | 1,130                 | -696       |
| Net profit / loss**        | 113     | 352                   | -1,055                | 1,173                 | -2,680     |

- > Net interest income and commission income impacted by difficult market environment
- > Strong client flow and favourable market conditions for structured products drove trading profit
- > LLP benefited from write-backs in MSB, ongoing high provisioning level in ABF
- > Cost base: synergy results partially offset by integration charges
- > Net profit supported by tax credit in foreign locations

<sup>1)</sup> Restatement for prior year and previous quarters 2010 due to change in reporting structure



## Lower LLPs in the Core Bank, ongoing high risk charges in ABF



- LLPs in Core Bank benefited from write-backs
- > ABF continues to be a burden
  - No relief in US and Spanish portfolios
- > 2010 full year expectation further reduced to ≤ €2.7bn, mainly due to improvements in domestic corporate businesses
- In core markets of CRE we are cautiously optimistic that we are close to the turning point



## Integration progress on schedule Key milestone in Q3: successful software harmonization

#### **Cost synergies**

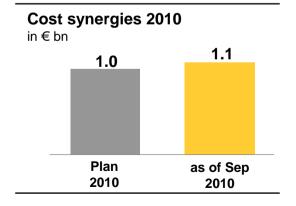
- End of September 2010 >45% of total synergy target of €2.4bn (2013 et seq.) achieved
- > Forecast 2010 at €1.1bn

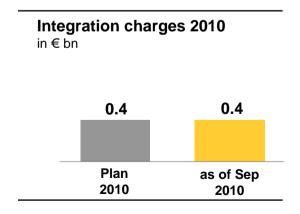
#### **Integration charges**

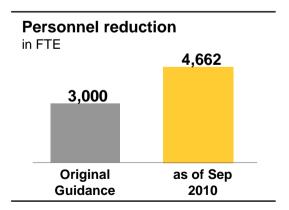
- Integration charges above plan in 2010 due to higher IT investments
- Total integration charges confirmed at €2.5bn

#### **Personnel reduction**

- > 80% of overall reduction contracted (>6.900 FTE)
- Reduction of staff faster than planned

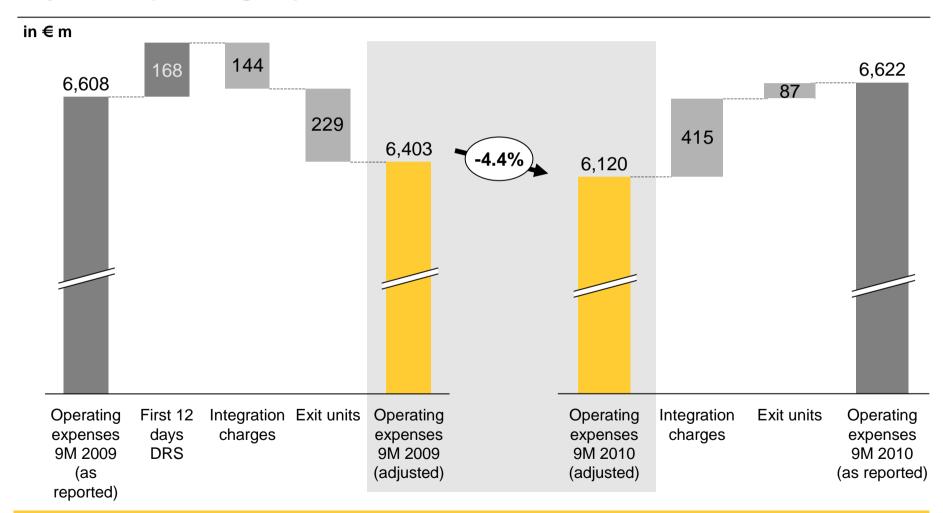






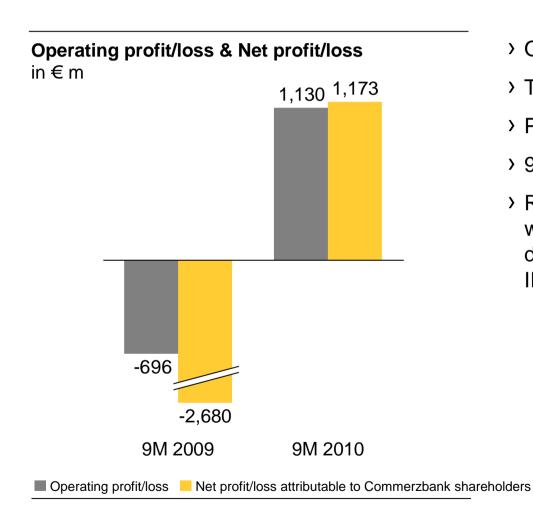


## Cost base influenced by investments into integration, adjusted operating expenses down 4.4%





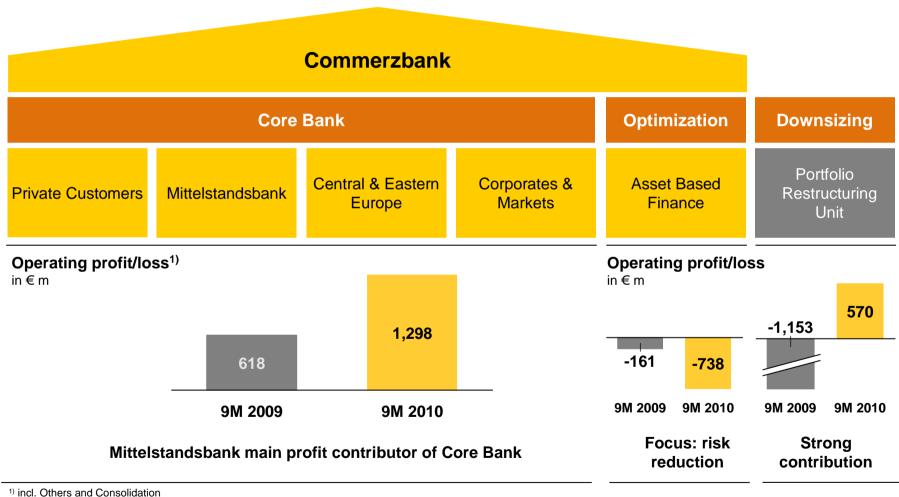
## Net profit supported by tax credit in foreign locations



- > Operating profit of €116m in Q3 2010
- > Tax credit of €19m in foreign locations
- → Post-tax profit of €135m
- > 9m 2010 EPS of €0.99
- Revised financial outlook for Eurohypo will result in significant further writedown under German GAAP (however IFRS result will be unaffected)



## Q3 2010 – Core Bank with continued profitability





## **Private Customers – integration well under way**

#### **Key achievements**

- Operating profit achieved notwithstanding restructuring
- > Stable number of 11 million customers
- Strong market position across all sub-segments
- > Brand migration successfully completed

#### Value drivers

- Successful completion of integration:
  - Realizing cost synergies
  - Increased sales productivity
- Leverage of our market position

#### Strategic goals

- Create the no. 1 bank for sophisticated private customers, positioned as leader in quality
- Ensure above-average participation in long-term growth (e.g. demographics, development of savings ratio)

#### **Operating profit**



- Positioned to benefit from improving capital markets
- Interest income will rise as interest rates increase
- Cost of risk expected to stabilize over medium term
- Significant cost savings through synergies



## Mittelstandsbank – main profit driver

#### **Key achievements**

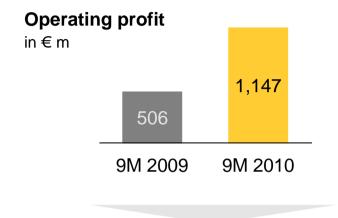
- MSB impressively resilient during the crisis and consistently delivering strong results
- Leading SME franchise in Germany with densest branch network
- > Stable client base
- > Significant reduction of concentration risks

