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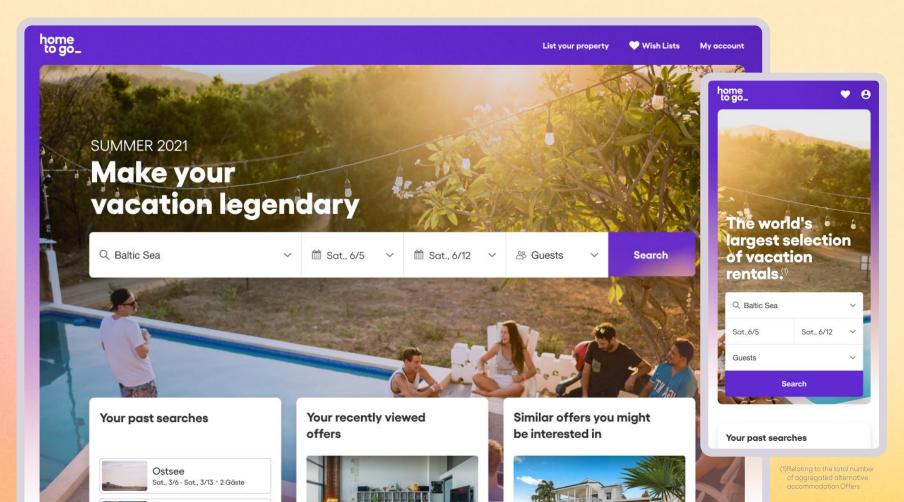
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home to go\_

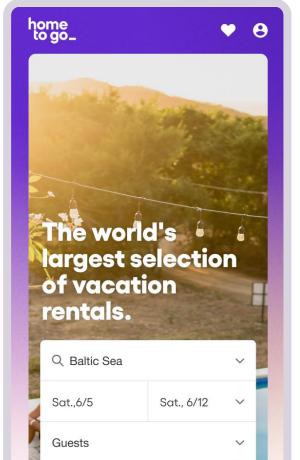
## HomeToGo Analyst Day





## **Agenda**

Agenda		Time
1	Introduction (Dr. Patrick Andrae)	1500 - 1530
2	Marketing (Felix Welckenbach, Dr. Thomas Schollmeyer)	1530 – 1550
	Q&A	1550 – 1610
3	Partner and Supply (Valentin Gruber)	1610 - 1640
4	Consumer Product & Technology (Mahendra Roopa)	1640 - 1700
5	SaaS (Valentin Gruber)	1700 – 1710
	Q&A	1710 – 1730
6	Finance (Steffen Schneider)	1730 - 1800
7	Final Remarks (Dr. Patrick Andrae)	1800 - 1805
	Q&A	1805 - 1900
home to go_		





## World's #1 Marketplace for alternative accommodation<sup>(1)</sup>, removing friction for Supply & Demand through Technology

Consumers Travelers

**Demand** 

€1,000bn+

Total addressable market<sup>(2)</sup>

>44m

Monthly Visits
Jun-Aug 2021

h

Technology platform

Online travel agencies
Property managers
Homeowners

Supply

14m+

Offers June 2021 31k+

Partners
June 2021

€1.3bn

**Gross Booking Value** 2020

+82%

**GBV CAGR** 2016–2019

## An accomplished team with deep travel sector expertise and a unique culture

#### **Management Board**

















**KUNUNU**<sup>SI</sup>



#### **Senior Management and Company**





Audrys Kazukauskas Technology & Engineering





**Anke Fiedler** Consumer Products

lastminute.com | Hotels.com



**Carolin Christ** SaaS Products

**UBS** everystay





Mahendra Roopa Search & Machine Learnina

DAIMLER @



Dr. Thomas Krauße Performance Marketing

\*wayfair BCG



**Dominik Schwarz** Inbound & SEO

SWOO DOO KAYAK



Dr. Benedikt von Wissel M&A, Legal

home





**Charlotte Hartmann** Partnerships |





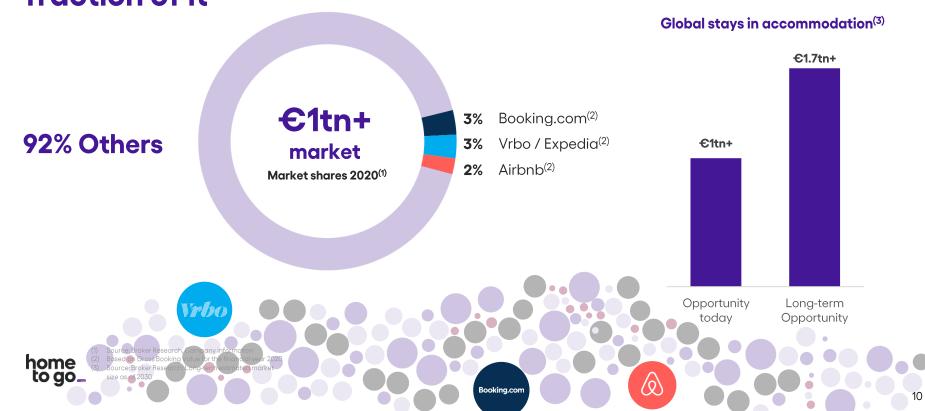
Headcount HomeToGo Group incl. dedicated teams of tech service provider NFQ, please refer to the Glossary for more details

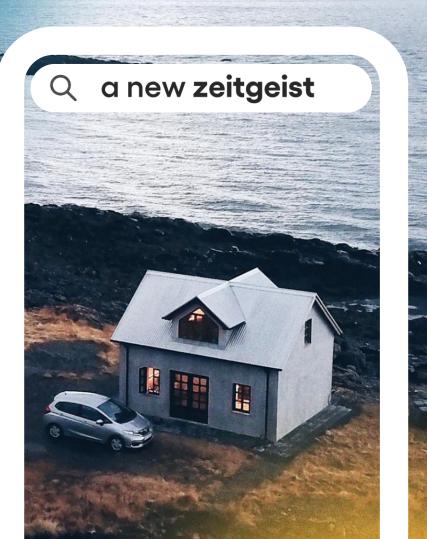
## Key investment highlights

- 1 Huge, highly fragmented, non-transparent market that is underserved and growing
- 2 Powerful and growing brand complemented by proven marketing playbook
- Largest and most comprehensive supply of alternative accommodations fueled by direct and modular technology solutions for supply Partners at every stage
- 4 Superior onsite booking experience underpinned by data driven technology platform
- Modular SaaS solutions for Partners, facilitating everyone in the alternative accommodation ecosystem to be more successful
- Resilient model with attractive financial profile: growth at scale, strong unit economics, and long runways for future growth



The market for accommodation is highly fragmented – even the large online travel agencies (OTAs) cover only a fraction of it





# Alternative accommodation – a structural trend only further accelerated by Covid-19

Safety is a new dealbreaker

Own home wins over crowded hotel

Boom in (sustainable) domestic travel

as countries encourage citizens to holiday at home – the home turf of vacation rentals

"Workation"

Home office can be anywhere

"Consumer demand for alternative accommodations", Fogel said, "that doesn't go back."

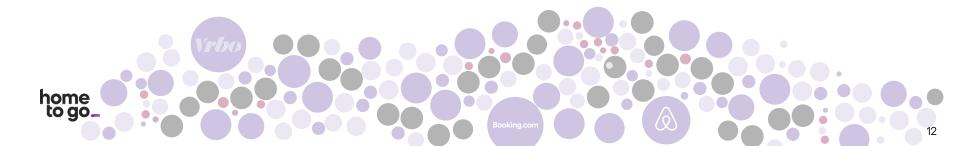
Glenn Fogel, CEO Booking.com, Skift, March 2021

### Alternative accommodation with 100k+ different websites



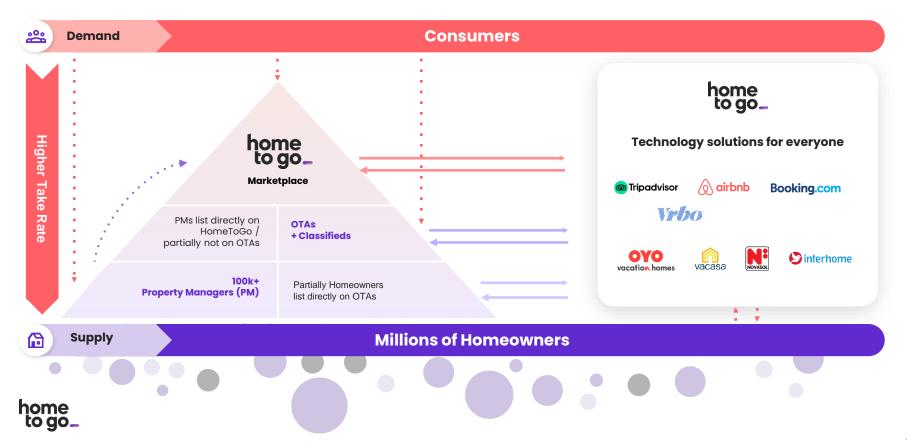
A pain for Consumers to find the right place to stay

A pain for Suppliers lacking standards, technology and data





## How the market is organized



### HomeToGo is enabling the market with technology by building its operating system



Launched 2015

Launched 2017

Launched 2020

= achieved

& further improving

= started

M&A strategy supports quick roll-out: acquire synergistic businesses in line with our strategy which we can integrate in our tech-stack, generating synergy effects as part of our flywheel

### We continue to solve the key pain points of the market



#### **Solving for Consumers**

Overview & easy comparison most comprehensive inventory<sup>(1)</sup> in one place

**Trust**book safely and quickly

#### **Solving for Suppliers**

Qualified demand largely on commission for confirmed bookings

#### Supply, technology & data

get quality supply leads enhance, manage & utilize supply better get data insights, e.g. for pricing

# Fueling the scalable flywheel with network effects by building the tech enabler for the whole alternative accommodation ecosystem

#### More demand = more data

to optimize product, machine learning, yield management etc.

#### **Demand**

Higher retention & CLVs drive profitable demand creation for consumer marketplace



Technology platform

#### **Better leveraged data**

drives higher conversion = more qualified demand for supply Partners

#### Supply

Increased rentability from qualified demand combined with tech solutions drives trust and enhances tech adoption

#### **Subscription & service revenues**

add to overall contribution to invest further into demand creation

#### SaaS solutions

support all types of Partners leveraging the scaled demand marketplace technology and data to be cross sold, e.g., for yield management

### We are growing non-stop, even throughout Covid-19



<sup>(1)</sup> Weighted average Gross Booking Value growth of online travel companies Airbnb (CY 2020), Booking Holdings (CY 2020), MakeMyTrip (FY ended March 2021), Trainline (FY ended February 2021), Trip.com (CY2020) and Expedia (CY 2020); CNYUSD exchange rate of 6.3812 and GBPUSD exchange rate of 0.7059 as of \*June 2020).

