**Investment Companies - Germany** 

Buy (old: Buy)

EUR 34.00 (old: EUR 36.00)

## Mixed Q2, Engineering affected by weak economy; chg. est.

**Topic:** INDUS released its Q2 numbers with sales in line and EBIT above our estimates, despite a challenging macro environment. The company lowered their guidance as already anticipated by us in our last Update (company news: July 31<sup>st</sup>).

**Q2** sales decreased by 5.4% yoy to € 429m (eNuW: € 437m), impacted by customers' current reluctance to buy and spend as a result of the weak German economy. **Q2** EBIT came in at € 37.4m (eNuW: € 32.1m), implying a margin of 8.7%, **almost unchanged** yoy (Q2'23: 8.8%), despite pressure from wage inflation. Order intake in H1'24 fell slightly by 1.3% yoy to € 828m mainly due to a weaker Materials segment (-9% yoy). Order backlog increased by 1.2% to a solid € 720m.

**Engineering:** Sales came in at  $\in$  137m (eNuW:  $\in$  147m), -1.4% yoy due to a lower demand for sorting plants and packaging technology. EBIT decreased 37% to  $\in$  6.5m (eNuW:  $\in$  8.8m) due to an unfavorable product mix. However, higher sales and a more profitable product mix are expected for H2'24e.

**Infrastructure:** Top-line decreased 3.3% to € 145m (eNuW: € 142m). While the momentum in commercial construction is slightly picking up, the demand in residential and public construction is still muted. EBIT increased 27.4% yoy to € 18.3m, thanks to several cost-cutting measures.

**Materials:** Sales decreased by 10.6% yoy to  $\in$  147m (eNuW:  $\in$  148m) affected by declining prices and a slowdown in the agricultural industry (c. 20% of Betek's sales). Operating income declined only by 10.3% yoy to  $\in$  16.0m (eNuW:  $\in$  11.1m), despite significant pricing pressure from customers.

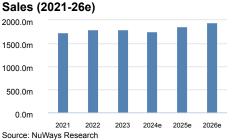
**M&A pipeline well filled**: INDUS is currently working on several acquisitions, as the multiples for private companies especially in the German Mittelstand came down in recent years. The conglomerate holds on to its target to spend  $\in$  70m on M&A in FY24e of which it spend  $\in$  18.5m at the time. Further, as stated in the conference call, we should expect to see the closing of two acquisitions within the coming weeks.

INDUS remains a clear BUY in our view as the company is (1) trading at only 6.6x forward P/E (eNuW), (2) offers an expected dividend yield of 5.7% (eNuW FY24e: € 1.2 per share), and (3) delivers a strong FCFY24e of c. 10%. **Consequently, we included INDUS to our Alpha list.** 

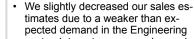
### Reiterate BUY with a new PT of € 34 (old: € 36), based on FCFY24e.

| Y/E 31.12 (EUR m)        | 2021    | 2022    | 2023    | 2024e   | 2025e   | 2026e   |
|--------------------------|---------|---------|---------|---------|---------|---------|
| Sales                    | 1,741.5 | 1,804.1 | 1,802.4 | 1,752.1 | 1,870.0 | 1,950.0 |
| Sales growth             | 11.7%   | 3.6%    | -0.1%   | -2.8%   | 6.7%    | 4.3%    |
| EBITDA                   | 220.4   | 262.4   | 258.1   | 229.5   | 255.1   | 268.0   |
| Net debt (if net cash=0) | 504.1   | 593.6   | 506.2   | 456.4   | 414.4   | 378.5   |
| FCF                      | 105.8   | 61.8    | 155.7   | 113.4   | 73.0    | 74.5    |
| Net Debt/EBITDA          | 2.3     | 2.3     | 2.0     | 2.0     | 1.6     | 1.4     |
| EPS pro forma            | 1.78    | 3.04    | 3.10    | 3.17    | 3.73    | 3.98    |
| EBITDA margin            | 12.7%   | 14.5%   | 14.3%   | 13.1%   | 13.6%   | 13.7%   |
| ROCE                     | 7.5%    | 11.8%   | 10.8%   | 9.2%    | 10.3%   | 11.1%   |
| EV/sales                 | 0.8     | 0.7     | 0.6     | 0.6     | 0.5     | 0.5     |
| EV/EBITDA                | 6.5     | 4.9     | 4.3     | 4.5     | 3.9     | 3.5     |
| PER                      | 11.8    | 6.9     | 6.8     | 6.6     | 5.6     | 5.3     |
| Adjusted FCF yield       | 5.9%    | 9.2%    | 8.8%    | 10.5%   | 12.7%   | 14.2%   |
|                          |         |         |         |         |         |         |

