

# **ALNO AG**

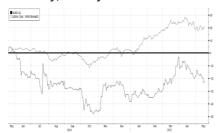
#### **BUY (BUY) | Target EUR 1.10 (EUR 1.10)**

Price (last closing price): EUR 0.73 | Upside: 50%

## Est. change **2015e 2016e**EPS n.m. n.m.

### 1Q figures: AFP Küchen expanded slower than expected

#### **Tuesday, 19 May 2015**



Capital			
ANO GY   ANOG.DE			
Market Cap (EURm)			55
Enterprise value (EURm)			252
Extrema 12 months		1.01 -	0.40
Free Float (%)			59.8%
Performance (%)	1m	3m	12m

Performance (%)	1m	3m	12m
Absolute	-12.3	12.3	-22.1
Perf. rel. "sector"	-10.2	7.4	-29.6
Perf. rel. CDAX	-11.2	6.8	-38.5
P&I	12/15e	12/16e	12/17e

P&L	12/15e	12/16e	12/17e
Sales (EURm)	573.1	610.0	641.7
EBITDA (EURm)	17.7	32.4	40.6
EBIT (EURm)	-5.7	8.7	16.6
Attr. net profit (EURm)	-19.1	-4.3	2.9
EPS (EUR)	-0.26	-0.06	0.04
Dividend (EUR)	0.00	0.00	0.00
P/E (x)	n.m.	n.m.	19.1
P/B (x)	n.m.	n.m.	n.m.
Dividend Yield (%)	0.0	0.0	0.0
FCF yield (%)	-48.7	24.8	38.6
EV/Sales (x)	0.4	0.4	0.4
EV/EBITDA (x)	14.2	7.8	6.2
EV/EBIT (x)	n.m.	28.9	15.1
Gearing (%)	n.m	n.m	n.m
Net Debt/EBITDA(x)	10.8	5.8	4.4

Next Events	
AGM:	2 June 2015

#### 1Q15: ALNO ex AFP above expectations, AFP slightly below

ALNO has issued its 1Q15 interim announcement. In a nutshell, AFP Küchen AG (acquired in 2014) posted sales and earnings slightly below our expectations, while ALNO excluding AFP Küchen performed better than anticipated.

**Group sales** came in at EUR 123.7m (1Q14: EUR 122.5m, +1% yoy), with **AFP Küchen AG** achieving roughly flat sales at EUR 25.7m, while **ALNO AG excluding AFP Küchen** delivered sales of ~EUR 98.3m (1Q14: EUR 96.8m. +1.5% yoy).

Group EBITDA was EUR -5.5m vs. EUR 37.8m in 1Q14. Note that 1Q14 was inflated by a bargain purchase gain (at that time preliminary) from purchase price allocation for PBF Küchen (income from 'badwill' realisation). Assuming the same amount of this bargain purchase gain in 1Q14 (undisclosed) as in 1H14 (EUR 52.3m), EBITDA adjusted for this one-off income was EUR -14.5m in 1Q14. Ignoring the undisclosed restructuring result accrued in 1Q14 (1Q15: EUR 0), 1Q15 EBITDA thus improved yoy by about EUR 9m. EBIT came in at EUR -10.2m in 1Q15, compared to an EBIT of EUR -19.9m excluding the bargain purchase gain. The operating improvement is also reflected in the **results of ALNO AG excluding AFP and before special effects from the AFP takeover:** The EBITDA of ALNO AG ('old') rose to EUR 0.1m (1Q14: EUR 2.2m). ALNO AG's gross profit margin climbed by roughly 80bp to ~43.3% (as a percentage of sales), from ~42.5% in 1Q14. **AFP Küchen AG's** EBITDA slipped from EUR -3.7m in 1Q14 to EUR -5.6m in 1Q15. According to its normal seasonality, AFP's first quarter is always weak in comparison to the other quarters.

#### Several financing options being pursued

ALNO recently generated gross proceeds of EUR 5.8m from a capital increase and won Nature Home Holding Company as a new major shareholder. Moreover, ALNO's management is currently pursuing a variety of financing options, including i) a sale (and potential leaseback) of assets, ii) agreements on extended payment periods with suppliers, and iii) additional loan financing. Since **ALNO** has substantial unencumbered property assets (carrying amount of almost EUR 50m), we believe that loan financing is an available option in any case. To be on the safe side and to strengthen its negotiating position for its preferred financing options, ALNO has already secured a loan for EUR 25m with a term of up to two years from DEFAP Enterprises ApS.

