# THE INTERNATIONAL PROPERTY SPECIALIST

Unicredit German Investment Conference

**September 28, 2006** 





# Introduction to Aareal Bank

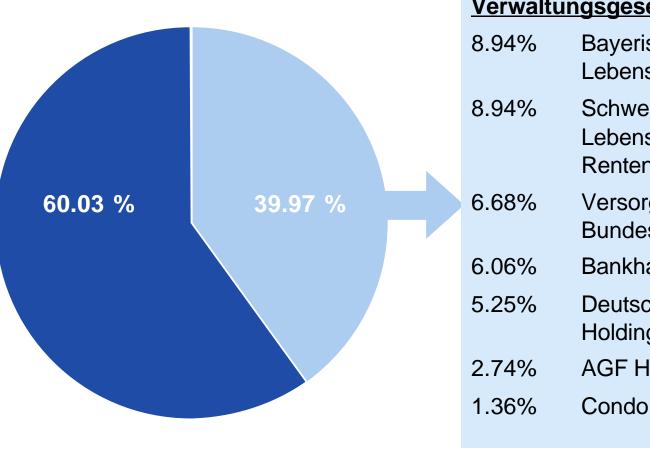


#### Key strategic statements

- 1. We focus on our core competence:
  - Property finance and services around property
- 2. We are more than a bank, we are a property specialist with a highly diversified revenue stream:
  - Diversification by country and sector
  - Diversification by Consulting / Services and Property Asset Management
- 3. We are not balance sheet driven:
  - Buy & Manage: exit-strategies are a compulsory part of our process in writing new business
- 4. We are an international player: Europe is our home-market



### **Shareholder Structure**



<u>Aareal Holding</u> Verwaltungsgesellschaft mbH						
8.94%	Bayerische Beamten Lebensversicherung a.G.					
8.94%	Schweizerische Lebensversicherungs- und Rentenanstalt					
6.68%	Versorgungsanstalt des Bundes und der Länder					
6.06%	Bankhaus Lampe KG					
5.25%	Deutscher Ring Beteiligungs- Holding					
2.74%	AGF Holding S.A.					
1.36%	Condor Lebensversicherung					

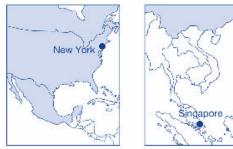
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# **Structured Property Financing**



#### International presence



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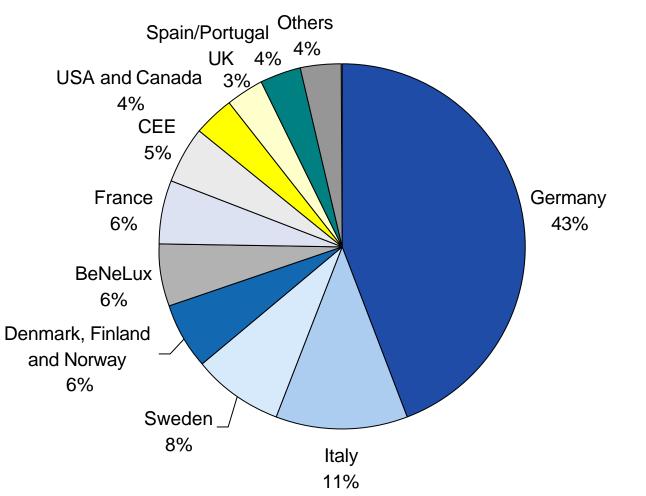
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#### Property financing portfolio by region