#### Value drivers

- Realizing cost synergies
- Leverage potential of strong customer franchise

#### Strategic goals

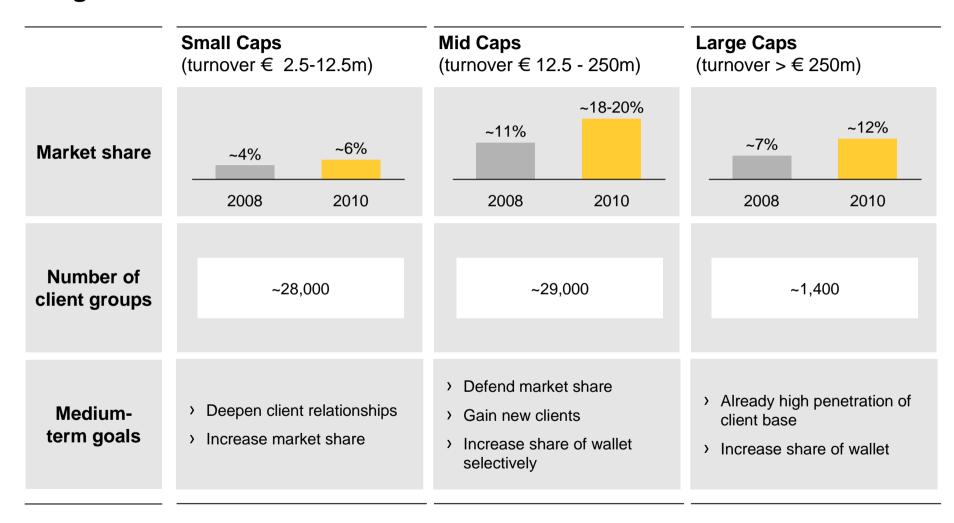
- Consolidation of our leading position as best "Mittelstandsbank" by
  - increasing value added in mid/large cap client segment
  - specific expansion of small cap client base
  - serving our customers' international activities
  - further increase of global market share in FI business
  - increased efficiency and excellence for our customers



- Stable financial platform even in difficult economic environment
- Market leadership with high revenue potential
- Well-positioned with our sustainable business model



## Mittelstandsbank – leading market position after integration of Dresdner Bank





## **Central & Eastern Europe – demanding environment**

#### **Key achievements**

- Strong underlying performance of BRE Bank
- > Portfolio restructuring at Bank Forum in progress
- More than 4 million customers; 360,000 new customers since January 2010 (+ 10%)

#### Value drivers

- > Focus on Private Client franchise
- Benefiting from improved economic conditions and normalizing risk provisioning
- > Bank Forum strategic repositioning

#### Strategic goals

- Increasing profitability in corporate banking, focused growth in retail banking
- Reducing risk costs, strict cost management and development of new revenue streams
- Further development of business models, e.g. business mix, operational excellence

#### **Operating profit**



- Attractive growth perspectives in CEE countries
- Cost base under control
- Decreasing LLPs as market conditions improve and risk management measures take effect
- Leveraging off the platform



## Corporates & Markets – "the German investment bank"

#### **Key achievements**

- Client centric business model implemented, product provider for Group's franchise
- Significantly improved risk profile and reduced earnings volatility
- > Top German Equity, FIC & Corporate Finance house
- Integration almost completed

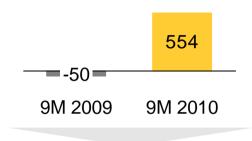
#### Value drivers

- Stabilization of revenues
- Exploitation of cost synergies
- Release of B/S usage and equity

#### Strategic goals

- Boost German leadership in IR and FX risk management solutions
- Enhance our strong European market position in equity derivatives
- Important role in German corporate finance (equity and debt)
- > Selectively expanding the international client franchise

#### **Operating profit**



- Stabilisation of revenues
- > Exploitation of cost synergies
- Sustainability of results
- Release of balance sheet usage and equity tied up



## Asset Based Finance – successful downsizing and de-risking

#### **Key achievements**

- ABF division vigorously restructured and refocused since 2008
- Asset volume and risk reduced despite extremely challenging conditions
- Integration of Ship Finance activities

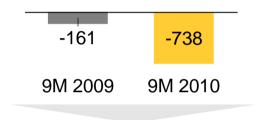
#### Value drivers

- Winding down Public Finance portfolio
- Downsizing CRE asset & RWA base
- Further reduction of risks

#### Strategic goals

- › Becoming no. 1 partner for
  - Commercial Real Estate: offering real estate financing and real estate asset management
  - Maritime industry: offering ship financing and non-finance products

### Operating profit



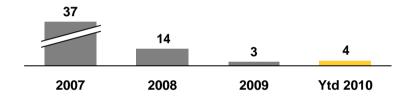
- Enhancing risk/return profile
  - Reducing funding requirements
  - Cost management
  - Sustaining client franchise



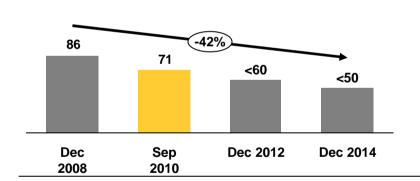
## **Further reduction of CRE and Public Finance portfolios**

CRE new business volume (Assets in € bn)¹)

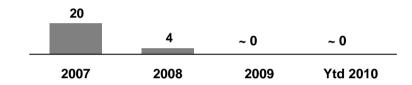
Public Finance new business volume (Assets in € bn<sup>y</sup>)



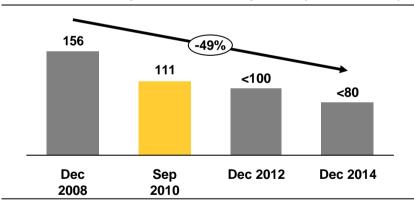
CRE portfolio development (EaD in € bn)¹)



- Ongoing selective new business
- > Reduced prolongation quota
- > Non-scheduled repayments



#### Public Finance portfolio development (EaD in € bn)<sup>2)</sup>



- Risk-oriented portfolio phase-out during the entire duration
- > No new business (only management of cover pool)

1) Volume includes Eurohypo portfolio and further assets assigned outside of Eurohypo at Commerzbank; 2) PF includes Eurohypo and EEPK portfolio



## Portfolio Restructuring Unit – value maximization

#### **Key achievements**

- Balance sheet reduction by more than 50% since Dec 2009
- Actively managed and downsized structured credit portfolio – in line with value maximization
- Solid performance with €570m operating profit in first nine months

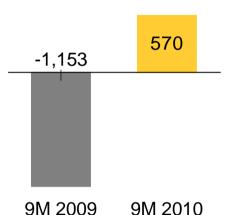
#### Value drivers

- Write-back potential on a large part of the portfolio
- Portion of portfolio with loss potential reduced significantly

#### Strategic goal

- Run-off unit including all ABS-related and structured credit portfolios
- Further downsizing planned

## Operating profit in € m



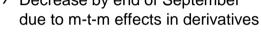


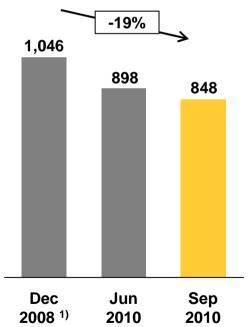
## Tier 1 ratio further improved

#### **Total Assets**

in € bn

> Decrease by end of September

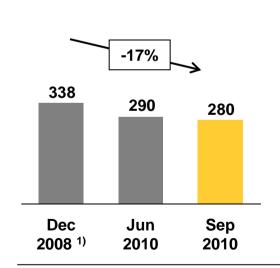




#### **RWA**

in € bn

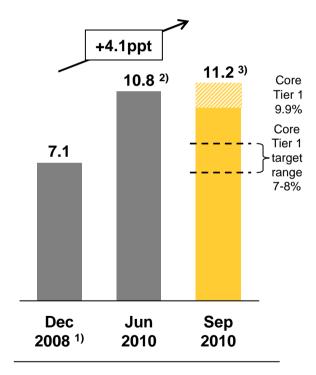
> Ongoing active management in reducing RWA