## **Marketing Overview**

## The HomeToGo flywheel: Removing friction for the demand side creates trust and strong growth, fueling our marketplace



**Trust**Book safely and quickly

## **Section Summary - Marketing**

#### We are maximizing revenues while lowering marketing investments per booking

**Brand** 

SEO & PR

**Paid Search** 

CRM & App

home to go\_ **Bloomberg Skift** 

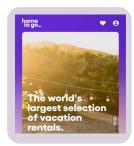
Handelsblatt

Google



Yandex

**Bing** ads



increase brand awareness and strengthen image increase share of organic traffic and strengthen thoughtleadership capture more demand with increasing efficiencies drive repurchase and reduce marketing spend per booking





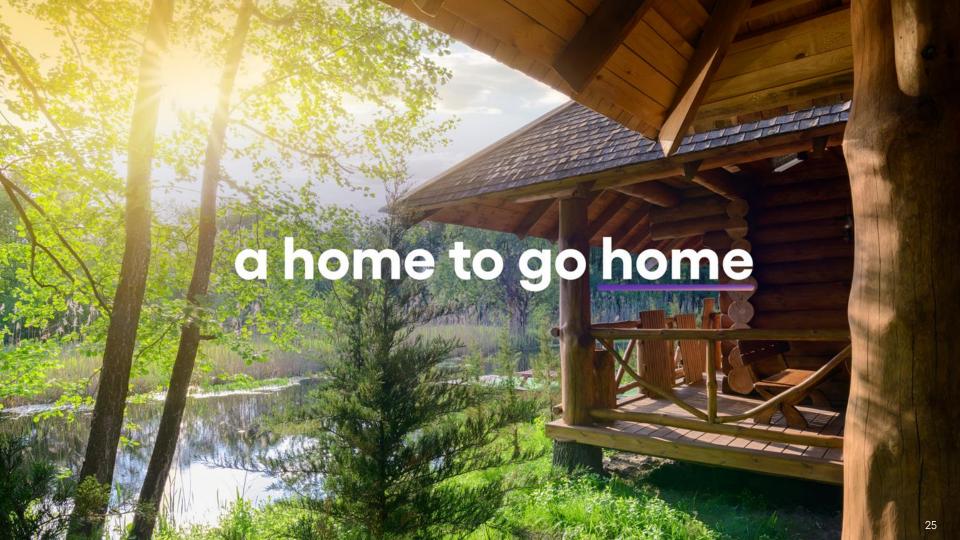
## Rebranding HomeToGo – what's behind it?











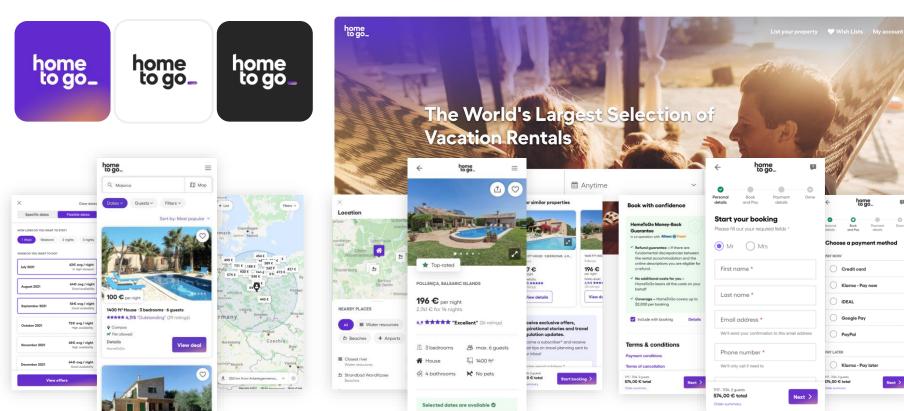




## twilight purple

home to go\_

## Our rebranding has received broad positive feedback





## We launched a 360° brand campaign including TV and outof-home coverage over the summer to create a big buzz leveraging our rebranding





### Consumers trust us...

home to go\_

**68**Net Promoter

Score<sup>(1)</sup>

For HomeToGo US onsite bookers as of May 2021

Customer reviews<sup>(2)</sup>

4.7

\* \* \* \* \*

REVIEWS.io

App store ratings<sup>(3)</sup>





4.8

4.1





"They provided a service which I was unable to obtain elsewhere on the Internet."

"I looked at Vrbo, Airbnb, booking.com,
TripAdvisor etc. I got the best deal in the keys! I
saved 70%. Absolutely unheard of!
I'm excited to spend my savings locally.
So glad I found this site. I will forever find my
vacation rentals here."

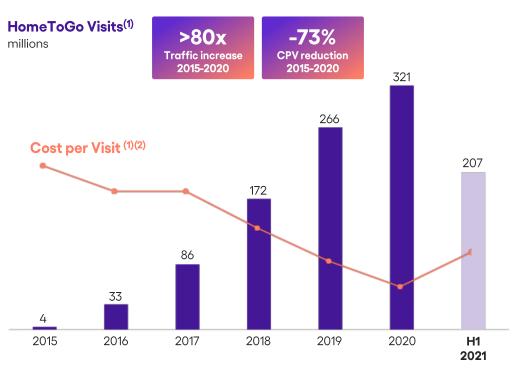
Trustpilot





- (1) Net Promoter Score measured by Zenloop
- (2) As of 1st June 2021, for hometogo.de
- As of 1st June 2021

## ...which leads to increasing demand while decreasing costs...



#### **Success factors**

Excellent team with very strong digital Marketing experience

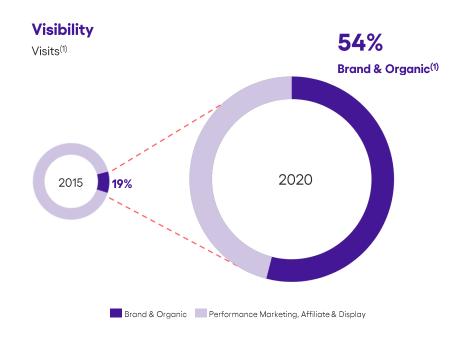
Extensive automation of all Marketing activities

Consequent ROI based steering of all Marketing channels



- Data includes all Visits for HomeToGo excl. Agriturismo and Escapada Rura
   Cost as a Visit la seed as Adapted and TV and established as a seed.
- (2) Cost per Visit based on Ad spend excl. TV marketing spend

# ...which is reflected in our success in scaling Brand & Organic traffic sources...

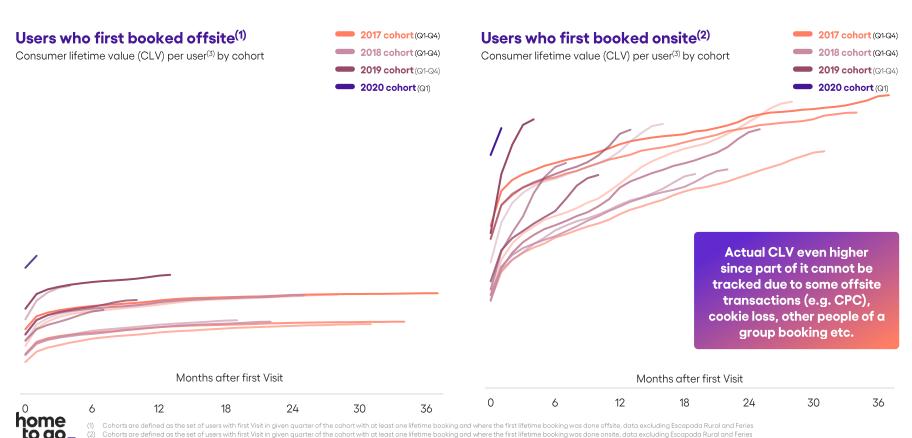




Serving travelers in 23 countries with global supply

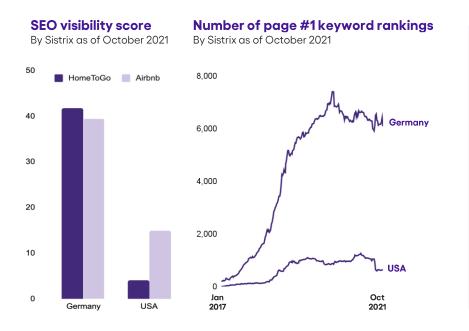


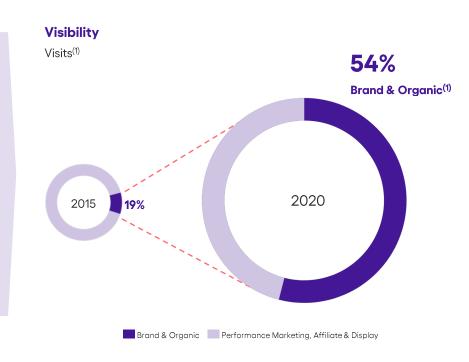
### ...and leads to increasing customer lifetime values



CLV defines all kind of revenues (before cancellations) of users in the cohort since the first Visit on a per user level; sessions on multiple devices are stitched as soon as a known user is identified, e.g. via login or email click

## Success in building a strong SEO profile has been one of the major drivers behind our increase of Brand & Organic...



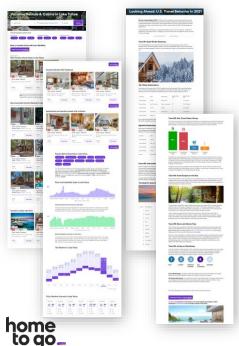




## ...driven by our unique and awarded in-house approach resulting in strong PR coverage and media relationships

#### 150,000+ Content Sites

Unique content marketing approach



#### 16.000+ Publications

In web, print, TV & radio leading to 7,500+ links



#### 13 Awards & Nominations

For innovation, performance and excellence



Awarded **Best In- House SEO Team** of The Year two years in a row!

#### EUROPEAN CONTENT AWARDS

Finalist 2020 "Best Use of Data"

#### The Drum Awards Search

Winner 2018 + Finalist 2021 "**Team of the Year**"

Finalist 2021

"Best Travel +

Tourism Campaign"



Winner 2019/ Finalist 2020 **"Best In-house Team of the Year"** 

# We continue to invest in SEO content and performance improvements while strengthening our brand awareness via PR storytelling

1

We further identify, unlock and optimize organic inventory...

...to better leverage long-tail demand potential

We scale PR and earned media coverage in consumer and corporate media...

...to further position HomeToGo as a travel industry thought leader

ੋੜ

We further invest into our data, testing and automation capabilities...

...to optimize landing experiences at scale and capitalize on largest opportunities

- Launch additional landing page segments for top-of-funnel users
- Improve destination and landing page coverage
- Tap into additional non-search traffic opportunities
- Executive profiling and strong news pipeline of growth initiatives
- Data-led, inspirational link-building consumer campaigns
- B2B brand building campaigns tied to technology solutions
- Solidify competitive intelligence and Google search data insights
- Scale SEO optimization by introducing actionable dashboards
- Introduce qualitative and quantitative KPIs for asset production



# Our highly efficient performance marketing at scale capturing maximum demand while focusing on ROI



#### **Key facts**

Paid search<sup>(1)</sup> efficiently capturing high intent demand

Extensive automation of SEM/SEA campaigns

Leveraging one automation platform for different channels



- Paid Search includes SEM\_SEA\_Display\_and Paid Social
- (2) Data includes all Visits for HomeToGo group excl. Agriturismo and Escapada Rura
- (3) Cost per Visit based on Ad spend excl. TV marketing spend

# The backbone for efficiently scaling our marketing efforts across markets and multiple brands is our tailor-made campaign builder

- Our campaign builder allows to setup and manage a very large set of campaigns
- We target and grab search demand by using millions of keyword combinations and link it to >100k relevant landing pages
- We are extending the usage for other paid marketing channels beyond Paid Search





# Our focus in performance marketing is on both advancing successful strategy for high intent users as well as scaling acquisition of lower intent users

1

We further improve our ROI based bidding and steering...

...to better monetize demand at target efficiency

2

We keep improving our campaign automation capabilities ...

...to allow for efficient execution and testing at scale

3

We invest into scaling the acquisition of low intent users...

