Consumer Goods - Germany



Buy (old: Buy) 04.04.2024

EUR 7.00 (old: EUR 8.00)

Mixed 2024 guidance // efficiency measures bearing fruit; chg.

Last week, Marley Spoon Group ("MSG") released a mixed 2024 guidance. Sales are expected to grow by a single-digit percentage versus the prior year (eNuW new: +9% yoy; eNuW old: +17% yoy), largely driven by two separate developments owing to MSG's structure, which consists of the core meal-kit business Marley Spoon SE (>95% ownership) and the newly acquired bistroMD, operating in the ready-to-eat business:

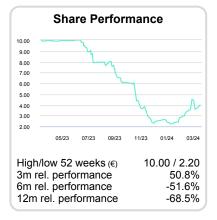
- 1) While consumer demand has stabilized throughout 2023, the company cited cautious consumer behavior in the meal-kit market as the main culprit for the muted outlook and now expects a **single-digit percentage decline for FY24e** (eNuW new: -3% yoy; eNuW old: +5% yoy). In our view, this should be explained by a continued normalization in the number of active subscribers from Covid highs (eNuW: -3% yoy), the effect of which is likely more pronounced for Europe and Australia than for the US.
- 2) The guidance implies, however, that on a group level its recent **acquisition of bistroMD shows a noticable impact on the overall topline development** (FY24e revenue of € 39m, +10% yoy; eNuW), demonstrating the attractiveness and resilience of the ready-to-eat market. Besides bistroMD's leading doctor-designed RTE meal plans playing on relevant consumer trends like health, convenience, and weight-loss, this acquisition likely offers MSG an opportunity to use its own data and technology platform to generate synergies over time.

Though MSG expects its contribution margin to remain flat (FY23: ~31.7%), operating EBITDA is seen to grow to a positive mid-single-digit figure for the full year (eNuW: € 2m), despite the fact that bistroMD should operate on a lower contribution margin (eNuW: ~30%) and negative EBIT due to lack of scale. The positive margin outlook is seen to be carried by (1) a rectified voucher strategy, likely increasing marketing efficiency and early cohort retention rates in H2'23 and Q1'24 and (2) a more streamlined G&A setup (-11% yoy to c. € 69m, excluding one-off costs) as cost-reduction measures from automation, centralization, and the closure of underutilized operations begin to kick in.

While it looks like 2024 will be another challenging year for the meal kit market, we like both the strategic outlook and the operational progress MSG has made over the past quarters towards group profitability, leading us to reiterate our **BUY** rating with a changed **PT** of \in 7.00 (old: \in 8.00) based on DCF.

Y/E 31.12 (EUR m)	2021	2022	2023	2024e	2025e	2026e
Sales	322.4	401.2	328.5	357.6	390.4	430.3
Sales growth	26.9%	24.5%	-18.1%	8.9%	9.2%	10.2%
EBITDA	-34.3	-11.5	-14.9	8.0	8.8	17.0
Net debt (if net cash=0)	17.9	59.6	56.4	60.6	69.3	70.1
FCF	-36.5	-29.4	-22.2	-15.8	0.2	8.1
Net Debt/EBITDA	-0.5	-5.2	-3.8	72.2	7.9	4.1
EPS pro forma	-173.62	-1.33	-2.68	-1.10	-0.60	-0.21
EBITDA margin	-10.6%	-2.9%	-4.5%	0.2%	2.3%	3.9%
ROCE	-119.4%	-71.2%	-104.7%	-94.5%	-35.3%	57.2%
EV/sales	0.1	0.4	0.3	0.4	0.4	0.3
EV/EBITDA	-0.8	-15.4	-7.5	154.9	15.8	8.2
PER	-0.2	-3.0	-1.5	-3.6	-6.5	-18.6
Adjusted FCF yield	-59.0%	-1.6%	1.5%	11.9%	14.9%	20.4%

Source: Company data, NuWays, Close price as of 03.04.2024



Market data	
Share price (in €)	3.94
Market cap (in € m)	69.3
Number of shares (in m pcs)	17.6
Enterprise value (in € m)	129.9
Ø trading volume (6 months)	1,955