#### Basel II - Tier 1 ratio

in %

> Further improved



<sup>2)</sup> incl. Q1 profit 1) 2008 pro-forma 3) incl. H1 profit



### Commerzbank's next steps

#### Targets for 2010 exceeded

- > Profitable core bank
  - MSB continues to contribute significantly to overall group
  - PC positive despite challenging conditions
  - C&M and CEE with considerably improved performance (vs. 2009)
- Significantly reduced LLPs
- Downsizing and de-risking in ABF is continuing
- Integration process and targeted synergies continue to be a priority
- → Group turnaround

#### Targets for 2011

- > Private Customers
  - > H1 integration
  - H2 reaping the synergies of a lower cost base in 2012
- Mittelstandsbank
  - Set to grow by leveraging strong market position
- > Risk reduction
  - Further downsizing of noncore businesses (ABF and PRU)
- Lower operating expenses and higher operating profit than in 2010

## Longer-term targets (2012 roadmap)

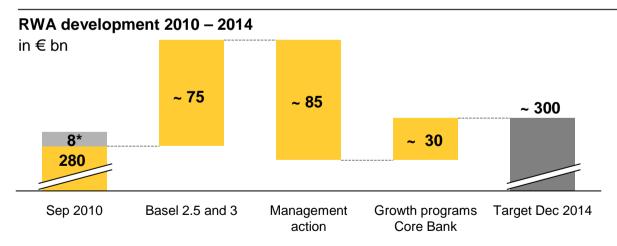
- > > €4 bn Group operating profit pre regulatory effects under stable market conditions
- > Target CIR of below 60%
- Cost-synergies of €2.2 bn in 2012 (targeted synergies of €2.4 bn 2013 et seq.)
- Repayment of silent participation starting by 2012 at the latest



## Impact of Basel III RWA effects under control – active management compensates regulatory effects

#### **Basel III impact on Commerzbank**

- > RWA impact from regulatory changes of ~€75 bn expected, thereof ~€8 bn capital neutral
- > ~€ 30bn of potential RWA increase from Basel III have been already mitigated in 2010
- > Impact will be more than offset by further management action
  - reduction of non-core activities (ABF, PRU)
  - pro-active management of ABS structured assets (PRU)
  - central clearing of OTC derivatives
- > Slight increase in RWA until 2014 is driven by growth programs in Core Bank



#### **Core Tier 1**

7.0 - 8.0%

#### Tier 1

9.0 - 10.0%

#### **Total Capital**

10.5 - 12.5%

**Target capital ratios** 

<sup>\*</sup> RWA equivalents: Tier 1 capital deductions multiplied by 12.5



## Germany is the economic engine of the Eurozone

#### Status quo

- Germany: the largest and most dynamic economy in the Eurozone
- > Stable economic situation
  - Low level of private sector debt
  - Low inflation risk
  - No bubbles, low spreads
- > Favourable political environment
- > Competitive banking landscape

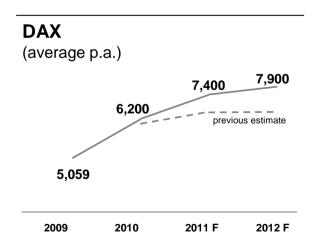
#### 2010

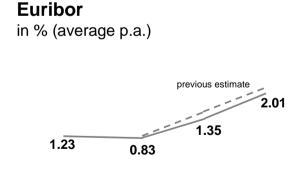
2009

- Germany recovering strongly from financial crisis
- Germany currently benefits from strong demand for investment goods and its strong positioning in Asian markets
- "Labour market miracle": level of unemployment already below precrisis level

#### 2011 - 2012 expectation

- Recovery will continue, no double dip expected in the US or in the Eurozone
- Germany continue to 'outperform' within the Eurozone
- Less dynamic world economy and ongoing consolidation efforts in the Eurozone will slow down growth
- Stabilization of inflation at a low level
- ECB not expected to start to hike rates in 2011

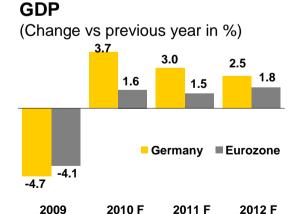




2011 F

2012 F

2010

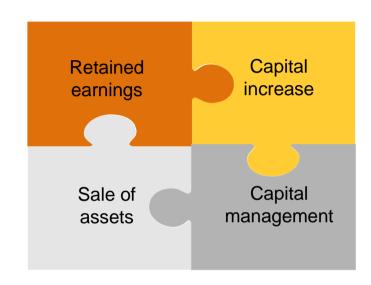


Source: Commerzbank Economic Research



## Wide range of options for payback of SoFFin funds

| Capital overview (€m)                  | Sep, 30 <sup>th</sup> 2010 |
|--|----------------------------|
| Core equity <sup>1</sup>               | 13,169                     |
| Silent Participations                  | 17,178                     |
| Investors' capital ex MI               | 30,347                     |
| Minority interests (IFRS) <sup>2</sup> | 773                        |
| Deductions <sup>3</sup>                | -3,477                     |
| Tier 1 hybrid capital                  | 3,774                      |
| Basel II Tier 1 capital                | 31,416                     |





Successful implementation of Roadmap 2012 creates a wide range of options to repay SoFFin funds

Including subscribed capital, capital reserve, retained earnings, reserve from currency translation and P&L
 Including change in consolidated companies, goodwill, consolidated net profit minus portion of dividend and others

Excluding revaluation reserve, cash flow hedges and consolidated profit



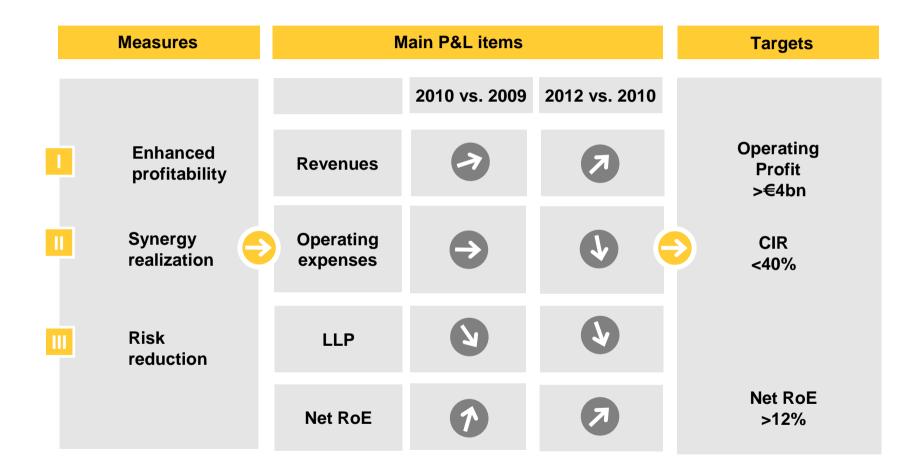
## Commerzbank expects full year 2010 net profit of more than € 1bn

- Commerzbank benefiting from the strong German economy
- Main focus areas 2011:
  - > PC H1 Integration, H2 reaping the synergies of a lower cost base
  - > MSB set to grow by leveraging strong market leader position
  - > Risk reduction further down-sizing of non-core businesses (ABF and PRU)
- Risk provisioning and operating expenses expected to be further reduced in 2011
- Commerzbank with tailwind into 2011, operating profit is targeted to be above the level of 2010