Source: Company data, NuWays, Close price as of 12.08.2024

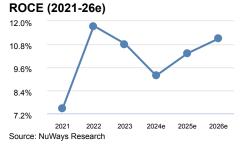


## EBIT margin (2021-26e) 9.0% 8.4% 7.8% 7.2% 6.6% 2021 2022 2023 2024e 2025e 2026e Source: NuWays Research



EPS

pected demand in the Engineering sector. Interest expenses changed.



## Company description

INDUS Holding AG is a leading specialist in the acquisition of and long-term support of small and medium-sized manufacturing companies in the DACH region. Indus holds a diversified portfolio of key industries and specializes in the field of sustainable companies.

### Guidance

- Sales: € 1.70-1.80bn
- EBIT: € 125-145m
- FCFF: > € 110m

14.08.2024



| High/low 52 weeks (€) | 28.70 / 18.38 |
|-----------------------|---------------|
| 3m rel. performance   | -16.3%        |
| 6m rel. performance   | -4.3%         |
| 12m rel. performance  | -15.7%        |

| Market data                 |        |
|-----------------------------|--------|
| Share price (in €)          | 20.50  |
| Market cap (in € m)         | 541.7  |
| Number of shares (in m pcs) | 25.8   |
| Enterprise value (in € m)   | 1024.6 |
| Ø trading volume (6 months) | 15,657 |

|           | Identifier   |
|-----------|--------------|
| Bloomberg | INH GR       |
| Reuters   | INHG         |
| WKN       | 620010       |
| ISIN      | DE0006200108 |

| Key shareholders  |                               |
|---|-------------------------------|
| Versicherungskammer Bay-<br>ern   | 13.0%                         |
| Hans Selzer et al.<br>Protector Forsikring<br>Treasury Shares<br>Free Float | 5.6%<br>5.4%<br>4.1%<br>71.9% |

| Estimates changes |              |              |              |  |  |  |
|-------------------|--------------|--------------|--------------|--|--|--|
|                   | <u>2024e</u> | <u>2025e</u> | <u>2026e</u> |  |  |  |
| Sales             | -2%          | -1%          | 0%           |  |  |  |
| EBIT              | -0%          | -1%          | 0%           |  |  |  |

