THE PLATFORM GROUP

EARNINGS CALL 28th APRIL 2025





THE PLATFORM GROUP Introduction & Updates





OUR MANAGEMENT STRUCTURE

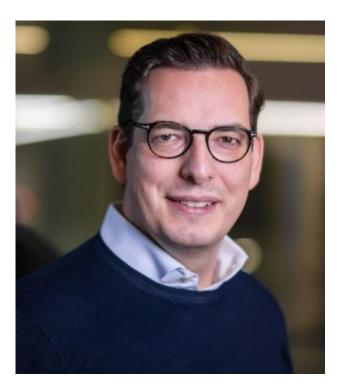


Stefan Schütze (Chairman)

Supervisory Board

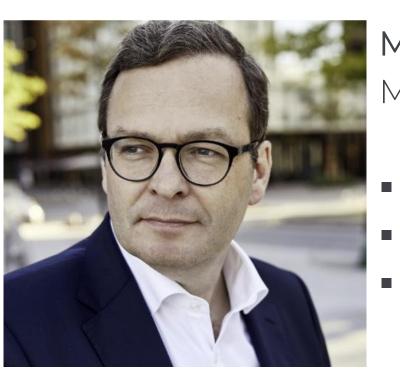
- Jens Wasel
- Florian Müller
- Dominik Barton
- Dr. Olaf Hoppelshäuser

Management Board



Dr. Dominik Benner CEO

- TPG since 2012
- 5th generation family business
- >15 years eCommerce



Segments

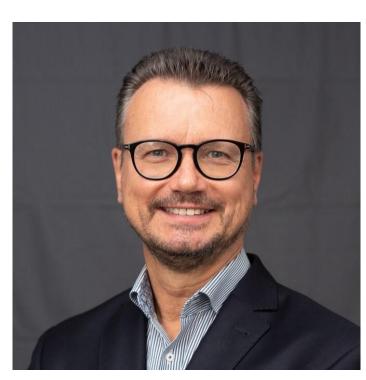
Consumer Goods

Freight Goods



Marcus Vitt Mgmt. Board

- TPG since 2025
- >30 years banking
- Responsibilities: Risk, Payment, HR, IR



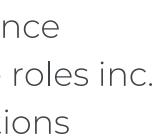
CFO

Reinhard Hetkamp CFO TPG AG

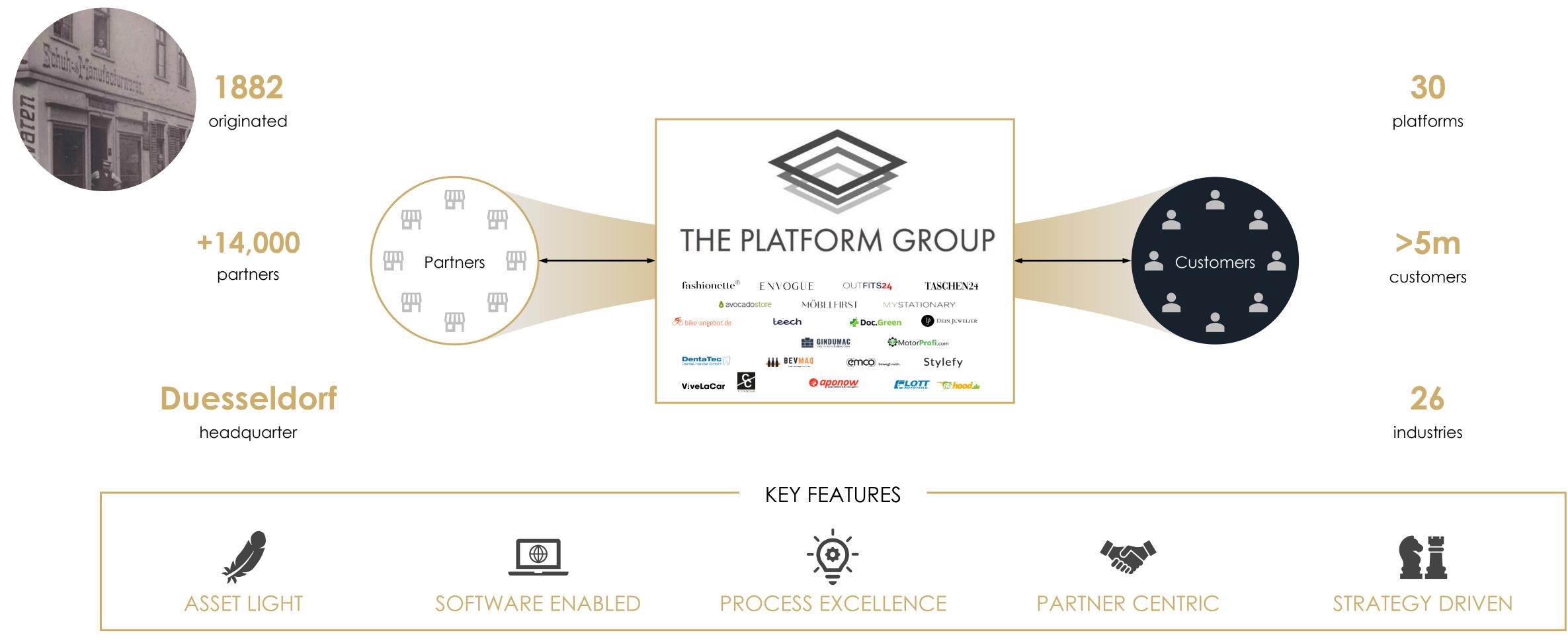
 >20 years experience in various finance roles inc. various CFO positions

Industrial Goods

Service and Retail Goods



VALUE CREATION UNIQUE ECOSYSTEM TO DIGITIZE PARTNERS AND PAVE THE WAY FOR ONLINE COMMERCE



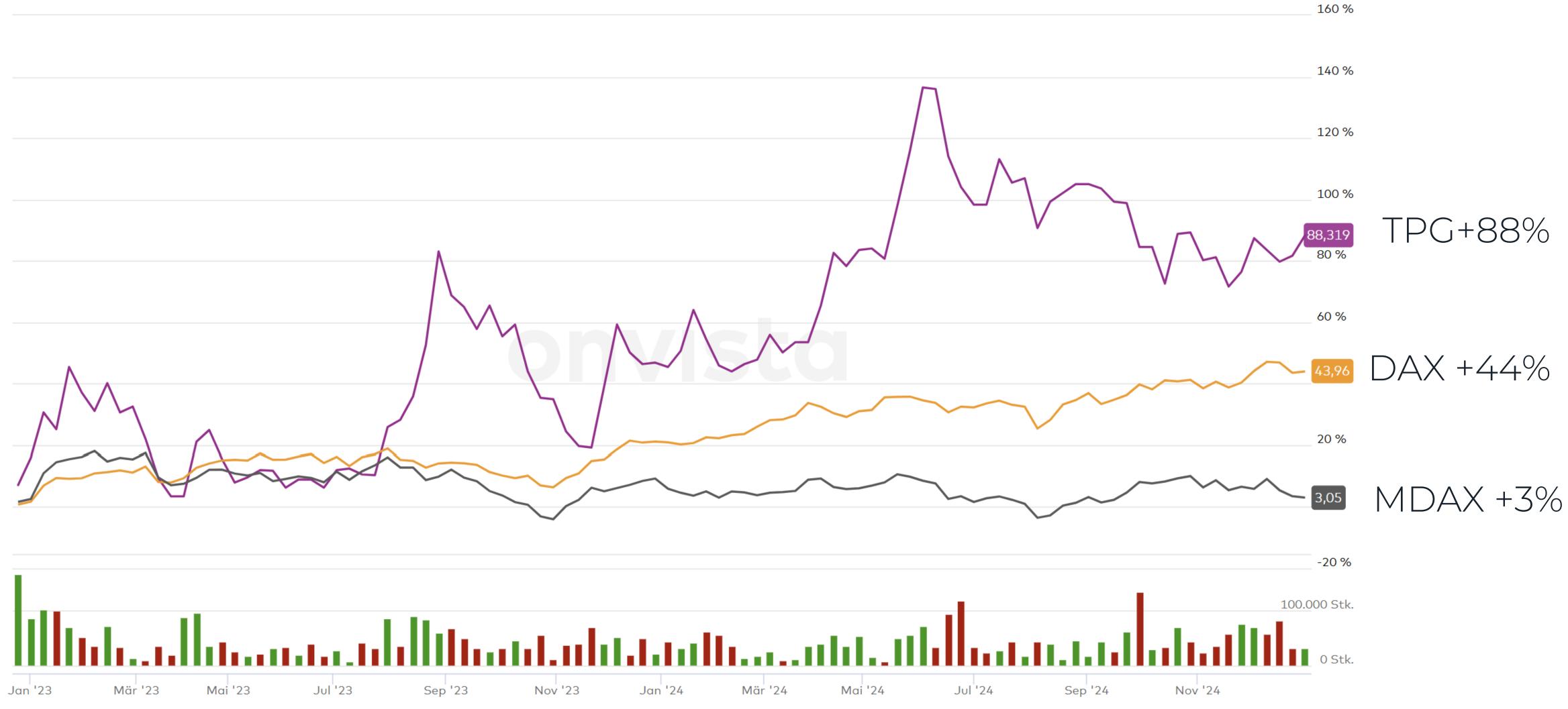
TPG is a software enabled group of e-commerce platforms that connects countless partners and customers in niche segments





TPG STOCK SINCE 12/2022 - 12/2024

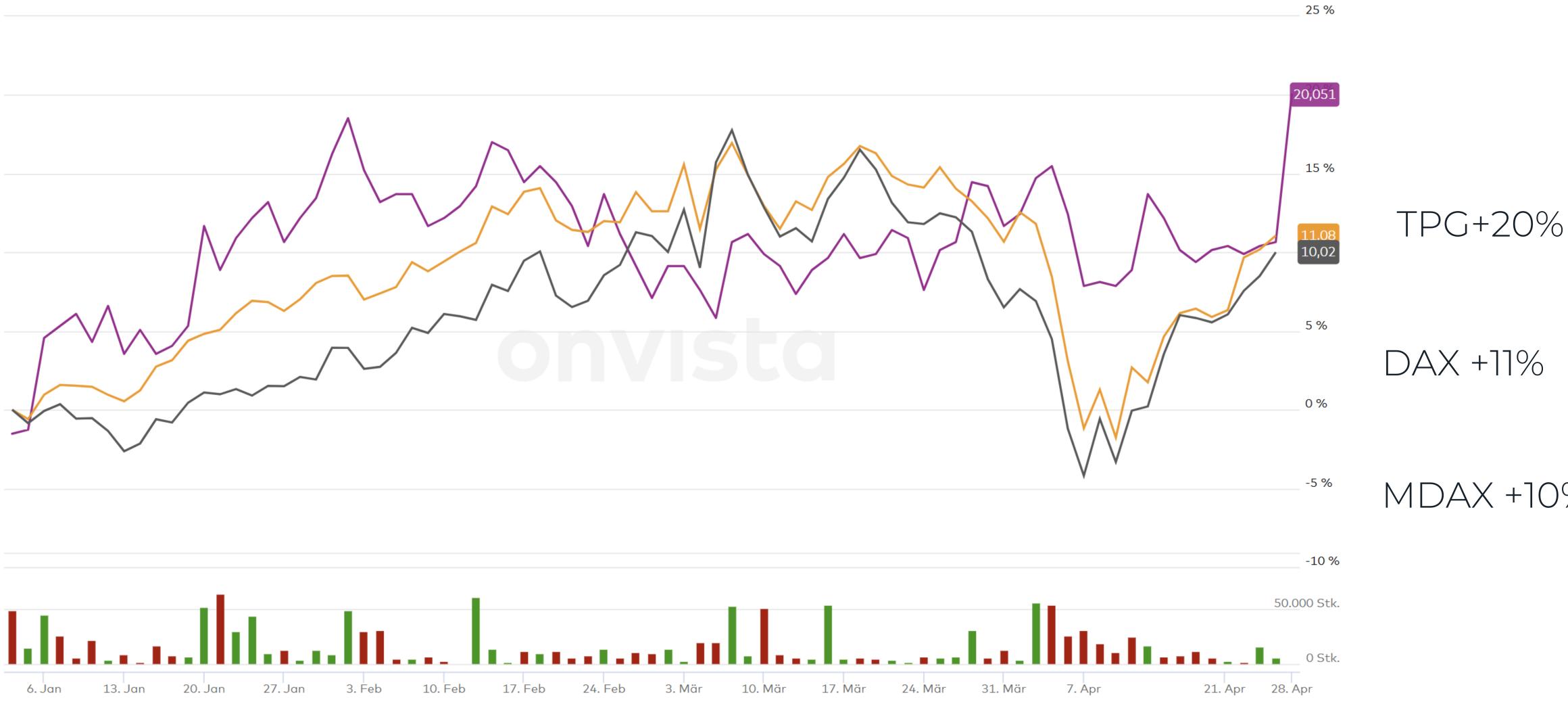
- Platform Group $-\underline{DAX}(\checkmark) \times \underline{MDAX}(\checkmark) \times$

