Others - Germany

Buy (old: Buy)

EUR 5.50 (old: EUR 5.50)

### First semifinal since 11 years secures € 12.5m extra profit / chg.

By winning Tuesday night's match against Atletico Madrid, Borussia Dortmund has secured a spot in the UEFA Champions League semifinals for the first time since 2013. With this advancement, the club can now anticipate additional UEFA prize money payments of at least € 12.5m. Consequently, we anticipate an increase of the EBT and EBITDA guidance in the same amount. Keep in mind that those premium payments have a de facto 100% margin, as no costs are incurred. Moreover, this does not yet include sales from ticketing and catering for the additional home game.

In the semifinals, BVB will face PSG with superstar Mbappe. Both teams met already in the group stage, where PSG won their home game 2-0 followed by a 1-1 draw in Dortmund. We therefore attribute the **outsider role to BVB** for the time being and do not model any income from a potential progression. However, should Borussia Dortmund manage to reach the final, the club would receive additional premium payments of  $\in$  15.5 million, while winning the competition would add another  $\in$  4.5m along with at least  $\in$  3.5m for participating in the UEFA Super Cup (UCL winner vs UEL winner).

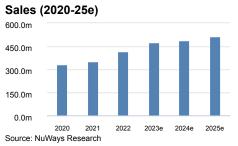
Looking at the Bundesliga table, BVB is currently positioned in 5<sup>th</sup> place. With only 5 games to go, BVB finds themselves in a promising position to secure qualification for the upcoming season's UEFA Champions League. A direct duel with RB Leipzig for the 4<sup>th</sup> spot in the final table and the consequent UCL participation is looming, with a head-to-head encounter scheduled for April 27<sup>th</sup>. Mind you, if Germany secures the second position in the UEFA coefficient ranking, even the 5<sup>th</sup> -placed team in the Bundesliga would qualify for the Champions League. With their progression in the current UCL campaign, BVB now can gather additional valuable points for this ranking. (See update from January).

Lastly, the **auction for domestic broadcasting rights** for the 4-year period starting with the season 2025/26 kicked off this week. While the current 4-year deal has a total value of  $\in$  4.4bn, fears were arising that the next deal could decrease in volume after the Italian and French Leagues had to cut back recently. However, the recent abortion of the "No-Single-Buyer-Rule" is set to **intensify the bidding contest**. Hence, we expect the deal volume to remain on the same level as in the current period.

Reiterate BUY with an unchanged PT of € 5.50 based on DCF.

Y/E 30.06 (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Sales	334.2	351.6	418.2	475.6	486.9	514.7
Sales growth	-9.7%	5.2%	18.9%	13.7%	2.4%	5.7%
EBITDA	38.9	80.8	123.2	163.7	155.8	164.7
Net debt (if net cash=0)	76.2	6.6	67.5	23.8	-8.2	-22.6
FCF	-46.1	-16.1	-22.3	43.7	31.9	21.0
Net Debt/EBITDA	2.0	0.1	0.5	0.1	0.0	0.0
EPS pro forma	-0.66	-0.32	0.09	0.47	0.21	0.23
EBITDA margin	11.7%	23.0%	29.5%	34.4%	32.0%	32.0%
ROCE	-22.2%	-9.6%	5.2%	16.7%	8.4%	9.1%
EV/sales	2.1	1.2	1.1	0.9	0.8	0.7
EV/EBITDA	17.8	5.0	3.8	2.6	2.5	2.3
PER	-5.5	-11.4	41.8	7.7	17.5	15.4
Adjusted FCF yield	-10.4%	-7.6%	3.4%	12.6%	6.2%	7.4%