Roadmap 2012 targets confirmed pre regulatory effects



## Outlook – Commerzbank is well on track to achieve its 2012 goals





## **Appendix**



## **Commerzbank Group**

| in € m                                      | Q1<br>2009 | Q2<br>2009 | Q3<br>2009 | 9M<br>2009 | Q4<br>2009 | Q1<br>2010 | Q2<br>2010 | Q3<br>2010 | 9M<br>2010 |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Net interest income                         | 1,692      | 1,838      | 1,769      | 5,299      | 1,890      | 1,888      | 1,859      | 1,628      | 5,375      |
| Provisions for loan losses                  | -844       | -993       | -1,053     | -2,890     | -1,324     | -644       | -639       | -621       | -1,904     |
| Net interest income after provisions        | 848        | 845        | 716        | 2,409      | 566        | 1,244      | 1,220      | 1,007      | 3,471      |
| Net commission income                       | 863        | 960        | 965        | 2,788      | 985        | 997        | 905        | 870        | 2,772      |
| Net trading income                          | -540       | 58         | 647        | 165        | -574       | 836        | 316        | 422        | 1,574      |
| Net investment income                       | 386        | 172        | -54        | 504        | -87        | -119       | 60         | -24        | -83        |
| Other result                                | -71        | 5          | 112        | 46         | -68        | 22         | -30        | 26         | 18         |
| Revenue before LLP                          | 2,330      | 3,033      | 3,439      | 8,802      | 2,146      | 3,624      | 3,110      | 2,922      | 9,656      |
| Revenue after LLP                           | 1,486      | 2,040      | 2,386      | 5,912      | 822        | 2,980      | 2,471      | 2,301      | 7,752      |
| Operating expenses                          | 2,081      | 2,263      | 2,264      | 6,608      | 2,396      | 2,209      | 2,228      | 2,185      | 6,622      |
| Operating profit/loss                       | -595       | -223       | 122        | -696       | -1,574     | 771        | 243        | 116        | 1,130      |
| Impairments of goodwill and brand names     | 0          | 70         | 646        | 716        | 52         | 0          | 0          | 0          | 0          |
| Restructuring expenses                      | 289        | 216        | 904        | 1,409      | 212        | 0          | 33         | 0          | 33         |
| Pre-tax profit/loss                         | -884       | -509       | -1,428     | -2,821     | -1,838     | 771        | 210        | 116        | 1,097      |
| Investors Capital                           | 23,639     | 25,741     | 32,871     | 27,417     | 31,157     | 30,283     | 30,967     | 31,222     | 30,824     |
| RWA (End of Period)                         | 315,733    | 296,579    | 292,712    | 292,712    | 280,133    | 278,886    | 290,200    | 279,597    | 279,597    |
| Cost/income ratio (%)                       | 89.3%      | 74.6%      | 65.8%      | 75.1%      | 111.6%     | 61.0%      | 71.6%      | 74.8%      | 68.6%      |
| Operating return on equity (%)              | -10.1%     | -3.5%      | 1.5%       | -3.4%      | -20.2%     | 10.2%      | 3.1%       | 1.5%       | 4.9%       |
| Return on equity of pre-tax profit/loss (%) | -15.0%     | -7.9%      | -17.4%     | -13.7%     | -23.6%     | 10.2%      | 2.7%       | 1.5%       | 4.7%       |



## **Private Customers**

| in € m                                      | Q1 2009 | Q2 2009 | Q3 2009 | 9M 2009 | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010 | 9M 2010 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net interest income                         | 551     | 551     | 527     | 1,629   | 533     | 496     | 491     | 506     | 1,493   |
| Provisions for loan losses                  | -50     | -54     | -70     | -174    | -72     | -66     | -70     | -64     | -200    |
| Net interest income after provisions        | 501     | 497     | 457     | 1,455   | 461     | 430     | 421     | 442     | 1,293   |
| Net commission income                       | 513     | 540     | 567     | 1,620   | 548     | 548     | 499     | 459     | 1,506   |
| Net trading income                          | -1      | -5      | 3       | -3      | 2       | 1       | 1       | 2       | 4       |
| Net investment income                       | -1      | -7      | 13      | 5       | -9      | 9       | 5       | 4       | 18      |
| Other result                                | -2      | -15     | -58     | -75     | -23     | -48     | 5       | -5      | -48     |
| Revenue before LLP                          | 1,060   | 1,064   | 1,052   | 3,176   | 1,051   | 1,006   | 1,001   | 966     | 2,973   |
| Revenue after LLP                           | 1,010   | 1,010   | 982     | 3,002   | 979     | 940     | 931     | 902     | 2,773   |
| Operating expenses                          | 971     | 951     | 937     | 2,859   | 962     | 913     | 913     | 875     | 2,701   |
| Operating profit/loss                       | 39      | 59      | 45      | 143     | 17      | 27      | 18      | 27      | 72      |
| Impairments of goodwill and brand names     | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
| Restructuring expenses                      | 51      | 43      | 192     | 286     | 52      | 0       | 0       | 0       | 0       |
| Pre-tax profit/loss                         | -12     | 16      | -147    | -143    | -35     | 27      | 18      | 27      | 72      |
|   |         |         |         |         |         |         |         |         |         |
| Average capital employed                    | 3,332   | 3,268   | 3,252   | 3,284   | 3,173   | 3,422   | 3,458   | 3,341   | 3,407   |
| RWA (End of Period)                         | 31,428  | 31,253  | 31,524  | 31,524  | 30,265  | 29,450  | 30,100  | 28,557  | 28,557  |
| Cost/income ratio (%)                       | 91.6%   | 89.4%   | 89.1%   | 90.0%   | 91.5%   | 90.8%   | 91.2%   | 90.6%   | 90.9%   |
| Operating return on equity (%)              | 4.7%    | 7.2%    | 5.5%    | 5.8%    | 2.1%    | 3.2%    | 2.1%    | 3.2%    | 2.8%    |
| Return on equity of pre-tax profit/loss (%) | -1.4%   | 2.0%    | -18.1%  | -5.8%   | -4.4%   | 3.2%    | 2.1%    | 3.2%    | 2.8%    |



## **Mittelstandsbank**

| in € m                                      | Q1 2009 | Q2 2009 | Q3 2009 | 9M 2009 | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010 | 9M 2010 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net interest income                         | 547     | 542     | 503     | 1,592   | 556     | 518     | 554     | 496     | 1,568   |
| Provisions for loan losses                  | -90     | -236    | -330    | -656    | -298    | -161    | -94     | 78      | -177    |
| Net interest income after provisions        | 457     | 306     | 173     | 936     | 258     | 357     | 460     | 574     | 1,391   |
| Net commission income                       | 245     | 218     | 223     | 686     | 225     | 268     | 219     | 241     | 728     |
| Net trading income                          | 3       | -49     | -62     | -108    | -14     | -4      | 50      | -14     | 32      |
| Net investment income                       | -1      | 0       | 1       | 0       | 1       | -3      | 15      | 29      | 41      |
| Other result                                | -53     | -8      | 64      | 3       | -71     | 45      | -11     | -9      | 25      |
| Revenue before LLP                          | 741     | 703     | 729     | 2,173   | 697     | 824     | 827     | 743     | 2,394   |
| Revenue after LLP                           | 651     | 467     | 399     | 1,517   | 399     | 663     | 733     | 821     | 2,217   |
| Operating expenses                          | 331     | 341     | 339     | 1,011   | 321     | 358     | 347     | 365     | 1,070   |
| Operating profit/loss                       | 320     | 126     | 60      | 506     | 78      | 305     | 386     | 456     | 1,147   |
| Impairments of goodwill and brand names     | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
| Restructuring expenses                      | 17      | 8       | 50      | 75      | -1      | 0       | 0       | 0       | 0       |
| Pre-tax profit/loss                         | 303     | 118     | 10      | 431     | 79      | 305     | 386     | 456     | 1,147   |
|   |         |         |         |         |         |         |         |         |         |
| Average capital employed                    | 5,697   | 5,384   | 5,257   | 5,446   | 5,233   | 5,471   | 5,446   | 5,666   | 5,528   |
| RWA (End of Period)                         | 67,580  | 66,587  | 63,881  | 63,881  | 63,127  | 63,459  | 68,338  | 65,943  | 65,943  |
| Cost/income ratio (%)                       | 44.7%   | 48.5%   | 46.5%   | 46.5%   | 46.1%   | 43.4%   | 42.0%   | 49.1%   | 44.7%   |
| Operating return on equity (%)              | 22.5%   | 9.4%    | 4.6%    | 12.4%   | 6.0%    | 22.3%   | 28.4%   | 32.2%   | 27.7%   |
| Return on equity of pre-tax profit/loss (%) | 21.3%   | 8.8%    | 0.8%    | 10.6%   | 6.0%    | 22.3%   | 28.4%   | 32.2%   | 27.7%   |