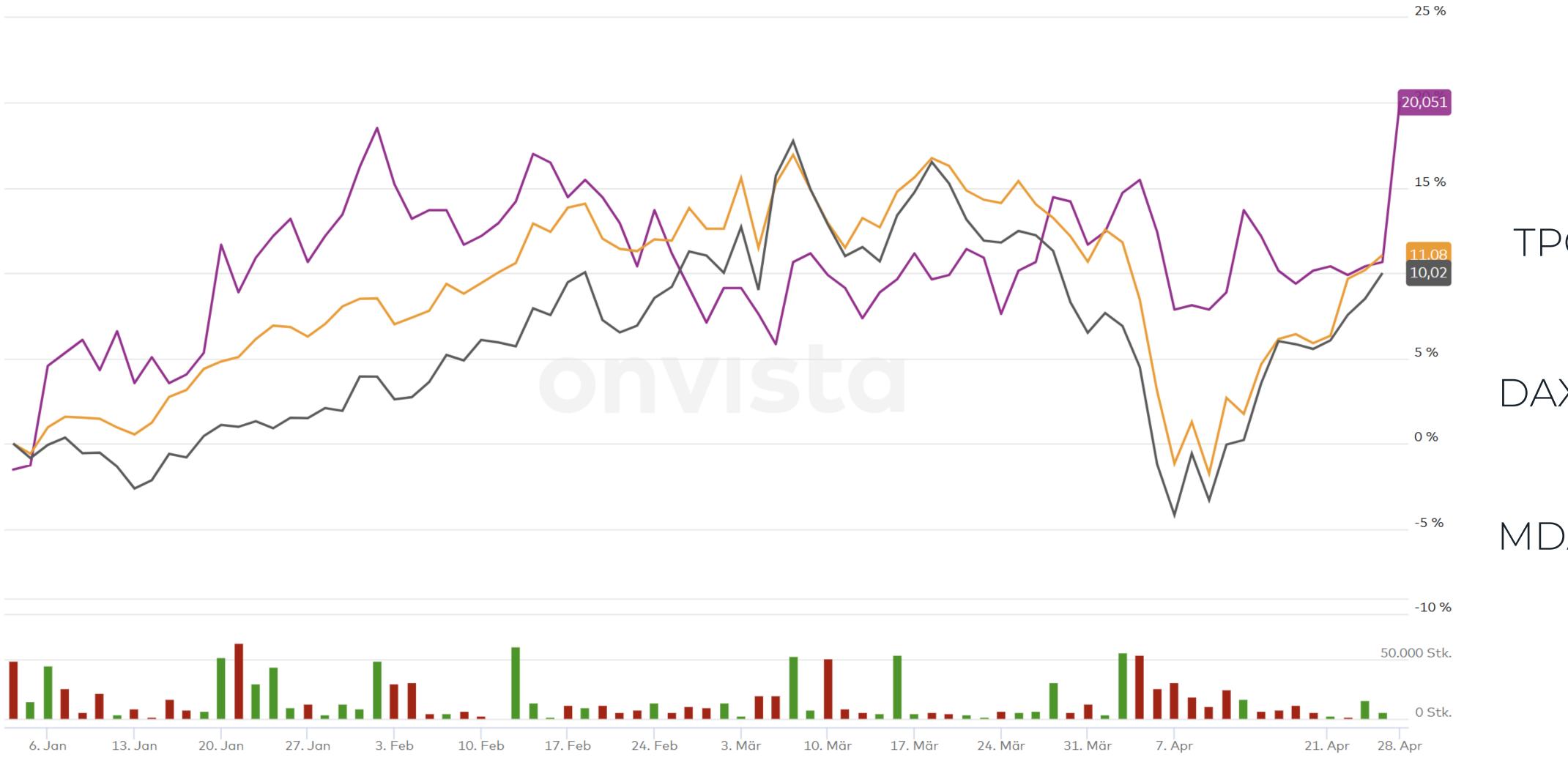


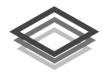


TPG STOCK SINCE 01/2025 - TODAY

- Platform Group $-\underline{DAX}(\checkmark) \times -\underline{MDAX}(\checkmark) \times$







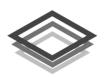






RESEARCH / COVERAGE

LATEST UPDATE	INSTITUTION	RECOMMENDATION
FEB 28, 2025	First Berlin	BUY (old: BUY)
FEB 25, 2025	Warburg Research	BUY (old: BUY)
FEB 12, 2025	Hauck Aufhäuser	BUY (old: BUY)
FEB 11, 2025	Montega Research	BUY (old: BUY)
FEB 10, 2025	First Berlin	BUY (old: BUY)
FEB 05, 2025	oddo Bhf	BUY (old: BUY)
FEB 04, 2025	Warburg Research	BUY (old: BUY)



PRICE TARGET (EUR)

17.00 (old: 17.00)

16.00 (old: 16.00)

17.00 (old: 17.00)

13.00 (old: 13.00)

17.00 (old: 16.00)

13.50 (old: 13.50)

16.00 (old: 16.00)

Current Research Coverage

FIRST BERLIN



ımontega





HAUCK AUFHÄUSER LAMPE





BRILLIANT KNOWLEDGE

5 ODDO BHF

n/a





LATEST DEVELOPMENTS (4 MONTH)

Acquisition of **Fintus GmbH** (B2B SaaS platform)

Acquisition of **Firstwire GmbH** (B2B finance platform)



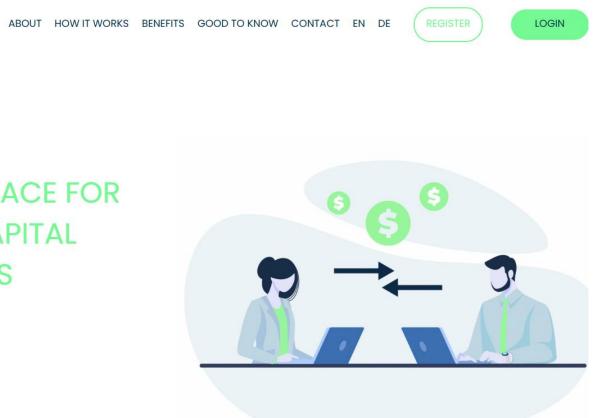
first

firstwire

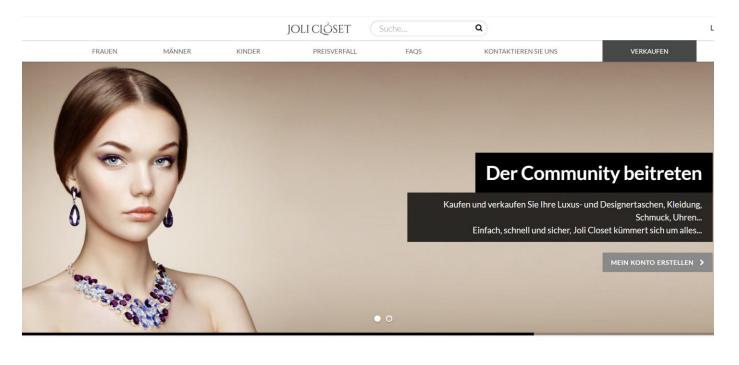
YOUR PLACE FOR DEBT CAPITAL MARKETS

REGISTER NOW





Acquisition of Joli Closet, Paris (B2C luxury platform)





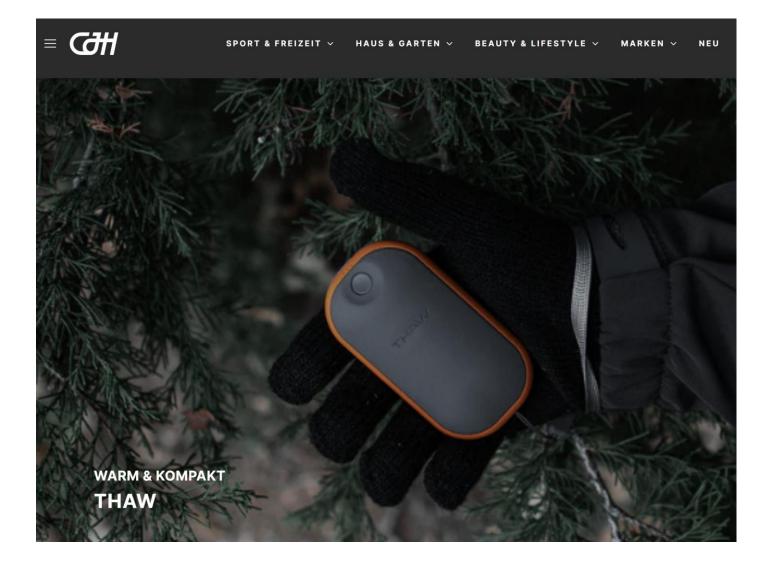
Europa, USA, Asien.

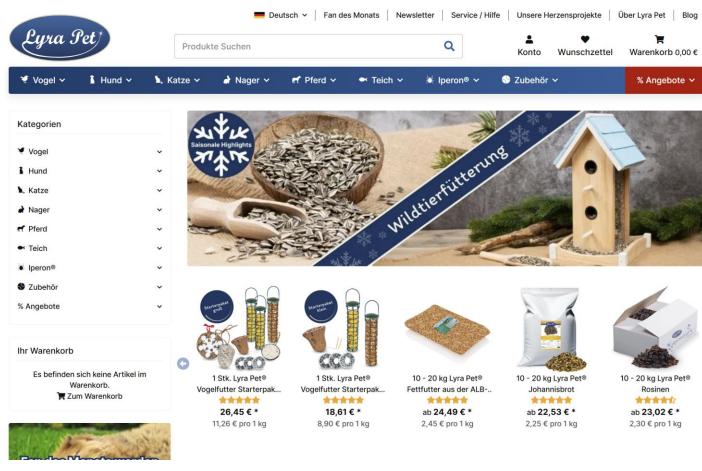


LATEST DEVELOPMENTS (4 MONTH)

Acquisition of Herbertz Group (B2B/B2C outdoor platform)

Acquisition of Lyra Pet GmbH (B2C pet platform)







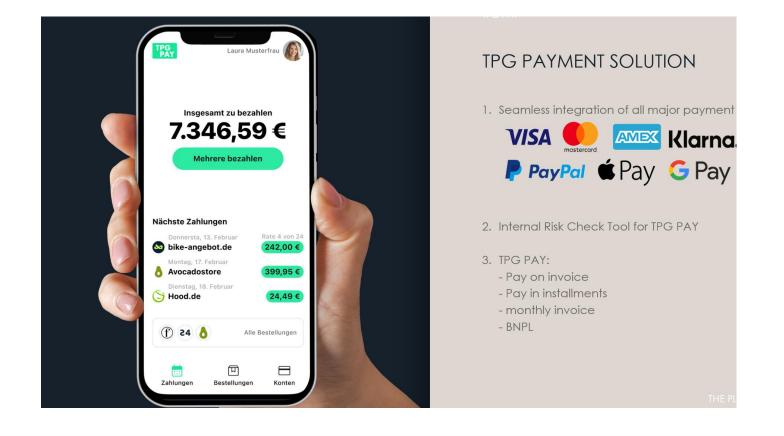
Successful **Capital Markets Day** (January 2025, Frankfurt)

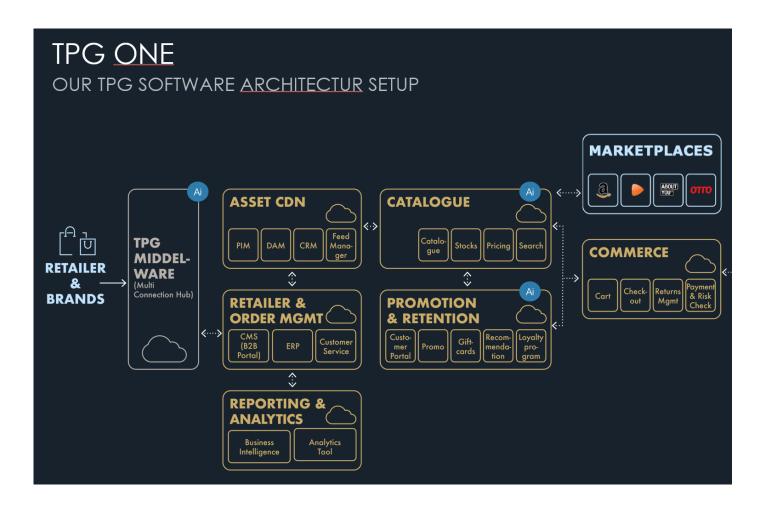




LATEST DEVELOPMENTS (4 MONTH)

Start of project **TPG PAY** (payment/software project)







Expansion of TPG ONE (new functions and layers of TPG software)

Change in **Executive Board**



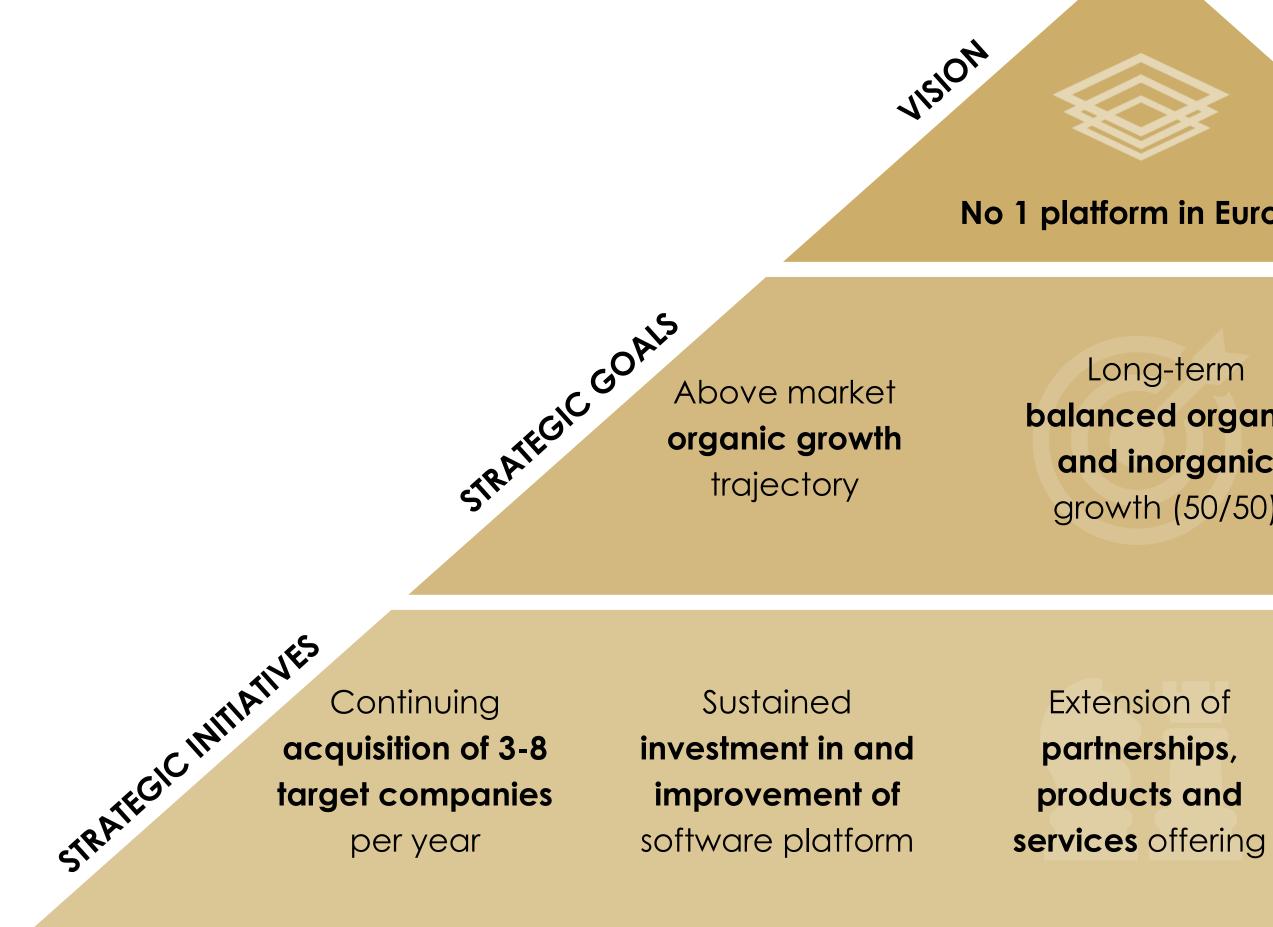




THE PLATFORM GROUP Platforms for success



TPG'S STRATEGY CLEAR VISION AND ROADMAP TO BECOME EUROPE'S LEADING PROFITABLE PLATFORM GROUP



TPG has defined a clear strategy to achieve its long-term goal in becoming Europe's leading technology enabled platform