Source: Company data, NuWays, Close price as of 11.04.2024

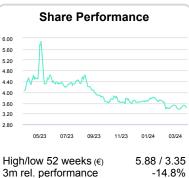


### EBIT margin (2020-25e) 10.0% .10.0% .20.0% .30.0% 2020 2021 2022 2023e 2024e 2025e Source: NuWays Research



-20.9%

-24.2%



17.04.2024

Market data	
Share price (in €)	3.40
Market cap (in € m)	399.6
Number of shares (in m pcs)	110.4
Enterprise value (in € m)	391.5
Ø trading volume (6 months)	136,745

6m rel. performance

12m rel. performance

	Identifier
Bloomberg	BVB GR
Reuters	BVB.DE
WKN	549309
ISIN	DE0005493092

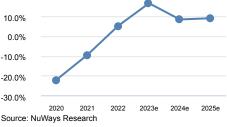
Key shareholders					
Bernd Geske	8.2%				
Evonik Industries AG	8.2%				
SIGNAL IDUNA	6.0%				
PUMA SE	5.3%				
Ralph Dommermuth Beteili- gungen GmbH	5.0%				
Free Float	67.2%				

Estimates changes					
Sales EBIT EPS	2023/24e 3% 22% 16%	2024/25e 0% 0% 0%	2025/26e 0% 0% 0%		

### Comment on changes

Changes reflect the impact of reaching the UCL semi finals.





### **Company description**

Borussia Dortmund operates a professional football club with a strong brand power and reputation in both national and international football. The main revenues are generated from sponsorship, ticketing, transfers and merchandising.

### Guidance

- Sales: ≥ € 427m
- EBITDA: € 104-114m
- Net income: € 25-35m

Update - 17.04.2024



## Financials

Profit and loss (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Net sales	334.2	351.6	418.2	475.6	486.9	514.7
Sales growth	-9.7%	5.2%	18.9%	13.7%	2.4%	5.7%
Increase/decrease in finished goods and work-in-process	0.0	0.0	0.0	0.0	0.0	0.0
Total sales	334.2	351.6	418.2	475.6	486.9	514.7
Other operating income	25.8	85.4	79.3	114.3	107.1	113.2
Material expenses	19.6	22.6	24.1	26.2	26.8	28.3
Personnel expenses	215.6	231.2	236.2	241.6	243.5	247.0
Other operating expenses	85.8	102.4	114.0	158.4	168.0	187.9
Total operating expenses	295.2	270.9	295.0	311.9	331.1	350.0
EBITDA	38.9	80.8	123.2	163.7	155.8	164.7
Depreciation	14.6	14.4	14.0	13.3	16.0	16.6
EBITA	24.4	66.3	109.3	150.4	139.8	148.1
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	96.5	95.5	92.3	88.1	105.7	109.5
Impairment charges	0.0	0.0	0.0	0.0	0.0	0.0
EBIT (inc revaluation net)	-72.1	-29.2	16.9	62.3	34.1	38.6
Interest income	0.7	0.7	0.0	1.0	1.0	1.0
Interest expenses	1.7	4.9	6.1	2.4	2.4	2.6
Investment income	-0.1	0.0	0.0	0.0	0.0	0.0
Financial result	-1.1	-4.2	-6.1	-1.4	-1.5	-1.5
Recurring pretax income from continuing operations	-73.2	-33.4	10.8	60.9	32.6	37.1
Extraordinary income/loss	0.0	0.0	0.0	0.0	0.0	0.0
Earnings before taxes	-73.2	-33.4	10.8	60.9	32.6	37.1
Income tax expense	-0.3	1.7	1.2	9.1	9.8	11.1
Net income from continuing operations	-72.8	-35.1	9.6	51.8	22.8	25.9
Income from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	-72.8	-35.1	9.6	51.8	22.8	25.9
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0
Net profit (reported)	-72.8	-35.1	9.6	51.8	22.8	25.9
Average number of shares	110.4	110.4	110.4	110.4	110.4	110.4
EPS reported	-0.66	-0.32	0.09	0.47	0.21	0.23