Identifier						
Bloomberg	MS1 GR					
Reuters	MS1.DE					
WKN	A3C81B					
ISIN	LU2380748603					

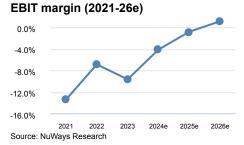
17.4%	
12.1%	
11.9%	
5.7%	
7.0%	
15.1%	
	12.1% 11.9% 5.7% 7.0%

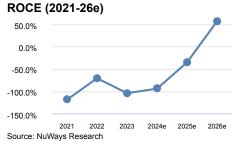
Estimates changes						
	<u>2024e</u>	<u>2025e</u>	<u>2026e</u>			
Sales	-7%	-8%	-10%			
EBIT	-1%	-11%	20%			
EPS	-0%	-3%	16%			

Comment on changes

- · 2026e shown for the first time
- Adjustments of estimates reflect a muted 2024 outlook for the meal kit business and operational improvements

Sales (2021-26e) 480.0m 360.0m 240.0m 0.0m 2021 2022 2023 2024e 2025e 2026e Source: NuWays Research





Company description

Marley Spoon is a global direct-to-consumer meal kit delivery company. The company offers customers meal kits through its two brands Marley Spoon and Dinnerly and ready-to-heat meals through its brand Chefgood. Marley Spoon serves customers in the US, Australia, and Europe.

Guidance

- Single-digit net revenue growth
- · Contribution margin flat yoy
- Mid-single-digit pos. Op. EBITDA