No 1 platform in Europe

Long-term balanced organic and inorganic growth (50/50)

Expansion to **30** industries by 2025

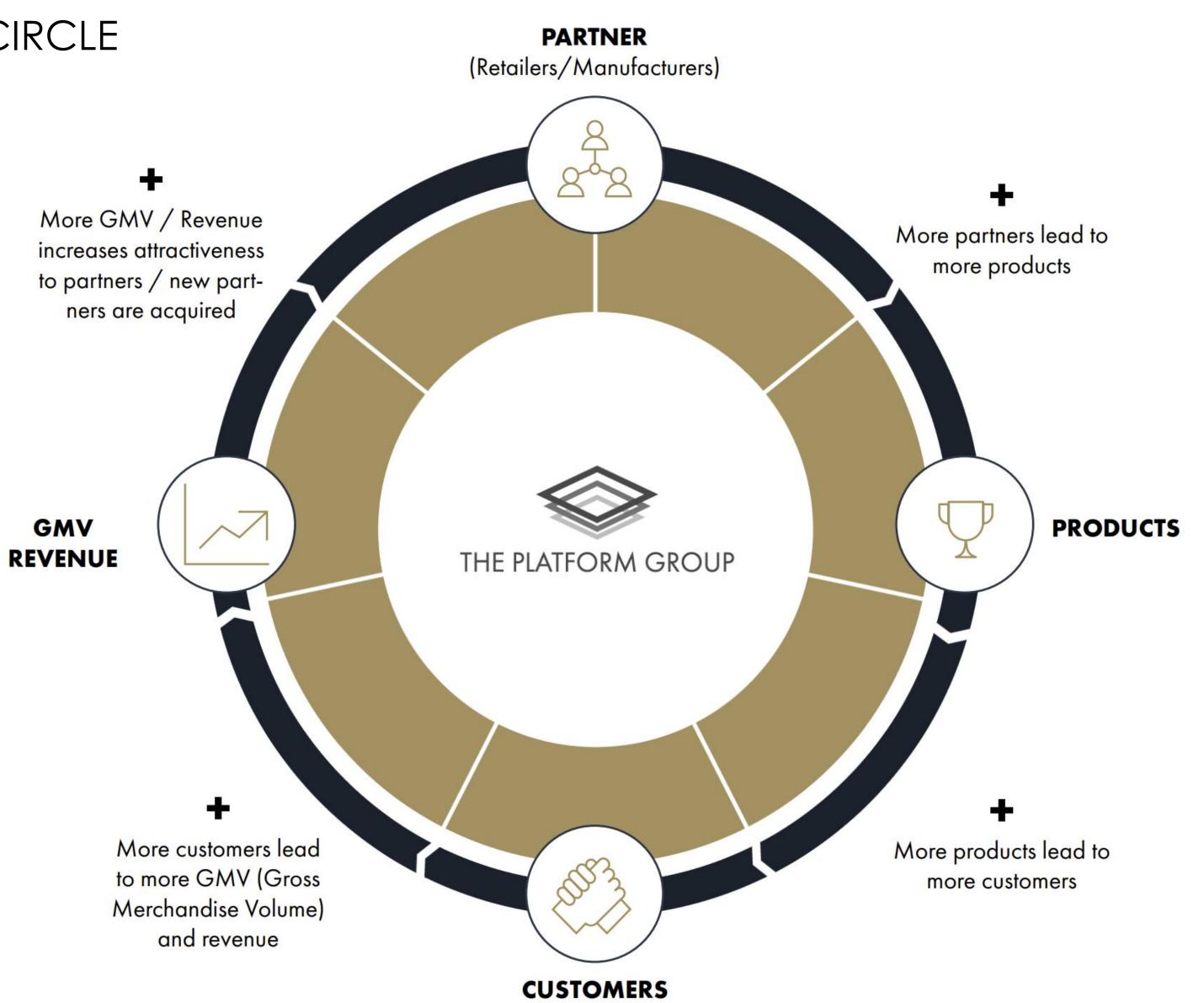
Extension of partnerships, products and

Improvement of TPG platforms via operational and software capabilities

Further geographical expansion outside Germany



TPG'S GROWTH MODEL OUR GROWTH CIRCLE

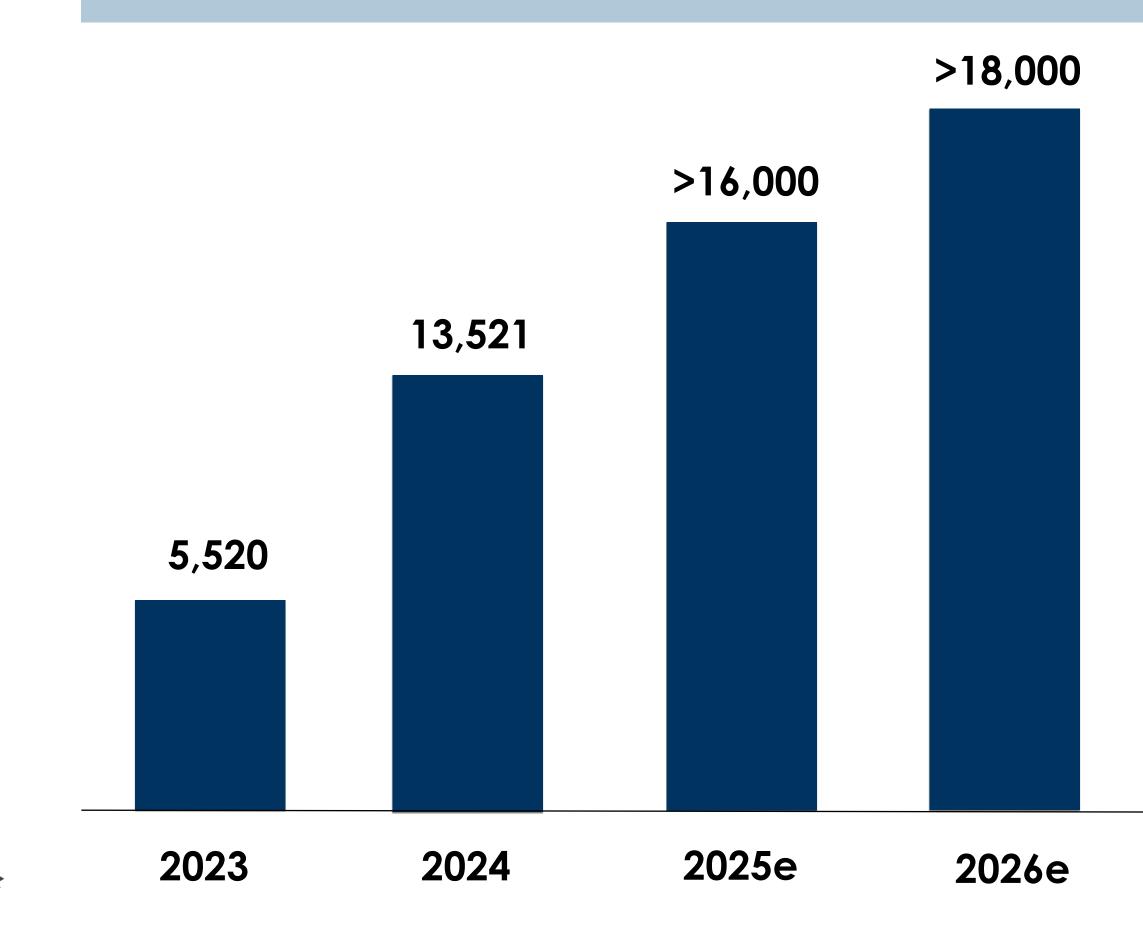


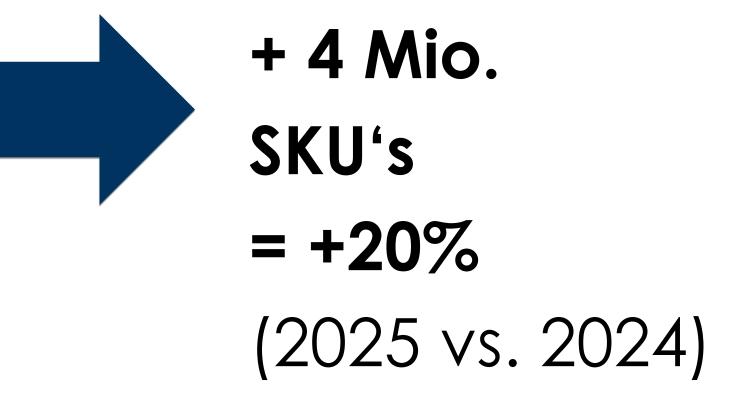




WE GROW BY PARTNERS, NOT BY INDUSTRY

Number of Partners: Strong development, strong increase of products





WITH TPG SOFTWARE OUR PARTNERS GET ACCESS TO GLOBAL ECOMMERCE – 25 INDUSTRIES COVERED







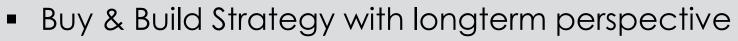
OUR CORE COMPETENCIES

Our CORE Competencies

Marketing & Software Operations Own Software: ERP, Backend, Frontend, Online-Marketing B2C/B2B with all dimensions B2B-Portal, CMS, PIM (SEA, SEO, CRM, Social Media, Affiliate, E-Mail, Strong software development team in 7 Display, App) countries Customer Data-Pool (B2C/B2B) Interfaces: >80 ERP-systems Big Data Solutions for our partners

- Al-Solutions for sourcing, marketing and pricing
- API to >60 external channels/marketplaces
- Fulfilment for our partners (logistic, return) management, customs)
- Shared Services for our subsidiaries
- Full payment process management in >15 countries



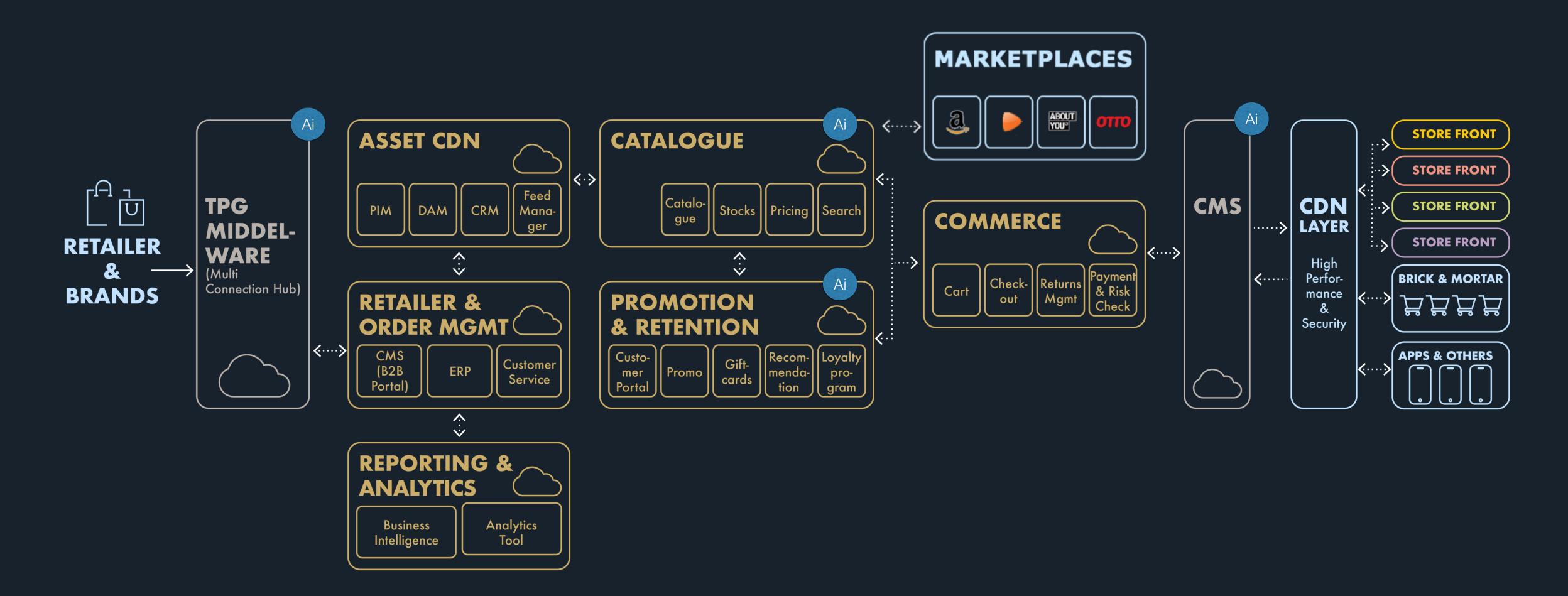


M&A

- Post Merger Integration (PMI) as core process
- Experienced team for DD and PMI
- Capital Allocation to maximize value
- Badwill acquisitions as part of TPG's strategy
- TPG's software implementation in year 1 of PMI
- Significant cost reduction and revenue increase in year 1 of PMI
- Track record of >25 acquisitions