...to grow users for our world class CRM program

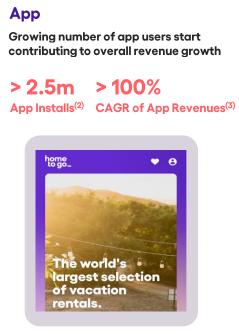
- Test various success metrics for smart biddina
- Improve user stitching across touchpoints
- Optimize and validate revenue attribution
- Further unify campaign structure
- Add new features (e.g. image extension)
- Improve steering and monitoring
- Test SEM lead acquisition for low intent searches
- Improve ad quality (creatives and feed testing)
- Adjust and test landing pages and experience

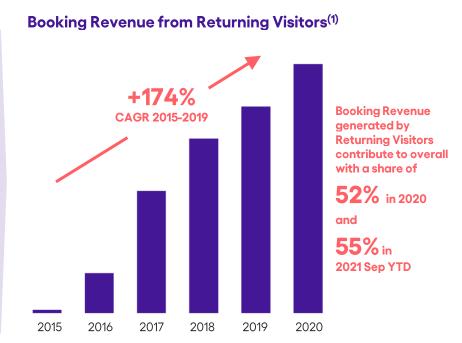


# Building an engaging CRM program as well as scaling our App platform have been major drivers behind our success in scaling our business from returning visitors

### **CRM** Number of people signing up for HomeToGo is accelerating 21.9m User accounts(1) HomeToGo Group user accounts as of September' 21: 25.4m Jan 2015 2021

home





(1) Data excl. Agriturismo and Escapada F

- (1) User accounts excluding Agriturismo and Escapada Rural
- 2) Cumulative App Installs (neglecting uninstalls and reinstalls) since 2017 until end of Q3/2021 tracked via Adjust
- (3) App Revenue defined as all Booking Revenues placed within the app, LTM revenues July 2018 to July 2021

### Our users are asking for more inspiration

### Especially our App users are higher in the purchase funnel

- → They take significantly longer to book than web users but are to an even higher factor more engaged in terms of sessions
- More than half of the users downloaded the app to get help with ideas for a trip

### We are continuously building and improving recommendation algorithms for inspiring content

- → Build inspirational content for different types of holidays as well as destination content
- Leverage recommendation and personalization to show the most relevant content for each user







Skiing in Bavaria







Skiing in Bavaria

FAMILY-PRIENDLY ACTIVITIES

Germany has several affordable, worldclass ski resorts that make it an ideal skiing holiday destination for families and groups. Whether you long for adrenaline-pumping Olympic-level skiing or just want to wander gently through the snow, German ski resorts offer excellent slopes and a great

#### **Destinations**



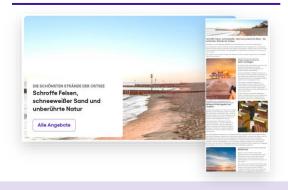


# Examples for inspirational content: prioritize different types of content to attract and engage higher funnel audiences

1 Automatically created selections of offers



2 Curated destination content in travel blog style



3 Promotional offers with attractive pricing



Increase user engagement and push more users down the funnel

home to go.

# Major goal of our CRM & App roadmap: Drive repurchase to increase loyalty & decrease cost per booking by improving recommendations and push notifications

1

We focus on increasing repurchase...

...to increase loyalty & reduce marketing spend per booking

- Launch optimized reactivation campaign
- Create and optimize post booking journey
- Acquire user with high long-term value

2

We launch new and optimize existing push notifications...

...to increase interactive communications

Launch in app-messaging campaigns

- Launch web push campaigns
- Build interactive user journeys based on pushes

3

We improve scope and quality of recommendations...

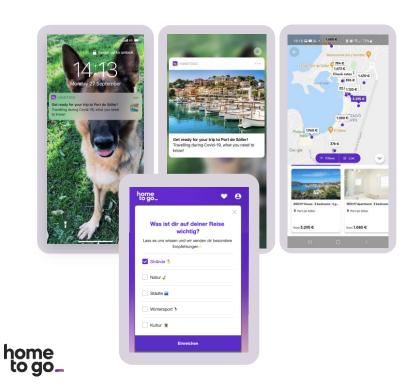
...to increase engagement and conversion

- Optimize offer recommendations to increase conversion
- Build recommendations for inspirational content
- Target users with a mix of offers and inspirational content

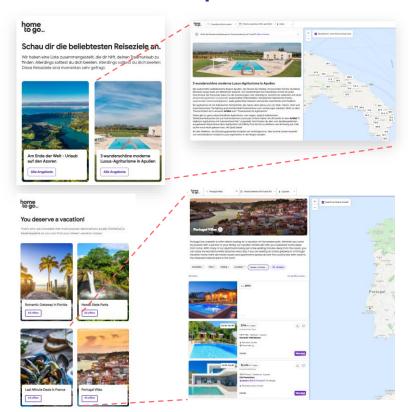


### Inspiring user with content to engage with our offers

### > 4m push notifications per month



### >25m emails sent per month



# Marketing Section Q&A

## **Partner & Supply Overview**

## Our conversion-optimized demand makes our expanding supplier base more successful and stickier, fueling the flywheel even further



### Supply, technology & data

Get quality supply leads
Enhance, manage & utilize supply better
Get data insights, e.g. for pricing

### **Section Summary – Partner and Supply**

### We increase, diversify and strongly monetize our portfolio of suppliers

Business Development

**Onsite** 

**Distribution** 

Technology Solutions









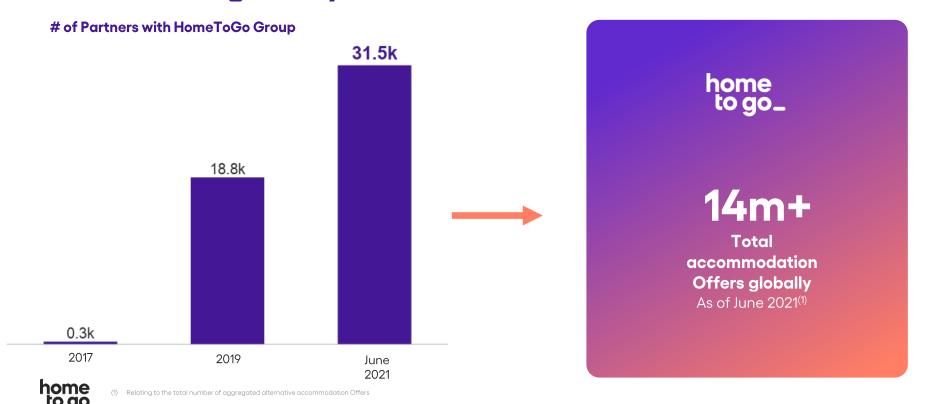
experienced and well-connected team in Europe and the U.S.

home to go\_ superior solution for our partners and us attractive channel to distribute

SaaS solutions for partners and connections for homeowners

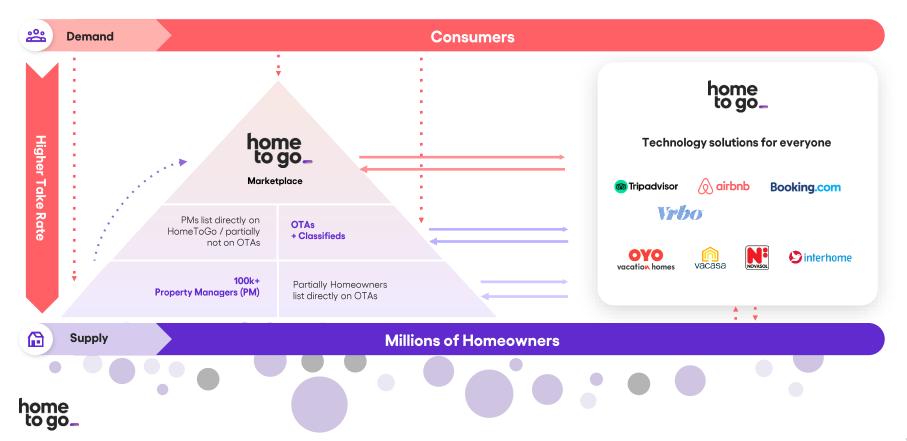


# We have the most comprehensive supply from more than 31k Partners globally





### How the market is organized



### HomeToGo provides the best solution for every supplier type

#### **Online Travel Agencies (OTA)**





**Providing higher quality traffic** for the OTAs than traditional sources, thereby converting bookings more effectively



**Incentives are aligned** as most of OTAs only pay a commission for confirmed bookings (win - win)



**Provides additional supply and data** for OTAs as HomeToGo offers SaaS tools for supply partners to list on multiple OTA sites with better synced and up-to-date data.

#### **Property Managers**





Access to domestic and international travelers beyond own marketing and retention activities

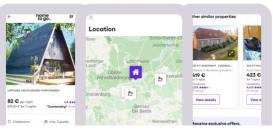


**Benefit from features and infrastructure** such as payment, image beautification or customer service teams



**Further diversification of distribution decreases risk** and dependability

#### Homeowners





**Create one listing** that automatically becomes live on multiple rental platforms **saving time and increasing the chance of filling vacancies** 



**Option for instant booking** that will update availabilities across the different rental platforms

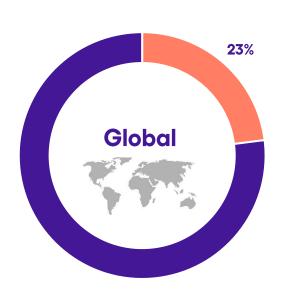


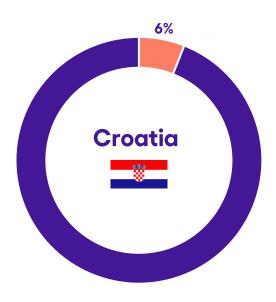
Data and Market insights like dynamic pricing in the future



# Well distributed sources of vacation rentals lead to low uniqueness at large partners

### Share of unique inventory of our three largest Partners<sup>(1)</sup>

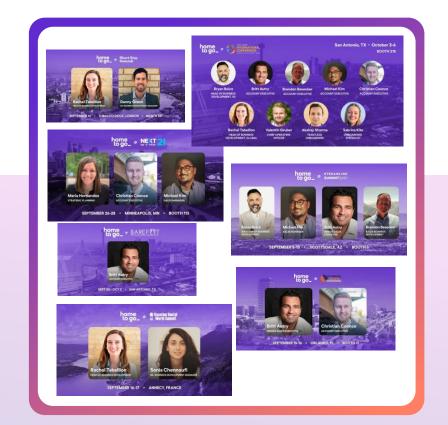






# An experienced and well-connected team to acquire new partnerships in Europe and the U.S.

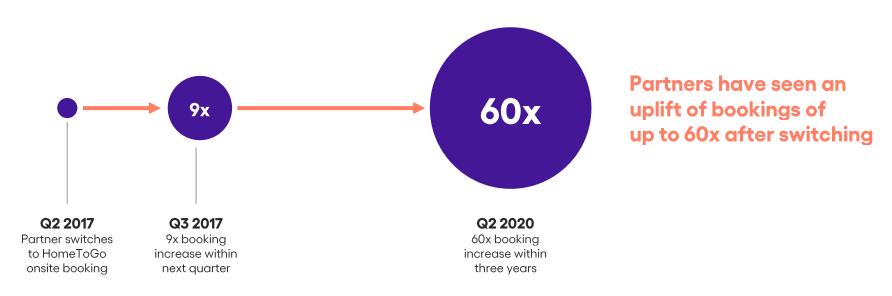




## We can make a difference for 90+% of our Partners

## A case study

#### Number of bookings received by Partner<sup>(1)</sup>

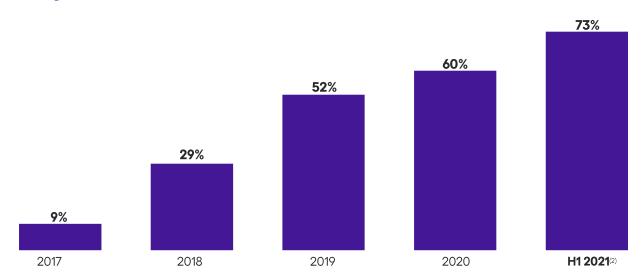




# Rapidly increasing Booking Revenues from bookings onsite are a catalyst for the supply side of our marketplace as suppliers strongly benefit from higher conversion rates