Comment on changes

-3%

-4%

## Analyst: Christian Sandherr · E-Mail: christian.sandherr@nuways-ag.com

-4%

Update - 14.08.2024



# Financials

| Profit and loss (EUR m)                                 | 2021    | 2022    | 2023    | 2024e   | 2025e   | 2026e   |
|---|---------|---------|---------|---------|---------|---------|
| Net sales   | 1,741.5 | 1,804.1 | 1,802.4 | 1,752.1 | 1,870.0 | 1,950.0 |
| Sales growth  | 11.7%   | 3.6%    | -0.1%   | -2.8%   | 6.7%    | 4.3%    |
| Increase/decrease in finished goods and work-in-process | 29.7    | 33.5    | -11.7   | 4.4     | 4.1     | 4.3     |
| Total sales   | 1,771.2 | 1,837.7 | 1,790.7 | 1,756.5 | 1,874.1 | 1,954.3 |
| Other operating income                                  | 28.4    | 25.1    | 20.6    | 18.8    | 26.2    | 27.3    |
| Material expenses                                       | 817.6   | 872.2   | 801.4   | 780.8   | 845.2   | 885.3   |
| Personnel expenses                                      | 529.1   | 494.6   | 521.5   | 538.4   | 562.5   | 584.6   |
| Other operating expenses                                | 232.5   | 233.5   | 230.3   | 226.5   | 237.5   | 243.8   |
| Total operating expenses                                | 1,550.8 | 1,575.2 | 1,532.6 | 1,527.0 | 1,619.0 | 1,686.3 |
| EBITDA  | 220.4   | 262.4   | 258.1   | 229.5   | 255.1   | 268.0   |
| Depreciation  | 83.9    | 50.7    | 62.7    | 73.1    | 75.1    | 77.2    |
| EBITA   | 136.5   | 211.8   | 195.4   | 156.5   | 180.0   | 190.8   |
| Amortisation of goodwill                                | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     |
| Amortisation of intangible assets                       | 21.1    | 35.3    | 26.5    | 17.5    | 18.4    | 18.4    |
| Impairment charges                                      | 0.0     | 42.8    | 19.3    | 0.0     | 0.0     | 0.0     |
| EBIT (inc revaluation net)                              | 115.4   | 133.7   | 149.6   | 139.0   | 161.6   | 172.4   |
| Interest income   | 0.2     | 1.4     | 1.6     | 3.8     | 4.0     | 4.0     |
| Interest expenses                                       | 14.7    | 14.5    | 21.2    | 22.1    | 25.0    | 26.7    |
| Investment income                                       | -1.8    | -4.6    | 9.8     | -3.8    | -3.0    | -3.0    |
| Financial result  | -16.3   | -17.7   | -9.8    | -22.1   | -24.0   | -25.7   |
| Recurring pretax income from continuing operations      | 99.1    | 115.9   | 139.7   | 116.9   | 137.6   | 146.7   |
| Extraordinary income/loss                               | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     |
| Earnings before taxes                                   | 99.1    | 115.9   | 139.7   | 116.9   | 137.6   | 146.7   |
| Income tax expense                                      | 51.5    | 33.5    | 55.8    | 35.1    | 41.3    | 44.0    |
| Net income from continuing operations                   | 47.6    | 82.5    | 84.0    | 81.8    | 96.3    | 102.7   |
| Income from discontinued operations (net of tax)        | 0.0     | 123.9   | 27.8    | 0.0     | 0.0     | 0.0     |
| Net income  | 47.6    | -41.4   | 56.1    | 81.8    | 96.3    | 102.7   |
| Minority interest                                       | 0.8     | 0.8     | 0.7     | 0.9     | 0.8     | 0.8     |
| Net profit (reported)                                   | 46.8    | -42.2   | 55.4    | 81.0    | 95.5    | 101.9   |
| Average number of shares                                | 26.3    | 26.9    | 26.9    | 25.8    | 25.8    | 25.8    |
| EPS reported  | 1.78    | -1.57   | 2.06    | 3.14    | 3.70    | 3.95    |
| Profit and loss (common size)                           | 2021    | 2022    | 2023    | 2024e   | 2025e   | 2026e   |
| Net sales   | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  | 100.0%  |
|   | 44 70/  | 0.00/   | 0 404   | 0.00/   | 0 70/   | 4 00/   |