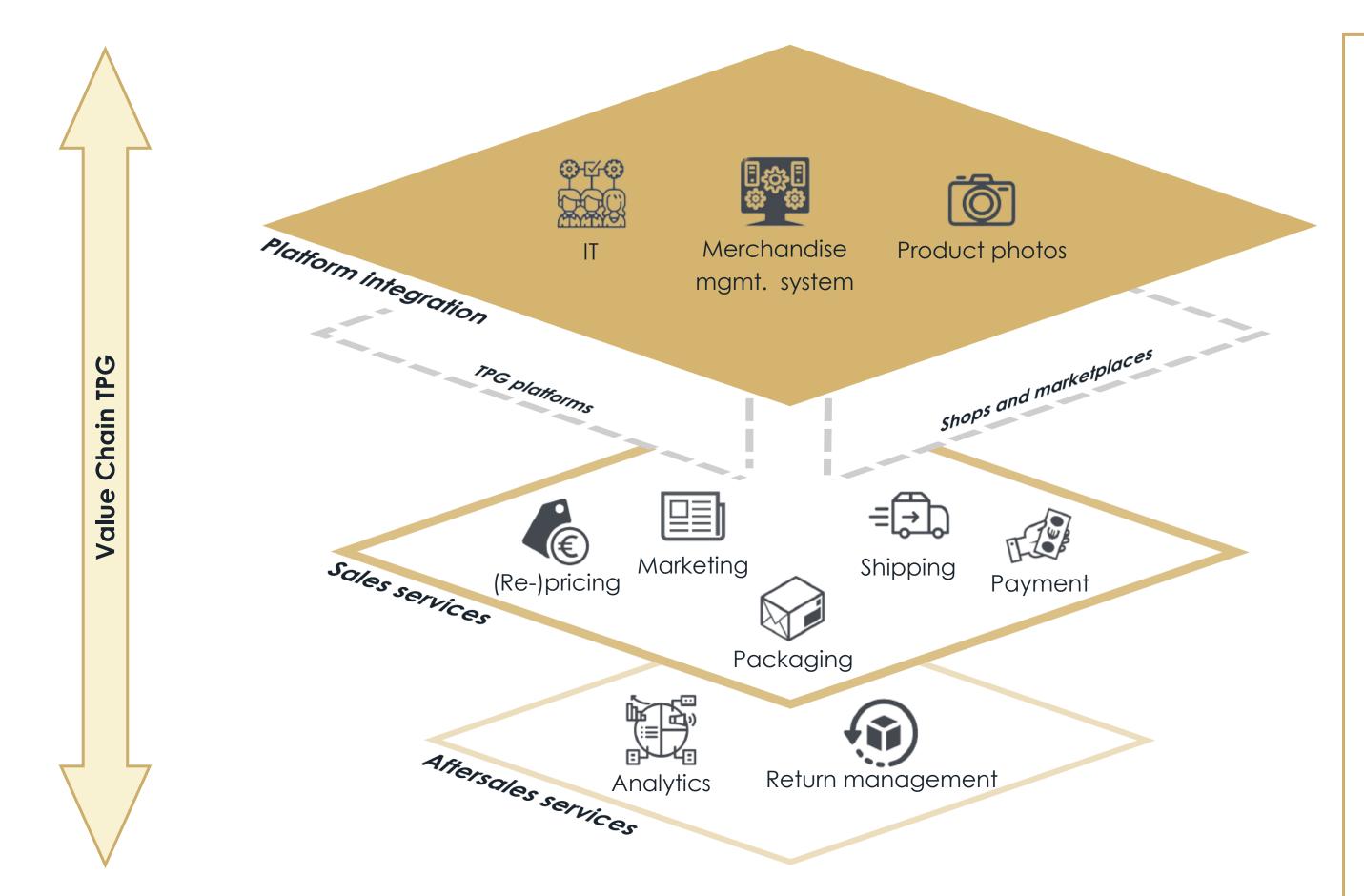
TPG ONE OUR TPG SOFTWARE ARCHITECTUR SETUP – BACKBONE OF OUR GROWTH





Source(s): Company informatio

HOW WE CREATE VALUE FOR OUR PARTNERS UNIQUE BASIS FOR SCALING PLATFORMS AND PARTNERS ALIKE





Source(s): Company

COMPETITIVE ADVANTAGE

TECHNOLOGICAL EDGE

TPG's unique software allows it to integrates platforms and thus scale resources and know-how. In addition, partners are effortlessly integrated via standardized interfaces, which grants instant access to over 50 sales channels, via direct platform sales channels and external shops or marketplaces.

This approach separates TPG from typical single platform operators and allows it to offer partner extreme visibility at favorable costs.

ONE-STOP SHOP GUARUANTEE

TPG covers all data management processes and customer communication for its partners.

Partners can trust in years of sales services experience, offering continually refined dynamic re-pricing algorithms, and boosting partners' organic reach and customer traffic with comprehensive digital marketing strategies.

TPG handles the organization of packaging and shipping to the customer and covers return management as well as aftersales service.

Personalized analytics delivers tailored statistics and insights on customers for informed decision-making and further growth strategies.

Proof of concept is reflected in over 12,000 trusting and satisfied partners



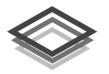


THE PLATFORM GROUP Financials & Outlook



OVERVIEW FY 2024 / FY 2023 CONTINUING OPERATIONS

CONTINUING OPERATIONS			
	2023	2024	Guidance / market expectation
GMV	€ 705m	€ 903m	
Net revenue (EUR m)	€ 440.8m	€ 524.6m	GMV-Guidance: \in 880-900m \rightarrow outperformed
Other revenues (EUR m)	€32.8m	€29.1m	
Gross Margin	31.1%	35.3%	Revenue-Guidance: \in 500-520m \rightarrow outperformed
Marketing Cost Ratio	5.9%	6.4%	
Distribution Cost Ratio	7.5%	7.8%	EBITDA adjGuidance: \in 29-32m \rightarrow outperformed
HR Cost Ration	4.7%	5.4%	
Adj. EBITDA (EUR m) (% margin)	€ 22.6m (5.1%)	€ 33.2m (6.3%)	EBITDA reported: \in 55.6 m \rightarrow above internal expectatio
Reported EBITDA (EUR m) (% margin)	€ 47.4m (10.7%)	€ 55.6m (10.6%)	Net profit: \in 35.5 m \rightarrow above internal expectations
Net profit (EUR m) (% margin)	€ 33.3m (7.6%)	€ 35.5m (6.8%)	



For FY 2023 pro-forma figures, all figures are based on continued operations. Fashionette AG announced in Q1 2023 and Q2 2023 the closure of the business units of (a) beauty and (b) smartwatches, in Q3 2023 the planned sale of both units 20 was published., sell-off by April 2024 effective. All ratios related to net revenue FY 2024/FY 2023.



OVERVIEW FY 2024 / FY 2023 CONTINUING OPERATIONS

	2023	
Net profit (EUR m), continuing operations	€ 33.3m	;
Net profit (EUR m), not-continuing operations	€-6.4m	
Net profit (EUR m), total	€ 26.9m	1
thereof minorities	€1.1m	
Earnings per share (EUR), total	€ 1.5	
Earnings per share (EUR), continuing operations	€ 1.9	



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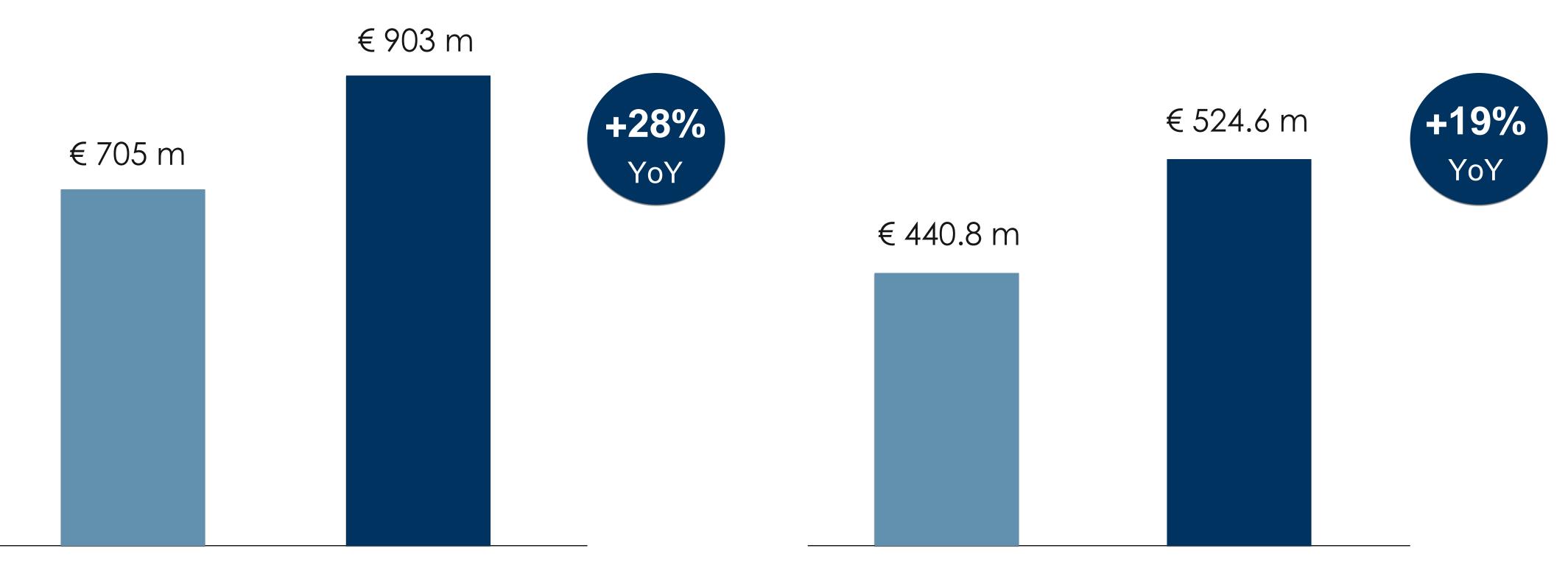
2024	Guidance / market expectation
€ 35.5m	Earnings per share (FY 2024, cont. operations) with a
€-2.8m	above expectations.
€ 32.7m	
€1.6m	
€ 1.6	

€ 1.7



STRONG GMV AND REVENUE GROWTH CONTINUING OPERATIONS

GMV Growth FY











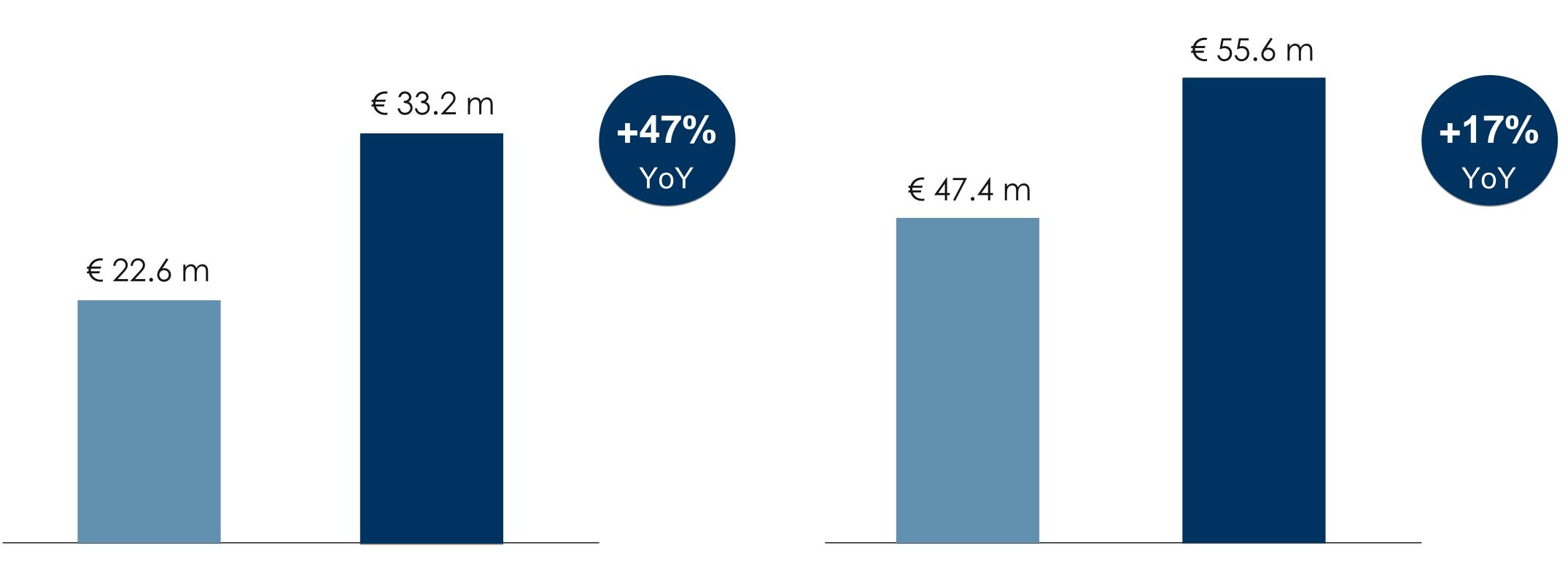
Revenue Growth FY





PROFITABILITY AS A KEY FOR SUSTAINABLE GROWTH CONTINUING OPERATIONS

EBITDA adjusted FY





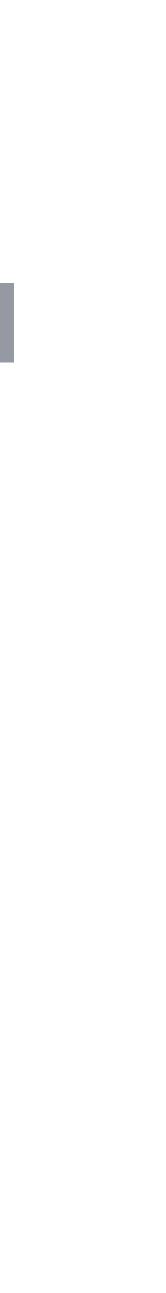




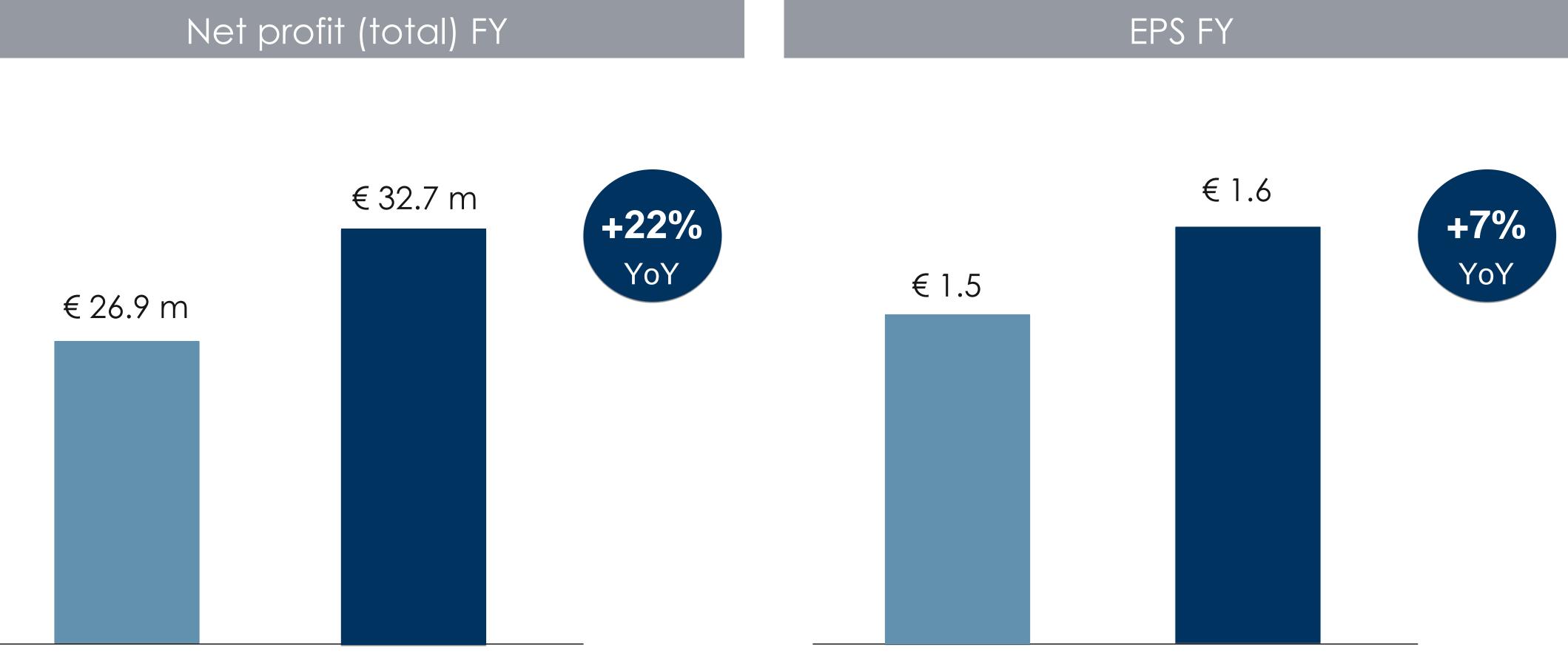
EBITDA reported FY







PROFITABILITY AS A KEY FOR SUSTAINABLE GROWTH



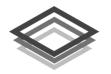








FROM EBITDA ADJUSTED TO EBITDA REPORTED Deferred tax & consolidation effects €2.0m **EBITDA** €55.6m €22.3m Adjustments €1.9m Purchase Price **EBITDA** Allocation Results €33.2m Adjusted



PPA-Results due to IFRS3 and deferred tax & consolidation effects.

