THE INTERNATIONAL PROPERTY SPECIALIST

# German Small Mid Cap Financial Seminar

May 2007



# **Business Segments – Major Activities**

# Aareal Bank The international property specialist

### **Structured Property Financing**

- International Presence
   in 15 European countries, the US
   and Singapore –
   International real estate financing in
   more than 25 countries
- Additional industry experts in hotel, shopping centre and logistics
- Typical deal size: > €20 mn
- Total back book: €23 bn

# Consulting / Services to the institutional housing industry

- Market-leading European ITsystems for the management of residential and commercial property
- Market-leading integrated payment transaction systems
- Key client base: Large size property owners / managers
- Key market: Germany



# **Aareal Bank Group: The Specialist for Real Estate Professionals**

# Two core business segments: 1. Structured Property Financing 2. Consulting/Services Diversification Growth on a Stable Basis

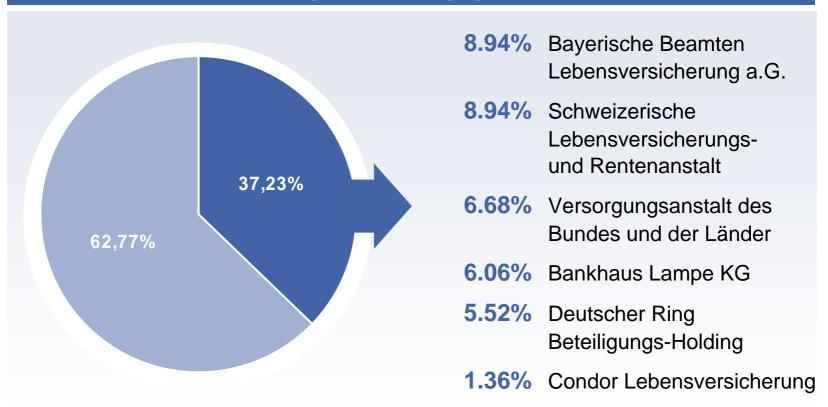
Our target for a 3 year time horizon (2009):

- ⇒ Net earnings growth in order to reach a net RoE of ~13 %
- Whilst maintaining high diversification, flexibility and autonomy



### **Shareholder Structure**

### **Aareal Holding Verwaltungsgesellschaft mbH**



- Free float
- Aareal Holding Verwaltungsgesellschaft mbH



# **Structured Property Financing**



# The Aareal Bank Network







in 15 European countries, the US and Singapore – International Property Financing in more than 25 countries



# Aareal Bank – One of the leading international specialists in structured real estate finance

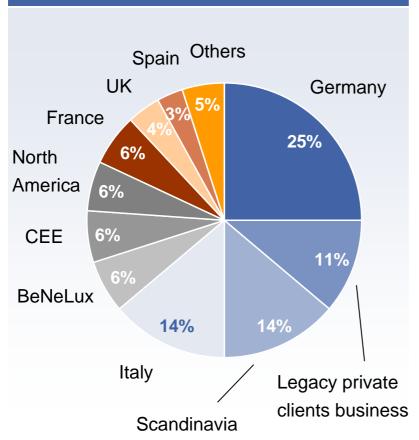
- International Presence in 15 European countries, the US and Singapore
- Additional industry experts in hotel, shopping centre and logistics
- In-depth know-how in local markets and special properties
- International experience with employees from 31 nations
- Typical deal size: > € 20 mn
- Typical products, for example:
  - single asset investment finance
  - portfolio finance (local or crossboarder)
  - construction finance