| Profit and loss (common size)                           | 2021   | 2022   | 2023   | 2024e  | 2025e  | 20266  |
|---|--------|--------|--------|--------|--------|--------|
| Net sales   | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Sales growth  | 11.7%  | 3.6%   | -0.1%  | -2.8%  | 6.7%   | 4.3%   |
| Increase/decrease in finished goods and work-in-process | 1.7%   | 1.9%   | -0.6%  | 0.3%   | 0.2%   | 0.2%   |
| Total sales   | 101.7% | 101.9% | 99.4%  | 100.3% | 100.2% | 100.2% |
| Other operating income                                  | 1.6%   | 1.4%   | 1.1%   | 1.1%   | 1.4%   | 1.4%   |
| Material expenses                                       | 46.9%  | 48.3%  | 44.5%  | 44.6%  | 45.2%  | 45.4%  |
| Personnel expenses                                      | 30.4%  | 27.4%  | 28.9%  | 30.7%  | 30.1%  | 30.0%  |
| Other operating expenses                                | 13.4%  | 12.9%  | 12.8%  | 12.9%  | 12.7%  | 12.5%  |
| Total operating expenses                                | 89.1%  | 87.3%  | 85.0%  | 87.2%  | 86.6%  | 86.5%  |
| EBITDA  | 12.7%  | 14.5%  | 14.3%  | 13.1%  | 13.6%  | 13.7%  |
| Depreciation  | 4.8%   | 2.8%   | 3.5%   | 4.2%   | 4.0%   | 4.0%   |
| EBITA   | 7.8%   | 11.7%  | 10.8%  | 8.9%   | 9.6%   | 9.8%   |
| Amortisation of goodwill                                | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
| Amortisation of intangible assets                       | 1.2%   | 2.0%   | 1.5%   | 1.0%   | 1.0%   | 0.9%   |
| Impairment charges                                      | 0.0%   | 2.4%   | 1.1%   | 0.0%   | 0.0%   | 0.0%   |
| EBIT (inc revaluation net)                              | 6.6%   | 7.4%   | 8.3%   | 7.9%   | 8.6%   | 8.8%   |
| Interest income   | 0.0%   | 0.1%   | 0.1%   | 0.2%   | 0.2%   | 0.2%   |
| Interest expenses                                       | 0.8%   | 0.8%   | 1.2%   | 1.3%   | 1.3%   | 1.4%   |
| Investment income                                       | -0.1%  | -0.3%  | 0.5%   | -0.2%  | -0.2%  | -0.2%  |
| Financial result  | neg.   | neg.   | neg.   | neg.   | neg.   | neg.   |
| Recurring pretax income from continuing operations      | 5.7%   | 6.4%   | 7.8%   | 6.7%   | 7.4%   | 7.5%   |
| Extraordinary income/loss                               | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
| Earnings before taxes                                   | 5.7%   | 6.4%   | 7.8%   | 6.7%   | 7.4%   | 7.5%   |
| Tax rate  | 52.0%  | 28.9%  | 39.9%  | 30.0%  | 30.0%  | 30.0%  |
| Net income from continuing operations                   | 2.7%   | 4.6%   | 4.7%   | 4.7%   | 5.1%   | 5.3%   |
| Income from discontinued operations (net of tax)        | 0.0%   | 6.9%   | 1.5%   | 0.0%   | 0.0%   | 0.0%   |
| Net income  | 2.7%   | -2.3%  | 3.1%   | 4.7%   | 5.1%   | 5.3%   |
| Minority interest                                       | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   | 0.0%   |
| Net profit (reported)                                   | 2.7%   | -2.3%  | 3.1%   | 4.6%   | 5.1%   | 5.2%   |
| Source: Company data NuWays                             |        |        |        |        |        |        |