## **Central and Eastern Europe**

| in € m                                      | Q1 2009 | Q2 2009 | Q3 2009 | 9M 2009 | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010 | 9M 2010 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net interest income                         | 164     | 163     | 160     | 487     | 178     | 159     | 161     | 164     | 484     |
| Provisions for loan losses                  | -173    | -202    | -141    | -516    | -296    | -94     | -92     | -127    | -313    |
| Net interest income after provisions        | -9      | -39     | 19      | -29     | -118    | 65      | 69      | 37      | 171     |
| Net commission income                       | 31      | 46      | 46      | 123     | 47      | 47      | 53      | 53      | 153     |
| Net trading income                          | 29      | 19      | 15      | 63      | 16      | 18      | 20      | 19      | 57      |
| Net investment income                       | -5      | -1      | -3      | -9      | -5      | -1      | 4       | 4       | 7       |
| Other result                                | 7       | 3       | 2       | 12      | -7      | 3       | 9       | 9       | 21      |
| Revenue before LLP                          | 226     | 230     | 220     | 676     | 229     | 226     | 247     | 249     | 722     |
| Revenue after LLP                           | 53      | 28      | 79      | 160     | -67     | 132     | 155     | 122     | 409     |
| Operating expenses                          | 115     | 116     | 120     | 351     | 135     | 127     | 147     | 153     | 427     |
| Operating profit/loss                       | -62     | -88     | -41     | -191    | -202    | 5       | 8       | -31     | -18     |
| Impairments of goodwill and brand names     | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
| Restructuring expenses                      | 0       | 0       | 0       | 0       | 5       | 0       | 0       | 0       | 0       |
| Pre-tax profit/loss                         | -62     | -88     | -41     | -191    | -207    | 5       | 8       | -31     | -18     |
|   |         |         |         |         |         |         |         |         |         |
| Average capital employed                    | 1,653   | 1,597   | 1,619   | 1,623   | 1,551   | 1,598   | 1,597   | 1,675   | 1,623   |
| RWA (End of Period)                         | 19,213  | 18,626  | 19,066  | 19,066  | 18,356  | 18,727  | 19,701  | 18,990  | 18,990  |
| Cost/income ratio (%)                       | 50.9%   | 50.4%   | 54.5%   | 51.9%   | 59.0%   | 56.2%   | 59.5%   | 61.4%   | 59.1%   |
| Operating return on equity (%)              | -15.0%  | -22.0%  | -10.1%  | -15.7%  | -52.1%  | 1.3%    | 2.0%    | -7.4%   | -1.5%   |
| Return on equity of pre-tax profit/loss (%) | -15.0%  | -22.0%  | -10.1%  | -15.7%  | -53.4%  | 1.3%    | 2.0%    | -7.4%   | -1.5%   |



## **Corporates & Markets**

|   | Q1 2009 | Q2 2009        | Q3 2009 | 9M 2009        | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010  | 9M 2010        |
|---|---------|----------------|---------|----------------|---------|---------|---------|----------|----------------|
| in € m                                      | 4. 2000 | <b>42 2000</b> | 40 2000 | 5 <u>2</u> 555 | 4.2000  | Q. 2010 | Q       | Q0 20 10 | 5 <u>2</u> 5.5 |
| Net interest income                         | 177     | 196            | 263     | 636            | 144     | 212     | 204     | 133      | 549            |
| Provisions for loan losses                  | -254    | 33             | -43     | -264           | -25     | 19      | 1       | -17      | 3              |
| Net interest income after provisions        | -77     | 229            | 220     | 372            | 119     | 231     | 205     | 116      | 552            |
| Net commission income                       | 82      | 95             | 98      | 275            | 84      | 77      | 64      | 53       | 194            |
| Net trading income                          | 572     | 183            | 46      | 801            | -127    | 448     | 187     | 313      | 948            |
| Net investment income                       | -19     | -6             | 28      | 3              | 24      | -14     | 43      | 31       | 60             |
| Other result                                | -15     | 18             | 6       | 9              | -4      | 9       | 10      | 26       | 45             |
| Revenue before LLP                          | 797     | 486            | 441     | 1,724          | 121     | 732     | 508     | 556      | 1,796          |
| Revenue after LLP                           | 543     | 519            | 398     | 1,460          | 96      | 751     | 509     | 539      | 1,799          |
| Operating expenses                          | 500     | 520            | 490     | 1,510          | 466     | 410     | 396     | 439      | 1,245          |
| Operating profit/loss                       | 43      | -1             | -92     | -50            | -370    | 341     | 113     | 100      | 554            |
| Impairments of goodwill and brand names     | 0       | 0              | 21      | 21             | 2       | 0       | 0       | 0        | 0              |
| Restructuring expenses                      | 62      | 63             | 79      | 204            | -76     | 0       | 0       | 0        | 0              |
| Pre-tax profit/loss                         | -19     | -64            | -192    | -275           | -296    | 341     | 113     | 100      | 554            |
|   |         |                |         |                |         |         |         |          |                |
| Average capital employed                    | 4,806   | 4,552          | 4,208   | 4,522          | 4,119   | 3,845   | 3,892   | 3,877    | 3,871          |
| RWA (End of Period)                         | 66,102  | 56,873         | 57,205  | 57,205         | 52,672  | 51,420  | 53,200  | 52,664   | 52,664         |
| Cost/income ratio (%)                       | 62.7%   | 107.0%         | 111.1%  | 87.6%          | 385.1%  | 56.0%   | 78.0%   | 79.0%    | 69.3%          |
| Operating return on equity (%)              | 3.6%    | -0.1%          | -8.7%   | -1.5%          | -35.9%  | 35.5%   | 11.6%   | 10.3%    | 19.1%          |
| Return on equity of pre-tax profit/loss (%) | -1.6%   | -5.6%          | -18.3%  | -8.1%          | -28.7%  | 35.5%   | 11.6%   | 10.3%    | 19.1%          |