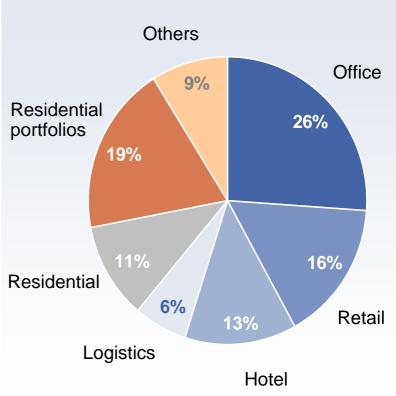


### Portfolio diversification by region and object type

### Portfolio by region 31.03.2007 Total volume : €23.0 bn

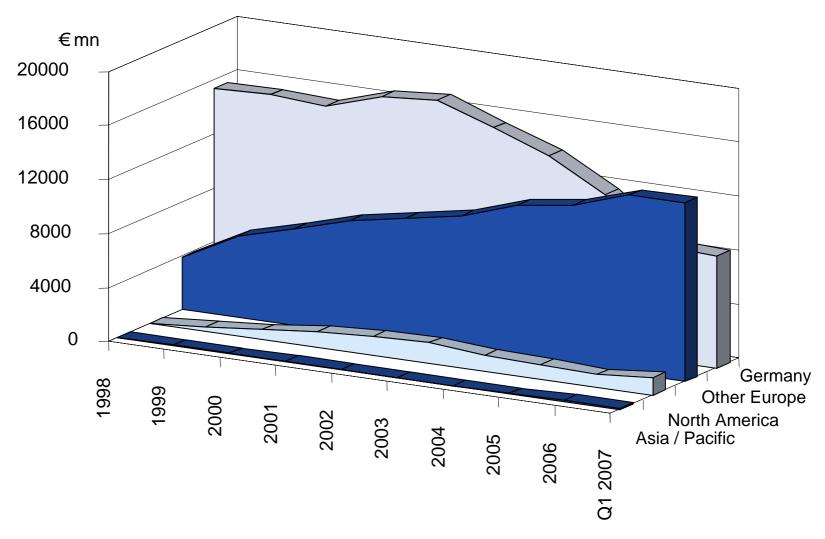


### Portfolio by object type 31.03.2007 Total volume : €23.0 bn





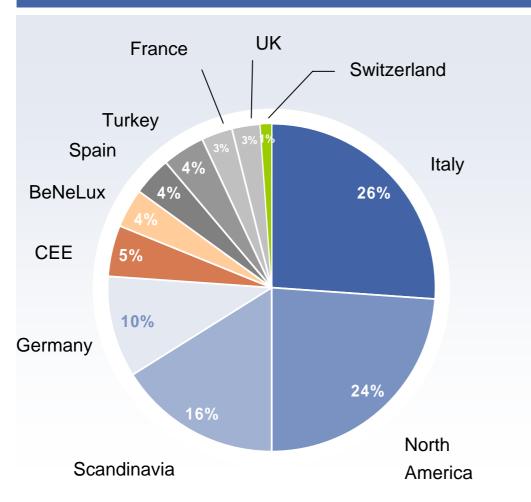
# Development of portfolio by region





# New business by region

### Total new business Q1 2007 : €2.2 bn



- High new business level of 2006 maintained
- Stable margins
- North America Hub: capacity strengthened
- New office in Helsinki opened
- Office in Shanghai planned



# Portfolio Growth – gearing up origination Measures and new business targets until 2009

# Measures for Optimisation Europe

- Better penetration and utilisation of existing customer base
- Further expansion of Nordic Hub business
- Strengthening of CEE business
- Analysis of untapped European market

# Measures for Expansion North America

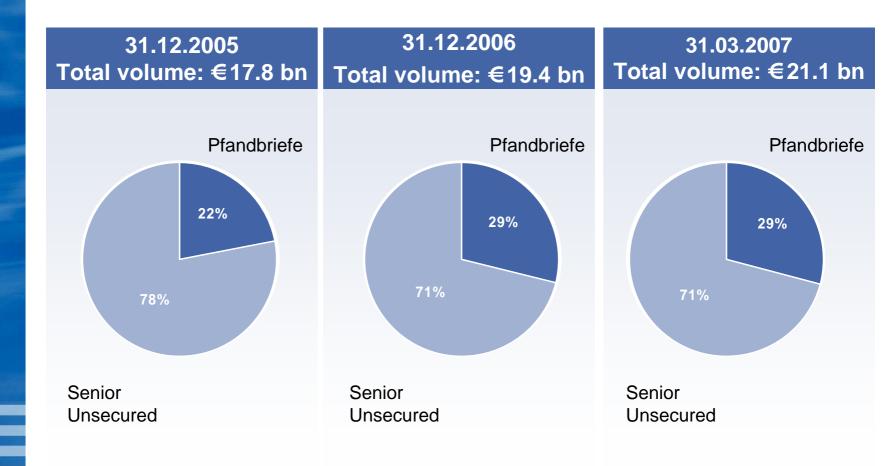
- Expansion US business
- Strengthen presence in Canadian business
- Further market analysisMexico
- Broaden customer base