Source: Company data, NuWays

Update - 14.08.2024



| Balance sheet (EUR m)                                     | 2021            | 2022            | 2023            | 2024e           | 2025e           | 2026e           |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Intangible assets   | 646.0           | 645.1           | 633.9           | 628.4           | 622.0           | 615.6           |
| Property, plant and equipment                             | 422.4           | 346.5           | 354.4           | 349.4           | 339.3           | 327.2           |
| Financial assets  | 13.4            | 76.1            | 17.0            | 11.2            | 11.2            | 11.2            |
| FIXED ASSETS  | 1,081.8         | 1,067.7         | 1,005.3         | 989.0           | 972.5           | 954.0           |
| Inventories   | 403.9           | 449.4           | 429.3           | 406.7           | 422.6           | 442.7           |
| Accounts receivable                                       | 168.9           | 195.5           | 181.3           | 175.2           | 187.0           | 195.0           |
| Other assets and short-term financial assets              | 52.8            | 29.4            | 25.8            | 41.4            | 41.7            | 41.7            |
| Liquid assets   | 136.3           | 127.8           | 265.8           | 263.6           | 260.6           | 296.5           |
| Deferred taxes  | 13.8            | 20.2            | 21.3            | 21.0            | 21.5            | 21.5            |
| Deferred charges and prepaid expenses                     | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             |
| CURRENT ASSETS  | 775.6           | 822.2           | 923.5           | 907.9           | 933.5           | 997.3           |
| TOTAL ASSETS  | 1,857.4         | 1,889.9         | 1,928.8         | 1,896.9         | 1,906.0         | 1,951.3         |
| SHAREHOLDERS EQUITY                                       | 785.6           | 692.8           | 717.9           | 766.6           | 831.2           | 887.7           |
| MINORITY INTEREST   | 1.8             | 2.1             | 1.7             | 1.7             | 1.7             | 1.7             |
| Long-term liabilities to banks                            | 477.3           | 580.6           | 618.2           | 565.0           | 550.0           | 550.0           |
| Bonds (long-term)   | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             |
| other interest-bearing liabilities                        | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             |
| Provisions for pensions and similar obligations           | 41.3            | 23.6            | 27.0            | 26.5            | 26.5            | 27.6            |
| Other provisions and accrued liabilities                  | 89.8            | 43.4            | 42.3            | 36.0            | 35.7            | 34.0            |
| NON-CURRENT LIABILITIES                                   | 608.4           | 647.6           | 687.4           | 627.5           | 612.2           | 611.6           |
| Short-term liabilities to banks                           | 163.2           | 140.7           | 153.8           | 155.0           | 125.0           | 125.0           |
| Accounts payable  | 62.2            | 74.3            | 63.7            | 62.6            | 64.5            | 70.3            |
| Advance payments received on orders                       | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             |
| Accrued taxes   | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             |
| Other liabilities (incl. from lease and rental contracts) | 187.6           | 278.4           | 248.8           | 225.9           | 214.4           | 196.9           |
| Deferred taxes  | 48.6            | 54.0            | 55.4            | 57.6            | 57.0            | 58.0            |
| Deferred income   | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             | 0.0             |
| CURRENT LIABILITIES                                       | 461.5           | 547.4           | 521.7           | 501.1           | 460.9           | 450.2           |
| TOTAL LIABILITIES AND SHAREHOLDERS EQUITY                 | 1,857.4         | 1,889.9         | 1,928.8         | 1,896.9         | 1,906.0         | 1,951.3         |