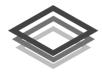




RETURN ON EQUITY / CAPITAL EMPLOYED

Return On Equity (ROE)	Dec. 31, 2024	Dec. 31, 2023	Takeaways
	EUR thous.	EUR thous.	TUKEUVUYS
Consolidated profit after taxes.	32, 744.0	26, 477.8	
Adjusted for			
Losses from discontinued operations	+2,794.3	+6,381.0	Return on Equity
Income taxes	+804.4	-362.5	Guideline of >2
Group profit attributable to non-controlling shareholders	-1,589.1	-944.5	
Adjusted group profit	34, 753.6	31, 551.8	
Equity of the shareholders of the Group	131,863.0	80,506.1	Retrurn on Cap
Return on Equity (in %)	26.4 %	39.2 %	19.8% above G
Return On Capital Employed (ROCE)	Dec. 31, 2024	Dec. 31, 2023	
EBIT from continuing operations	EUR thous. 45,781.6	EUR thous. 38,912.5	Among the high
Capital Employed	231, 136.3	150, 112.3	
Group equity	135,067.0	81,603.1	
Interest-bearing debt (short-term and long-term)	122,719.1	76, 125.1	
Cash and securities	-26,649.8	-7,615.9	Further increase
Return On Capital Employed (in %)	19.8 %	25.9 %	

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Return On Capital Employed (in %)	19.8 %	25.9 %	



ity (ROE) with 26.4% above 20%

pital Employed (ROCE) with Guideline of >15%

hest ROE in our industry

e to be expected in 2025



THE PLATFORM GROUP: SEGMENT OVERVIEW

- Higher consumer confidence in Q3-Q4
- Acquisition of 0815, Chronext, Lyra
 Pet, Aplanta,
 Avocadostore
- EBITDA > 7%
- Strongest revenue increase in 2024

Consumer Goods

Products with simple logistics and focus on consumer goods Sustainable Products Fashion/Shoe/Luxury Accessories Jewelry and Watches

- After poor margin development in 2023, actions have been implemented
- EBITDA > 3%
- Acquisition of Wehrmann Group (wood machines)



- Car/truck parts trade
- Industrial supplies



Freight Goods

Products with complex transport, logistics and delivery processes in the area of freight logistics

- Furniture Forest Equipment
- Bicycles
- E-Scooters
- Cars



- Strong increase in delivery costs in 2024
- Acquisition of Jungherz
- EBITDA > 6%
- Strongest revenue increase in 2024

Service & Retail

Products and services that are remunerated on the basis of performances



Platform for local pharmacies



Platform for pharmaceutical manufacturers



Online learning platforms

Finance and real estate platforms

Local Stores

- Higher revenues due to more customers and higher AOV
- EBITDA > 4%
- Acquisition of Firstwire (B2B finance platform)



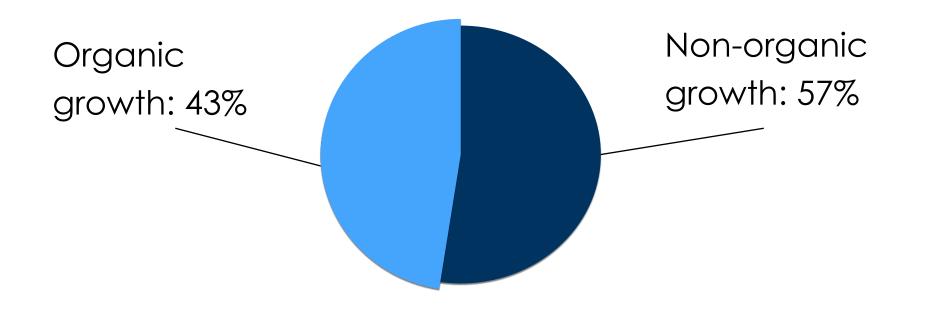




THE PLATFORM GROUP: NON-FINANCIAL KPI

	2023	
Number of Orders	6.2m	
Average order value (EUR)	114	
Active Customers	4.0m	
Number of Employees (31.12.)	688	
Number of Partners (31.12.)	5,520	

Total growth of revenue FY 2024 / FY 2023: €83.8m (=100%)





2024	Takeaways
7.1m	
124	Positive development: More partners (13,521) bring products. More products bring more customers (5.1) more customers bring more orders (7.1m).
5.1m	
1,042	Average order value increased to 124€ (2023: 114€) due to less discounts and delisting of low price-prod
13,521	
	Higher staff (1,042 employees) due to acquired companies.



TPG GUIDANCE 2025 (04/2025)

Developments Q1 - Relevance for 2025

Consumer confidence is higher, other EU markets and US have turnaround after post covid-decline. Higher forecasts of eCommerce companies (Zalando, MyTher.)

Higher profitability due to cost efficiency program (2024-2025) and scalable cost structure

Distribution + logistic cost development negative for margin development – actions are in place

Excellent conditions for new M&A acquisitions in 2025 with fair values

Increased scalability of our TPG One Software allows us to connect partners faster and enter new industries within <4 month



Our 4 segments grow. Industrial good segment with positive margin development in 2025.

Increase of Guidance 2025



TPG GUIDANCE 2025 (04/2025)





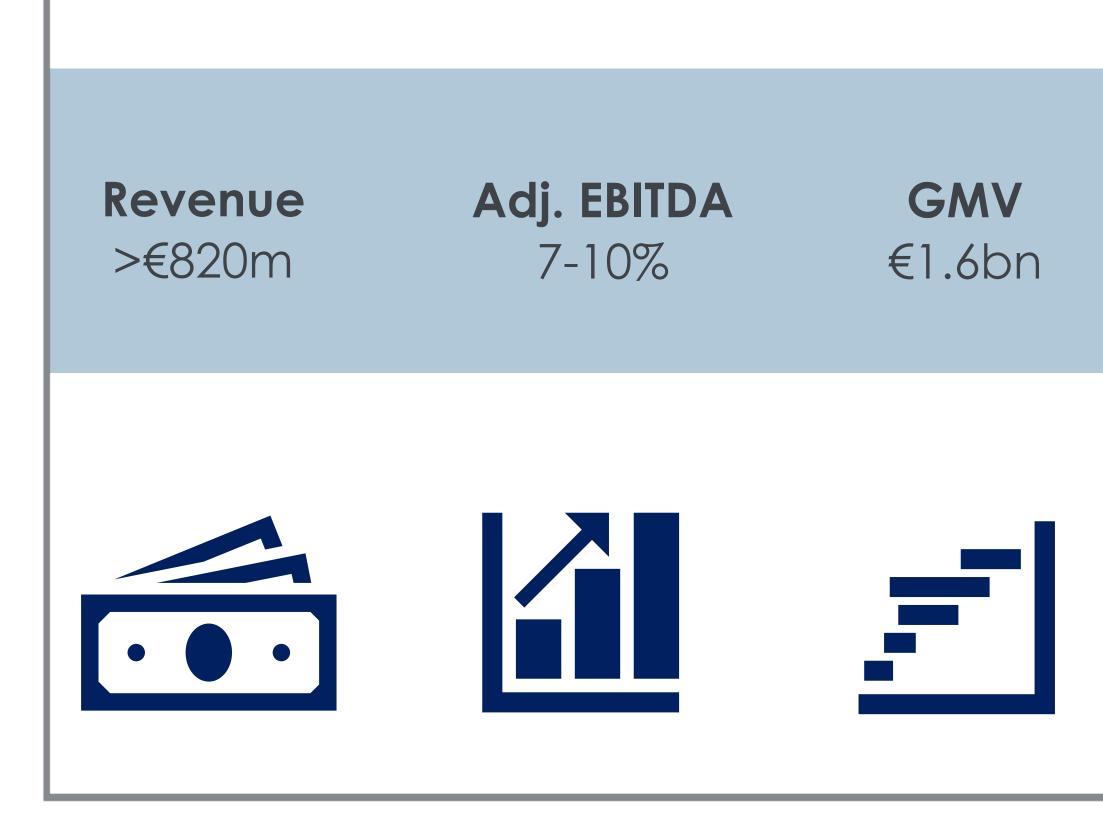
NEW GUIDANCE 2025

2025 FY





TPG MIDTERM GUIDANCE (04/2025)

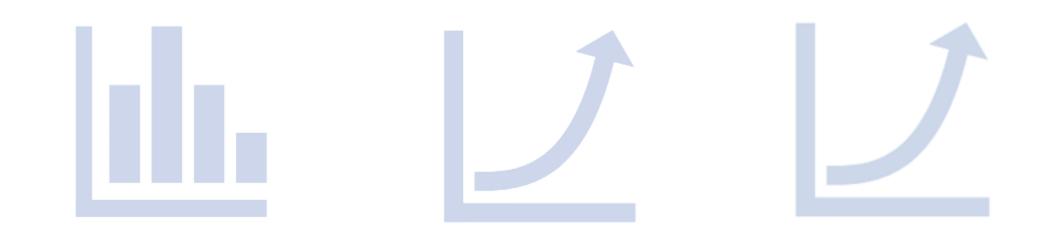




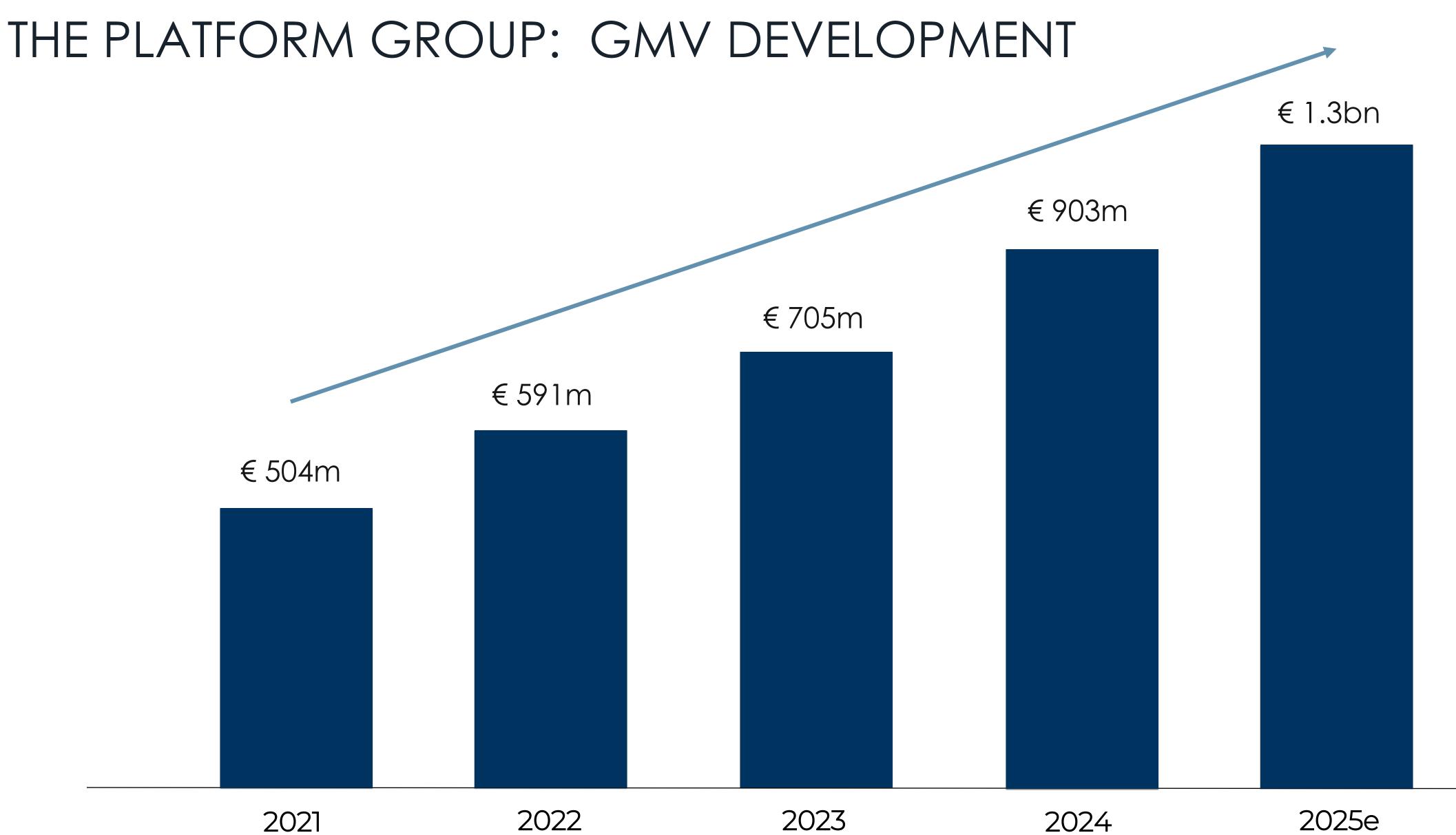
NEW MIDTERM GUIDANCE 2026

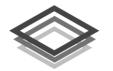
MIDTERM GUIDANCE (2026)