#### Share of Booking Revenues generated onsite(1)

**DACH Region** 



Europe onsite Booking Revenues<sup>(3)</sup> **H1/21 56**%

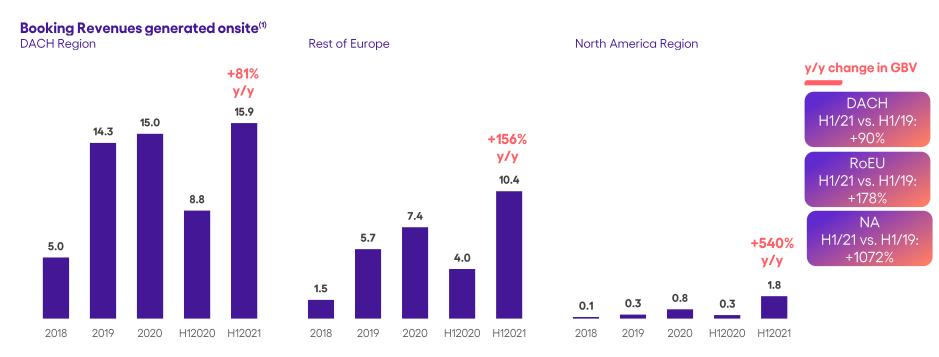
Global onsite
Booking Revenues<sup>(3)</sup> **H1/21 39%** 



<sup>(1)</sup> HomeToGo Booking Revenues for Region DACH

H1 2021 DACH Booking Revenues generated onsite divided by total Booking Revenues (incl. all subsidiaries, incl SaaS and subscriptions)
 Home To Go Group Booking Revenues generated onsite divided by total Booking Revenues (incl. all Subsidiaries, incl SaaS and subscriptions)

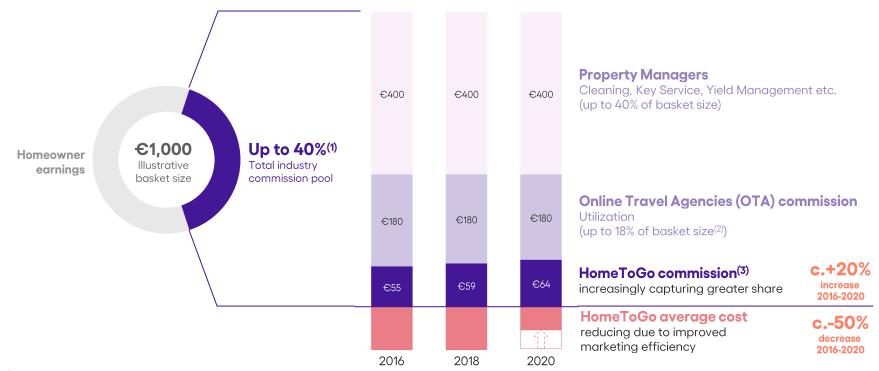
# Onsite is outgrowing in first half-year 2021 the full year 2020 in DACH and other markets confirm the strong growth





Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute for, revenue recognized in accordance with IFRS

# What supply Partners earn in the market and what we earn per booking



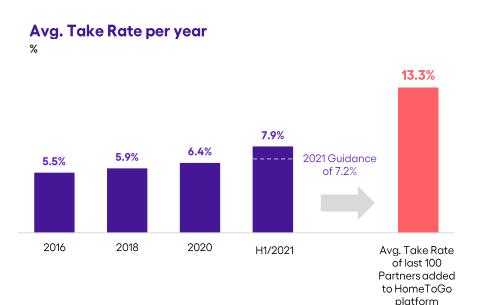


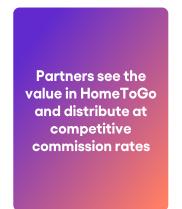
Broader industry commission pool estimated

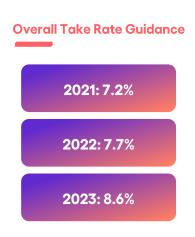
<sup>)</sup> Online Travel Agencies based on filings of public listed online travel companies

<sup>3)</sup> HomeToGo commission on actual Take Rate based on Booking Revenue, Take Rate is defined as Booking Revenue (excl. Hotels) divided by Gross Booking Value excluding Feries, Escapada Rural & Smoobu

# We grow the partner base and the Take Rate towards average OTA levels









## Quality long-tail inventory added













home to go\_

# Partner & Supply Section Q&A

# Product & Technology Overview Consumer Product

## Data informed insights driving innovative consumer products with technology at the core



### Section Summary – Consumer Product & Technology

Building the most engaging and personalized user experience combining data and insights both from supply and demand

**User-centric** 

**Adaptability** 

**Machine learning** 







design, technology and data to optimize userfriendly product highly flexible core technology with fast response to market demand machine learning and infrastructure to make users and partners successful



### Our superior consumer experience offers choice, transparency, highly relevant content and trust & safety when booking

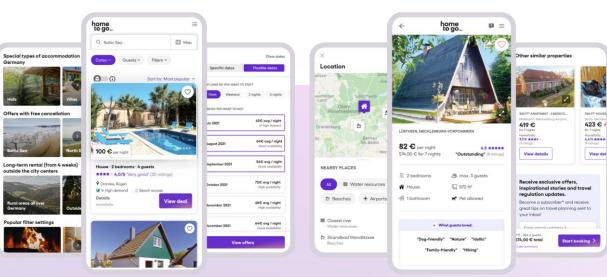
#### **Broad choice**

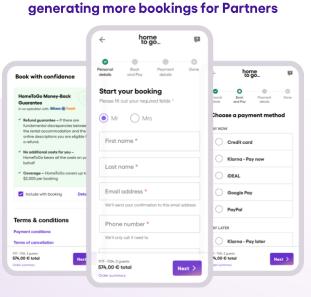
combined with smart tools like flexible search

### **Smart and personalized**

by data and machine learning

## Trusted checkout & payments

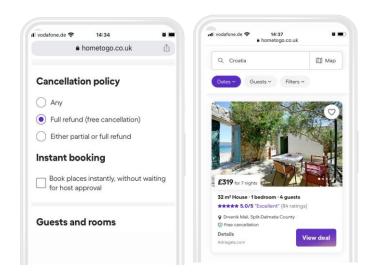




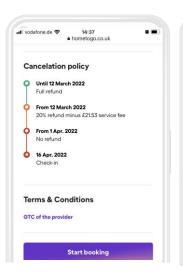
home to go\_

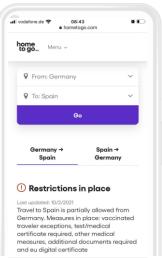
# Consistently adapt our consumer experience based on changing needs driven by the pandemic

The pandemic has resulted in higher uncertainty in the travel planning process requiring strong emphasis on giving users all the **information and flexibility** they need to book with confidence



Offers can be filtered for **free and flexible** cancellation policies, giving consumers control and confidence to book



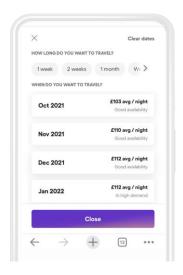


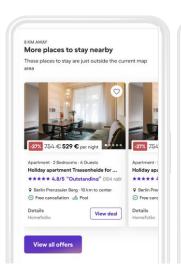
Full transparency on cancellation terms and travel related updates and trip information

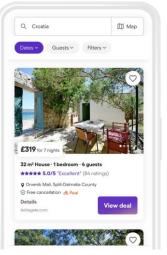


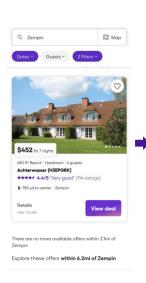
# Increase booking opportunities for our users by leveraging all our supply by not leaving a search unanswered

Pent up travel demand increased pressure on limited supply especially in popular travel destinations Focus on smartly leveraging all our inventory











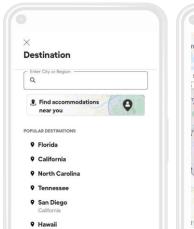
More choice by searching with **flexible travel dates** 

Expanding **alternative search** results, **smart filtering** and **deduplication of our inventory**, increases users choice on relevant booking options

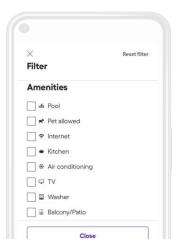


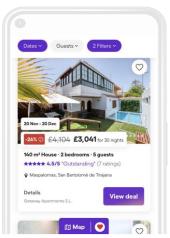
# Enabling staycation and workation use-cases by identifying new travel patterns across the globe

**Playing to our strength**: focus on new travel use cases like remote work and staycation. Vacation Rentals are the perfect accommodation option, providing required amenities, space and more flexibility









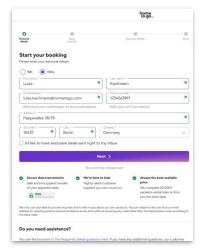
**Radius Search** enables consumers to explore new travel destinations nearby (search by distance / time)

**Workation**: find and book accommodations that provide the comfort of your own home and great deals



# Build trust with our onsite product enabling consumers to pay directly using trusted payment methods

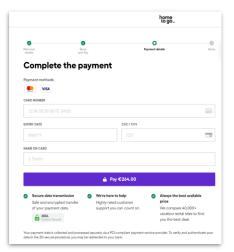
Focus on best in-class booking experience including our own payment solution and post-booking flow to increase touchpoints with our users, increasing retention rates and Customer Lifetime Value



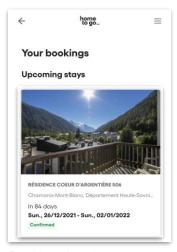
Easy and secure checkout process...



...with localized payment methods...



Adyen drop-in component hosted on HomeToGo



Booking details at your fingertips with our post-booking flow



# We leverage deep inventory knowledge to optimize inventory both for partners and customers

#### **Proprietary Al-based images enhancement**

Image recognition
Deduplication
Image enhancement
Image selection





IMAGE RECOGNITION





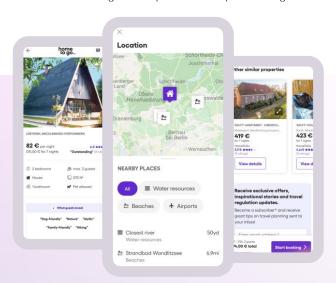


**IMAGE ENHANCEMENT** 

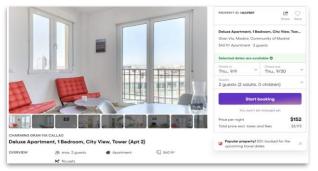
#### home to go\_

#### Analyze, correct and enrich supplied data

Natural language processing (NLP) based content checks Auto-add meta-data like nearby Points of Interest, e.g. Airports Demand forecasting & trend prediction for yield management



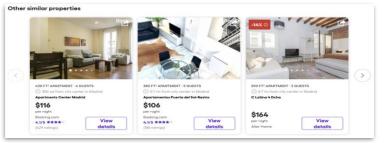
# Building foundation of our recommendation system as a platform to enable various use-cases on personalization