| Balance sheet (common size)                               | 2021            | 2022            | 2023            | 2024e           | 2025e           | 2026e           |
| Intangible assets   | 34.8%           | 34.1%           | 32.9%           | 33.1%           | 32.6%           | 31.5%           |
| Property, plant and equipment                             | 22.7%           | 18.3%           | 18.4%           | 18.4%           | 17.8%           | 16.8%           |
| Financial assets  | 0.7%            | 4.0%            | 0.9%            | 0.6%            | 0.6%            | 0.6%            |
| FIXED ASSETS  | 58.2%           | 56.5%           | 52.1%           | 52.1%           | 51.0%           | 48.9%           |
| Inventories   | 21.7%           | 23.8%           | 22.3%           | 21.4%           | 22.2%           | 22.7%           |
| Accounts receivable                                       | 9.1%            | 10.3%           | 9.4%            | 9.2%            | 9.8%            | 10.0%           |
| Other assets and short-term financial assets              | 2.8%            | 1.6%            | 1.3%            | 2.2%            | 2.2%            | 2.1%            |
| Liquid assets   | 7.3%            | 6.8%            | 13.8%           | 13.9%           | 13.7%           | 15.2%           |
| Deferred taxes  | 0.7%            | 1.1%            | 1.1%            | 1.1%            | 1.1%            | 1.1%            |
| Deferred charges and prepaid expenses                     | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            |
| CURRENT ASSETS  | 41.8%           | 43.5%           | 47.9%           | 47.9%           | 49.0%           | 51.1%           |
| TOTAL ASSETS  | 100.0%          | 100.0%          | 100.0%          | 100.0%          | 100.0%          | 100.0%          |
| SHAREHOLDERS EQUITY                                       | 42.3%           | 36.7%           | 37.2%           | 40.4%           | 43.6%           | 45.5%           |
| MINORITY INTEREST   | 0.1%            | 0.1%            | 0.1%            | 0.1%            | 0.1%            | 0.1%            |
| Long-term liabilities to banks                            | 25.7%           | 30.7%           | 32.0%           | 29.8%           | 28.9%           | 28.2%           |
| Bonds (long-term)   | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            |
| other interest-bearing liabilities                        | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            |
| Provisions for pensions and similar obligations           | 2.2%            | 1.2%            | 1.4%            | 1.4%            | 1.4%            | 1.4%            |
| Other provisions and accrued liabilities                  | 4.8%            | 2.3%            | 2.2%            | 1.9%            | 1.9%            | 1.7%            |
| NON-CURRENT LIABILITIES                                   | 32.8%           | 34.3%           | 35.6%           | 33.1%           | 32.1%           | 31.3%           |
| Short-term liabilities to banks                           | 8.8%            | 7.4%            | 8.0%            | 8.2%            | 6.6%            | 6.4%            |
| Accounts payable  | 3.3%            | 3.9%            | 3.3%            | 3.3%            | 3.4%            | 3.6%            |
| Advance payments received on orders                       | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            |
| Accrued taxes   | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            |
| Other liabilities (incl. from lease and rental contracts) | 10.1%           | 14.7%           | 12.9%           | 11.9%           | 11.2%           | 10.1%           |
| Deferred taxes  | 2.6%            | 2.9%            | 2.9%            | 3.0%            | 3.0%            | 3.0%            |
| Deferred income   | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            | 0.0%            |
| CURRENT LIABILITIES                                       | A 4 A A /       | 00 00/          | 27 00/          | 00 40/          |                 | 00 40/          |
| TOTAL LIABILITIES AND SHAREHOLDERS EQUITY                 | 24.8%<br>100.0% | 29.0%<br>100.0% | 27.0%<br>100.0% | 26.4%<br>100.0% | 24.2%<br>100.0% | 23.1%<br>100.0% |