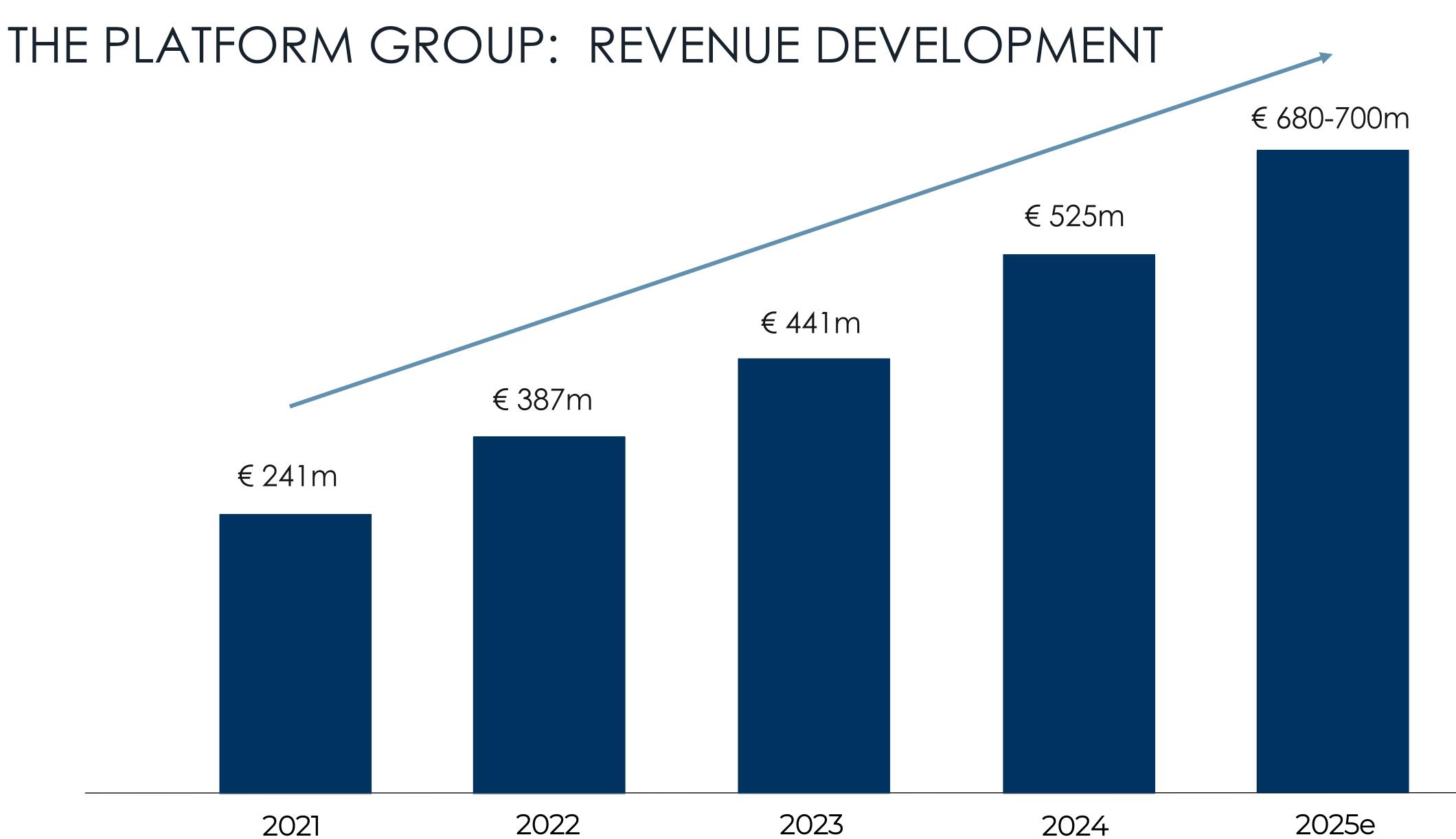


Pro-Forma figures for FY 2022, 2023. FY 2022 and FY 2023 continued operations. 2025e according to guidance. 2021 TPG/Fashionette combined.



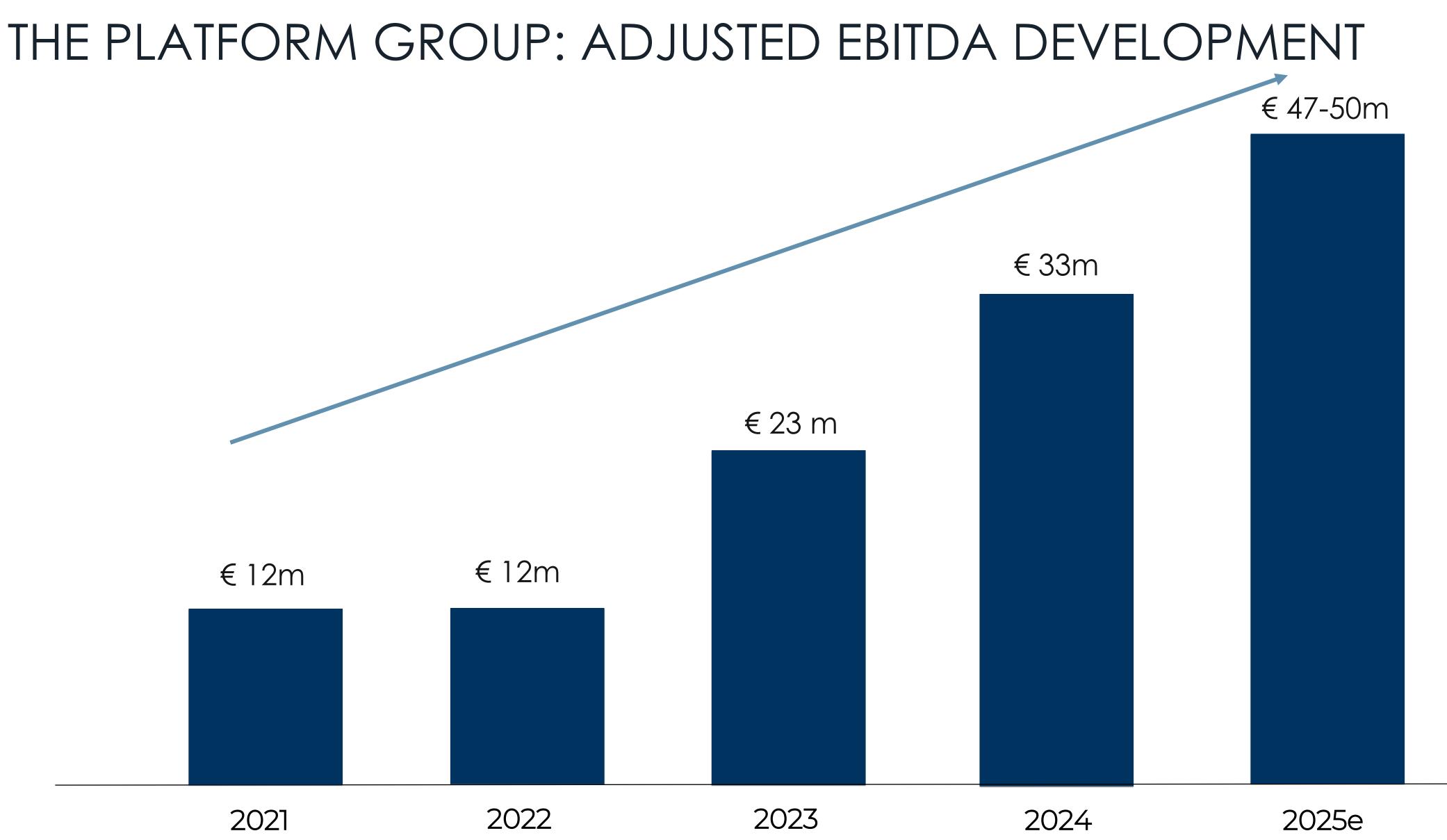
2025e

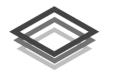






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Pro-Forma figures for FY 2022, 2023. FY 2022 and FY 2023 continued operations. 2025e according to guidance. 2021 TPG/Fashionette combined.



BALANCE SHEET (TEUR)

ASSETS	31.12.2024	31.12.2023	Takeaways
Non-current assets	164,487	120,178	
Current assets	158,692	159,550	Reduction of inventory by - €19m
Total Assets	323,179	284,340	
			Increase of cash to €22m, net leverage with
EQUITY/LIAB.	31.12.2024	31.12.2023	Constant level of bank liabilities (€59m) Nordic bond with €50m
EQUITY/LIAB. Equity	31.12.2024 135,067	31.12.2023 81,603	
Equity	135,067	81,603	Nordic bond with €50m

ASSETS	31.12.2024	31.12.2023	Takeaways
Non-current assets	164,487	120,178	
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EQUITY/LIAB. Equity	31.12.2024 135,067	31.12.2023 81,603	
Equity	135,067	81,603	Nordic bond with €50m
Equity Non-current liabilities	135,067 102,838	81,603 50,811	Nordic bond with €50m





DEBT SITUATION (€m)

	31.12.2024	31.12.2025 FC
Cash + Cash equivalents	€22.1m	€16.4m
Long term Debt (bank loans)	€33.1m	
Short term Debt (bank loans)	€26.1m	€122.5m
Bond	€ 50.0m	
Net Debt	€87.1m	€106.1m
EBITDA	€ 33.2m	€ 47-50m
Leverage	2.6 x	2.3 x





Figures for 31.12.2025 are Forecast



CASH FLOW (€m)

	31.1
Cash flow from operating activities	€ 5
Cash flow from investing activities	-€
Cash flow from financing activities	€ 13
Cash at the beginning of the period	€7
Change in cash in period	+€
Cash at the end of the period	€ 22



12.2024

58.0m

56.5m

13.1m

7.6m

14.5m

22.1m



M&A PIPELINE Q2-Q3 2025

B2C Niche Platform

- >10m€ Revenue
- 20 employees
- Located in Germany

Acquisition:

- 50,1% Acquisition
- Management remains

- 20-30m€ GMV

Acquisition:

Status:

DD: SPA/Signing: Closing:

done June 2025 July 2025

Status: DD: SPA/Sigr Closing:



B2C Niche Platform

Focusing on sport goods Located in Germany

50,1% Acquisition Management remains

B2C Optician Platform

- Located in Germany
- Locales Stores and Online Platform

Acquisition:

- 50,1% Acquisition
- Management remains
- Call-/put options 2027

	done
ning:	May 2025
	June 2025

Status:

DD: done SPA/Signing: May 2025 Closing: June 2025



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FINANCIAL CALENDER 2025

DATE	EVENT	MAY 23, 20
NOV 24, 2025	German Equity Forum 24 - 26 November , Frankfurt/Main	MAY 14, 202
NOV 14, 2025	Publication Quarterly Statement (call-date Q3)	MAY 09, 20
SEP 01, 2025	Fall Conference 1/2 September , Frankfurt/Main	APR 11, 2023
AUG 27, 2025	Hamburg Investors Days 27/28 August , Hamburg	APR 11, 2023
AUG 22, 2025	Publication Half-yearly Financial Statements	APR 01, 202
JUN 26, 2025	Annual General Meeting , Dusseldorf	FEB 12, 2023
JUN 11, 2025	Warburg Highlights Conference 11/12 June , Hamburg	FEB 05, 202



2025	Publication Quarterly Statement (call-date Q1)	
2025	HAIB Stockpicker Summit 14 - 16 May , Hamburg	
2025	Publication Annual Financial Statements	
)25	Preliminary results FY24 based on consolidated figures	REINHARD HETKAMP (CFO) Investor Relations
25	Earnings call on the preliminary results for FY 2024	<u>ir@the-platform-group</u>
)25	Metzler Small Cap Days 2025 1/3 April , Frankfurt/Main	
)25	ODDO BHF Small & Mid Cap Conference 12/13 February , Frankfurt/Main	
025	HIT Hamburg Investors Days 5/6 February , Hamburg	



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THE PLATFORM GROUP

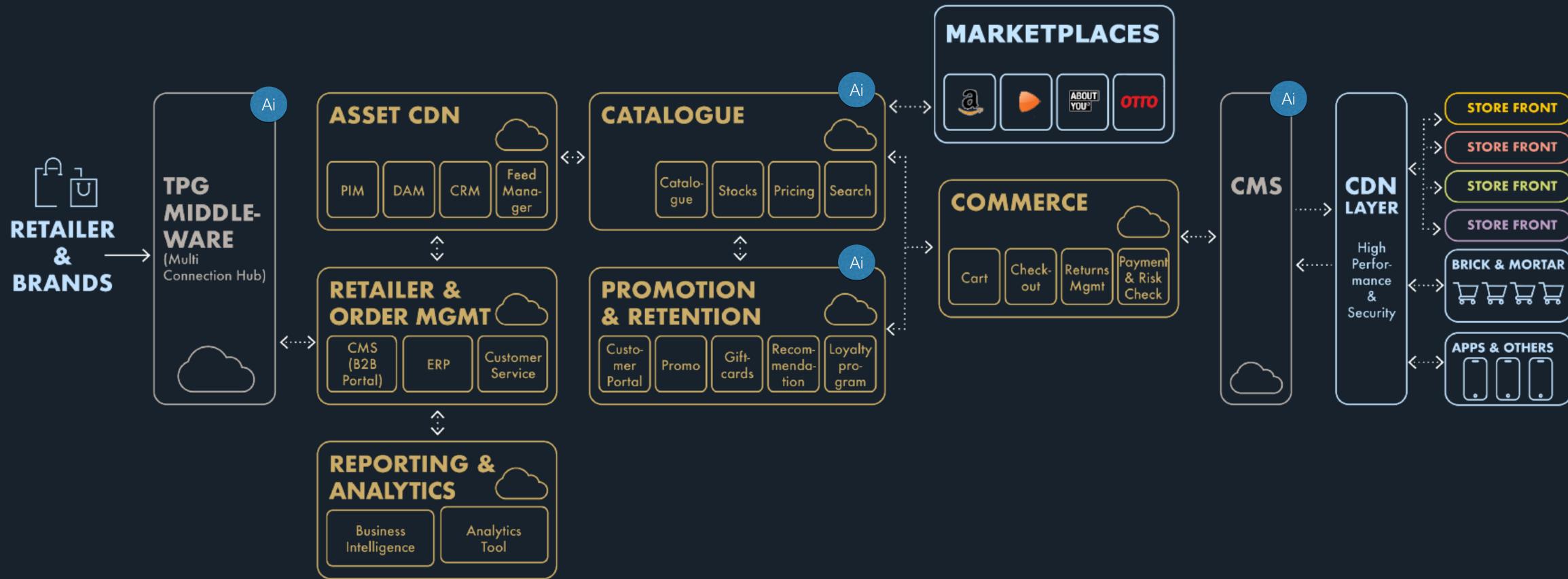
Update Software Development & Operations