#### New estimates - Buy confirmed

We reduce our sales and earnings estimates for the group since AFP Küchen, especially with its Forster/ALNOINOX brand, still seems to progress more slowly than planned. Nevertheless, we are still convinced of ALNO's strategy with AFP and expect a more significant sales increase in 2016e from the international distribution of ALNOINOX and the expansion of Piatti's product portfolio. We expect a **book profit of EUR 8.6m** from the contribution in kind (idle machinery previously used by Piatti) to the Russian joint venture, but cautiously assume that only EUR 4.8m of this amount will accrue in 2015e, while the rest will be booked in 2016e. Furthermore, we assume that the synergies resulting from the AFP takeover (better capacity utilisation, purchasing advantages) as well as the ongoing efficiency programmes and the centralization of administrative tasks will result in significant margin improvements in 2015-17e.

Our valuation approach (DCF model) continues to supports our price target of EUR 1.10. We confirm our BUY recommendation.

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#### **Profit and loss account**

IFRS	EURm	2012	2013	2014	2015E	2016E	2017E
Sales		446.3	395.1	545.8	573.1	610.0	641.7
YoY grow th		-1.4%	-11.5%	38.2%	5.0%	6.5%	5.2%
Inventory changes & other own work capit	alised	0.4	2.6	0.6	1.0	1.0	1.0
Total output		446.7	397.7	546.4	574.1	611.0	642.7
Cost of materials		-257.9	-222.0	-316.2	-316.1	-333.0	-347.1
as % of total output		-57.8%	-55.8%	-57.9%	-55.1%	-54.5%	-54.0%
Gross profit		188.7	175.6	230.1	258.0	278.0	295.7
as % of total output		42.2%	44.2%	42.1%	44.9%	45.5%	46.0%
Personnel expenses		-97.2	-95.3	-138.3	-138.1	-141.5	-146.0
as % of total output		-21.8%	-24.0%	-25.3%	-24.1%	-23.2%	-22.7%
Other operating income		9.8	9.5	78.2	13.4	12.7	10.4
as % of total output		2.2%	2.4%	14.3%	2.3%	2.1%	1.6%
Other operating expenses		-84.4	-82.2	-121.2	-115.7	-116.8	-119.4
as % of total output		-18.9%	-20.7%	-22.2%	-20.2%	-19.1%	-18.6%
EBITDA before restructuring result		16.9	7.7	48.9	17.7	32.4	40.0
as % of total output		3.8%	1.9%	8.9%	3.1%	5.3%	6.3%
Restructuring result		-3.0	-0.9	-8.9	0.0	0.0	0.0
as % of total output		-0.7%	-0.2%	-1.6%	0.0%	0.0%	0.0%
EBITDA		14.0	6.7	40.0	17.7	32.4	40.0
as % of total output		3.1%	1.7%	7.3%	3.1%	5.3%	6.3%
Depreciation/amortisation and impairment	s	-15.9	-12.2	-33.7	-23.4	-23.7	-24.0
as % of total output		-3.5%	-3.1%	-6.2%	-4.1%	-3.9%	-3.7%
Write-ups of noncurrent assets		2.8	7.8	0.0	0.0	0.0	0.0
as % of total output		0.6%	2.0%	0.0%	0.0%	0.0%	0.0%
EBIT		0.9	2.4	6.2	-5.7	8.7	16.0
as % of total output		0.2%	0.6%	1.1%	-1.0%	1.4%	2.6%
Result from at-equity consolidated investr	nents	-0.3	-0.7	-2.9	0.0	0.0	0.0
Interest and other financial result		-1.8	-9.1	-10.4	-12.5	-12.4	-12.4
EBT (Earnings before income taxes)		-1.2	-7.4	-7.1	-18.2	-3.7	4.2
as % of total output		-0.3%	-1.9%	-1.3%	-3.2%	-0.6%	0.7%
Taxes on income		-0.2	-3.5	2.2	-0.9	-0.5	-1.2
as % of EBT		16.7%	46.8%	-30.8%	4.7%	12.1%	-28.0%
Net income of the group as % of total output		<b>-1.4</b> -0.3%	<b>-10.9</b> -2.7%	<b>-4.9</b> -0.9%	<b>-19.1</b> -3.3%	<b>-4.2</b> -0.7%	<b>3.</b> 0
Minority interests		0.0	0.1	0.1	-0.1	-0.1	-0.
Net income attributable to shareholders		-1.4	-10.8	-4.8	-19.1	-4.3	2.9
Weighted average shares outstanding (m)		30.9	70.1	70.1	73.8	75.6	75.0
Basic earnings per share (EUR)		-0.05	-0.14	-0.07	-0.26	-0.06	0.04