Profit and loss (common size)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Net sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Sales growth	-9.7%	5.2%	18.9%	13.7%	2.4%	5.7%
Increase/decrease in finished goods and work-in-process	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Other operating income	7.7%	24.3%	19.0%	24.0%	22.0%	22.0%
Material expenses	5.9%	6.4%	5.8%	5.5%	5.5%	5.5%
Personnel expenses	64.5%	65.8%	56.5%	50.8%	50.0%	48.0%
Other operating expenses	25.7%	29.1%	27.3%	33.3%	34.5%	36.5%
Total operating expenses	88.3%	77.0%	70.5%	65.6%	68.0%	68.0%
EBITDA	11.7%	23.0%	29.5%	34.4%	32.0%	32.0%
Depreciation	4.4%	4.1%	3.3%	2.8%	3.3%	3.2%
EBITA	7.3%	18.9%	26.1%	31.6%	28.7%	28.8%
Amortisation of goodwill	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Amortisation of intangible assets	28.9%	27.2%	22.1%	18.5%	21.7%	21.3%
Impairment charges	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBIT (inc revaluation net)	-21.6%	-8.3%	4.0%	13.1%	7.0%	7.5%
Interest income	0.2%	0.2%	0.0%	0.2%	0.2%	0.2%
Interest expenses	0.5%	1.4%	1.5%	0.5%	0.5%	0.5%
Investment income	-0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial result	neg.	neg.	neg.	neg.	neg.	neg.
Recurring pretax income from continuing operations	-21.9%	-9.5%	2.6%	12.8%	6.7%	7.2%
Extraordinary income/loss	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Earnings before taxes	-21.9%	-9.5%	2.6%	12.8%	6.7%	7.2%
Tax rate	0.5%	-5.1%	11.4%	20.0%	30.0%	30.0%
Net income from continuing operations	-21.8%	-10.0%	2.3%	10.9%	4.7%	5.0%
Income from discontinued operations (net of tax)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net income	-21.8%	-10.0%	2.3%	10.9%	4.7%	5.0%
Minority interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net profit (reported)	-21.8%	-10.0%	2.3%	10.9%	4.7%	5.0%
Source: Company data, NuWays						