Preview / Review - 04.04.2024



Financials

Profit and loss (FLID m)	2024	2022	2022	20246	20250	2026-
Profit and loss (EUR m) Sales	2021 322.4	2022 401.2	2023 328.5	2024e 357.6	2025e 390.4	2026e 430.3
Sales growth	26.9%	24.5%	-18.1%	8.9%	9.2%	10.2%
Cost of sales	173.3	216.8	173.8	188.5	202.1	222.3
Gross profit	149.1	184.4	154.7	169.2	188.2	207.9
Sales and marketing	71.2	64.0	55.6	55.2	61.6	68.1
General and administration	64.0	79.0	80.3	73.1	72.3	73.3
Research and development	0.0	0.0	0.0	0.0	0.0	0.0
Other operating income	0.0	0.0	0.0	0.0	0.0	0.0
Other operating expenses	57.3	69.1	50.6	55.6	57.6	61.5
Total operating expenses	192.5	212.1	186.5	183.9	191.4	203.0
Unusual or infrequent items	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA Description	-34.3	-11.5	-14.9	0.8	8.8	17.0
Depreciation	7.2 0.0	10.6 0.0	11.8 0.0	9.9 0.0	5.9 0.0	5.3
Amortisation of goodwill Amortisation of intangible assets	2.0	0.0 5.5	0.0 5.1	0.0 5.7	6.0	0.0 6.7
Impairment charges	0.0	0.0	0.0	0.0	0.0	0.0
EBIT (inc revaluation net)	-43.4	-27.6	-31.8	-14.8	-3.2	5.0
Interest income	2.8	0.1	0.0	0.0	0.0	0.0
Interest expenses	6.0	12.3	12.8	8.0	9.3	9.3
Investment income	0.0	0.0	0.0	0.0	0.0	0.0
Financial result	-3.2	-12.2	-12.8	-8.0	-9.3	-9.3
Recurring pretax income from continuing operations	-46.6	-39.9	-44.6	-22.8	-12.5	-4.4
Extraordinary income/loss	0.1	-0.0	0.0	0.0	0.0	0.0
Earnings before taxes	-46.4	-39.9	-44.6	-22.8	-12.5	-4.4
Income tax expense	0.1	0.1	0.0	0.0	0.0	0.0
Net income from continuing operations	-46.6	-40.0	-44.6	-22.8	-12.5	-4.4
Income from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	-46.6	-40.0	-44.6	-22.8	-12.5	-4.4
Minority interest	-0.4	-0.3	-6.7	-3.4	-1.9	-0.7
Net profit (reported)	-46.2 0.3	-39.7 30.0	-37.9	-19.4	-10.6 17.6	-3.7 17.6
Average number of shares	0.3	30.0	14.1	17.6	17.0	0.71
	-173 62	-1 33	-2 68	-1 10	-0.60	-0.21
EPS reported	-173.62	-1.33	-2.68	-1.10	-0.60	-0.21
	-173.62 2021	-1.33 2022	-2.68 2023	-1.10 2024e	-0.60 2025e	-0.21 2026e
EPS reported						
Profit and loss (common size)	2021	2022	2023	2024e	2025e	2026e
Profit and loss (common size) Sales	2021 100.0%	2022 100.0%	2023 100.0%	2024e 100.0%	2025e 100.0%	2026e 100.0%
Profit and loss (common size) Sales Cost of sales	2021 100.0% 53.8%	2022 100.0% 54.0%	2023 100.0% 52.9%	2024e 100.0% 52.7%	2025e 100.0% 51.8%	2026e 100.0% 51.7%
Profit and loss (common size) Sales Cost of sales Gross profit	2021 100.0% 53.8% 46.2% 22.1% 19.8%	2022 100.0% 54.0% 46.0% 16.0% 19.7%	2023 100.0% 52.9% 47.1% 16.9% 24.4%	2024e 100.0% 52.7% 47.3% 15.4% 20.4%	2025e 100.0% 51.8% 48.2% 15.8% 18.5%	2026e 100.0% 51.7% 48.3% 15.8% 17.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0% 17.2%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 0.0% 15.4%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 0.0% 15.6%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 0.0% 14.3%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0% 17.8% 59.7%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0% 17.2% 52.8%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 0.0% 15.4% 56.8%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 0.0% 15.6% 51.4%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 0.0% 14.3% 47.2%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0% 17.2% 52.8% 0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 0.0% 15.4% 56.8% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 0.0% 15.6% 51.4% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0% 17.2% 52.8% 0.0% -2.9%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 0.0% 15.4% 56.8% 0.0% -4.5%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 0.0% 15.6% 51.4% 0.0% 0.2%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 3.9%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0% 52.8% 0.0% -2.9% 2.6%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 3.9%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 3.9% 1.2% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.0% 1.6%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 1.5%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 3.9% 1.2% 0.0% 1.6%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 4.7% 49.0% 2.3% 1.5% 0.0% 1.5% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 3.9% 1.2% 0.0% 1.6% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% -9.7%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 1.5% 0.0% -0.8%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 3.9% 1.2% 0.0% 1.6% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% -9.7%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 1.5% 0.0% -0.8% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net)	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% 3.9%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% 2.2%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 1.5% 0.0% -0.8% 0.0% 2.4%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 2.2%