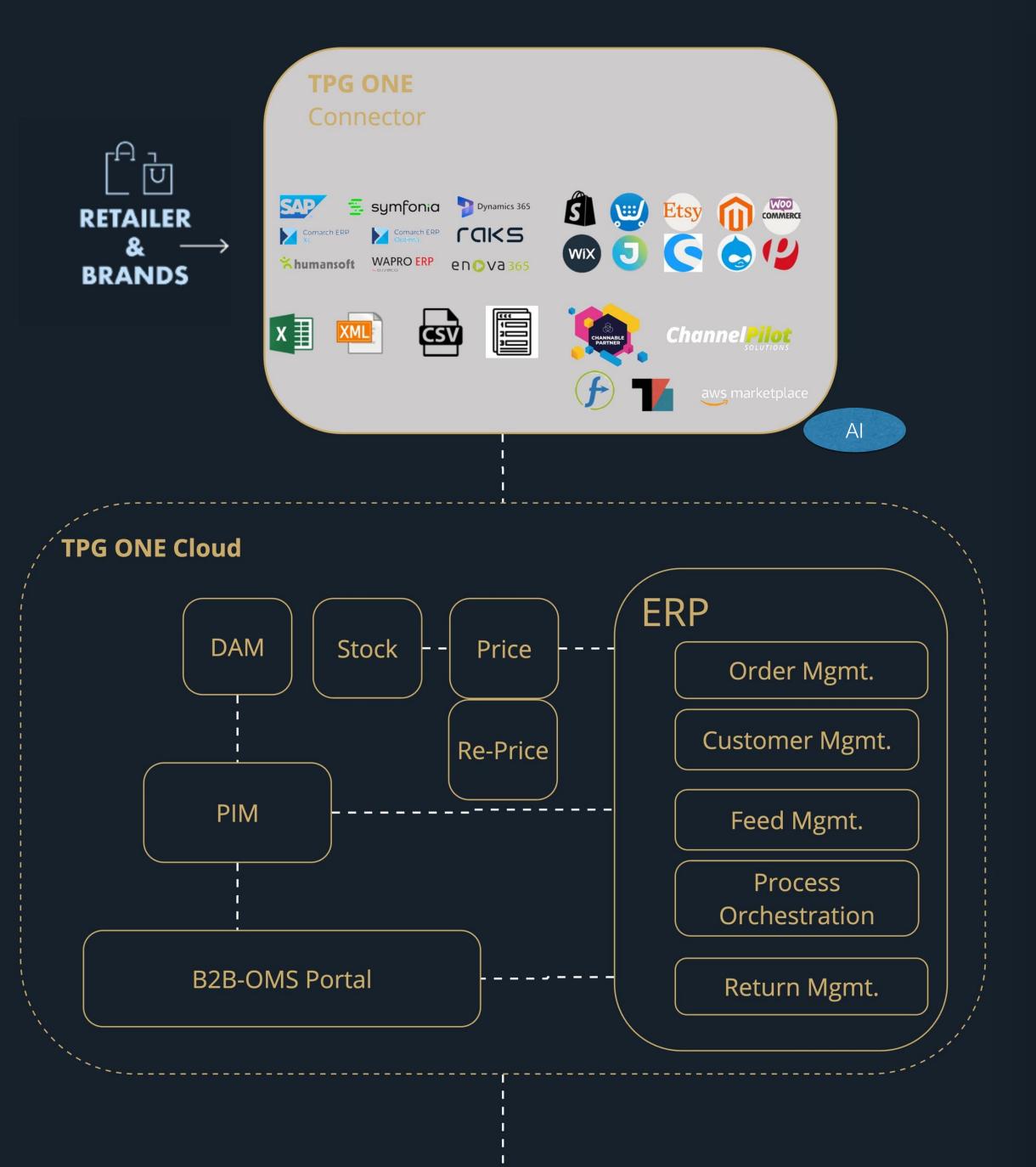
TPG | Software Development

TPG ONE OUR NEW TPG ARCHITECTURE SETUP









TPG ONE CONNECTOR & CLOUD

1. TPG ONE CONNECTOR:

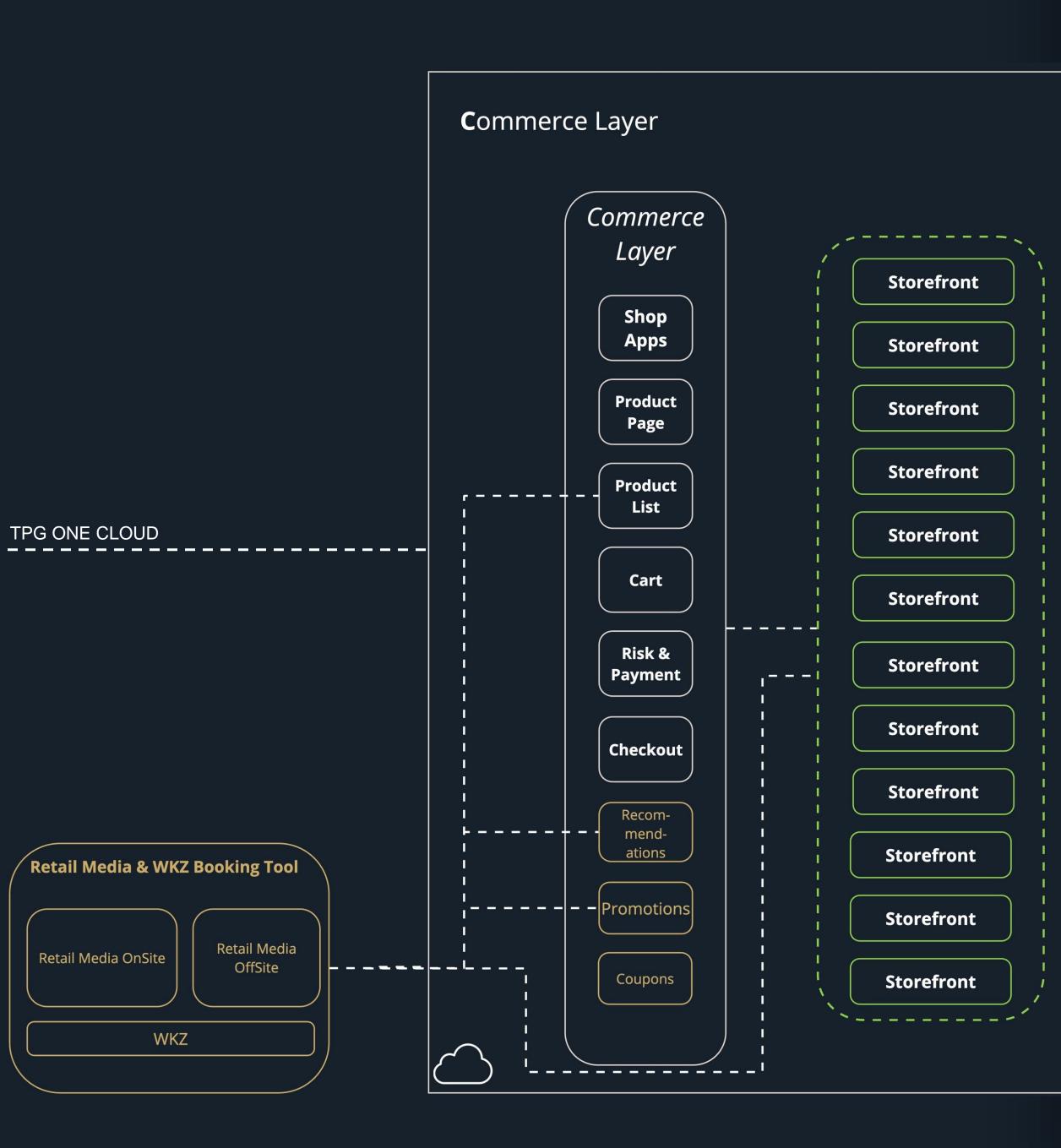
- Connection of all major ERP Systems
- Connection to all major Shop Systems
- Connection to all major Feed-Engines
- Option for simple files transfer and upload
- 2. Ai Data Enrichment:
 - Al category mapping
 - Al product data enrichment out of product image, EAN, brand, title, or description
 - Al image generation: for e.g. recoloring

3. TPG ONE CLOUD:

- Own build high performance PIM
- Pricing Layer with live Re-Pricer
- Own build Order Management System for retailers with Al-functions

- Own build internal ERP for orchestration of all orders of all TPG shops





TPG COMMERCE ENGINE + RETAIL MEDIA

- Own build high performance ecommerce tools box
- 2. Integration of parts of the Shopify Check out (fastest in the industry with a guaranteed performance of 45.000 check outs per minute)
- 3. Full integration of a Retail Media solution for brands and retailer with:
 - Sponsored Product Ads
 - Commerce Display
 - Audience Extension Ads
- 4. Full integration of WKZ Booking Tool for brands:
 - Paid banners campaigns
 - Paid product promotions
 - Paid newsletter campaigns



NEW TPG RETAILER B2B PORTAL

PREVIEW

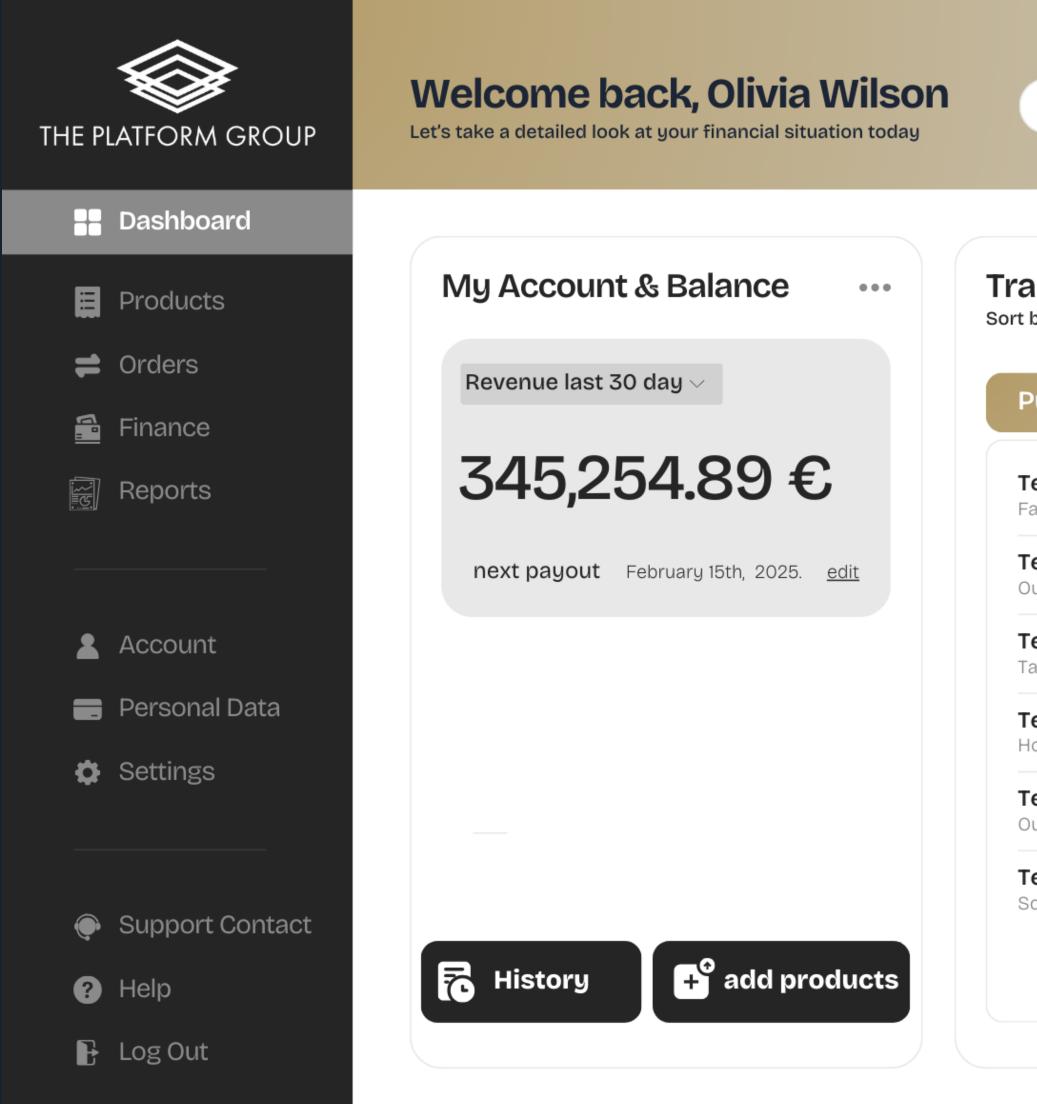


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TPG NEW RETAILER PORTAL



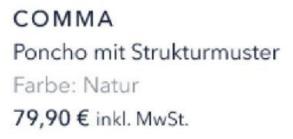
Search here			MO RETAILER Gm	hbH
ansaction		Print	Share	
Purpose	Date	Amount	Result	
Test Product 1 Fashionette	Today 2m ago	\$ 500 <u>O</u> R Code	Done	
Test Product 2 Outfits24	Today 5m ago	\$ 1.000 Transfer	Done	
Test Product 3 Faschen24	Today 1h ago	\$ 500 <u>O</u> R Code	Done	
Test Product 4 Hood.de	Today 2h ago	\$ 1.000 Transfer	Pending	
Test Product 5 Outfits24	Yesterday 09:00 AM	\$ 500 Transfer	Done	
Test Product 6 Schuhe24	Yesterday 08:00 AM	\$ 1.000 <u>O</u> R Code	Done	
	Show All My	Transactions ~		

RELEASE **SUMMER 2025**









I GRÖSSENTABELLE

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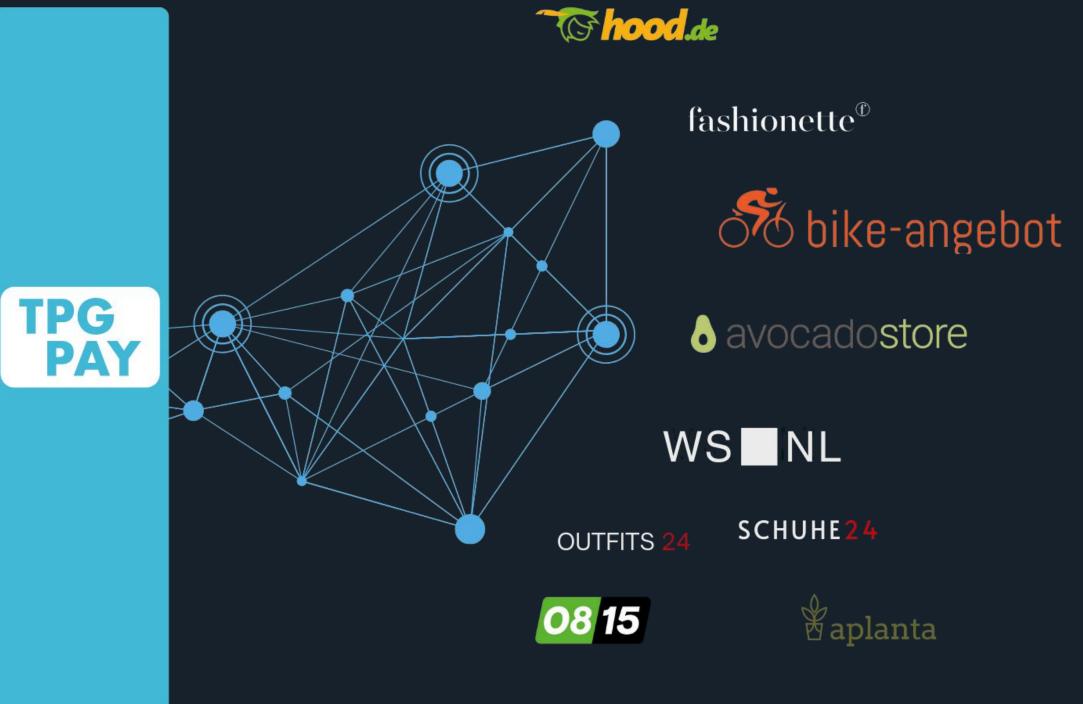
DIR

Wähle deine Größe

SOFORT KAUFEN MIT TPG PAY

IN DEN WARENKORB
Noven
alle Bestellungen ab 39 € in Deutschland.