Source: Company data, NuWays

Update - 17.04.2024



Balance sheet (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Intangible assets	193.4	124.4	169.7	156.5	145.9	140.4
Property, plant and equipment	183.5	172.5	182.3	182.3	182.3	182.3
Financial assets	0.4	0.7	0.5	0.5	0.5	0.5
FIXED ASSETS	377.3	297.6	352.4	339.2	328.6	323.1
Inventories	6.8	4.4	5.4	6.2	6.3	6.7
Accounts receivable	40.3	105.4	125.5	130.3	120.1	112.8
Other assets and short-term financial assets	9.5	24.0	11.0	11.0	11.0	11.0
Liquid assets	1.7	10.6	4.5	48.2	80.1	94.5
Deferred taxes	0.0	0.0	0.0	0.0	0.0	0.0
Deferred charges and prepaid expenses	14.8	13.1	13.0	13.0	13.0	13.0
CURRENT ASSETS	73.2	157.5	159.4	208.7	230.5	238.0
TOTAL ASSETS	450.5	455.1	511.8	547.9	559.2	561.2
	-00.0	400.1	511.0	047.0	000.2	001.2
SHAREHOLDERS EQUITY	232.6	280.5	282.7	321.3	342.8	366.2
MINORITY INTEREST	0.0	0.0	0.0	0.0	0.0	0.0
Provisions for pensions and similar obligations	0.0	0.0	0.0	0.0	0.0	0.0
Other provisions and accrued liabilities	2.3	0.0	0.0	0.0	0.0	0.0
Short-term liabilities to banks	56.9	0.0	12.8	12.8	12.8	12.8
Accounts payable	101.4	98.5	132.9	130.3	120.1	98.7
Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Other liabilities (incl. from lease and rental contracts)	31.1	38.9	0.0	0.0	0.0	0.0
Deferred taxes	0.0	0.0	1.1	1.1	1.1	1.1
Deferred income	5.1	19.9	23.2	23.2	23.2	23.2
CURRENT LIABILITIES	132.5	137.4	23.2 132.9	130.3	23.2 120.1	23.2 98.7
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	450.5		511.8		559.2	
TOTAL LIABILITIES AND SHAREHOLDERS EQUIT	450.5	455.1	511.0	547.9	559.2	561.2
	0000/04	0004/00	0000/00	0000/04-	2024/25e	0005/00
Balance sheet (common size)	2020/21	2021/22	2022/23	2023/24e	2024/250	2025/26e
Balance sheet (common size) Intangible assets	42.9%	2021/22 27.3%	33.1%	2023/246 28.6%	2024/256	2025/26e 25.0%
		-				
Intangible assets	42.9%	27.3%	33.1%	28.6%	26.1%	25.0%
Intangible assets Property, plant and equipment	42.9% 40.7%	27.3% 37.9%	33.1% 35.6%	28.6% 33.3%	26.1% 32.6%	25.0% 32.5%
Intangible assets Property, plant and equipment Financial assets	42.9% 40.7% 0.1%	27.3% 37.9% 0.2%	33.1% 35.6% 0.1%	28.6% 33.3% 0.1%	26.1% 32.6% 0.1%	25.0% 32.5% 0.1%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS	42.9% 40.7% 0.1% <b>83.8%</b> 1.5%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1%	26.1% 32.6% 0.1% <b>58.8%</b> 1.1%	25.0% 32.5% 0.1% <b>57.6%</b>
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable	42.9% 40.7% 0.1% <b>83.8%</b> 1.5% 9.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8%	26.1% 32.6% 0.1% <b>58.8%</b> 1.1% 21.5%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets	42.9% 40.7% 0.1% <b>83.8%</b> 1.5% 9.0% 2.1%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets	42.9% 40.7% 0.1% <b>83.8%</b> 1.5% 9.0% 2.1% 0.4%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0% 8.8%	26.1% 32.6% 0.1% <b>58.8%</b> 1.1% 21.5% 2.0% 14.3%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes	42.9% 40.7% 0.1% <b>83.8%</b> 1.5% 9.0% 2.1% 0.4% 0.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0% 8.8% 0.0%	26.1% 32.6% 0.1% <b>58.8%</b> 1.1% 21.5% 2.0% 14.3% 0.0%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8% 0.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred charges and prepaid expenses	42.9% 40.7% 0.1% <b>83.8%</b> 1.5% 9.0% 2.1% 0.4% 0.0% 3.3%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0% 8.8% 0.0% 2.4%	26.1% 32.6% 0.1% <b>58.8%</b> 1.1% 21.5% 2.0% 14.3% 0.0% 2.3%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8% 0.0% 2.3%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS	42.9% 40.7% 0.1% <b>83.8%</b> 1.5% 9.0% 2.1% 0.4% 0.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0% 8.8% 0.0%	26.1% 32.6% 0.1% <b>58.8%</b> 1.1% 21.5% 2.0% 14.3% 0.0%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8% 0.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b>	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b>	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% <b>38.1%</b>	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b> <b>100.0%</b>
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b>	33.1% 35.6% 0.1% 68.9% 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% 31.1%	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% <b>38.1%</b>	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b>
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b>	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b>	28.6% 33.3% 0.1% <b>61.9%</b> 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% <b>38.1%</b> <b>100.0%</b>	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b> <b>100.0%</b>
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0%	27.3% 37.9% 0.2% 65.4% 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% 34.6% 100.0%	33.1% 35.6% 0.1% 68.9% 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% 31.1% 100.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3%	25.0% 32.5% 0.1% <b>57.6%</b> 1.2% 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b> <b>100.0%</b>