Source: Company Data, Oddo Seydler Bank AG



### **Balance sheet**

IFR	S EURm	2012	2013	2014	2015E	2016E	2017E
Assets							
Noncurrent assets as % of total assets		<b>89.2</b> 53.0%	<b>99.8</b> 55.0%	<b>173.4</b> 60.9%	<b>183.5</b> 62.9%	<b>175.9</b> 60.3%	<b>168.1</b> 58.2%
Intangible assets		8.7	9.7	55.0	50.7	46.3	41.8
Property, plant and equipment	and the second transfer of the second	75.7	84.5	111.0	111.8	108.6	105.3
Investments accounted for using	g the equity method	0.0	0.8	0.0	14.2	14.2	14.2
Financial assets/receivables		3.7	3.6	4.5	4.5	4.5	4.5
Receivables and other assets Deferred taxes		0.8 0.4	0.9 0.2	1.2 1.6	1.1 1.2	1.1 1.2	1.1 1.2
Current assets as % of total assets		<b>79.0</b> 47.0%	<b>81.6</b> 45.0%	<b>111.2</b> 39.1%	<b>108.4</b> 37.1%	<b>115.8</b> 39.7%	<b>121.0</b> 41.8%
Inventories		24.5	24.0	34.8	36.1	37.8	39.1
Trade receivables		44.8	42.7	58.5	59.7	63.5	66.8
Financial receivables		0.0	2.0	0.2	0.0	0.0	0.0
Other assets and receivables		4.4	9.7	9.8	10.1	10.6	11.0
Cash and cash equivalents		5.4	3.3	2.3	2.5	3.8	4.0
Assets held for sale		0.0	0.0	5.6	0.0	0.0	0.0
Total assets		168.3	181.5	284.5	291.9	291.6	289.0
Shareholders' equity as % of total equity and liabilities		<b>-8.7</b> -5.2%	<b>-18.4</b> -10.1%	<b>-28.0</b> -9.8%	<b>-41.3</b> -14.2%	<b>-45.5</b> -15.6%	<b>-42.4</b> -14.7%
Subscribed capital		70.1	70.1	70.1	75.6	75.6	75.6
Capital reserve		3.3	3.3	3.3	3.5	3.5	3.5
Retained earnings		0.5	0.5	0.5	0.5	0.5	0.5
Unappropriated group profit		-82.8	-92.3	-101.8	-121.0	-125.2	-122.4
Minority interests		0.2	0.1	0.0	0.1	0.2	0.3
Noncurrent liabilities and defe as % of total equity and liabilities	rred income	<b>27.6</b> 16.4%	<b>90.7</b> 50.0%	<b>146.1</b> 51.3%	<b>160.3</b> 54.9%	<b>138.7</b> 47.6%	<b>126.4</b> 43.7%
Provisions for pensions and sim	nilar obligations	20.3	20.6	28.5	27.8	27.2	26.2
Deferred tax liabilities		0.2	2.8	5.3	5.3	5.3	5.3
Other long-term provisions		2.3	1.4	0.9	1.3	1.6	1.7
Shareholder loans		0.0	20.0	20.0	20.0	0.0	0.0
Other noncurrent financial liabili	ties	4.0	45.2	71.2	105.2	103.9	92.5
		0.7	0.7	0.7	0.7	0.7	0.7
Deferred income from governme	ent grants	0.7	0.7				
Deferred income from governme Other noncurrent liabilities incl.	<del>-</del>	0.0	0.0	19.5	0.0	0.0	0.0
<del>-</del>	<del>-</del>			19.5 166.5 58.5%	0.0 <b>172.9</b> 59.2%	0.0 <b>198.4</b> 68.0%	205.1
Other noncurrent liabilities incl.  Current liabilities	<del>-</del>	0.0 <b>149.4</b>	0.0 <b>109.1</b>	166.5	172.9	198.4	<b>205.1</b> 71.0%
Other noncurrent liabilities incl.  Current liabilities as % of total equity and liabilities	<del>-</del>	0.0 <b>149.4</b> 88.8%	0.0 <b>109.1</b> 60.1%	<b>166.5</b> 58.5%	<b>172.9</b> 59.2%	<b>198.4</b> 68.0%	<b>205.1</b> 71.0% 9.1
Other noncurrent liabilities incl.  Current liabilities as % of total equity and liabilities Other current provisions	<del>-</del>	0.0 <b>149.4</b> 88.8% 6.8	0.0 <b>109.1</b> 60.1% 2.7	<b>166.5</b> 58.5% 8.4	<b>172.9</b> 59.2% 8.4	<b>198.4</b> 68.0%	<b>205.1</b> 71.0% 9.1 30.0
Other noncurrent liabilities incl.  Current liabilities as % of total equity and liabilities  Other current provisions Shareholder loans	trade payables	0.0 <b>149.4</b> 88.8% 6.8 0.4	0.0 109.1 60.1% 2.7 10.4	166.5 58.5% 8.4 10.0	<b>172.9</b> 59.2% 8.4 10.0	198.4 68.0% 8.8 30.0	205.1 71.0% 9.1 30.0 34.9
Other noncurrent liabilities incl.  Current liabilities as % of total equity and liabilities  Other current provisions Shareholder loans Current financial liabilities	trade payables	0.0 149.4 88.8% 6.8 0.4 14.9	0.0  109.1 60.1% 2.7 10.4 17.2	166.5 58.5% 8.4 10.0 30.2	172.9 59.2% 8.4 10.0 30.3	198.4 68.0% 8.8 30.0 31.9	71.0%