Content-based similar offers detection using neural networks approach

Unlocks additional use-cases going forward both on demand and supply side





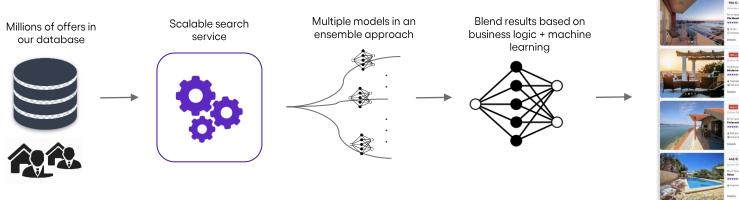




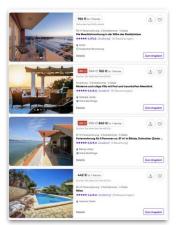




### Scale our core search pipeline to bring flexibility into the overall architecture driving advanced ML use-cases



#### Final search results



Data models and quality

Focus on quality and consistency of data at different stages of the pipeline

New modelling approaches

Research on new features and modelling ways to solve relevancy

ML explainability

Keep reproducibility in the workflow and focus on driving business metrics



## Overall architecture that is scalable, flexible and modular to enable faster iterations on product



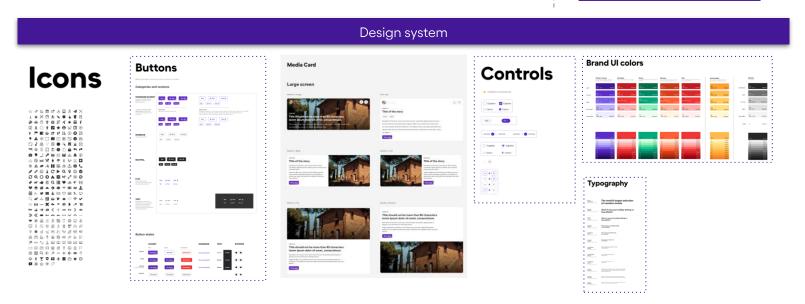






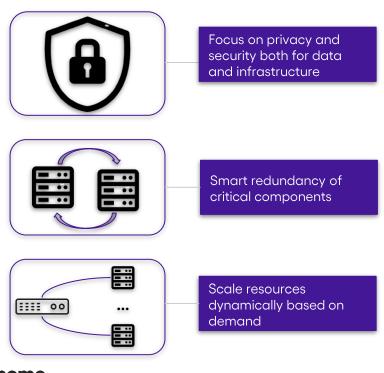


External White-label partners





# Secure, resilient and dynamically scaling cloud based infrastructure as a backbone for our applications















# Engineering culture complementing product to iterate faster and focus on creating user value

Average Daily Source Code Deployments to production excluding offline systems

Website Uptime July-September 2021

A/B Tests running at once on production

28

99.99%

>100

Fast Delivery

Mature engineering team

Focus on Results

Trunk based development

Continuous Integration

1-click deployment & rollback

Feature toggles

Canary Releases

End-to-End Ownership

You build it, you run it

No handoffs, no sign-offs

Automated tests

Advanced Monitoring

Advanced Experimentation Framework

**Automated Reporting** 

Impact focused team goals

Real Time Analytics

Self-service analytics tools



# Product & Technology Overview SaaS

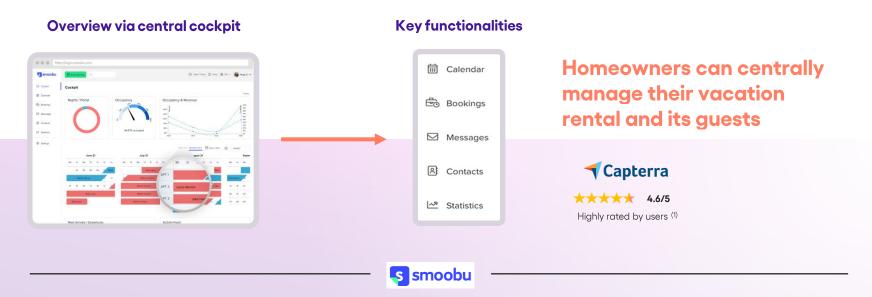
## Adding modular building blocks on the way to the operating system for alternative accomodation



#### **Modular SaaS solutions for Partners**

supporting everyone in the alt. accommodation ecosystem to be more successful

# A shopify-like convenient all-in-one SaaS solution to connect homeowners more easily to our Partners – enabling the whole supply side to be more successful





# Homeowners can distribute via various platforms or receive direct bookings via their website – all synchronised

Synchronise data like prices & availabilities across multiple platforms



Build own mobile-first websites and receive direct bookings at no cost





# Guests and Hosts benefit from an array of tools and features that enhance the overall experience

#### **Guest journey**

Centrally communicate with the guest no matter where they booked





Friction- and contactless online check-in



Broadly equipped digital guest directory

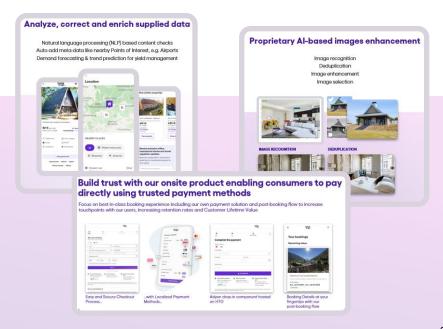


## Leveraging external services via open API as well as the direct connection to HomeToGo's data intelligence & tools

#### Marketplace for additional industry solutions



Possibility to leverage HomeToGo's data and product solutions



# Acquisition of 19% stake in eTourism marketing specialist SECRA











**■ Optimale** Präsentation

Leader in vacation rental management support since its founding in 1999, offering specialized software solutions for owners, agencies and destinations

home to go\_ Based in the Bay of Lübeck, Germany with a team of 37 developers, designers, copywriters, and marketing/communication specialists

# Product & Technology Section Q&A

## **Financial Overview**

## **Section Summary - Finance**

#### Resilient model with attractive financial profile and long runways for future growth

**Financial Model** 

**Historic Performance** 

Impact of de-SPAC

Guidance





LAKESTAR SPAC I



key model drivers

resilient growth and improving profitability

strong balance sheet as basis for profitable growth guidance confirmed



## **Financial highlights**

- Highly resilient business during Covid-19, outperforming travel peers with record Gross Booking Values (GBV) and Booking Revenue<sup>(1)</sup>
- Record onsite Booking Revenues in H1 (+136% vs. 2019 and +116% vs. 2020)
- Long-term growth trend of Take Rate driven by improved economics with all partners and higher share of onsite
- Improving profitability year after year with 2021 impacted by conscious investments into future growth
- Strong balance sheet



Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute for, revenue recognized in accordance with IFRS



Step 2: Booking Revenue<sup>(1)</sup> CPA=

#### Revenue buildup - CPA



#### **Driver/ Comment**

#### Driver: # of bookings & basket size

- # of bookings y/y growth
- Shift to "workation" might structurally increase basket size, accelerating growth beyond conservative inflation assumption

#### Comment:

- GBV CPA accounts for approx 75% of total GBV with the remainder being CPC & Other
- LT target for CPA GBV is >85%

(1 – onsite

share)

**CPA** offsite

Take

rate

(offsite)

**GBV** 

(CPA)

#### **Driver: Take rate**

- Improving mix towards onsite
- Ability to increase commercial terms as a high ROI traffic provider
- Close the take rate gap to major OTAs

#### Comment:

 Onsite share of 43% in H1'21 (% of CPA), with LT target of 80%



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х

onsite

share

**CPA** onsite

Take

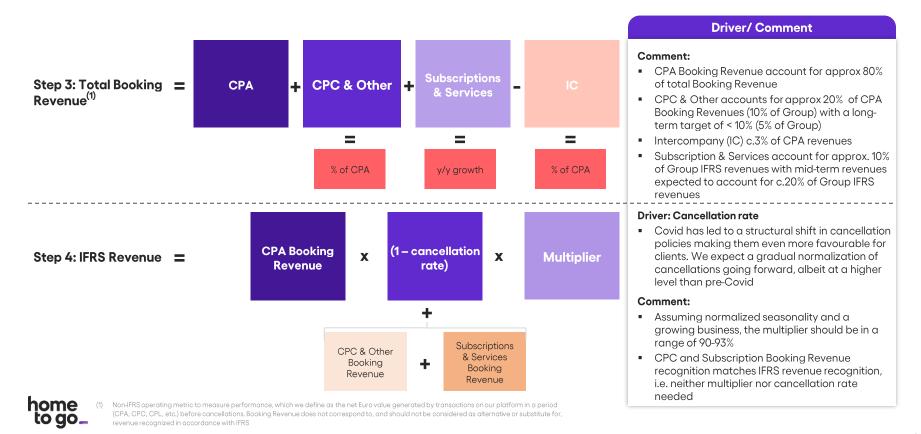
rate

(onsite)

**GBV** 

(CPA)

## Revenue buildup - consolidated



## Cost buildup - consolidated



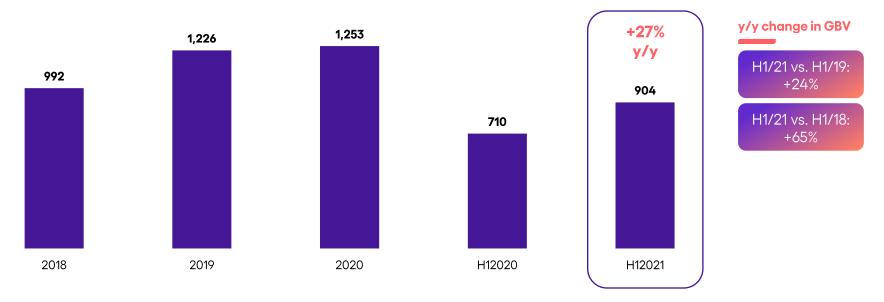


### Record Gross Booking Value despite travel restrictions

Record GBV both in 2020 and in H1/21 despite travel restrictions

#### **Yearly Performance**

€ million

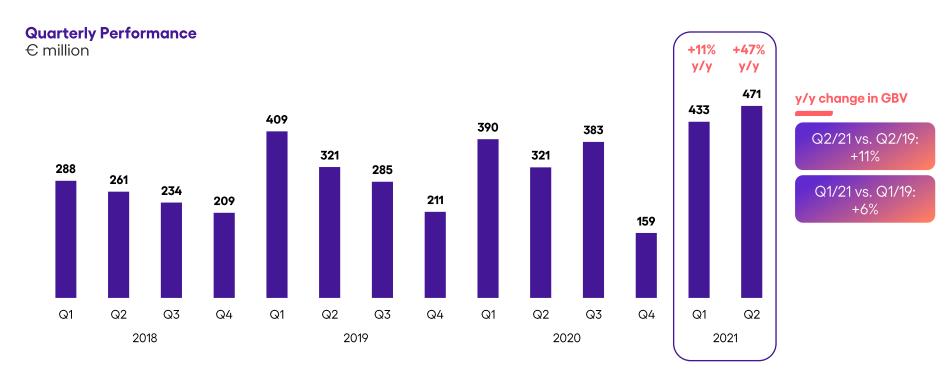






### Continuous growth although Covid impacted seasonality

High resilience of business as consumers will travel whenever they can

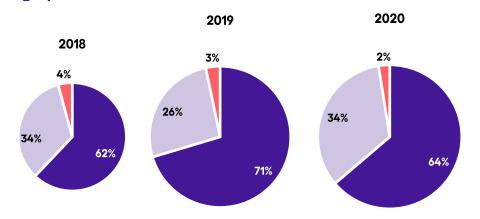


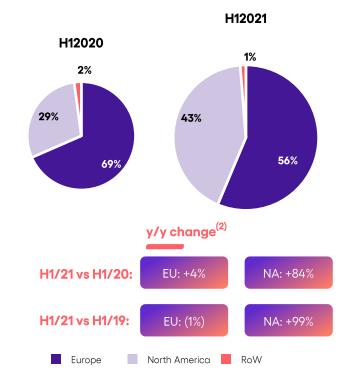


## Importance of North American market is growing

DACH about 50% of Europe

#### Geographical mix<sup>(1)</sup>







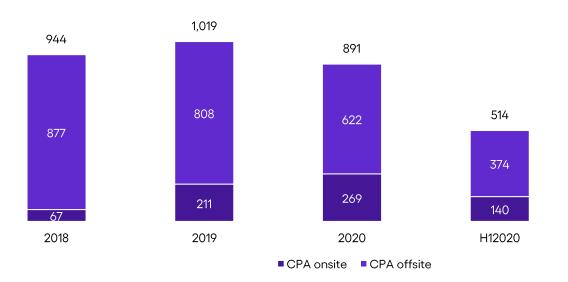


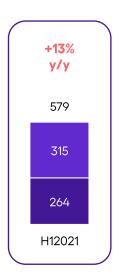


## Strong growth in onsite bookings

Onsite bookings up +88% y/y in H1/21

## # of bookings in thousands





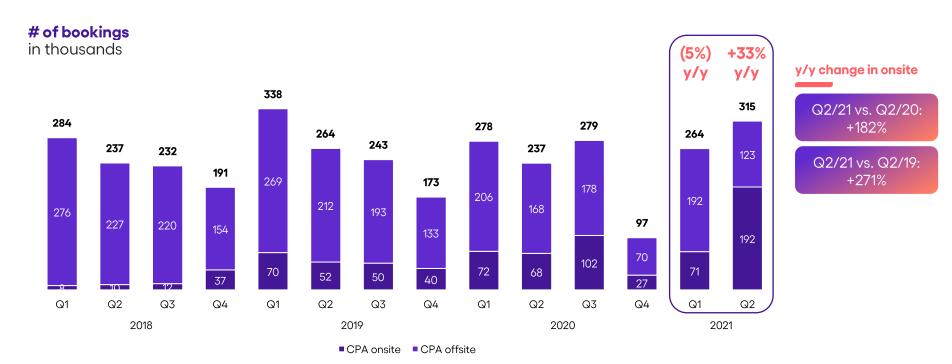






### Growth in onsite bookings accelerates

Onsite booking share over 60% of bookings (+182% y/y in Q2/21)