# Measures for Developing Asia

- Establish Singapore as Asia/Pacific Hub
- Build up sustainable customer base
- Analysis of market entry in India, Japan, South Korea and Malaysia
- Set up office in Shanghai



# **Development of long-term refinancing mix**





# Consulting/Services



# **Consulting/Services – major activities**

# Aareal Bank Consulting/Services Segment

Consulting and Services for the institutional housing sector



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- Market-leading European IT-system house for the management of residential and commercial property
- Key client base: Large size property owners / managers
- Key ERP system products:
   Blue Eagle, GES,
   Wohndata and wodis

# Institutional Housing Industry Department and First Financial Solutions

- Market-leading integrated payment transaction systems
- Key client base:
   Large size property
   owners / managers and
   utility companies

ImmoScout24

Financial investment

Other Services

### **iBS**

Financial investment

### **BauGrund**

 Management of extensive property and trust assets



# Services provided to the Institutional Housing Sector

# Strategic Management of residential portfolios Planning, Controlling, Steering Portfolio Management

# Administrative Management of residential portfolios

- Tenant Management
- Flat Management
- Maintenance



- Repair
- Refurbishments
- New Developments

Construction Management of residential portfolios

- Mass payments
- Cash Management
- Creditor and Debtor Management

Financial Management of residential portfolios



- Highly automated ERP systems (e.g.: Blue Eagle, GES, wodis) for the management of property portfolios
- Comprehensive range of integrated Services and Consulting
- → Leading IT-system house for the institutional housing industry

~75 – 80% customer overlap: substantial cross-selling effects with highly integrated IT solutions

- Integrated mass payment transaction systems
- Accounts of the integrated payment transaction system
- house bank for the institutional housing sector



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# Institutional housing sector: Integral element of group strategy

1.

# **Customer Deposits**

# Highly stable customer deposits without expensive branch network

- ~ € 1.5 bn stable current account money
- > ~ €3 bn stable term deposits
- Increasing tendency



2.

# **Earnings Stability**

# Non-cyclical and stable group earnings contributions

- devoid of credit risk
- 60% market share of Aareon in Germany
- Long-established customer base
- Long-running contracts

ng contracts

3.

### Group RoE

### **Group RoE enhancement**

- Very low equity engagement
- Segment EBT Target 2009: €50 60 mn







# Institutional Housing Sector: Breakdown of performance targets

IT-Services business					Integrated Payment Solutions				
Aareon Group 1)				Institutional Housing department / AFFS 1)					
	2006	2007p	2008p	2009p		2006	2007p	2008p	2009p
Revenues (€ mn)	178	140 -150 <sup>2)</sup>	170 -180	175 - 185	Revenues (€ mn)	47	50-60	60-65	60-70
Expenses (€ mn)	167	130-135	140 -145	140 -145	Direct Expenses (€ mn)	35	35-40	35-40	35-40
EBIT (€mn)	11	10-20	30-40	35-40	Gross result <sup>2)</sup> (€mn)	1	5-10	10-20	15-20
Head Counts <sup>3)</sup>	1040	ca. 940	ca. 910	ca. 925	Head Counts	160	ca. 150	ca. 140	ca. 140

### → Clear positive contribution to segment EBT achieved in 2006

- 1) Sub-group financial statements acc. to IFRS
- Decrease due to strategic sale of Energy-Management
- 3) Including Techem deal

- 1) Internal profit centre calculation
- 2) after bank overheads



# **Facts and Figures**



# **Group Figures Q1 2007**

	Q1 2007	Q1 2006
	€mn	€mn
Net interest income	98	98
Net loan loss provisions	22	22
Net interest income after net		
loan loss provisions	76	76
Net commission income	37	35
Results from hedges	2	-1
Net trading income	2	5
Results from non-trading assets	12	11
Results from companies accounted		
for at equity	0	3
Results from investment properties	0	0
Administrative expenses	89	88
Other operating income	39	-2
Depreciation of goodwill	0	0
Operating Profit	79	39
Income taxes	23	9
Resuts from discontinued		
operations	0	0
Group net income	56	30
Allocation of results		
Minority interest income / loss	5	5
Gains attributable to share-		
holders of Aareal Bank AG	51	25