## **Asset Based Finance**

|   | Q1 2009 | Q2 2009 | Q3 2009 | 9M 2009 | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010 | 9M 2010 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| in € m                                      |         |         |         |         |         |         |         |         |         |
| Net interest income                         | 259     | 328     | 249     | 836     | 265     | 297     | 320     | 274     | 891     |
| Provisions for loan losses                  | -207    | -359    | -371    | -937    | -651    | -325    | -354    | -493    | -1,172  |
| Net interest income after provisions        | 52      | -31     | -122    | -101    | -386    | -28     | -34     | -219    | -281    |
| Net commission income                       | 63      | 75      | 66      | 204     | 93      | 88      | 80      | 83      | 251     |
| Net trading income                          | 262     | -73     | 69      | 258     | -61     | -4      | 30      | -49     | -23     |
| Net investment income                       | -43     | 3       | -2      | -42     | -45     | -2      | -158    | -51     | -211    |
| Other result                                | 3       | -2      | 15      | 16      | -80     | 13      | -20     | -21     | -28     |
| Revenue before LLP                          | 544     | 331     | 397     | 1,272   | 172     | 392     | 252     | 236     | 880     |
| Revenue after LLP                           | 337     | -28     | 26      | 335     | -479    | 67      | -102    | -257    | -292    |
| Operating expenses                          | 168     | 170     | 158     | 496     | 173     | 152     | 147     | 147     | 446     |
| Operating profit/loss                       | 169     | -198    | -132    | -161    | -652    | -85     | -249    | -404    | -738    |
| Impairments of goodwill and brand names     | 0       | 70      | 624     | 694     | 51      | 0       | 0       | 0       | 0       |
| Restructuring expenses                      | 0       | 47      | 16      | 63      | 4       | 0       | 33      | 0       | 33      |
| Pre-tax profit/loss                         | 169     | -315    | -772    | -918    | -707    | -85     | -282    | -404    | -771    |
|   |         |         |         |         |         |         |         |         |         |
| Average capital employed                    | 7,420   | 6,853   | 6,570   | 6,948   | 6,441   | 6,437   | 6,218   | 6,325   | 6,327   |
| RWA (End of Period)                         | 94,739  | 88,593  | 90,090  | 90,090  | 89,685  | 88,087  | 90,327  | 85,539  | 85,539  |
| Cost/income ratio (%)                       | 30.9%   | 51.4%   | 39.8%   | 39.0%   | 100.6%  | 38.8%   | 58.3%   | 62.3%   | 50.7%   |
| Operating return on equity (%)              | 9.1%    | -11.6%  | -8.0%   | -3.1%   | -40.5%  | -5.3%   | -16.0%  | -25.5%  | -15.6%  |
| Return on equity of pre-tax profit/loss (%) | 9.1%    | -18.4%  | -47.0%  | -17.6%  | -43.9%  | -5.3%   | -18.1%  | -25.5%  | -16.2%  |



## **Portfolio Restructuring Unit**

| in € m                                      | Q1 2009 | Q2 2009 | Q3 2009 | 9M 2009 | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010 | 9M 2010 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net interest income                         | 72      | 65      | 52      | 189     | 63      | 23      | 10      | 29      | 62      |
| Provisions for loan losses                  | -71     | -169    | -98     | -338    | 11      | -22     | -28     | -2      | -52     |
| Net interest income after provisions        | 1       | -104    | -46     | -149    | 74      | 1       | -18     | 27      | 10      |
| Net commission income                       | 12      | 0       | -2      | 10      | 1       | -3      | 7       | 2       | 6       |
| Net trading income                          | -1,259  | 24      | 697     | -538    | -274    | 282     | 56      | 328     | 666     |
| Net investment income                       | -135    | -130    | -105    | -370    | -62     | -94     | 70      | -9      | -33     |
| Other result                                | 0       | 0       | 1       | 1       | 3       | 0       | 7       | -3      | 4       |
| Revenue before LLP                          | -1,310  | -41     | 643     | -708    | -269    | 208     | 150     | 347     | 705     |
| Revenue after LLP                           | -1,381  | -210    | 545     | -1,046  | -258    | 186     | 122     | 345     | 653     |
| Operating expenses                          | 34      | 32      | 41      | 107     | 41      | 25      | 28      | 30      | 83      |
| Operating profit/loss                       | -1,415  | -242    | 504     | -1,153  | -299    | 161     | 94      | 315     | 570     |
| Impairments of goodwill and brand names     | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       | 0       |
| Restructuring expenses                      | 3       | -1      | 0       | 2       | 0       | 0       | 0       | 0       | 0       |
| Pre-tax profit/loss                         | -1,418  | -241    | 504     | -1,155  | -299    | 161     | 94      | 315     | 570     |
|   |         |         |         |         |         |         |         |         |         |
| Average capital employed                    | 1,944   | 1,808   | 1,675   | 1,809   | 1,532   | 1,363   | 1,250   | 1,137   | 1,250   |
| RWA (End of Period)                         | 19,990  | 18,361  | 16,113  | 16,113  | 11,112  | 13,462  | 12,234  | 10,929  | 10,929  |
| Cost/income ratio (%)                       | n/a     | n/a     | 6.4%    | n/a     | n/a     | 12.0%   | 18.7%   | 8.6%    | 11.8%   |
| Operating return on equity (%)              | -291.2% | -53.5%  | 120.4%  | -85.0%  | -78.1%  | 47.2%   | 30.1%   | 110.8%  | 60.8%   |
| Return on equity of pre-tax profit/loss (%) | -291.8% | -53.3%  | 120.4%  | -85.1%  | -78.1%  | 47.2%   | 30.1%   | 110.8%  | 60.8%   |



## **Others & Consolidation**

| in € m                                      | Q1 2009 | Q2 2009 | Q3 2009 | 9M 2009 | Q4 2009 | Q1 2010 | Q2 2010 | Q3 2010 | 9M 2010 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net interest income                         | -78     | -7      | 15      | -70     | 151     | 183     | 119     | 26      | 328     |
| Provisions for loan losses                  | 1       | -6      | 0       | -5      | 7       | 5       | -2      | 4       | 7       |
| Net interest income after provisions        | -77     | -13     | 15      | -75     | 158     | 188     | 117     | 30      | 335     |
| Net commission income                       | -83     | -14     | -33     | -130    | -13     | -28     | -17     | -21     | -66     |
| Net trading income                          | -146    | -41     | -121    | -308    | -116    | 95      | -28     | -177    | -110    |
| Net investment income                       | 590     | 313     | 14      | 917     | 9       | -14     | 81      | -32     | 35      |
| Other result                                | -11     | 9       | 82      | 80      | 114     | 0       | -30     | 29      | -1      |
| Revenue before LLP                          | 272     | 260     | -43     | 489     | 145     | 236     | 125     | -175    | 186     |
| Revenue after LLP                           | 273     | 254     | -43     | 484     | 152     | 241     | 123     | -171    | 193     |
| Operating expenses                          | -38     | 133     | 179     | 274     | 298     | 224     | 250     | 176     | 650     |
| Operating profit/loss                       | 311     | 121     | -222    | 210     | -146    | 17      | -127    | -347    | -457    |
| Impairments of goodwill and brand names     | 0       | 0       | 1       | 1       | -1      | 0       | 0       | 0       | 0       |
| Restructuring expenses                      | 156     | 56      | 567     | 779     | 228     | 0       | 0       | 0       | 0       |
| Pre-tax profit/loss                         | 155     | 65      | -790    | -570    | -373    | 17      | -127    | -347    | -457    |
|   |         |         |         |         |         |         |         |         |         |
| Average capital employed                    | -1,213  | 2,280   | 10,290  | 3,785   | 9,108   | 8,147   | 9,106   | 9,202   | 8,818   |
| RWA (End of Period)                         | 16,681  | 16,285  | 14,833  | 14,833  | 14,916  | 14,283  | 16,301  | 16,975  | 16,975  |
| Cost/income ratio (%)                       | n/a     | 51.2%   | n/a     | 56.0%   | 205.5%  | 94.9%   | 200.0%  | -100.6% | 349.5%  |
| Operating return on equity (%)              | -102.6% | 21.2%   | -8.6%   | 7.4%    | -6.4%   | 0.8%    | -5.6%   | -15.1%  | -6.9%   |
| Return on equity of pre-tax profit/loss (%) | -51.1%  | 11.4%   | -30.7%  | -20.1%  | -16.4%  | 0.8%    | -5.6%   | -15.1%  | -6.9%   |