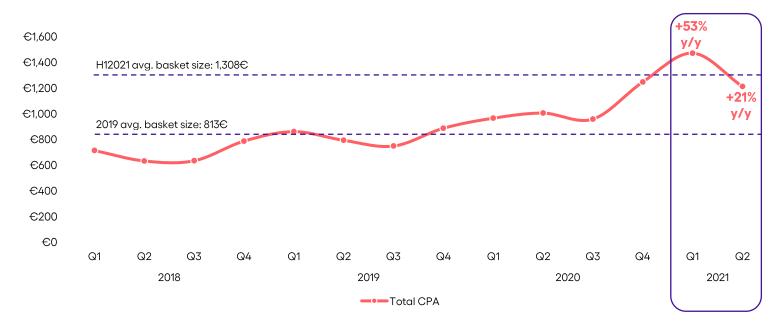


## Stable growth in basket size jumped in 2021

CPA basket size<sup>(1)</sup> increased 21% y/y in Q2/21

#### **Basket size**

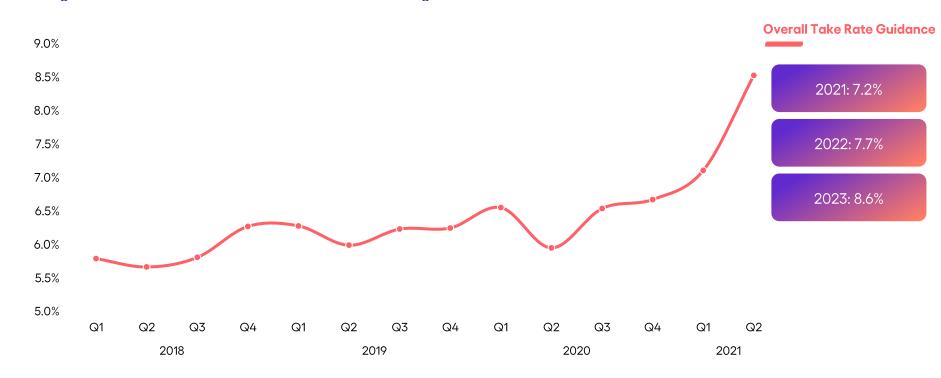
in €





## Continuous growth trend of Take Rate<sup>(1)</sup> despite fluctuations

Strong Take Rate increase in 2021 due to onsite bookings

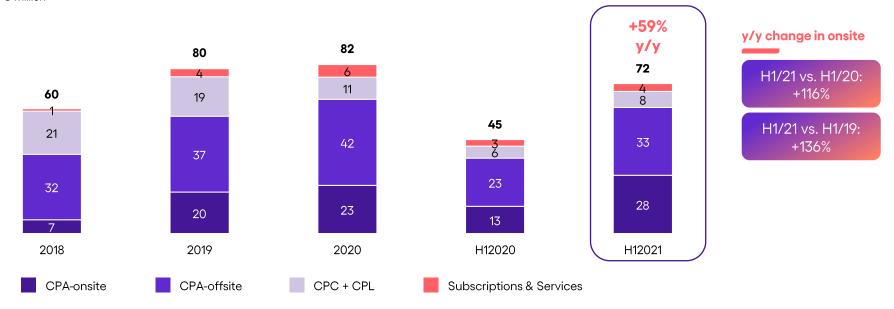




# Booking Revenue<sup>(1)</sup> driven by increasing share of onsite transactions

#### Booking Revenue<sup>(1)</sup> – Annual Performance

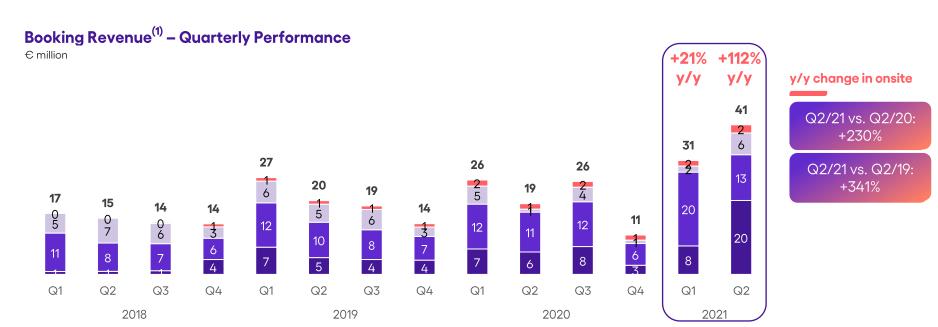
€ million





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## Jump in Q2/2021 Booking Revenue<sup>(1)</sup> driven by investments into onsite



Subscriptions & Services

CPC + CPL

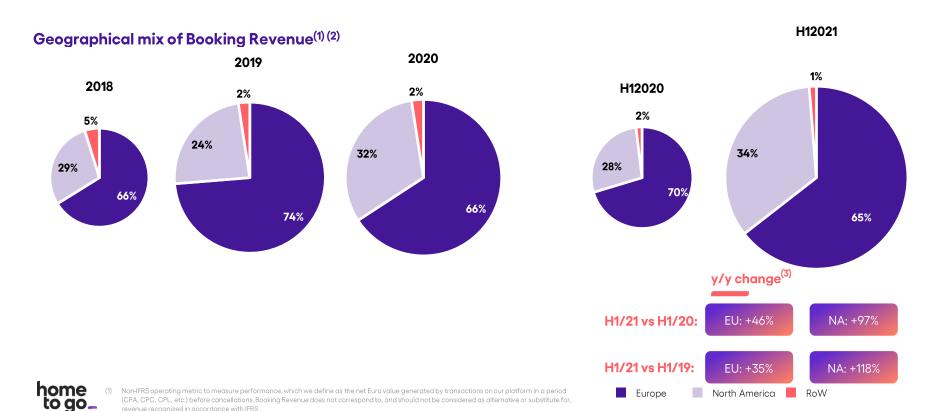


CPA-onsite

CPA-offsite

Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute for, revenue recognized in accordance with IFRS

## North America market share increasing

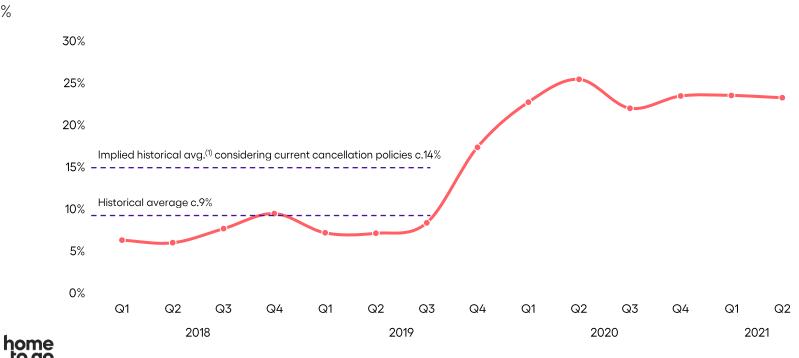


<sup>(2)</sup> Size of bubble represents growth compared to 2018 respectively H12020

<sup>(2)</sup> Size of abunde legislestic significant compared to 20 of respectively nizaza (2) Size of abunde size of a possibility Booking Revenues 999

# Overall cancellation rate stabilizes as industry cancellation policies adapt to the changing travel patterns

#### **Cancellation rate**

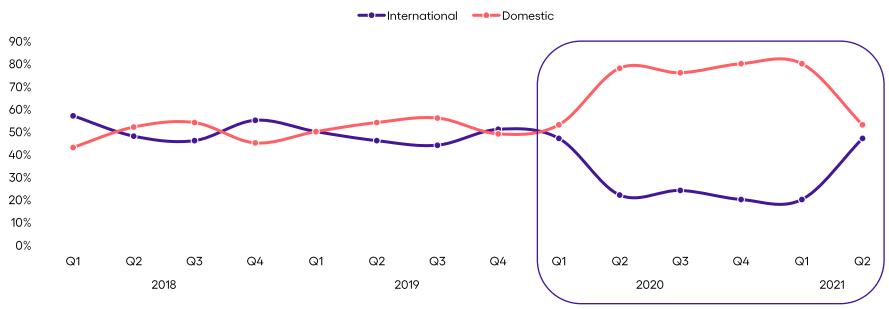


## Share of International bookings back to pre-Covid levels

Return to normal booking behavior in Q2 2021

#### Share of Booking Revenue<sup>(1)</sup> per destination

All markets





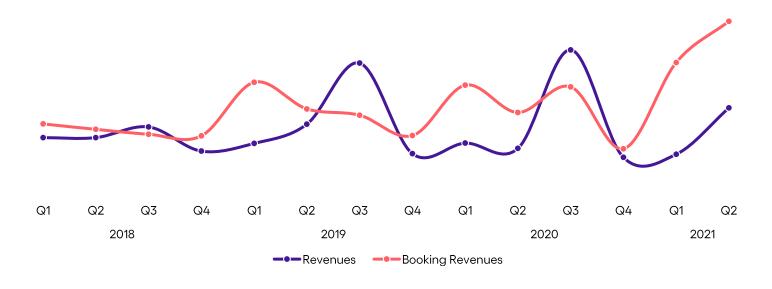
Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute for, revenue recognized in accordance with IFRS

#### **BOOKING REVENUE TO REVENUE BRIDGE**

## Different seasonality in booking generation vs. realization

While 2019 represents a typical season of high Booking Revenue<sup>(1)</sup> at the beginning of the year and high Revenues in summer (main travel season), 2021 showed a significant increase in last-minute bookings

#### Booking Revenue<sup>(1)</sup> and Revenue





## Reconciliation of Booking Revenue<sup>(1)</sup> to Revenue

Reconciliation of Booking Revenue <sup>(1)</sup> € million	For the fiscal year ended December 31			For the six months ended June 30	
	2018	2019	2020	2020	2021
	(unaudited) (in € million)			(unaudited) (in € million)	
Booking Revenue <sup>(1)</sup>	60	80	82	45	72
Cancellations <sup>(2)</sup>	(4)	(7)	(19)	(10)	(16)
Bookings with check-in in different reporting period <sup>(3)</sup>	(5)	(3)	3	(12)	(26)
Revenue	51 <sup>(4)</sup>	70 <sup>(4)</sup>	66 <sup>(4)</sup>	23	30



<sup>(1)</sup> Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute for, revenue recognized in accordance with IFPS.