Source: Company Data, Oddo Seydler Bank AG



### **Cash flow statement**

IFRS EURm	2012	2013	2014	2015E	2016E	2017E
Net result of the period	-1.4	-10.9	-4.9	-19.1	-4.2	3.0
Taxes on income	0.2	3.5	-4.5	0.9	0.5	1.2
Financial result	2.1	9.8	13.3	12.5	12.4	12.4
Depreciation/amortisation and write-ups of noncurrent assets	13.1	4.3	33.7	23.4	23.7	24.0
Cash taxes paid/received	-0.1	-0.4	0.0	-0.4	-0.5	-1.2
Other non-cash income and expenses	-6.5	-0.3	-49.8	-0.6	4.3	3.8
Cash-effective change in other provisions	-4.8	-5.6	-4.9	-4.3	-4.4	-4.5
Increase/decrease in inventories, trade receivables, and other assets	5.8	-6.6	1.5	-2.6	-6.1	-5.0
Increase/decrease in trade accounts payable and other liabilities	24.2	-18.3	39.2	-13.2	3.9	3.7
Interest paid/received	-7.0	-5.1	-8.5	-12.0	-11.9	-11.9
Cash flow from operating activities	25.5	-29.5	15.2	-15.5	17.8	25.5
Net cash outflows from the purchase and retirement of PP&E and intangible assets	-14.1	-14.7	-16.4	-19.9	-16.1	-16.2
Payments for the purchase/sale of companies and disposals of assets held for sale	-1.2	0.0	-37.0	0.0	0.0	0.0
Net investments in financial assets and change in granted loans	0.5	1.0	0.6	-3.6	0.0	0.0
Cash flow from investing activities	-14.74	-13.7	-52.7	-23.5	-16.1	-16.2
Capital stock increases less cost	46.2	0.0	0.0	5.8	0.0	0.0
Change in financial liabilities/shareholder loans Payments for financing costs	-51.3 -1.9	44.1 -2.4	37.7 -1.1	33.5 0.0	-0.4 0.0	-9.1 0.0
Cash flow from financing activities	-7.1	41.6	36.6	39.2	-0.4	-9.1
Total change in cash and cash equivalents	3.7	-1.6	-1.0	0.3	1.3	0.2
Cash and cash equivalents at the start of the period	0.6	4.3	2.7	1.8	2.0	3.3
ash and cash equivalents at the end of the period	4.3	2.7	1.8	2.0	3.3	3.5
Restricted cash and cash equivalents	1.1	0.5	0.5	0.5	0.5	0.5
Cash and cash equivalents in the balance sheet	5.4	3.3	2.3	2.5	3.8	4.0