- Net interest income and provision income slightly picking up
- Admin expenses in line
  - incl. a special payment to employees (total of €3 mn)
- ImmoScout dividend
  - coming through in Q2'07
  - Q1'06: €3 mn in results from comp. accounted for at equity
- € 37 mn one-off in other operating income (compensation payment from DEPFA for a tax refund arising from a tax audit of Interhotel Holding)
  - → Future compensation for expected deferred tax asset burden of net € 15-20 mn resulting from the impending German tax reform



# **Segment reporting Q1 2007**

	Structured Property Financing		Consulting / Services		Consolidation/ Reconciliation/ Other		Aareal Bank Group	
	€mn		€mn		€mn		€mn	
	1.1 31.03.2007	1.1 31.03.2006	1.1 31.03.2007	1.1 31.03.2006	1.1 31.03.2007	1.1 31.03.2006	1.1 31.03.2007	1.1 31.03.2006
Net interest income	84	88	0	0	14	10	98	98
Net loan loss provisions	22	22					22	22
Net interest income after net LLP	62	66	0	0	14	10	76	76
Net commission income	8	7	44	40	-15	-12	37	35
Results from hedges	2	-1					2	-1
Net trading income	2	5					2	5
Results from non-trading assets	12	9	0	2			12	11
Results from companies accounted for at equity				3			0	3
Results from investment properties	0	0					0	0
Administrative expenses	54	49	36	41	-1	-2	89	88
Other operating income	40	-3	-1	1	0	0	39	-2
Depreciation of goodwill				0			0	0
Operating Profit	72	34	7	5	0	0	79	39
Income taxes	21	9	2	0			23	9
Results from discontinued operations						0	0	0
Group net income	51	25	5	5	0	0	56	30
Allocation of results								
Minority interest income / loss	4	4	1	1			5	5
Gains attributable to shareholders of Aareal Bank AG	47	21	4	4	0	0	51	25
Allocated shareholders' equity	770	708	87	98	189	151	1,046	957
Cost / income ratio (%)	38.5	50.5	84.4	90.2			48.9	61.7
RoE after taxes (%)	24.2	12.0	18.1	14.4			19.3	10.4

Structured Property Financing
Other operating income: €45 mn
Other operating expenses: €5 mn

Consulting/Services
Other operating income: €2 mn
Other operating expenses: €3 mn



# **Regulatory indicators (BIS)**

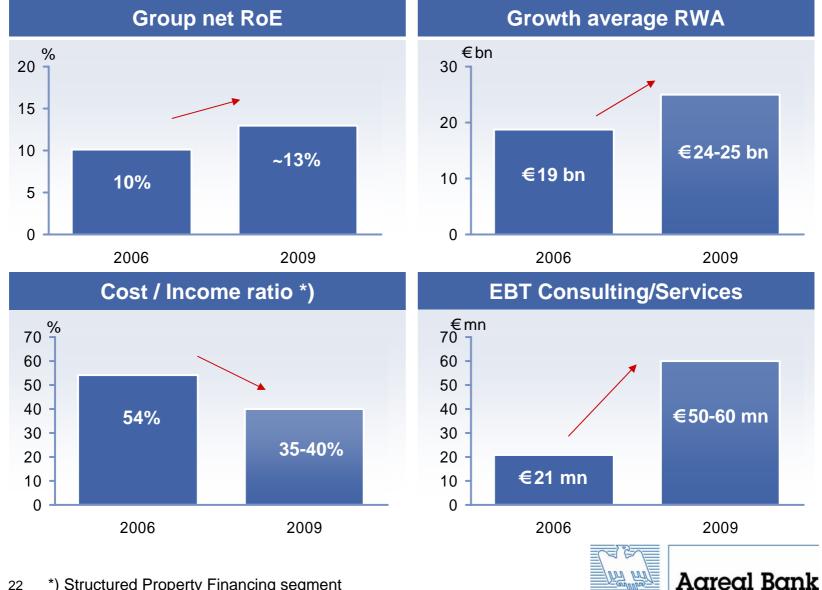
Capital ratios (according to BIS)	31.03.07	31.12.06	30.09.06	30.06.06	31.03.06	31.12.05
	€mn	€mn	€mn	€mn	€mn	€mn
Core capital	1,446	1,406	1,319	1,295	1,282	1,281
Total capital	2,397	2,365	2,283	2,266	2,260	2,260
RWA	20,208	19,477	19,076	18,553	18,549	17,926
Tier 1 Ratio	7.2%	7.3%	7.0%	7.1%	7.0%	7.2%
Total capital Ratio	11.9%	12.1%	12.0%	12.2%	12.2%	12.6%