## **Group equity definitions**

#### **Reconciliation of equity definitions**

| Equity definitions in € m   | Sep 2010 |
|---|----------|
| Subscribed capital  | 3,063    |
| Capital reserve   | 1,312    |
| Retained earnings   | 7,948    |
| Silent participations SoFFin/Allianz  | 17,178   |
| Currency translation reserve  | -327     |
| Consolidated P&L  | 1,173    |
| Investors' Capital without non-controlling interests  | 30,347   |
| Non-controlling interests (IFRS)*   | 773      |
| Investors' Capital  | 31,120   |
| Change in consolidated companies; goodwill; consolidated net profit minus portion of dividend; others | -3,477   |
| Basel II core capital without hybrid capital  | 27,642   |
| Hybrid capital  | 3,774    |
| Basel II Tier I capital   | 31,416   |

### **Equity basis for RoE**

- Basis for RoE on net profit
- Basis for operating RoE and pre-tax RoE

<sup>\*</sup> excluding:

<sup>-</sup> Revaluation reserve

<sup>-</sup> Cash flow hedges

<sup>-</sup> Consolidated profit/loss

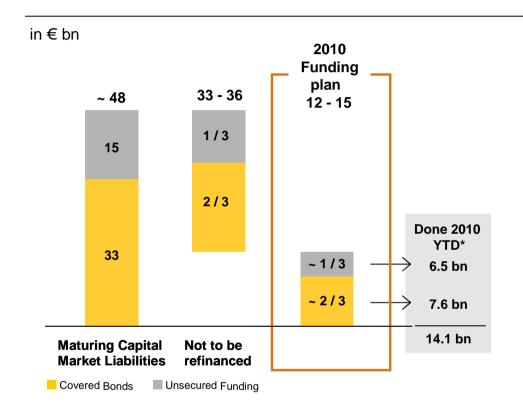


## **Balance Sheet Leverage Ratio**

| (in € m)                             | 31.12.2009 | 30.09.2010 |
|--------------------------------------|------------|------------|
| Equity                               | 26,577     | 28,074     |
|                                      |            |            |
| Total Assets                         | 844,103    | 848,313    |
| Derivatives netting                  | -6,352     | -6,029     |
| Trading assets / liabilities netting | -193,004   | -226,925   |
| Deferred taxes netting               | -2,586     | -1,780     |
| Other assets / liabilities netting   | -7,893     | -6,017     |
| Total Adjusted Assets                | 634,268    | 607,562    |
|                                      |            |            |
| Leverage Ratio                       | 24         | 22         |



## 2010 funding needs fulfilled by end of Q3



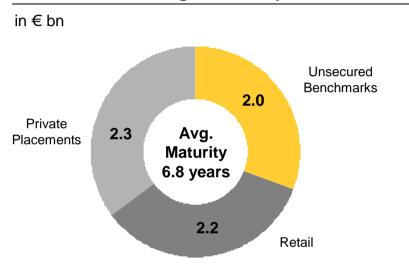
- Funding needs 2010 fulfilled with total capital markets issuance of €14.1 bn
- Funding supported through strong retail and private placement franchise
- Successful 10 year unsecured benchmark transaction supports maturity profile
- Pfandbrief market continues to serve as a stable funding source
- Funding needs for 2011 expected to be below funding 2010

<sup>\*</sup> As of 30 September 2010



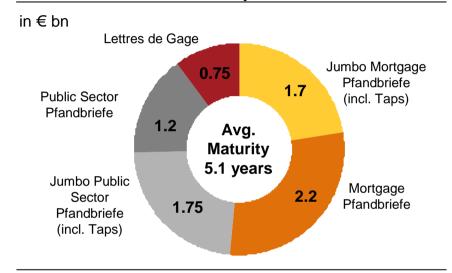
## Average maturity of unsecured issues lengthened in 2010

#### Unsecured Funding Jan. - Sep. 2010: €6.5 bn



- → €1 bn senior unsecured benchmark with 10 year maturity placed in September – second long-dated benchmark in 2010 (7 year transaction in March)
- Average maturity of new issuance significantly increased to 6.8 years vs. 4.3 years in 2009
- Currency diversification, e.g. through USD,
  JPY, AUD, and NOK private placements

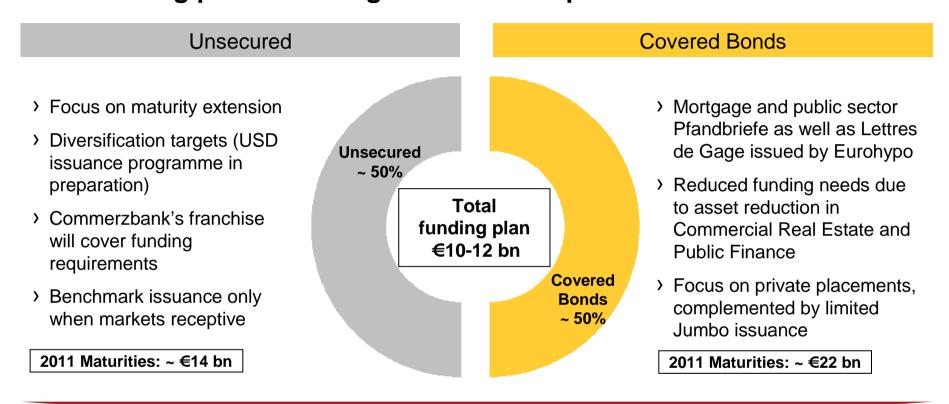
#### Covered Bonds Jan. - Sep. 2010: €7.6 bn



- › Pfandbrief funding continues in size
  - Successful public sector and mortgage Jumbos
  - €725 m Jumbo taps at attractive funding levels in Q3 2010
  - Constant flow of private placements
- Lettres de Gage benchmark by Eurohypo Lux



# 2011 funding plan: maturing debt exceeds planned new issuance

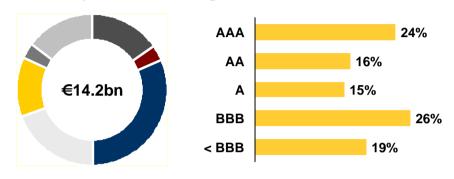


- > Total funding plan of €10-12 bn to be covered mainly by private placements
- > 2011 maturities of approx. €36 bn will lead to further reduction of the Group's capital markets exposure



## **PRU Structured Credit by Business Segment - Sept 2010**





## **Details & Outlook**

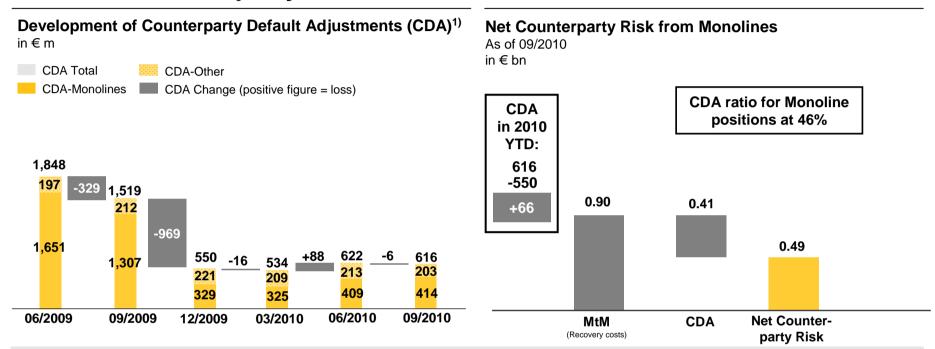
- > Continue exits focussing increasingly on lower grade product if liquidity returns
- Overall the bank expects write-ups over the residual life of these assets, with future writedowns such as on US RMBSs and US CDOs of ABSs, which have already been written down substantially, being more than compensated by a positive performance from other assets
- Markets may remain volatile; exogenous events might impact liquidity and lead to a re-increase in spreads