Update - 14.08.2024



| Cash flow statement (EUR m)                          | 2021   | 2022   | 2023   | 2024e   | 2025e  | 2026e   |
|--|--------|--------|--------|---------|--------|---------|
| Net profit/loss                                      | 47.6   | 82.5   | 84.0   | 81.8    | 96.3   | 102.7   |
| Depreciation of fixed assets (incl. leases)          | 83.9   | 93.4   | 82.1   | 73.1    | 75.1   | 77.2    |
| Amortisation of goodwill & intangible assets         | 21.1   | 35.3   | 26.5   | 17.5    | 18.4   | 18.4    |
| Other costs affecting income / expenses              | 37.5   | -17.7  | -9.8   | -22.1   | -24.0  | -25.7   |
| Cash flow from operating activities                  | 53.4   | -12.4  | 109.1  | 96.9    | 56.5   | 56.0    |
| Increase/decrease in inventory                       | -71.4  | -45.5  | 20.1   | 22.6    | -15.9  | -20.0   |
| Increase/decrease in accounts receivable             | -6.9   | -26.6  | 14.2   | 6.1     | -11.8  | -8.0    |
| Increase/decrease in accounts payable                | 13.3   | 9.9    | -10.6  | -1.1    | 1.9    | 5.9     |
| Increase/decrease in other working capital positions | 0.0    | 23.5   | 7.9    | 10.0    | 10.0   | 0.0     |
| Increase/decrease in working capital                 | -65.1  | -38.6  | 31.5   | 37.6    | -15.8  | -22.2   |
| Cash flow from operating activities                  | 158.4  | 116.3  | 217.7  | 187.4   | 150.0  | 151.5   |
| CAPEX  | 52.6   | 54.5   | 61.9   | 74.0    | 77.0   | 77.0    |
| Payments for acquisitions                            | 67.3   | 58.8   | 8.9    | 6.1     | 0.0    | 0.0     |
| Financial investments                                | 0.7    | 0.4    | 0.6    | 0.0     | 0.0    | 0.0     |
| Income from asset disposals                          | 14.6   | 19.3   | 21.3   | 0.0     | 0.0    | 0.0     |
| Cash flow from investing activities                  | -106.0 | -94.4  | -50.1  | -80.1   | -77.0  | -77.0   |
| Cash flow before financing                           | 30.8   | -6.3   | 146.1  | 75.1    | 42.0   | 35.8    |
| Increase/decrease in debt position                   | -73.2  | 87.2   | 50.6   | -52.0   | -45.0  | 0.0     |
| Purchase of own shares                               | 0.0    | 0.0    | 0.0    | 25.3    | 0.0    | 0.0     |
| Capital measures                                     | 84.8   | 0.0    | 0.0    | 0.0     | 0.0    | 0.0     |
| Dividends paid                                       | 21.5   | 28.2   | 21.5   | 32.3    | 31.0   | 38.7    |
| Others   | -31.0  | -3.1   | -29.6  | 0.0     | 0.0    | 0.0     |
| Effects of exchange rate changes on cash             | 0.2    | -0.3   | 0.0    | 0.0     | 0.0    | 0.0     |
| Cash flow from financing activities                  | -40.8  | 55.9   | -0.5   | -109.6  | -76.0  | -38.7   |
| Increase/decrease in liquid assets                   | 11.7   | 77.5   | 167.1  | -2.2    | -3.0   | 35.8    |
| Liquid assets at end of period                       | 136.3  | 127.8  | 265.8  | 263.6   | 260.6  | 296.5   |
| Key ratios (EUR m)                                   | 2021   | 2022   | 2023   | 2024e   | 2025e  | 2026e   |
| P&L growth analysis                                  | 2021   | LULL   | 2023   | 20240   | 20200  | 20200   |
| Sales growth   | 11.7%  | 3.6%   | -0.1%  | -2.8%   | 6.7%   | 4.3%    |
| EBITDA growth  | -2.4%  | 66.4%  | 17.1%  | -12.5%  | -1.2%  | 2.1%    |
| EBIT growth  | -2.1%  | 475.8% | 29.6%  | 4.0%    | 8.0%   | 29.0%   |
| EPS growth   | -26.9% | 33.1%  | 15.9%  | -299.9% | 79.6%  | -351.6% |
| Efficiency   | 20.070 | 00.170 | 10.070 | 200.070 | 10.070 | 001.070 |
| Sales per employee                                   | 159.6  | 173.6  | 193.5  | 185.6   | 196.2  | 196.2   |