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EPS reported Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income Interest expenses Investment income	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5% 0.9% 1.9% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0% 3.1% 0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% 0.0% 3.9% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% 2.2% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 18.5% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 1.5% 0.0% -0.8% 0.0% 2.4% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income Interest expenses Investment income Financial result	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5% 0.9% 1.9% 0.0% neg.	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0% 3.1% 0.0% neg.	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% 0.0% 0.0% 1.5% 0.0% 0.0% 1.5% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% 2.2% 0.0% neg.	2025e 100.0% 51.8% 48.2% 15.8% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 1.5% 0.0% -0.8% 0.0% 2.4% 0.0% neg.	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income Interest expenses Investment income Financial result Recurring pretax income from continuing operations	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5% 0.9% 1.9% 0.0% neg14.5%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0% 3.1% 0.0% neg9.9%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% 0.0% 1.5%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% 2.2% 0.0% neg6.4%	2025e 100.0% 51.8% 48.2% 15.8% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 1.5% 0.0% -0.8% 0.0% 2.4% 0.0% neg3.2%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income Interest expenses Investment income Financial result Recurring pretax income from continuing operations Extraordinary income/loss Earnings before taxes Tax rate	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5% 0.9% 1.9% 0.0% neg14.5% 0.0%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0% 3.1% 0.0% neg9.9% -0.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% 0.0% 1.5% 0.0% 1.5% 0.0% 1.5% 0.0% 1.5% 0.0% 1.5% 0.0% 1.5% 0.0% 1.5% 0.0% 1.5% 0.0%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% 2.2% 0.0% neg6.4% 0.0%	2025e 100.0% 51.8% 48.2% 15.8% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% 0.0% -0.8% 0.0% 2.4% 0.0% neg3.2% 0.0%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 0.0% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income Interest expenses Investment income Financial result Recurring pretax income from continuing operations Extraordinary income/loss Earnings before taxes	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5% 0.9% 1.9% 0.0% neg14.5% 0.0% -14.4% -0.3% -14.4%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0% 3.1% 0.0% neg9.9% -0.0% -9.9% -0.0% -9.9% -0.0% -1.4% -10.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% 1.5% 0.0% -9.7% 0.0% 3.9% 0.0% neg13.6% 0.0% -13.6%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% 2.2% 0.0% neg6.4% 0.0% -6.4%	2025e 100.0% 51.8% 48.2% 15.8% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% -0.8% 0.0% 2.4% 0.0% neg3.2% 0.0% -3.2%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 1.1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.0% 0.0%
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income Interest expenses Investment income Financial result Recurring pretax income from continuing operations Extraordinary income/loss Earnings before taxes Tax rate Net income	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5% 0.9% 1.9% 0.0% neg14.5% 0.0% -14.4% -0.3% -14.4%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0% 3.1% 0.0% neg9.9% -0.0% -9.9% -10.0% -10.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% -9.7% 0.0% 3.9% 0.0% neg13.6% 0.0% -13.6% -13.6%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% -6.4% 0.0% -6.4%	2025e 100.0% 51.8% 48.2% 15.8% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% -0.8% 0.0% -0.8% 0.0% -3.2% 0.0% -3.2% -3.2%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 1.1.2% 0.0% 1.0% 1.0% 1.0% 1.0% 1.0% 1.0% 1.0
Profit and loss (common size) Sales Cost of sales Gross profit Sales and marketing General and administration Research and development Other operating income Other operating expenses Total operating expenses Unusual or infrequent items EBITDA Depreciation Amortisation of goodwill Amortisation of intangible assets Impairment charges EBIT (inc revaluation net) Interest income Interest expenses Investment income Financial result Recurring pretax income from continuing operations Extraordinary income/loss Earnings before taxes Tax rate Net income from continuing operations	2021 100.0% 53.8% 46.2% 22.1% 19.8% 0.0% 0.0% 17.8% 59.7% 0.0% -10.6% 2.2% 0.0% 0.6% 0.0% -13.5% 0.9% 1.9% 0.0% neg14.5% 0.0% -14.4% -0.3% -14.4%	2022 100.0% 54.0% 46.0% 16.0% 19.7% 0.0% 17.2% 52.8% 0.0% -2.9% 2.6% 0.0% 1.4% 0.0% -6.9% 0.0% 3.1% 0.0% neg9.9% -0.0% -9.9% -0.0% -9.9% -0.0% -1.4% -10.0%	2023 100.0% 52.9% 47.1% 16.9% 24.4% 0.0% 15.4% 56.8% 0.0% -4.5% 3.6% 0.0% 1.5% 0.0% 1.5% 0.0% -9.7% 0.0% 3.9% 0.0% neg13.6% 0.0% -13.6%	2024e 100.0% 52.7% 47.3% 15.4% 20.4% 0.0% 15.6% 51.4% 0.0% 0.2% 2.8% 0.0% 1.6% 0.0% -4.1% 0.0% 2.2% 0.0% neg6.4% 0.0% -6.4%	2025e 100.0% 51.8% 48.2% 15.8% 0.0% 0.0% 14.7% 49.0% 0.0% 2.3% 1.5% 0.0% -0.8% 0.0% 2.4% 0.0% neg3.2% 0.0% -3.2%	2026e 100.0% 51.7% 48.3% 15.8% 17.0% 0.0% 14.3% 47.2% 0.0% 1.2% 0.0% 1.6% 0.0% 1.2% 0.0% 1.1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.2% 0.0% 1.0% 0.0%