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0%	27.3% 37.9% 0.2% 65.4% 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% 34.6% 100.0%	33.1% 35.6% 0.1% 68.9% 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% 31.1% 100.0% 55.2% 0.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0%	25.0% 32.5% 0.1% 57.6% 20.1% 2.0% 16.8% 0.0% 2.3% 42.4% 100.0% 65.3% 0.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0%	25.0% 32.5% 0.1% 57.6% 1.2% 20.1% 2.0% 16.8% 0.0% 2.3% 42.4% 100.0% 65.3% 0.0% 0.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.0% 0.5%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0% 0.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0% 0.0%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0%	25.0% 32.5% 0.1% <b>57.6%</b> 20.1% 2.0% 16.8% 0.0% <b>2.3%</b> <b>42.4%</b> <b>100.0%</b> <b>65.3%</b> 0.0% 0.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.0% 0.5% 12.6%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0% 0.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0% 0.0% 0.0% 2.5%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0% 0.0% 0.0% 2.3%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0% 0.0% 2.3%	25.0% 32.5% 0.1% <b>57.6%</b> 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b> <b>100.0%</b> <b>65.3%</b> 0.0% 0.0% 0.0% 2.3%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.0% 0.5% 12.6% 22.5%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0% 0.0% 0.0% 0.0% 21.7%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0% 0.0% 0.0% 2.5% 26.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0% 0.0% 0.0% 2.3% 23.8%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0% 0.0% 0.0% 2.3% 21.5%	25.0% 32.5% 0.1% <b>57.6%</b> 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b> <b>100.0%</b> 0.0% 0.0% 0.0% 0.0% 2.3% 17.6%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable Advance payments received on orders	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.5% 12.6% 22.5% 0.0% 6.9%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0% 0.0% 0.0% 21.7% 0.0% 8.5%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0% 0.0% 2.5% 26.0% 0.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0% 0.0% 2.3% 23.8% 0.0% 0.0%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0% 2.3% 21.5% 0.0% 0.0%	25.0% 32.5% 0.1% <b>57.6%</b> 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b> <b>100.0%</b> <b>65.3%</b> 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.5% 12.6% 22.5% 0.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0% 0.0% 0.0% 21.7% 0.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0% 0.0% 2.5% 26.0% 0.0% 0.0% 0.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0% 0.0% 2.3% 23.8% 0.0% 0.0% 0.0% 0.0%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0% 0.0% 2.3% 21.5% 0.0% 0.0% 0.0% 0.0%	25.0% 32.5% 0.1% <b>57.6%</b> 20.1% 2.0% 16.8% 0.0% 2.3% <b>42.4%</b> <b>100.0%</b> <b>65.3%</b> 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts) Deferred taxes	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.5% 12.6% 22.5% 0.0% 6.9% 0.0% 6.9% 0.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0% 0.0% 0.0% 21.7% 0.0% 8.5% 0.0% 4.4%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0% 0.0% 2.5% 26.0% 0.0% 0.0% 0.0% 0.2% 4.5%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0% 0.0% 0.0% 2.3% 23.8% 0.0% 0.0% 0.0% 0.2% 4.2%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0% 0.0% 2.3% 21.5% 0.0% 0.0% 0.0% 0.2% 4.1%	25.0% 32.5% 0.1% 57.6% 20.1% 20.0% 16.8% 0.0% 2.3% 42.4% 100.0% 65.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0
Intangible assets Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other assets and short-term financial assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Provisions for pensions and similar obligations Other provisions and accrued liabilities Short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts) Deferred taxes Deferred income	42.9% 40.7% 0.1% 83.8% 1.5% 9.0% 2.1% 0.4% 0.0% 3.3% 16.2% 100.0% 51.6% 0.0% 0.5% 12.6% 22.5% 0.0% 6.9% 0.0%	27.3% 37.9% 0.2% <b>65.4%</b> 1.0% 23.2% 5.3% 2.3% 0.0% 2.9% <b>34.6%</b> <b>100.0%</b> <b>61.6%</b> 0.0% 0.0% 0.0% 0.0% 21.7% 0.0% 8.5% 0.0%	33.1% 35.6% 0.1% <b>68.9%</b> 1.1% 24.5% 2.2% 0.9% 0.0% 2.5% <b>31.1%</b> <b>100.0%</b> <b>55.2%</b> 0.0% 0.0% 0.0% 2.5% 26.0% 0.0% 0.0% 0.0%	28.6% 33.3% 0.1% 61.9% 1.1% 23.8% 2.0% 8.8% 0.0% 2.4% 38.1% 100.0% 58.6% 0.0% 0.0% 0.0% 2.3% 23.8% 0.0% 0.0% 0.0% 0.0%	26.1% 32.6% 0.1% 58.8% 1.1% 21.5% 2.0% 14.3% 0.0% 2.3% 41.2% 100.0% 61.3% 0.0% 0.0% 0.0% 2.3% 21.5% 0.0% 0.0% 0.0% 0.0%	25.0% 32.5% 0.1% 57.6% 1.2% 20.1% 2.0% 16.8% 0.0% 2.3% 42.4% 100.0% 65.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0