| EBITDA per employee                                  | 20.2   | 25.3   | 27.7   | 24.3    | 26.8   | 27.0    |
| No. employees (average)                              | 10,910 | 10,391 | 9,317  | 9,438   | 9,533  | 9,940   |
| Balance sheet analysis                               | ,      | ,      |        | ,       | ,      | ,       |
| Avg. working capital / sales                         | 29.8%  | 28.2%  | 29.3%  | 31.1%   | 29.2%  | 29.2%   |
| Inventory turnover (sales/inventory)                 | 2.2    | 2.0    | 1.8    | 1.9     | 2.0    | 2.0     |
| Accounts receivable turnover                         | 10.3   | 9.2    | 9.9    | 10.0    | 10.0   | 10.0    |
| Accounts payable turnover                            | 28.0   | 24.3   | 28.3   | 28.0    | 29.0   | 29.0    |
| Cash flow analysis                                   |        |        |        |         |        |         |
| Free cash flow                                       | 105.8  | 61.8   | 155.7  | 113.4   | 73.0   | 74.5    |
| Free cash flow/sales                                 | 6.1%   | 3.4%   | 8.6%   | 6.5%    | 3.9%   | 3.8%    |
| FCF / net profit                                     | 222.4% | 74.9%  | 185.5% | 138.6%  | 75.8%  | 72.6%   |
| Capex / sales  | n.a.   | n.a.   | n.a.   | n.a.    | n.a.   | n.a.    |
| Solvency   |        |        |        |         |        |         |
| Net debt   | 504.1  | 593.6  | 506.2  | 456.4   | 414.4  | 378.5   |
| Net Debt/EBITDA                                      | 2.3    | 2.3    | 2.0    | 2.0     | 1.6    | 1.4     |
| Dividend payout ratio                                | 59.1%  | 100.0% | 58.2%  | 38.2%   | 40.5%  | 45.6%   |
| Interest paid / avg. debt                            | 2.2%   | 2.0%   | 3.0%   | 3.1%    | 3.5%   | 3.8%    |
| Returns  |        |        |        |         |        |         |
| ROCE   | 7.5%   | 11.8%  | 10.8%  | 9.2%    | 10.3%  | 11.1%   |
| ROE  | 6.0%   | -6.1%  | 7.7%   | 10.6%   | 11.5%  | 11.5%   |
| Adjusted FCF yield                                   | 5.9%   | 9.2%   | 8.8%   | 10.5%   | 12.7%  | 14.2%   |
| Dividend yield                                       | 5.0%   | 3.8%   | 5.7%   | 5.7%    | 7.1%   | 8.6%    |
| DPS  | 1.0    | 0.8    | 1.2    | 1.2     | 1.5    | 1.8     |
| EPS reported   | 1.78   | -1.57  | 2.06   | 3.14    | 3.70   | 3.95    |
| Average number of shares                             | 26.3   | 26.9   | 26.9   | 25.8    | 25.8   | 25.8    |
| Valuation ratios                                     |        |        |        |         |        |         |
| P/BV   | 0.7    | 0.8    | 0.8    | 0.7     | 0.7    | 0.6     |
| EV/sales   | 0.8    | 0.7    | 0.6    | 0.6     | 0.5    | 0.5     |
| EV/EBITDA  | 6.5    | 4.9    | 4.3    | 4.5     | 3.9    | 3.5     |
|  |        |        |        |         |        |         |
| EV/EBIT  | 12.5   | 9.7    | 7.3    | 7.4     | 6.1    | 5.5     |

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| Company          | Disclosures |
|------------------|-------------|
| INDUS Holding AG | 2           |

### Historical target price and rating changes for INDUS Holding AG

| Company          | Date       | Analyst             | Rating | Target Price | Close     |
|------------------|------------|---------------------|--------|--------------|-----------|
| INDUS Holding AG | 21.03.2024 | Sandherr, Christian | Buy    | EUR 36.00    | EUR 24.75 |
|                  | 22.02.2024 | Sandherr, Christian | Buy    | EUR 36.00    | EUR 21.50 |
|                  | 17.11.2023 | Sandherr, Christian | Buy    | EUR 34.00    | EUR 19.70 |

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Date of publication creation: 14/08/2024 08:00 AM Date of publication dissemination: 14/08/2024 08:00 AM

Update - 14.08.2024



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