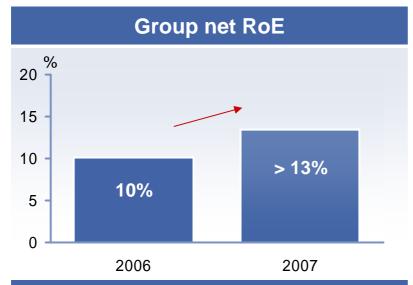
# **Targets**

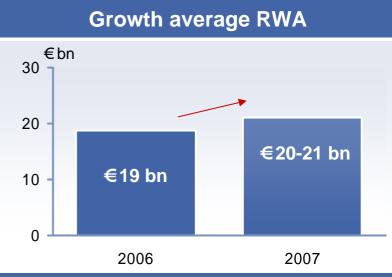


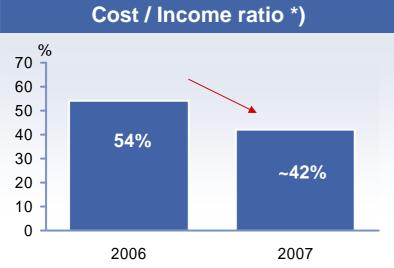
# Financial targets 2009: operative performance



# Financial targets: milestones 2007









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# **Appendix**



### **Group structure**

### **Core Business**

# Clear commitment to two core business segments:

- Structured Property Financing
- Commercial property lending business with offices in 16 countries on three continents
- All treasury activities
- Consulting / Services
- IT systems and related advisory services (Aareon AG)
- Integrated payment services and deposit taking business

### **Non-core business**

- Legacy NPL portfolio
- Aareal Hypotheken Vermittlung
- ✓ Aareal Hypotheken Management
- ✓ Via Capital
- ✓ Aareal Asset Management
- ✓ BauGrund Stadtentwicklung
- ✓ Interhotel properties and SPVs
- Further foreclosed assets and investment properties
- BauGrund Immobilien-Management und -Service
- Deutsche Structured Finance
- Legacy private clients portfolio

### **Financial investments**

- ImmoScout24
- iBS

Value maximisation by retaining the earnings or sale of these participations (under regular monitoring)



# NPL portfolio reduction concluded





# **Conclusion 6 step program**

### Bottom line achievements of the past 1.5 years

- Core business activities strong and clear positioned
- Origination strengthened and portfolios further diversified
- Asset quality strongly enhanced
- Corporate and organisational structures streamlined
- Ability to pay out dividends regained
- Credit Rating upgraded to A- by Fitch Ratings
- Employee commitment and spirit kept high at the same time

### Solid basis for growth



# **Definitions and Contacts**



### **Definitions**

- Property Financing Portfolio =
  - Payed-out financings on balance sheet
  - Inkl. remaining property loans on DEPFA books
- New Business =
  - Newly acquired business incl. renewals (excl. interest rate prolongations)
  - Contract is signed by costumer
  - Fixed loan value and margin
- Net RoE= Group net income after minorities
  Allocated (average) equity
- Allocated equity = Average of:
  - Equity minus minorities and revaluation surplus (start of period less dividends) and
  - Equity minus minorities and revaluation surplus (end of period less expected dividends)
- CIR: Admin expenses + other operating expenses

  Net income
- Net Income = net interest income +net commission income + net result from hedge accounting + net trading income + results from non-trading assets + results from investments accounted for at equity + results from investment properties + other operating income



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