Source: Company data, NuWays

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Balance sheet (EUR m)	2021	2022	2023	2024e	2025e	2026e
Intangible assets	8.8	25.4	28.6	30.2	33.5	36.6
Property, plant and equipment	48.7	47.4	39.5	23.6	21.2	19.4
Financial assets	2.9	2.9	2.9	2.9	2.9	2.9
FIXED ASSETS	60.4	75.7	71.1	56.8	57.6	58.9
Inventories	9.4	13.1	11.6	13.5	14.4	15.9
Accounts receivable	0.4	0.8	0.7	0.7	0.8	0.9
Other assets and short-term financial assets	3.7	3.2	3.2	3.2	3.2	3.2
Liquid assets	38.7	19.0	10.5	5.5	7.8	7.0
Deferred taxes	0.0	0.0	0.0	0.0	0.0	0.0
Deferred charges and prepaid expenses	0.0	0.0	0.0	0.0	0.0	0.0
CURRENT ASSETS	52.2	36.2	26.0	22.9	26.3	27.0
TOTAL ASSETS	112.6	111.9	97.1	79.7	83.9	85.9
SHAREHOLDERS EQUITY	-16.3	-41.5	-39.3	-51.1	-59.3	-60.9
MINORITY INTEREST	-1.3	-1.6	-6.9	-9.0	-10.5	-10.7
Provisions for pensions and similar obligations	0.0	0.0	0.0	0.0	0.0	0.0
Other provisions and accrued liabilities	1.0	2.3	2.3	2.3	2.3	2.3
Short-term liabilities to banks	7.3	7.8	7.8	7.8	7.8	7.8
Accounts payable	27.6	26.4	26.4	23.8	26.6	30.5
Advance payments received on orders	3.6	1.9	1.9	1.9	1.9	1.9
Other liabilities (incl. from lease and rental contracts)	41.5	44.0	44.0	44.0	44.0	44.0
Deferred taxes	0.0	1.8	1.8	1.8	1.8	1.8
Deferred income	0.0	0.0	0.0	0.0	0.0	0.0
CURRENT LIABILITIES	72.6	72.3	72.3	69.7	72.5	76.4
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	112.6	111.9	97.1	79.7	83.9	85.9
Balance sheet (common size)	2021	2022	2023	2024e	2025e	2026e
Intangible assets	7.8%	22.7%	29.5%	37.9%	39.9%	42.6%
Property, plant and equipment	43.2%	42.3%	40.7%	29.7%	25.3%	22.6%
Financial assets	2.6%	2.6%	3.0%	3.7%	3.5%	3.4%
FIXED ASSETS	53.6%	67.7%	73.2%	71.2%	68.7%	68.6%
Inventories	8.3%	11.7%	12.0%	16.9%	17.2%	18.5%
Accounts receivable	0.4%	0.7%	0.7%	0.9%	0.9%	1.0%
Other assets and short-term financial assets	3.3%	2.9%	3.3%	4.1%	3.9%	3.8%
Liquid assets	34.3%	17.0%	10.8%	6.9%	9.3%	8.1%
Deferred taxes	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Deferred charges and prepaid expenses	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
CURRENT ASSETS	46.4%	32.3%	26.8%	28.8%	31.3%	31.4%
TOTAL ASSETS	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
SHAREHOLDERS EQUITY	-14.5%	-37.1%	-40.4%	-64.1%	-70.7%	-70.9%
MINORITY INTEREST	-1.1%	-1.4%	-7.1%	-11.3%	-12.5%	-10.5 % -12.5%
Provisions for pensions and similar obligations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other provisions and accrued liabilities	0.0%	2.0%	2.3%	2.8%	2.7%	2.6%
Short-term liabilities to banks	6.5%	7.0%	8.1%	9.8%	9.3%	9.1%
Accounts payable	24.5%	23.6%	27.2%	29.8%	31.7%	35.5%
		20.070	Z1.Z/U	20.070	01.770	
· ·			1 0%	2 10/2	2 20%	2 20/-
Advance payments received on orders	3.2%	1.7%	1.9% 45.4%	2.4% 55.2%	2.2% 52.5%	
Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	3.2% 36.8%	1.7% 39.4%	45.4%	55.2%	52.5%	51.3%
Advance payments received on orders Other liabilities (incl. from lease and rental contracts) Deferred taxes	3.2% 36.8% 0.0%	1.7% 39.4% 1.6%	45.4% 1.8%	55.2% 2.2%	52.5% 2.1%	51.3% 2.1%
Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	3.2% 36.8%	1.7% 39.4%	45.4%	55.2%	52.5%	2.2% 51.3% 2.1% 0.0% 88.9%

