FACT SHEET



COMPANY PROFILE

Primo Water is a leading North America-focused pure-play water solutions provider that operates largely under a recurring revenue model in the large format water category (defined as 3 gallons or greater). This business strategy is commonly referred to as "razorrazorblade" because the initial sale of a product creates a base of users who frequently purchase complementary consumable products. The razor in Primo Water's revenue model is its industry leading line-up of innovative water dispensers, which are sold through approximately 10,900 retail locations and online at various price points. The dispensers help increase household and business penetration which drives recurring purchases of Primo Water's razorblade offering or water solutions. Primo Water's razorblade offering is comprised of Water Direct, Water Exchange, and Water Refill. Through its Water Direct business, Primo Water delivers sustainable hydration solutions direct to customers, whether at home or to businesses. Through its Water Exchange business, customers visit retail locations and purchase a pre-filled bottle of water. Once consumed, empty bottles are exchanged at our recycling center displays, which provide a ticket that offers a discount toward the purchase of a new bottle. Water Exchange is available in approximately 17,500 retail locations. Through its Water Refill business, customers refill empty bottles at approximately 23,500 self-service refill drinking water stations. Primo Water also offers water filtration units across North America.

Primo Water's water solutions expand consumer access to purified, spring, and mineral water to promote a healthier, more sustainable lifestyle while simultaneously reducing plastic waste and pollution. Primo Water is committed to its water stewardship standards and is proud to partner with the International Bottled Water Association (IBWA) in North America which ensures strict adherence to safety, quality, sanitation and regulatory standards for the benefit of consumer protection.

FINANCIAL CALENDAR

*May 9, 2024

First Quarter 2024 Earnings Release and Conference Call Second Quarter 2024 Earnings

*August 8, 2024

Release and Conference Call
Third Quarter 2024 Earnings
Release and Conference Call

*'November 7, 2024

*Date subject to change until the press release announcing the applicable date is issued

LEADERSHIP

> Robbert Rietbroek
Chief Executive Officer

> **David Hass**Chief Financial Officer

> Marni Morgan Poe Chief Legal Officer and

Secretary

BOARD OF DIRECTORS

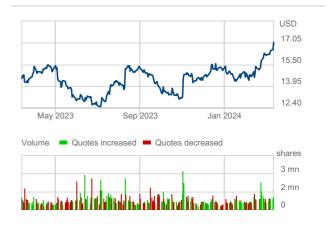
> Jerry Fowden
 > Billy D. Prim
 > Britta Bomhard
 > Steven P. Stanbrook
 > Robbert Rietbroek
 > Eric Foss
 > Susan E. Cates
 > Lori Marcus

> Derek Lewis > Archana Signh

STOCK FUNDAMENTALS

ISIN CA74167P1080
Share type Ordinary
Ticker PRMW
Index Russell 2000
Stock exchanges NYSE, TSX

SHARE CHART



KEY FIGURES - CONTINUING OPERATIONS

(\$ in millions)	Q4 2023	Q4 2022	FY 2023	FY 2022
Revenue				
Water Direct/Water Exchange	\$ 333.8	\$ 309.3	\$ 1,345.3	\$ 1,250.2
Water Refill/Water Filtration	\$ 57.3	\$ 49.9	\$ 226.9	\$ 192.0
Other Water	\$ 15.1	\$ 8.0	\$ 51.9	\$ 73.8
Water Dispensers	\$ 11.6	\$ 14.1	\$ 57.5	\$ 70.5
Other	\$ 20.9	\$ 23.8	\$ 90.2	\$ 106.7
Revenue, net*	\$ 438.7	\$ 405.1	\$ 1,171.8	\$ 1,693.2
Adjusted EBITDA*	\$ 94.9	\$ 88.6	\$ 380.7	\$ 343.8
Adjusted EBITDA Margin*	21.6%	21.9%	21.5%	20.3%

^{*} Reconciliation to GAAP measure available in the Q4 2023 Earnings Presentation posted in the Financial Document Library of the Investors section of the company's website at www.primowatercorp.com

Primo Water Corporation

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