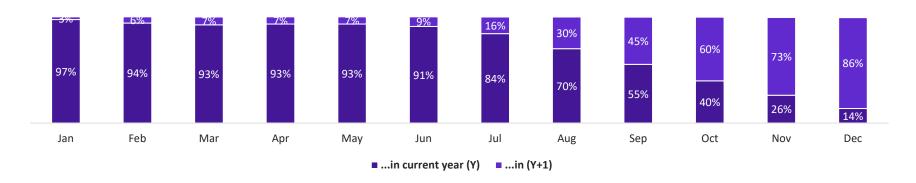
For conversions with realisation in future, cancellations are estimated based on historical and live data insights

<sup>(3)</sup> Sum of conversions with realisation period after conversion period (-) and conversions to be realised from previous conversion periods (+)

Audited

## Conversion of annual Booking Revenue<sup>(1)</sup> to Revenue

#### Percent of Booking Revenue<sup>(1)</sup> recognized as Revenue<sup>(2)</sup>



- CPA Booking revenues are recognized as Revenues only after check-in (i.e. following service provision)
- CPC and Subscription Booking Revenue<sup>(1)</sup> recognition matches Revenue recognition
- On a full year basis, CPA Revenues equal approx. 90-93% of CPA Booking Revenues after cancellations assuming normalized seasonality and a growing revenue
- The 90-93% multiplier is an annual number and should not be applied on a quarterly basis as this can result in distorted seasonality



<sup>(1)</sup> Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute for, revenue recognized in accordance with IFRS

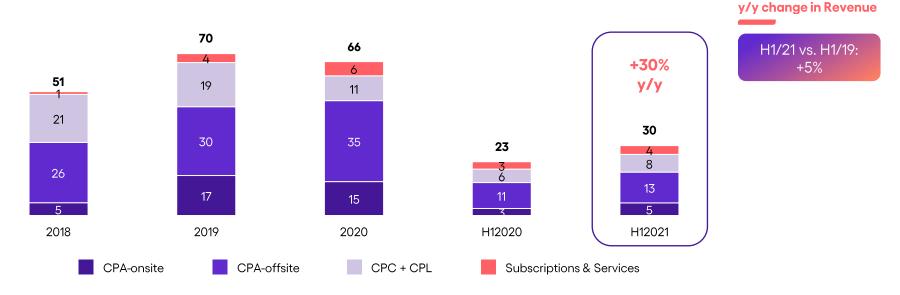
(2) Based on 2019 as most recent representative year for normal booking behavior



## Return to Revenue growth trend in 2021

#### Revenue<sup>(1)</sup> – Annual Performance

€ million





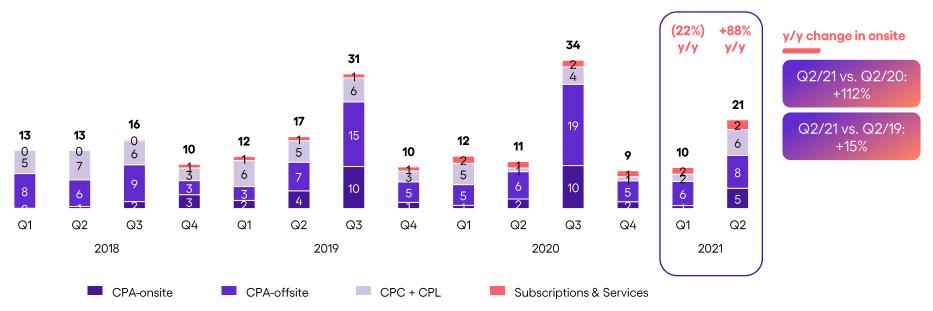
CPA Revenue recognized on check-in date; due to rounding of numbers, charts do not always sum up to to



## H2 Revenue in general higher than H1 Revenue

#### Revenue<sup>(1)</sup> – Quarterly Performance

€ million



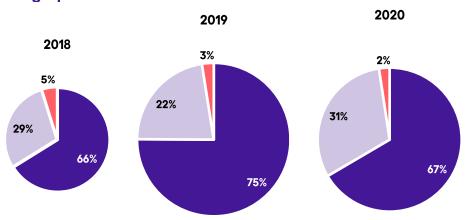


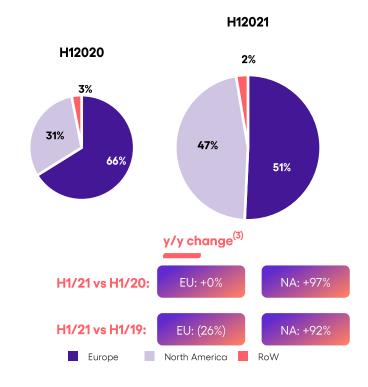
1) CPA Revenue recognized on check-in date; due to rounding of numbers, charts do not always sum up to to



## High share of North America in H12021 due to lack of travel restrictions in USA

#### Geographical mix of Revenue<sup>(1)(2)</sup>





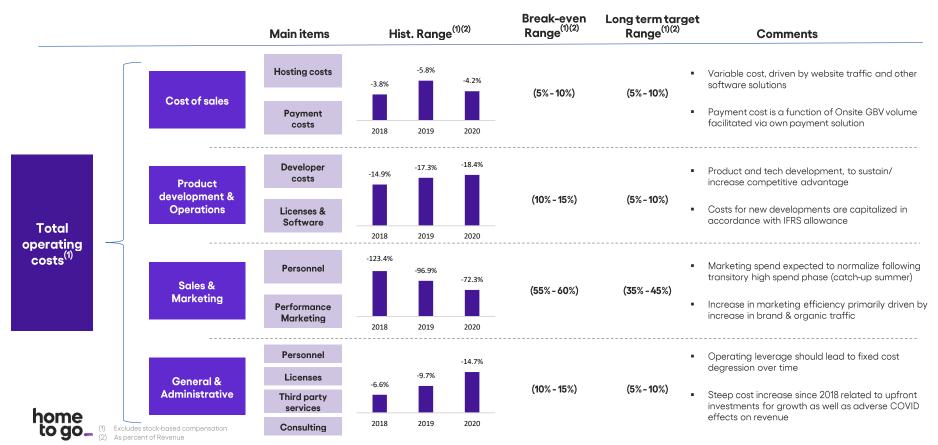


 <sup>(1)</sup> CPA revenues recognized on check-in date; due to rounding of numbers, charts do not always sum up to total
 (2) Size of bubble represents growth compared to 2018 respectively H12020

<sup>(3)</sup> Growth rates are based on absolute Revenue



### Operating costs buildup – consolidated





### **General and Administrative**

#### Historical HomeToGo IFRS expenses(1)

€ thousand

	H1/2020	H1/2021
General and Administrative	23,055	30,032
Personnel-related expenses	2,041	2,205
Depreciation and amortization	115	201
Consulting expenses	159	2,602
License expenses	105	161
Expenses for third-party-services	573	733
Share-based compensation	1,982	7,584
Other	578	1,735
thereof one-off items	-	2,884

thereof one-off items -	2,884
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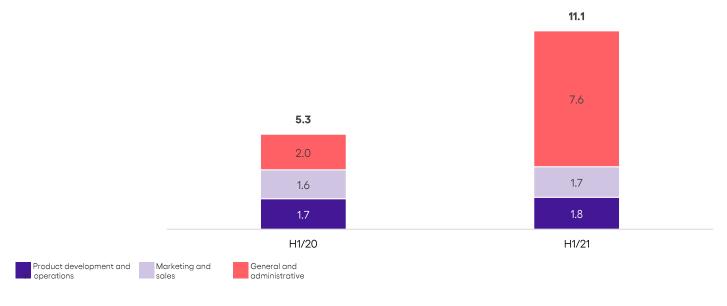
#### Outlook

- One-off items in H1/21 result mainly from expenses that incurred related to the SPAC IPO
- Additional recurring G&A expenses are expected as a result of operating as a public company
- Overall, we expect our G&A expenses will vary from period to period as a percentage of revenue for the foreseeable future
- We expect it will decline as a percentage of revenue to a long-term target of 5%

## **Share-based compensation**

Not included in adjusted EBITDA

Impact of VSOP on P&L<sup>(1)</sup> € million

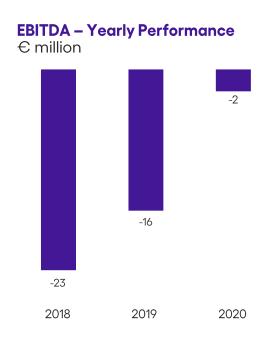


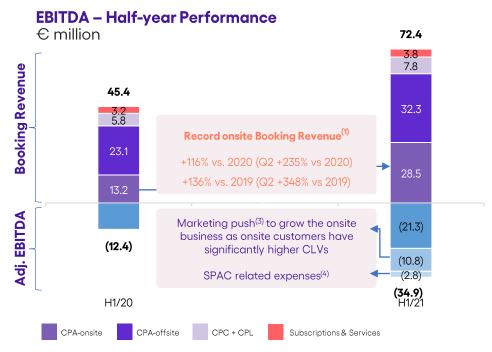




### Higher investments into onsite already paid off

Majority of higher Booking Revenue<sup>(1)</sup> to be recognized in H2 (2020: H1 Adj EBITDA<sup>(2)</sup>  $\in$  (12.4) million, FY  $\in$  (2.5) million)







<sup>(1)</sup> Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute for, revenue recognized in accordance with IFRS

<sup>(2)</sup> Adjusted for expenses for share-based payments

<sup>(3)</sup> Incl. Brand Marketing

<sup>(4)</sup> IFRS conversion, 2018-2020 IFRS audit, prospectus etc.

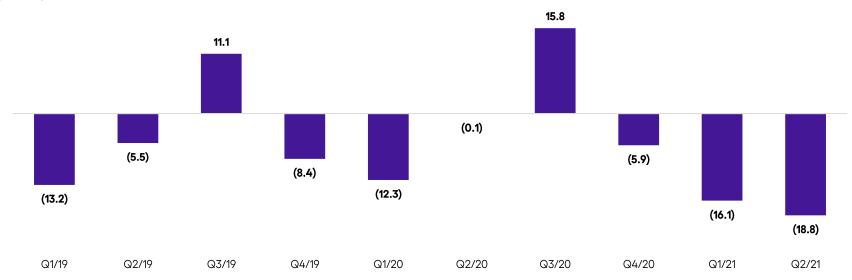


## Q3 with highest profitability

Rebound in third quarter due to seasonality patterns of Revenue recognition

#### Adjusted EBITDA<sup>(1)(2)</sup>

€ million

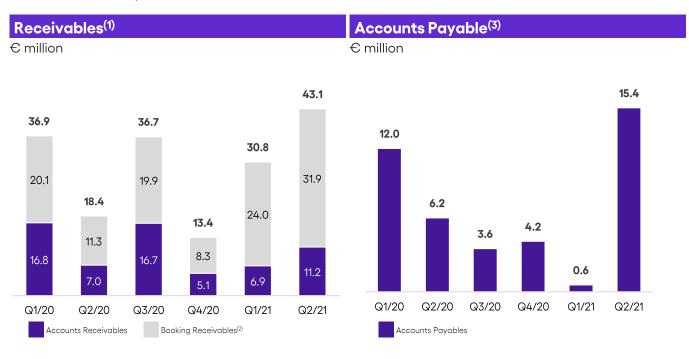




(1) Adjusted for expenses for share-based compensation (2) Unaudited

## **Seasonality of working capital**

Marketing spend during first half of the year while cash inflows from Revenue during second half of the year



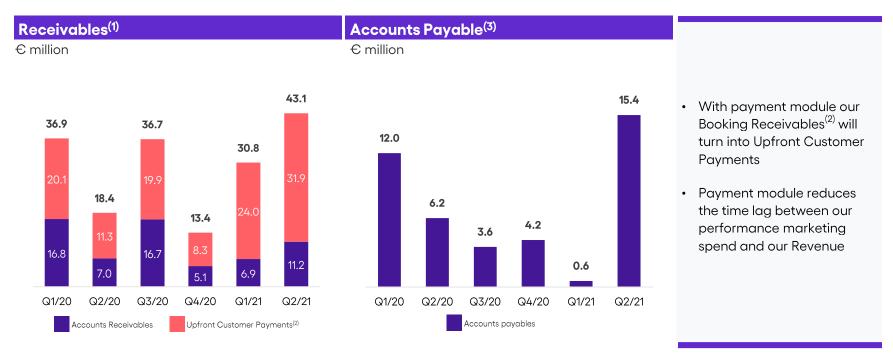
- In the current business model, our operating cash flow varies seasonally with a slight delay in Revenue and is significantly affected by the timing of our performance marketing spend
- Since Q2/20 our partners pay CPA commissions mainly after check-in or check-out, thus, our Revenues and receivables are highest Q3 while operating cash flow is highest in Q4
- Until Q1/20 our partners were paying CPA commission mainly after booking date