Source: Company data, NuWays

Update - 17.04.2024

Net Debt/EBITDA



Cash flow statement (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
Net profit/loss	-72.8	-35.1	9.6	51.8	22.8	25.9
Depreciation of fixed assets (incl. leases)	14.6	14.4	14.0	13.3	16.0	16.6
Amortisation of goodwill & intangible assets	96.5	95.5	92.3	88.1	105.7	109.5
Other costs affecting income / expenses	4.6	25.7	-74.6	-88.0	-96.5	-100.0
Cash flow from operating activities	-95.1	-74.9	-51.9	-44.4	-73.8	-88.5
Increase/decrease in inventory	-0.1	2.4	-1.0	-0.7	-0.1	-0.4
Increase/decrease in accounts receivable	8.9	-65.0	-20.1	-4.8	10.2	7.3
Increase/decrease in accounts payable	-35.7	-2.8	34.3	-2.6	-10.2	-21.4
Increase/decrease in other working capital positions	0.0	0.0	0.0	0.0	0.0	0.0
Increase/decrease in working capital	-26.9	-65.5	13.2	-8.1	-0.1	-14.5
Cash flow from operating activities	15.9	35.1	54.4	57.0	47.9	37.6
CAPEX	91.7	81.1	147.9	88.2	111.2	120.6
Payments for acquisitions	0.0	0.0	0.0	0.0	0.0	0.0
Financial investments	0.0	0.2	0.0	0.0	0.0	0.0
Income from asset disposals	29.7	30.0	71.1	74.9	95.2	104.1
Cash flow from investing activities	-62.0	-51.4	-76.8	-13.3	-16.0	-16.6
Cash flow before financing	-46.1	-16.3	-22.3	43.7	31.9	14.4
Increase/decrease in debt position	52.5	-61.3	16.2	0.0	0.0	0.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	86.5	0.0	0.0	0.0	0.0
•	0.0	0.0	0.0	0.0	0.0	6.6
Dividends paid						
Others	0.0	0.0	0.0	0.0	0.0	0.0
Effects of exchange rate changes on cash	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow from financing activities	52.5	25.1	16.2	0.0	0.0	-6.6
Increase/decrease in liquid assets	6.4	8.8	-6.1	43.7	31.9	14.4
Liquid assets at end of period	1.7	10.6	4.5	48.2	80.1	94.5
Key ratios (EUR m)	2020/21	2021/22	2022/23	2023/24e	2024/25e	2025/26e
P&L growth analysis						
Sales growth	-9.7%	5.2%	18.9%	13.7%	2.4%	5.7%
EBITDA growth	-38.2%	107.3%	52.6%	32.9%	-4.8%	5.7%
EBIT growth	67.1%	-59.5%	-158.0%	268.5%	-45.3%	13.3%
EPS growth	38.1%	-51.8%	-127.2%	441.9%	-55.9%	13.6%
Efficiency						
Sales per employee	385.2	387.1	456.6	510.0	512.5	530.6
EBITDA per employee	44.9	88.9	134.5	175.6	164.0	169.8
No. employees (average)	868	908	916	932	950	970
Balance sheet analysis						
Avg. working capital / sales	-20.2%	-6.1%	1.1%	0.4%	1.3%	2.6%
Inventory turnover (sales/inventory)	49.1	79.6	76.8	76.8	76.8	76.8
Accounts receivable turnover	44.0	109.4	109.5	100.0	90.0	80.0
Accounts payable turnover	110.7	102.3	116.0	100.0	90.0	70.0
Cash flow analysis	110.1	.02.0	.10.0	100.0	00.0	70.0
Free cash flow	-46.1	-16.1	-22.3	43.7	31.9	21.0
Free cash flow/sales	-40.1	-4.6%	-22.3 -5.3%	43.7 9.2%	6.6%	4.1%
FCF / net profit	63.3%	45.9%	neg.	84.4%	139.8%	81.0%
Capex / sales	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
Solvency Net debt	76.2	0.0	07 F	00.0	0.0	00.0
	/6.2	6.6	67.5	23.8	-8.2	-22.6