Source: Company data, NuWays

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Cash flow statement (EUR m)						
oddii now diatement (Lort III)	2021	2022	2023	2024e	2025e	2026e
Net profit/loss	-46.6	-40.0	-44.6	-22.8	-12.5	-4.4
Depreciation of fixed assets (incl. leases)	7.2	10.6	11.8	9.9	5.9	5.3
,	2.0		5.1			
Amortisation of goodwill & intangible assets		5.5		5.7	6.0	6.7
Other costs affecting income / expenses	6.2	11.8	16.2	9.7	11.2	11.4
Cash flow from operating activities	-14.9	-18.7	-9.9	-2.0	12.5	21.4
Increase/decrease in inventory	-2.8	-3.7	1.5	-1.9	-1.0	-1.4
Increase/decrease in accounts receivable	-0.9	-1.0	0.1	-0.1	-0.1	-0.1
Increase/decrease in accounts payable	13.5	-1.4	0.0	-2.7	2.8	3.9
Increase/decrease in other working capital positions	6.5	-0.6	0.0	0.0	0.0	0.0
Increase/decrease in working capital	16.3	-6.6	1.6	-4.6	1.8	2.3
Cash flow from operating activities	-14.9	-18.7	-9.9	-2.0	12.5	21.4
CAPEX	-21.5	-10.7	-12.3	-13.8	-12.3	-13.3
Payments for acquisitions	0.0	-7.8	0.0	0.0	0.0	0.0
Financial investments	0.0	0.0	0.0	0.0	0.0	0.0
Income from asset disposals	0.0	0.0	0.0	22.0	0.0	0.0
Cash flow from investing activities	-21.5	-18.5	-12.3	8.2	-12.3	-13.3
Cash flow before financing	-36.5	-29.4	-22.2	-15.8	0.2	8.1
Increase/decrease in debt position	50.9	18.8	-11.7	-10.3	11.0	0.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	15.9	34.7	8.0	0.0	0.0
Dividends paid	0.0	0.0	0.0	0.0	0.0	0.0
·						
Others	-9.3	-17.0	-8.9	-8.9	-8.9	-8.9
Effects of exchange rate changes on cash	-0.9	0.0	-0.5	0.0	0.0	0.0
Cash flow from financing activities	41.6	17.6	14.1	-11.2	2.1	-8.9
Increase/decrease in liquid assets	4.2	-11.8	-8.5	-27.0	2.3	-0.8
Liquid assets at end of period	38.7	19.0	10.5	5.5	7.8	7.0
_iquiu uccoto ut cita ci poricu	••••	10.0	10.0	0.0		
Key ratios (EUR m)	2021	2022	2023	2024e	2025e	2026e
	2021	ZUZZ	2023	20246	20236	20206
P&L growth analysis						
Sales growth	26.9%	24.5%	-18.1%	8.9%	9.2%	10.2%
EBITDA growth	3559.8%	-66.3%	28.9%	-105.6%	948.9%	92.8%
EBIT growth	484.5%	-36.3%	15.0%	-53.6%	-78.6%	-257.2%
EPS growth	-62.3%	-99.2%	102.1%	-58.9%	-45.1%	-64.9%
Efficiency	02.070	30.270	.02,0	30.070	.0,0	0 , 0
Efficiency						
Calan par amplayas	224.4	220.4	166.7	160 E	246.4	216.1
Sales per employee	234.1	239.4	166.7	169.5	246.1	216.1
EBITDA per employee	-24.9	-6.9	-7.6	0.4	5.5	8.5
EBITDA per employee	-24.9	-6.9	-7.6	0.4	5.5	8.5
EBITDA per employee No. employees (average) Balance sheet analysis	-24.9 1,377	-6.9 1,676	-7.6	0.4 2,110	5.5 1,586	8.5 1,991
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales	-24.9 1,377 -5.0%	-6.9 1,676 -4.5%	-7.6 1,970 -4.6%	0.4 2,110 -3.8%	5.5 1,586 -3.2%	8.5 1,991 -3.3%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory)	-24.9 1,377 -5.0% 18.5	-6.9 1,676 -4.5% 16.5	-7.6 1,970 -4.6% 14.0	0.4 2,110 -3.8% 14.0	5.5 1,586 -3.2% 14.0	8.5 1,991 -3.3% 14.0
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover	-24.9 1,377 -5.0% 18.5 0.5	-6.9 1,676 -4.5% 16.5 0.7	-7.6 1,970 -4.6% 14.0 0.7	-3.8% 14.0 0.7	5.5 1,586 -3.2% 14.0 0.7	8.5 1,991 -3.3% 14.0 0.7
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover	-24.9 1,377 -5.0% 18.5	-6.9 1,676 -4.5% 16.5	-7.6 1,970 -4.6% 14.0	0.4 2,110 -3.8% 14.0	5.5 1,586 -3.2% 14.0	8.5 1,991 -3.3% 14.0