- (1) Trade and other receivables (current)
- (2) Future receivables from Booking Revenue (adjusted for estimated cancellations) which have not been recognized as Revenue due to check-in in the future
- (3) Trade and other payables (current)

## Illustrative working capital with payment module

Significant positive impact on working capital by bringing forward payment date for CPA commissions for onsite bookings





<sup>(1)</sup> Trade and other receivables (current)

(3) Trade and other payables (current)

<sup>(2)</sup> Equal to the future receivables from Booking Revenues (adjusted for estimated cancellations) which have not been recognized as revenue due to check-in the future

# Impact of Business Combination on selected financial information

Principal drivers of the transaction adjustments on the Statement of Financial Position<sup>(1)</sup>

In € millions	As of June 30, 2021			As of June 30, 2021
	HomeToGo (Historical)	Transaction Adjustments	Notes	Post Transaction Adjustments
Assets				
Total non-current assets	81	-		81
Total current assets	79	181	(a) (b) (c) (d)	260
Total Assets	160	181		341
Liabilities				
Non-current liabilities	154	(125)	(e)	29
Current liabilities	35	2	(a)	37
Total Liabilities	189	(123)		66
Net Assets (Shareholder's equity)	(29)	304		275

- (a) Net asset proceeds from the Business Combination
- (b) Proceeds from PIPE Financing
- (c) Transaction costs incurred reducing the gross proceeds
- (d) Cash payment claim from the HomeToGo VSOP Amendment
- (e) Conversion of the outstanding HomeToGo Convertible Loans



<sup>(1)</sup> Amounts are based on the Unaudited Pro Forma Consolidated Financial Information as presented within the company's Prospectus dated September 21, 2021.

The amounts are presented for illustrative purposes only and involve estimates and assumptions. The actual financial position and results of operations may differ significantly from the pro forma amounts reflected herein due to a variety of factors. Please refer to Prospectus for further information on the Business Combination and related transactions and the preparation of the Unaudited Pro Forma Consolidated Financial Information.

# Impact of Business Combination on selected financial information

Principal drivers of the transaction adjustments on the Statement of Financial Position<sup>(1)</sup>

In € millions	For the six months ended June 30, 2021			For the six months ended June 30, 2021
	HomeToGo (Historical)	Transaction Adjustments	Notes	Post Transaction Adjustments
Gross profit	28	-		28
Profit (loss) from operations	(48)	(117)	(a) (b)	(165)
Financial result, net	(15)	14	(c)	(1)
Profit (loss) before tax	(63)	(103)		(165)
Income taxes	0	-		0
Net income (loss)	(62)	(103)		(165)

- (a) Estimated listing service expense for the excess of the fair value of Public and Class B shares and warrants deemed issued by HomeToGo over the fair value of Lakestar SPAC Lidentifiable net assets.
- (b) Nondeductible transaction costs incurred in connection with the Business Combination by HomeToGo subsequent to June 30, 2021.
- (c) Conversion of the outstanding HomeToGo Convertible Loans

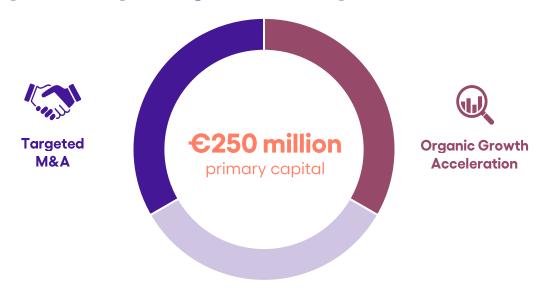


<sup>(1)</sup> Amounts are based on the Unaudited Pro Forma Consolidated Financial Information as presented within the company's Prospectus dated September 21, 2021.

The amounts are presented for illustrative purposes only and involve estimates and assumptions. The actual financial position and results of operations may differ significantly from the pro forma amounts reflected herein due to a variety of factors. Please refer to Prospectus for further information on the Business Combination and related transactions and the preparation of the Unaudited Pro Forma Consolidated Financial Information.



# Planned use of proceeds will further accelerate growth and provide adequate liquidity for unexpected market disruptions



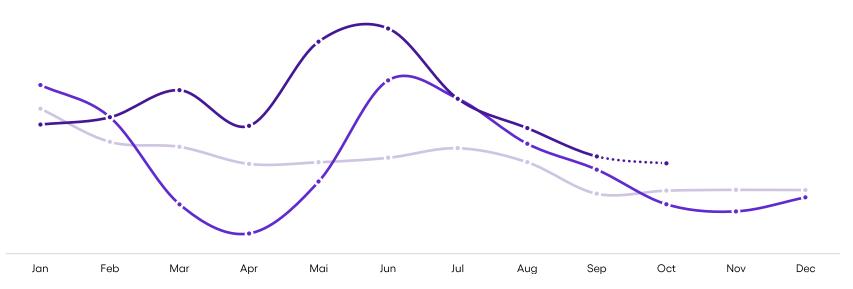




# Booking Revenue<sup>(1)</sup> continue with strong performance besides the increasing numbers of the Delta-Variant of Covid

#### Booking Revenue<sup>(1)(2)</sup>







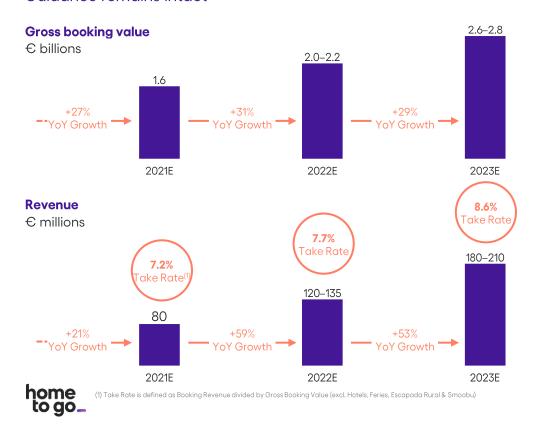
<sup>()</sup> Non-IFRS operating metric to measure performance, which we define as the net Euro value generated by transactions on our platform in a period (CPA, CPC, CPL, etc.) before cancellations. Booking Revenue does not correspond to, and should not be considered as alternative or substitute fo revenue recognized in accordance with IFRS

<sup>(2)</sup> HomeToGo Group Booking Revenue by booking date (incl. all subsidiaries incl. SaaS and subscriptions)



## **Guidance unchanged**

#### Guidance remains intact



#### Long-term growth rate

Revenue growth in 2025 expected to moderate to c.30%

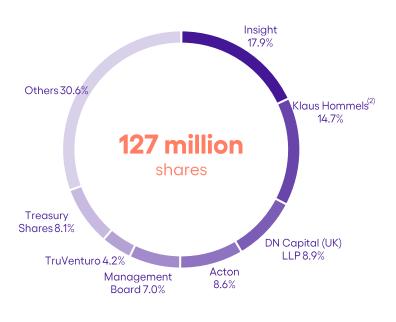
#### Subscription Revenue growth

Subscription & Service Revenue expected to account for 20%+ by the end of year 3

#### Breakeven profitability

Targeting to be breakeven within 2 years, long-term EBITDA margin target of 35%+

# Well distributed shareholder structure<sup>(1)</sup> with founders still invested



home	
to go	

(1) As of October 13, 2021

(2) Incl. ANXA Holding PTE and Lakestar II

First Day of Trading:	22 September 2021
Issuer:	HomeToGo SE
Listing Venue:	Frankfurt Stock Exchange
Market Segment:	Regulated Market (General Standard) of Frankfurt Stock Exchange
Public Shares ISIN:	LU2290523658
Public Shares WKN:	A2QM3K
Public Shares Ticker Symbol:	HTG
Total number of shares outstanding as of September 22, 2021:	116,868,948 (112,285,615 Class A Shares and 4,583,333 Class B Shares)
Total number of shares issued as of September 22, 2021:	127,138,982 (122,555,649 Class A Shares and 4,583,333 Class B Shares)
Share Capital as of September 22, 2021:	€ 2,441,068.45
Type of Shares:	Class A Shares (Public Shares) and Class B Shares (Founder Shares)
Public Warrants ISIN:	LU2290524383
Public Warrants WKN:	A3GPQR
Public Warrants Ticker Symbol:	HTGW
Paying Agent:	Banque Internationale à Luxembourg S.A.

# Financial Section Q&A

# **Final Remarks**

# Fueling the scalable flywheel with network effects by building the tech enabler for the whole alternative accommodation ecosystem

#### More demand = more data

to optimize product, machine learning, yield management etc.

#### **Demand**

Higher retention & CLVs drive profitable demand creation for consumer marketplace



Technology platform

#### Better leveraged data

drives higher conversion = more qualified demand for supply Partners

#### Supply

Increased rentability from qualified demand combined with tech solutions drives trust and enhances tech adoption

#### **Subscription & service revenues**

add to overall contribution to invest further into demand creation

#### SaaS solutions

support all types of Partners leveraging the scaled demand marketplace technology and data to be cross sold, e.g., for yield management



# Final Q&A

home to go\_

# Thank You



# Glossary

## **Glossary**

#### Agriturismo

Website for rural Italian inventory operated by feries

#### **Booking Revenue**

Non-IFRS operating metric to measure intra-month performance view defined as net Euro value generated by transactions (CPA, CPC, CPL etc.) before cancellation

#### **Brand & Organic traffic**

Visits from direct traffic, branded channels, like visitors who type in keywords in search engines that include a reference to any HomeToGo Group brand, CRM (Customer Relation Management), App, SEO (Search Engine Optimization), free channels and internal traffic (between our businesses within the HomeToGo Group)

#### **Booking Receivables**

Future receivables from Booking Revenue (adjusted for estimated cancellations) which have not been recognized as revenues due to check-in in the future

#### CPA

Cost per action

#### CPC

Cost per click. Offsite CPC revenues are not affected by any cancellations retrospectively

#### CPL

Cost per lead

#### EscapadaRural

ESCAPADA RURAL SERVICIOS PARA PROPIETARIOS SL (Barcelona), an indirect (100%) subsidiary of HomeToGo GmbH

#### feries

Feries S.r.I (Milan), an indirect (100%) subsidiary of HomeToGo GmbH, operating main websites agriturismo.it and casevacanza.it

#### home to go\_

#### Gross Booking Value (GBV)

Non-IFRS operating metric defined as the gross Euro value of bookings on our platform in a period (including all components of the booking amount except for VAT). GBV is recorded at the time of booking and is not adjusted for cancellations or any other alterations after booking. GBV includes the booking volume as reported by the Partner for CPA transactions. For CPC GBV gets estimated by multiplying the total click value with expected conversion rate. The total click value is the duration of the search multiplied with the price per night of the clicked offer. This total click value we multiply with the average conversion rate of that micro conversion source for CPA Partners we have in the respective month.

#### Offsite Transaction

Transactions where the end booking happens on a Partner's site (referral types could be CPA, CPC, CPL etc.)

#### **Onsite Transaction**

Onsite CPA transaction, where complete user journey (from discovery to booking to payment) happens on HomeToGo domains

#### **Partners**

Contracted businesses (such as online travel agencies, tour operators, property managers, other inventory suppliers, software partners) or private persons that distribute, manage or own accommodations which they directly or indirectly list on HomeToGo Group platforms. Contracts with our more professional partners usually do not have a defined contract length, but if they do they typically auto-renew

#### smoobu

smoobu GmbH (Berlin), an indirect (100%) subsidiary of HomeToGo

#### **Take Rate**

Booking revenue divided by Gross Booking Value