Dividend payout ratio	0.0%	0.0%	69.4%	12.8%	29.0%	25.5%
Interest paid / avg. debt	3.0%	10.3%	13.8%	3.3%	3.4%	3.6%
Returns						
ROCE	-22.2%	-9.6%	5.2%	16.7%	8.4%	9.1%
ROE	-31.3%	-12.5%	3.4%	16.1%	6.7%	7.1%
Adjusted FCF yield	-10.4%	-7.6%	3.4%	12.6%	6.2%	7.4%
Dividend yield	0.0%	0.0%	1.7%	1.7%	1.7%	1.7%
DPS	0.0	0.0	0.1	0.1	0.1	0.1
EPS reported	-0.66	-0.32	0.09	0.47	0.21	0.23
Average number of shares	110.4	110.4	110.4	110.4	110.4	110.4
Valuation ratios						
P/BV	1.7	1.4	1.4	1.2	1.2	1.1
EV/sales	2.1	1.2	1.1	0.9	0.8	0.7
EV/EBITDA	17.8	5.0	3.8	2.6	2.5	2.3
EV/EBIT	-9.6	-13.9	27.6	6.8	11.5	9.8
Source: Company data, NuWays						

2.0

0.1

0.5

0.0

0.0

0.1

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Company	Disclosures
Borussia Dortmund GmbH & Co KGaA	2

Historical target price and rating changes for Borussia Dortmund GmbH & Co KGaA							
Company	Date	Analyst	Rating	Target Price	Close		
Borussia Dortmund GmbH & Co KGaA	07.06.2023	Sennewald, Philipp	Buy	EUR 5.50	EUR 4.32		

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The adj. FCF method is based on the assumption that investors purchase assets only at a price (enterprise value) at which the operating cash flow return after taxes on this investment exceeds their opportunity costs in the form of a hurdle rate of 7.5%. The operating cash flow is calculated as EBITDA less maintenance capex and taxes.

Within the framework of the DCF approach, the future free cash flows are calculated initially on the basis of a fictitious capital structure of 100% equity, i.e. interest and repayments on debt capital are not factored in initially. The adjustment towards the actual capital structure is done by discounting the calculated free cash flows with the weighted average cost of capital (WACC), which takes into account both the cost of equity capital and the cost of debt. After discounting, the calculated total enterprise value is reduced by the interest-bearing debt capital in order to arrive at the equity value.

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