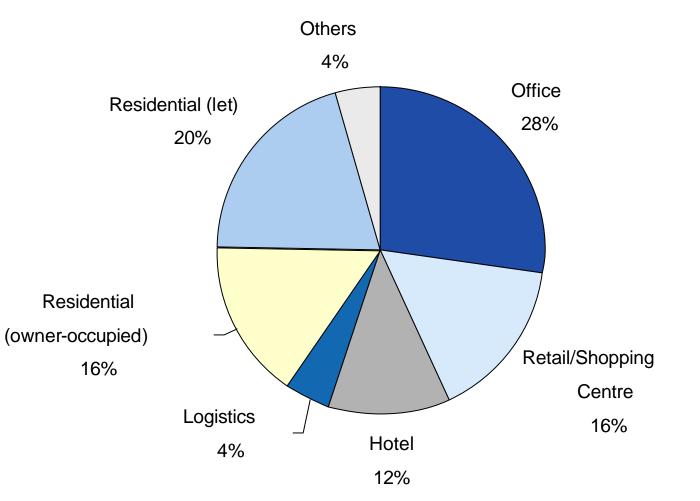






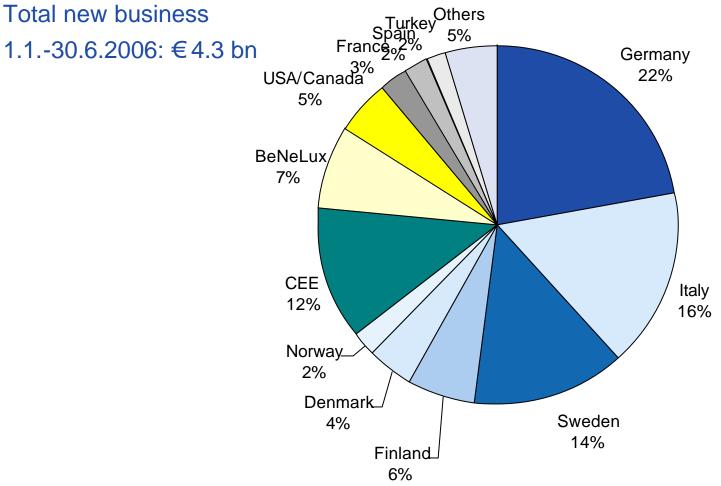
#### Property financing portfolio by industry