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover	-24.9 1,377 -5.0% 18.5 0.5	-6.9 1,676 -4.5% 16.5 0.7	-7.6 1,970 -4.6% 14.0 0.7	-3.8% 14.0 0.7	5.5 1,586 -3.2% 14.0 0.7	8.5 1,991 -3.3% 14.0 0.7
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover	-24.9 1,377 -5.0% 18.5 0.5	-6.9 1,676 -4.5% 16.5 0.7	-7.6 1,970 -4.6% 14.0 0.7	-3.8% 14.0 0.7	5.5 1,586 -3.2% 14.0 0.7	8.5 1,991 -3.3% 14.0 0.7
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis	-24.9 1,377 -5.0% 18.5 0.5 58.1	-6.9 1,676 -4.5% 16.5 0.7 44.4	-7.6 1,970 -4.6% 14.0 0.7 44.0	0.4 2,110 -3.8% 14.0 0.7 46.0	5.5 1,586 -3.2% 14.0 0.7 48.0	8.5 1,991 -3.3% 14.0 0.7 50.0
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg.	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg.
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7% 17.9 -0.5 0.0%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7% 59.6 -5.2 0.0%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2 0.0%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2% 69.3 7.9 0.0%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1% 70.1 4.1 0.0%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7% 17.9 -0.5 0.0% 15.4%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7% 59.6 -5.2 0.0% 18.2%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7% 56.4 -3.8 0.0% 17.6%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2 0.0% 12.1%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2% 69.3 7.9 0.0% 13.1%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1% 70.1 4.1 0.0% 12.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7% 17.9 -0.5 0.0% 15.4%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7% 59.6 -5.2 0.0% 18.2%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7% 56.4 -3.8 0.0% 17.6%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2 0.0% 12.1%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2% 69.3 7.9 0.0% 13.1%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1% 70.1 4.1 0.0% 12.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROCE	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7% 17.9 -0.5 0.0% 15.4% -119.4% 284.0%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7% 59.6 -5.2 0.0% 18.2%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7% 56.4 -3.8 0.0% 17.6%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2 0.0% 12.1%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2% 69.3 7.9 0.0% 13.1%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1% 70.1 4.1 0.0% 12.1%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7% 17.9 -0.5 0.0% 15.4% -119.4% 284.0% -59.0%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7% 59.6 -5.2 0.0% 18.2% -71.2% 95.7% -1.6%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7% 56.4 -3.8 0.0% 17.6% -104.7% 96.6% 1.5%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2 0.0% 12.1% -94.5% 37.9% 11.9%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2% 69.3 7.9 0.0% 13.1% -35.3% 17.9% 14.9%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1% 70.1 4.1 0.0% 12.1% 57.2% 6.1% 20.4%
EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROCE	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7% 17.9 -0.5 0.0% 15.4% -119.4% 284.0%	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7% 59.6 -5.2 0.0% 18.2%	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7% 56.4 -3.8 0.0% 17.6%	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2 0.0% 12.1%	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2% 69.3 7.9 0.0% 13.1%	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1% 70.1 4.1 0.0% 12.1%
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EBITDA per employee No. employees (average) Balance sheet analysis Avg. working capital / sales Inventory turnover (sales/inventory) Accounts receivable turnover Accounts payable turnover Cash flow analysis Free cash flow Free cash flow/sales FCF / net profit Capex / sales Solvency Net debt Net Debt/EBITDA Dividend payout ratio Interest paid / avg. debt Returns ROCE ROE Adjusted FCF yield Dividend yield DPS EPS reported Average number of shares Valuation ratios P/BV EV/sales EV/EBITDA	-24.9 1,377 -5.0% 18.5 0.5 58.1 -36.5 -11.3% 78.3% -6.7% 17.9 -0.5 0.0% 15.4% -119.4% 284.0% -59.0% 0.0% 0.0 -173.62 0.3 -0.6 0.1 -0.8	-6.9 1,676 -4.5% 16.5 0.7 44.4 -29.4 -7.3% 73.6% -2.7% 59.6 -5.2 0.0% 18.2% -71.2% 95.7% -1.6% 0.0% 0.0 -1.33 30.0 -2.8 0.4 -15.4	-7.6 1,970 -4.6% 14.0 0.7 44.0 -22.2 -6.7% 49.7% -3.7% 56.4 -3.8 0.0% 17.6% -104.7% 96.6% 0.0% 0.0 -2.68 14.1 -1.4 0.3 -7.5	0.4 2,110 -3.8% 14.0 0.7 46.0 -15.8 -4.4% 69.4% -3.9% 60.6 72.2 0.0% 12.1% -94.5% 37.9% 11.9% 0.0% 0.0 -1.10 17.6	5.5 1,586 -3.2% 14.0 0.7 48.0 0.2 0.0% neg. -3.2% 69.3 7.9 0.0% 13.1% -35.3% 17.9% 14.9% 0.0% 0.0 -0.60 17.6	8.5 1,991 -3.3% 14.0 0.7 50.0 8.1 1.9% neg. -3.1% 70.1 4.1 0.0% 12.1% 57.2% 6.1% 20.4% 0.0% 0.0 -0.21 17.6
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Company	Disclosures
Marley Spoon Group SE	2

Historical target price and ratir	ng changes for Marley Spoon	Group SE			
Company	Date	Analyst	Rating	Target Price	Close
Marley Spoon Group SE	14.02.2024	Schüssler, Mark	Buy	EUR 8.00	EUR 2.36
	31.01.2024	Schüssler, Mark	Buy	EUR 8.60	EUR 2.20
	14.11.2023	Schüssler, Mark	Buy	EUR 8.20	EUR 4.34

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The adj. FCF method is based on the assumption that investors purchase assets only at a price (enterprise value) at which the operating cash flow return after taxes on this investment exceeds their opportunity costs in the form of a hurdle rate of 7.5%. The operating cash flow is calculated as EBITDA less maintenance capex and taxes.

Within the framework of the DCF approach, the future free cash flows are calculated initially on the basis of a fictitious capital structure of 100% equity, i.e. interest and repayments on debt capital are not factored in initially. The adjust-

ment towards the actual capital structure is done by discounting the calculated free cash flows with the weighted average cost of capital (WACC), which takes into account both the cost of equity capital and the cost of debt. After discounting, the calculated total enterprise value is reduced by the interest-bearing debt capital in order to arrive at the equity value.

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