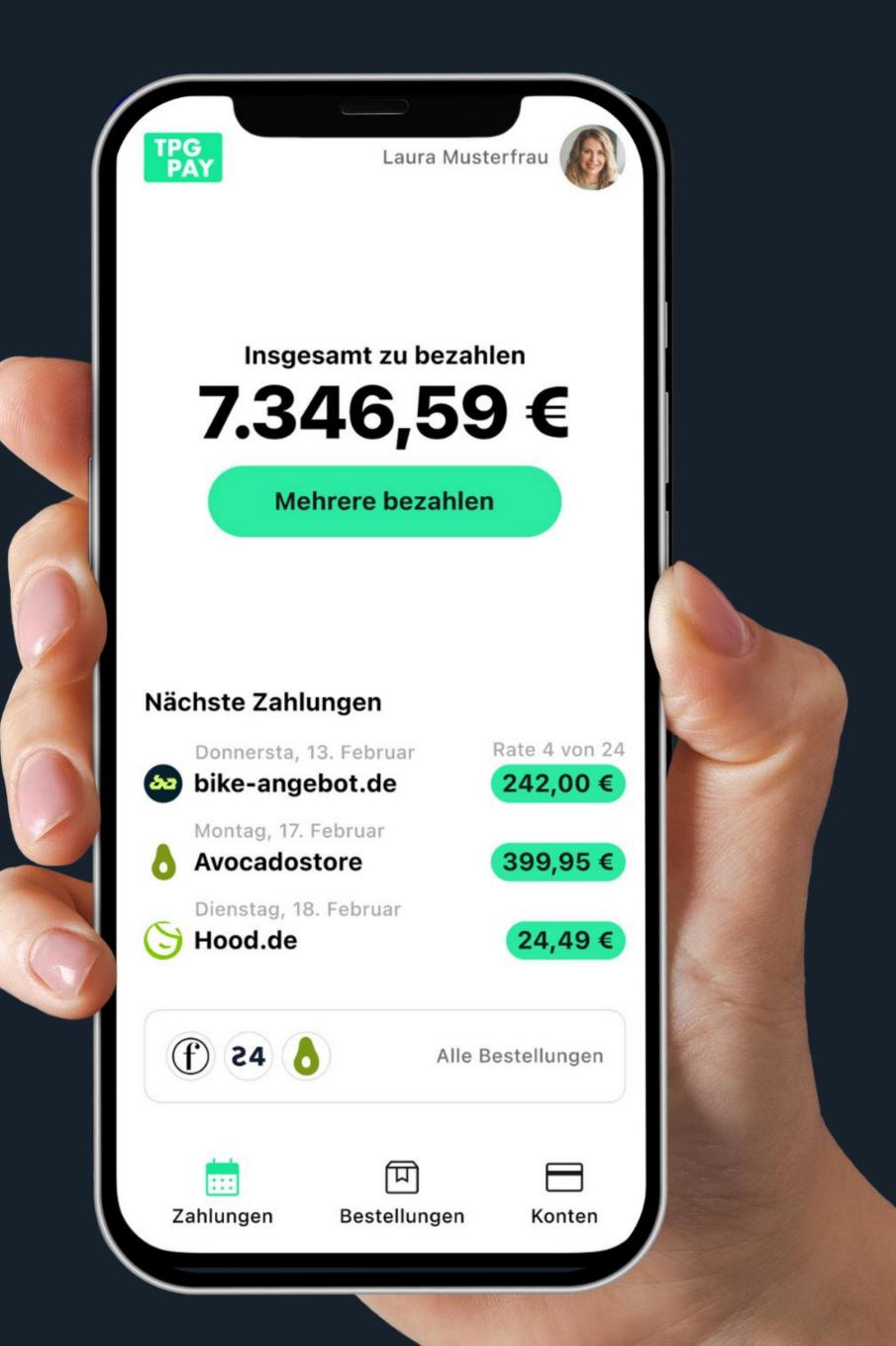
TPG PAY pay in all shops



... and all other shops



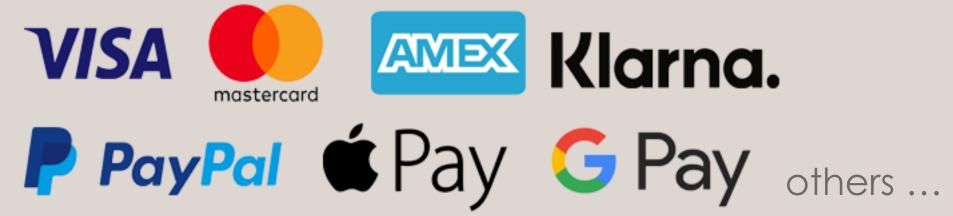
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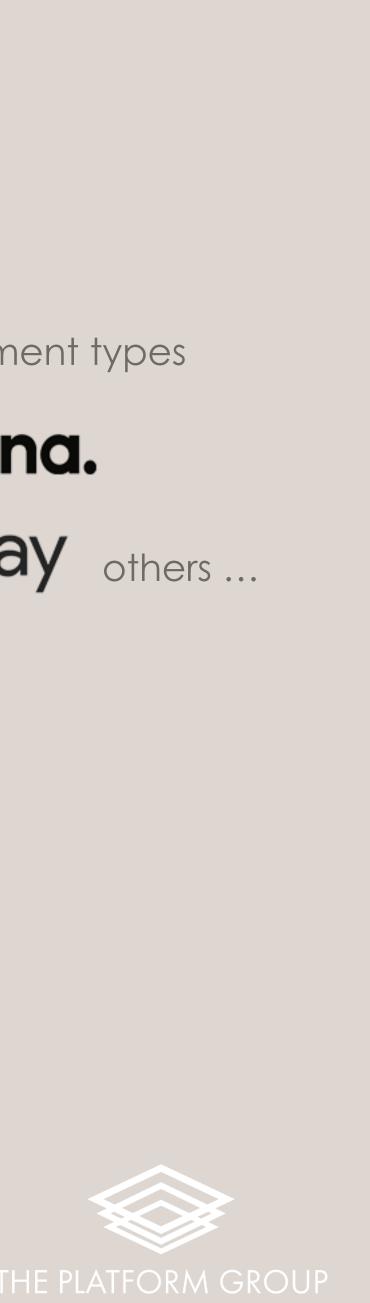


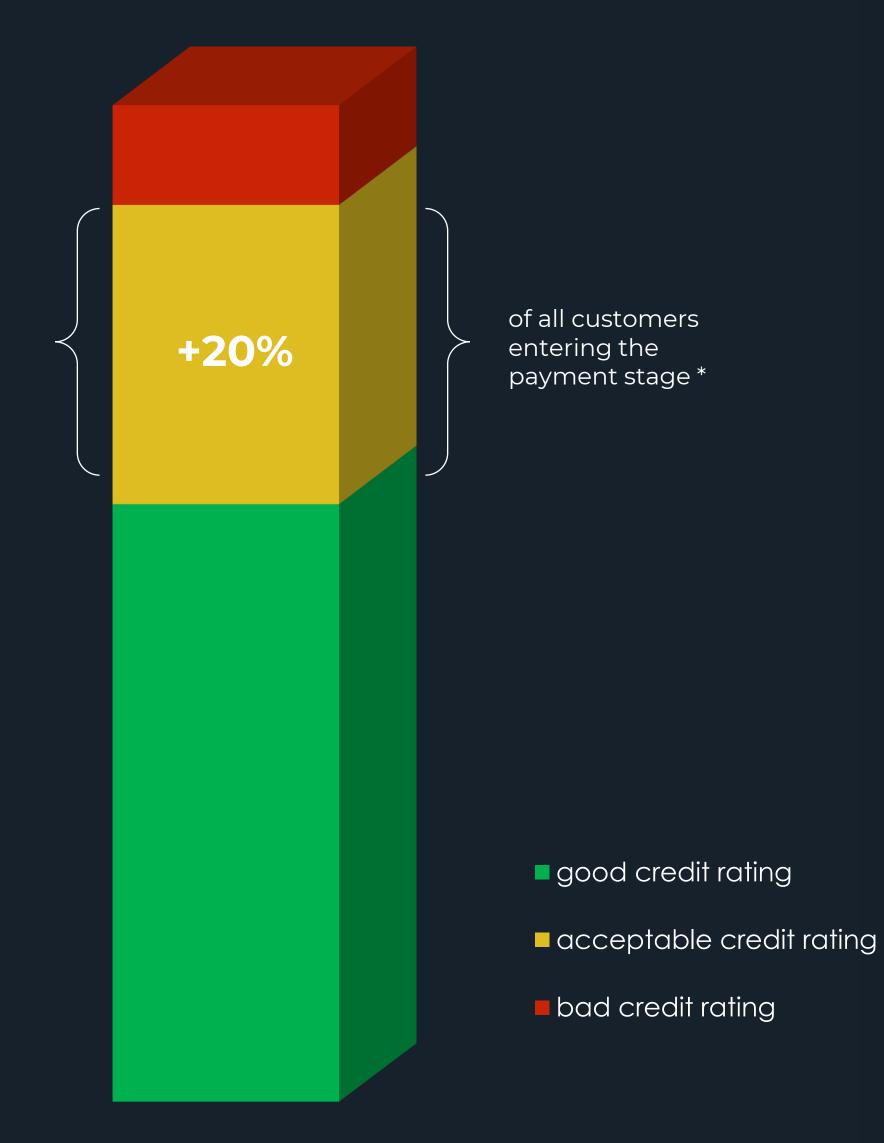
TPG PAYMENT SOLUTION

1. Seamless integration of all major payment types



- 2. Internal Risk Check Tool for TPG PAY
- 3. TPG PAY:
 - Pay on invoice
 - Pay in installments
 - monthly invoice
 - BNPL





*based on interlal research of all TPG shops

TPG PAY LEVERAGES REVENUE WITH "YELLOW" CUSTOMERS

- Currently +20% out of 100% of the customers entering the payment stage, having an elevated credit risk
- These customers have been rejected in the past
- TPG PAY provides a sophisticated risk check • procedure, using internal and external data sources
- Based on the TPG Score Non-Recourse Factoring will be initiated or receivables will be internalized
- Benefit: more revenue, reduced factoring and transaction fees
- TPG has an own fraud department

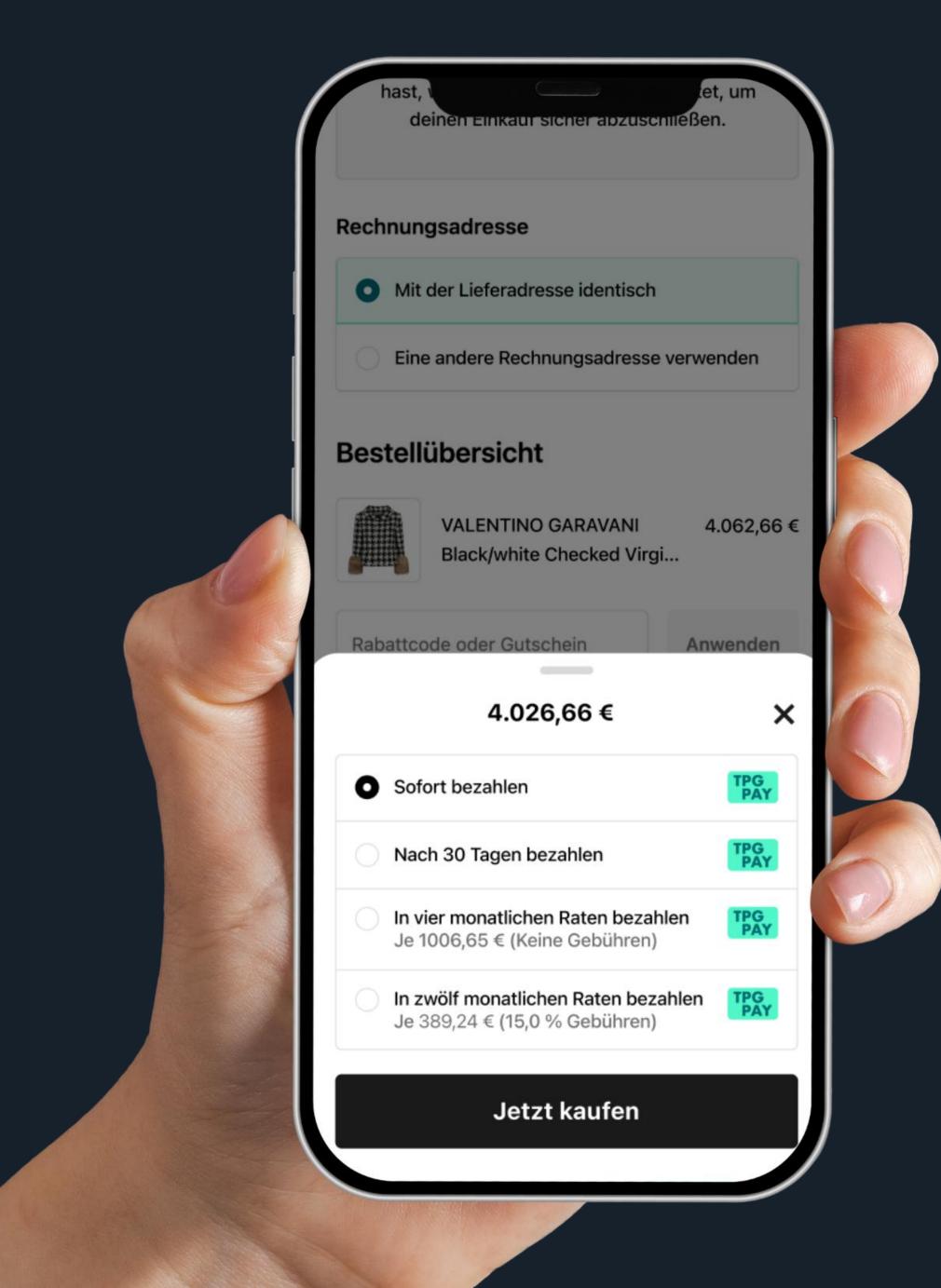




TPG PAY IN ALL OUR SHOPS

- 1. Development of a modular payment solution
- 2. Seamless integration in any kind of e-commerce solutions Shopify Payment App, Shopware Plugin, Woocommerce etc.
- 3. TPGPAY API will be available for 3rd Parties













UX MOCK UP

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Größe wähle

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OCT NOV JUL AUG SEP

THANK YOU!



THE PLATFORM GROUP