#### Total portfolio 30.6.2006: €23.6 bn



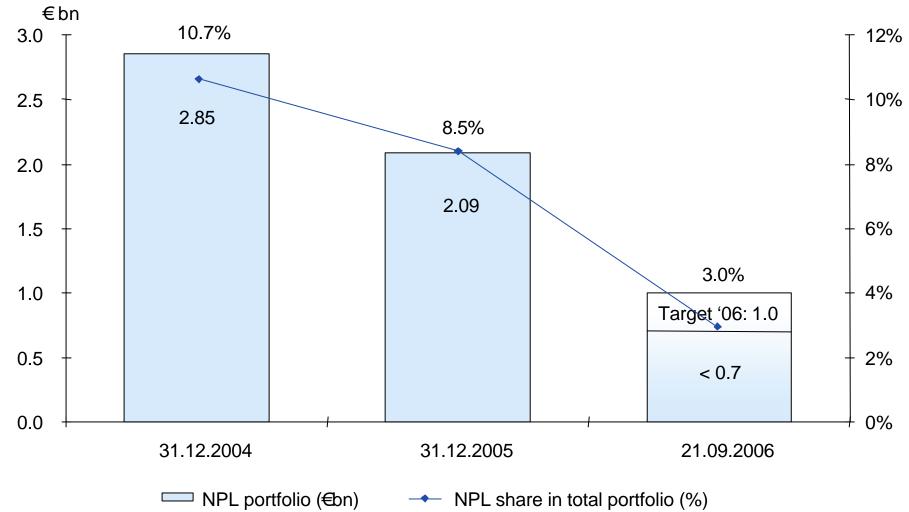


#### New business by region: High degree of diversification



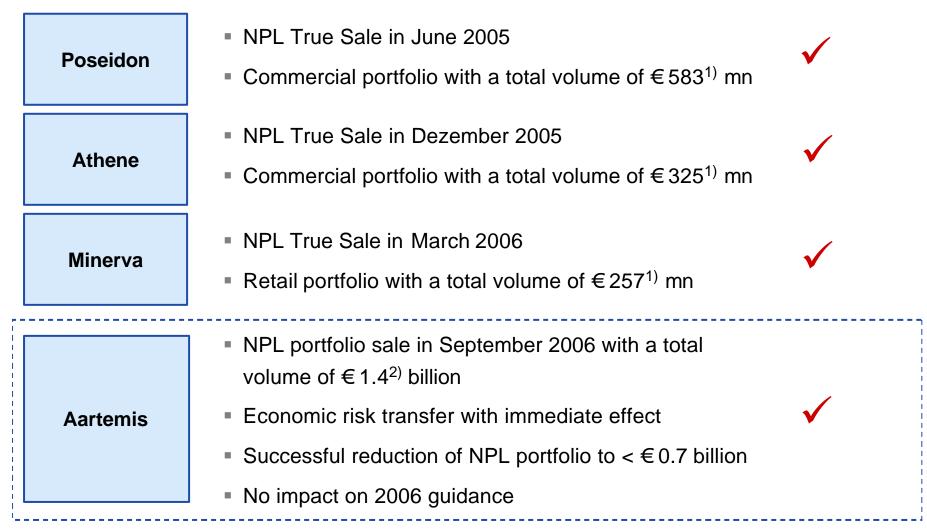


#### Target reduction of our NPL portfolio outperformed





#### Further reduction of our NPL portfolio in progress



<sup>1)</sup> Excluding arreas in interest and fees

<sup>2)</sup> Including arreas in interest and fees and uncollateralized receivables (with no book value)



# **Consulting / Services**



# Consulting/Services – major activities

Aareal Bank Consulting/Services Segment							
Consulting and Service property	Other Services						
<ul> <li>Aareon</li> <li>Market-leading European IT-system house for the management of residential and commercial property</li> <li>Key client base: Large size property owners / managers</li> <li>8mn units managed with Aareon's property management software</li> </ul>	<ul> <li>Aareal Bank department "Institutional Housing Industry" and Aareal First Financial Solutions GmbH</li> <li>Market-leading integrated payment transaction systems for real estate companies</li> <li>Payment transaction and special accounts for over 7mn units</li> </ul>	<ul> <li>BauGrund</li> <li>Management of extensive property and trust assets</li> <li>Services for all areas of urban planning and development</li> <li>ImmoScout24</li> <li>Financial investment</li> <li>iBS</li> <li>Financial investment</li> </ul>					



### Realignment of the Institutional Housing Sector: Status Quo 2005

Aareal Bank <sup>1)</sup> - Housing Sector department -		Aareal First Financial Solutions AG <sup>2)</sup>			Aareon Group <sup>2)</sup>			
	2004	2005		2004	2005		2004	2005
<b>Gross result</b> (€mn)	7.8	2.0	Gross result (€ mn)	-8.5	-9.8	<b>EBIT</b> (€mn)	12.3	8.2
Employees	95	96	Employees	75	74	Employees	1009	1029

- Insufficient profitability during the past years
- Insufficient coordination of sales and marketing activities, product development and investments
- Unclear positioning in the group
- Implementation of the virtual Management Board "Consulting and Services to the institutional housing industry"

<sup>1)</sup> According to internal profit centre calculation

<sup>2)</sup> Single / Sub-group financial statements according to IFRS



### Realignment of the Institutional Housing Sector: Target

Consulting / Services to the institutional housing sector							
Banking business Institutional Housing department / AFFS	IT-Services business Aareon						
<ol> <li>Establishment of a joint profit centre calculation</li> <li>Integrated product and sales strategy</li> <li>Strict cost management</li> </ol>	<ol> <li>Review of product strategy with focus on customer needs</li> <li>Focusing on core competences and core business</li> <li>Strict cost management</li> <li>Product costing analysis of all sub segments</li> </ol>						