| (in € bn) |  | Notional Value |        | Net Assets* |        | Risk Exposure** |        | <b>P&amp;L</b> (in € m) |        | OCI effect<br>(in € m) | MDR *** |
|-----------|--|----------------|--------|-------------|--------|-----------------|--------|-------------------------|--------|------------------------|---------|
| Segments  |  | Sep-10         | Jun-10 | Sep-10      | Jun-10 | Sep-10          | Jun-10 | Sep-10                  | Jun-10 | Q3 2010                | Sep-10  |
| RMBS      |  | 7.7            | 8.7    | 2.2         | 2.8    | 5.3             | 5.8    | 182                     | 8      | 16                     | 31%     |
| CMBS      |  | 0.7            | 0.8    | 0.5         | 0.6    | 0.5             | 0.5    | 25                      | 24     | 13                     | 33%     |
| CDO       |  | 11.3           | 12.7   | 4.1         | 4.5    | 6.9             | 7.6    | 440                     | 246    | 45                     | 39%     |
| Other ABS |  | 3.7            | 4.4    | 2.8         | 3.5    | 3.0             | 3.7    | 35                      | 53     | 4                      | 19%     |
| PFI/Infra |  | 4.3            | 4.3    | 1.9         | 2.0    | 3.9             | 4.0    | -10                     | -8     | 0                      | 9%      |
| CIRCS     |  | 0.7            | 0.7    | 0.5         | 0.5    | 0.0             | 0.0    | -3                      | -2     | 0                      | -       |
| Others    |  | 2.8            | 3.4    | 2.2         | 2.1    | 0.2             | 0.2    | -12                     | -8     | 0                      | -       |
| Total     |  | 31.4           | 35.1   | 14.2        | 15.9   | 19.9            | 21.7   | 657                     | 313    | 79                     | 37%     |

<sup>\*</sup> Net Assets includes both "Buy" and "Sell" Credit Derivatives; all are included on a Mark to Market basis; \*\* Risk Exposure only includes "Sell" Credit derivatives. The exposure is then calculated as if we hold the long Bond (Notional less PV of derivative); \*\*\* Markdown-Ratio = 1-(Risk Exposure / Notional value)



# **CDA and Counterparty Risk from Monolines**



### **Details**

- > MtM of derivatives has to be adjusted to the creditworthiness of counterparties. This fair value is corrected through trading P&L via CDA.
- > CDA in Q3/2010 decreased slightly by €6m to €616m, mainly driven by non-monoline counterparties. Monoline CDA increased by €5m to €414m as result of higher market credit spreads for the protected assets. The CDA coverage ratio for Monoline protection remained stable at 46%

## **Outlook**

- > Full write-down of protection from critical monoline counterparties has already been realised prior to 2010
- > There are no significant charges from remaining monoline counterparties expected going forward. However, CDS spreads are likely to be volatile which might lead to corresponding changes in CDA.

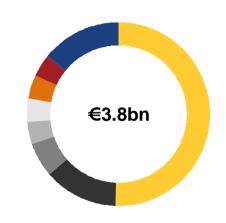
<sup>1)</sup> CDAs referring to monoline and non-monoline counterparties

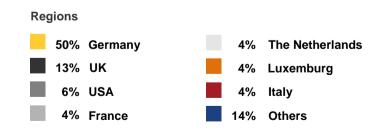


# **Leveraged Acquisition Finance (LAF)**

## Overall portfolio

As of Sept. 2010 Exposure at Default in € bn





### Portfolio details\*

- In Q1-Q3 2010 the portfolio was characterized by prepayments and amendments of existing transactions as well as by the funding of new transactions.
- > The LAF market has gathered momentum; it confirms the expected process of normalization of this market-segment.
- > Total LAF exposure slightly reduced to €3.8bn; minor provisions were established in the second and third quarter.
- Main exposure (~ €3.5bn) managed by C&M, only €244mby MSB (with 99% of the exposure in Germany).

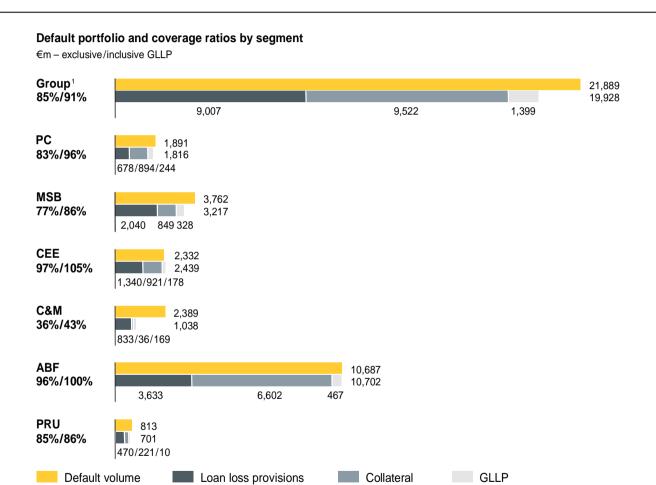
#### Outlook:

- Due to their high leverage most companies in the portfolio are more susceptible to the economic environment than other corporates across the Bank.
- Particularly lagging business cycle sectors may experience difficulties in the current stage in the economic cycle if their liquidity position becomes strained. We cannot rule out additional P&L impacts from rating downgrades and/or defaults even if the economic rebound stabilizes.
- New business still requires conservative structures and limited underwriting risks.

<sup>\*</sup> excluding default portfolio



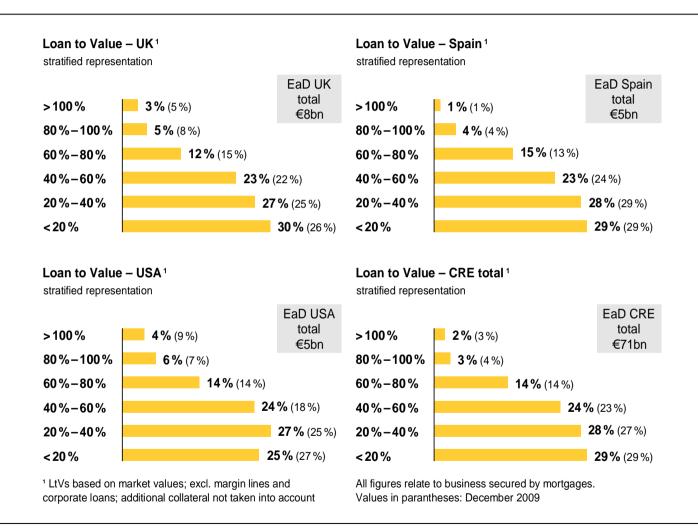
# **Default Portfolio** (as of Sep. 30th, 2010)



<sup>&</sup>lt;sup>1</sup> Inclusive Others and Consolidation



## Loan to Value figures in the CRE business (as of Sep. 30th, 2010)





# **Risk provisions**

## Specific provisions for loan losses ≥ € 10 m

| Other cases <€10m |                           | ≥€10m<br><€20m            |                                  | ≥€20m<br><€50m            |                                  | ≥€                        | ≥€50m                            |                           | Individual<br>cases<br>≥€10m total |                        |
|-------------------|---------------------------|---------------------------|----------------------------------|---------------------------|----------------------------------|---------------------------|----------------------------------|---------------------------|------------------------------------|------------------------|
| Year              | Net<br>LLP<br>total<br>€m | Net<br>LLP<br>total<br>€m | Number<br>of<br>commit-<br>ments | Net<br>LLP<br>total<br>€m | Number<br>of<br>commit-<br>ments | Net<br>LLP<br>total<br>€m | Number<br>of<br>commit-<br>ments | Net<br>LLP<br>total<br>€m | Number<br>of<br>commit-<br>ments   | Net LLP<br>total<br>€m |
| 2009              | 2,107                     | 652                       | 48                               | 495                       | 22                               | 960                       | 10                               | 2,107                     | 80                                 | 4,214                  |
| Q1-Q3<br>2010     | 788                       | 331                       | 29                               | 644                       | 25                               | 141                       | 6                                | 1,116                     | 60                                 | 1,904                  |









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