Target from 2008: Group profit contribution of €40 - 50 mn before tax



### Realignment of the Institutional Housing Sector: Target Breakdown

Banking busine Institutional Hou		artment /	AFFS <sup>1)</sup>	IT-Services business Aareon Group <sup>1)</sup>			
	2006	2007	2008		2006	2007	2008
Revenues (€ mn)	50-55	55-60	60-65	Revenues (€mn)	170-175	140-150 <sup>2)</sup>	170-180
Direct Expenses (€ mn)	45-50	40-45	35-40	Expenses (€mn)	165-170	130-135	140-145
Gross result ²) (€mn)	(5) - 0	0-5	10-20	EBIT (€mn)	5-10	10-20	30-40
Employees	ca. 160	ca. 150	ca. 140	Employees <sup>3)</sup>	ca. 1050	ca. 940	ca. 910
1) Internal profit	centre cal	culation		1) Sub-group fina	ancial state	ments accord	ding

- after bank overheads gross profits before bank overheads: €5-10 mn (2006), €10-15 mn (2007), €20-30 mn (2008)
- Sub-group financial statements according to IFRS
- 2) Decrease due to strategic sale of Energy-Management
- 3) Including Techem cross over deal



# **Property Asset Management**



#### Property Asset Management – major activities

#### Aareal Bank Property Asset Management Segment

#### Holding company: Aareal Asset Management GmbH

#### Aareal Asset Management GmbH

- Closed-ended real estate funds targeting institutional investors
- According to German and International law
- "Theme funds"
- 3 fully placed funds
- 1 fund in phase of placement

#### Aareal Immobilien Kapital Anlagegesellschaft mbH

- Open-ended special funds targeting institutional investors
- According to German investment law
- "Theme funds"
  - 1 fully placed fund
- 1 fund in phase of placement

#### Deutsche Structured Finance GmbH

- Closed funds for private investors
- "Theme funds"
- 25 fully placed funds

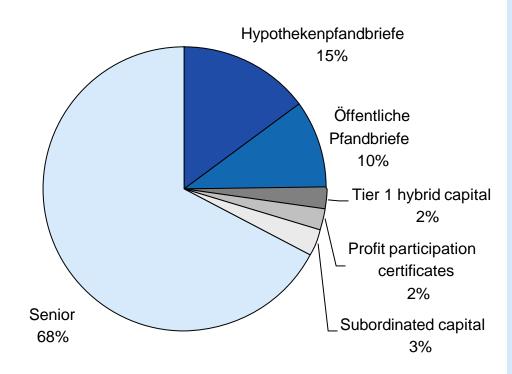


# Funding



#### Long-term refinancing structure

# Group Refinancing structure as at 30.06.2006



- Issue of more than 2.5 bn €
   long term funding in H1 2006
  - Of which > 50% Pfandbriefe (covered bonds)
- Pfandbriefe will gain a much more important role in Aareal
   Bank Group's refinancing structure resulting in a significant funding advantage



### **Development of capitalisation**

Capital ratios (according to BIS)	30.06.06	31.03.06	31.12.05	30.09.05	31.12.04	31.12.03	31.12.02
	€mn						
Core capital	1,295	1,282	1,281	1,281	1,270	1,340	1,332
Total capital	2,266	2,260	2,260	2,285	2,238	2,206	2,019
RWA	18,553	18,549	17,926	18,531	18,502	19,218	21,312
Tier 1 Ratio	7.1%	7.0%	7.2%	6.9%	6.9%	7.0%	6.3%
Total capital Ratio	12.2%	12.2%	12.6%	12.2%	12.1%	11.5%	9.5%



# **Targets and Outlook**



### Target results 2006

	2006 (target)	H1 2006
Net loan loss		
provisions (€ mn)	80 - 90	44
Operating Profit	400 450	70
<u>(</u> € mn)	130 - 150	79
Net RoE (%)	7.5 - 8.0	9.9
Tier I ratio (%)	7.1	7.1

- Normalised risk provisioning in 2006
- Slight interest and commission income increase in 2006
- Administrative expenses reduction in 2006
- Net RoE target: capital costs in 2006

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