Source: Company Data, Oddo Seydler Bank AG



#### **Discounted Cash Flow Model**

	F	PHASE 1					PHASE 2				PHASE 3
EURm	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E	2023E	2024E	œ
Sales revenues	573.1	610.0	641.7	670.7	694.1	715.0	732.8	747.5	762.4	773.9	
Y-o-Y growth	5.0%	6.5%	5.2%	4.5%	3.5%	3.0%	2.5%	2.0%	2.0%	1.5%	
EBIT	-5.7	8.7	16.6	24.8	32.6	39.3	40.3	41.1	41.9	42.6	
EBIT margin as % of sales	-1.0%	1.4%	2.6%	3.7%	4.7%	5.5%	5.5%	5.5%	5.5%	5.5%	
Income tax on EBIT (cash tax rate)	-0.1	1.1	-4.8	-7.1	-9.4	-11.4	-11.7	-12.0	-12.2	-12.5	
Depreciation and amortisation	23.4	23.7	24.0	24.1	24.1	24.3	24.5	24.7	24.9	24.9	
Change in other long-term provisions	0.3	0.3	0.3	0.3	0.2	0.2	0.2	0.1	0.1	0.1	
Other non-cash income and expenses	-4.1	0.7	0.7	0.6	0.5	0.4	0.4	0.3	0.3	0.2	
Change in net working capital*	5.7	-2.2	-1.3	-2.3	-2.6	-2.6	-2.2	-1.8	-1.9	-1.4	
Net capital expenditure incl. acquisitions											
(excl. financial leasing capitalisations)	-19.9	-16.1	-16.2	-20.1	-22.9	-26.5	-27.8	-28.4	-25.2	-24.9	
Free cash flow	-0.3	16.2	19.3	20.3	22.5	23.8	23.6	24.0	28.0	29.0	
Present values	-0.3	14.0	15.3	14.7	14.9	14.4	13.1	12.2	13.0	12.3	169.0
Present value Phase 1	29.0			ſ	Risk free ra	ite.	2.5%	T:	arget equity	ratio	50.0%
Present value Phase 2	94.7				Equity risk		6.0%		eta (fundam		1.7
Present value Phase 3	169.0				Debt risk p	•	5.0%		/ACC	,	8.9%
Total present value	292.8				Tax shield		28.0%	T	erminal gr	owth	1.5%
+ Liquid funds	2.3			ſ			Sensi	tivity analy	/sis		
<ul> <li>Interest-bearing debt incl. pension liab.</li> </ul>	-198.7							Terminal	 growth (Pl	nase 3)	
- Minority interests	0.0						0.5%	1.0%	1.5%	2.0%	2.5%
Fair value of equity	96.3					7.90%	1.57	1.76	1.98	2.23	2.54
<del></del>	23.3					8.40%	1.26	1.42	1.60	1.81	2.06
Number of shares outstanding (m)	75.6				WACC	8.90%	0.99	1.12	1.27	1.45	1.65
						9.40%	0.75	0.86	0.99	1.14	1.30
Fair value per share (EUR)	1.27					9.90%	0.54	0.63	0.74	0.86	1.00

<sup>\*</sup>Changes in working capital exclude the reduction of interest-bearing trade liabilities against Whirlpool which are treated as financial liabilities and thus deducted from the EV Source: Oddo Seydler Bank AG



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Oddo Seydler uses a 3-level absolute share rating system. The ratings pertain to a time horizon of up to 12 months:

BUY: The expected performance of the share price is above +10%.

HOLD: The expected performance of the share price is between 0% and +10%.

SELL: The expected performance of the share price is below 0%.

This rating system is only a guideline. Therefore, deviations from this system may apply.

Recommendation history over the last 12 months for the company analysed in this report:

Date	Recommendation	Price at change date	Price target
19 May 2015	BUY	EUR 0.73	EUR 1.10
2 April 2015	BUY	EUR 0.82	EUR 1.10
22 January 2015	BUY	EUR 0.634	EUR 1.10
18 December 2014	BUY	EUR 0.702	EUR 1.10
14 November 2014	BUY	EUR 0.70	EUR 1.10



9 October 2014	BUY	EUR 0.57	EUR 1.10
11 September 2014	BUY	EUR 0.68	EUR 1.10
23 July 2014	BUY	EUR 0.861	EUR 1.20
16 June 2014	BUY	EUR 0.80	EUR 1.75

The following valuation methods are used when valuing companies: Multiplier models (price/earnings, price/cash flow, price/book value, EV/Sales, EV/EBIT, EV/EBITA, EV/EBITDA), peer group comparisons, historical valuation approaches, discounting models (DCF, DDM), break-up value approaches or asset valuation approaches. The valuation models are dependent upon macroeconomic measures such as interest, currencies, raw materials and assumptions concerning the economy. In addition, market moods influence the valuation of companies.

The figures taken from the income statement, the cash flow statement and the balance sheet upon which the evaluation of companies is based are estimates referring to given dates and therefore subject to risks. These may change at any time without prior notice.

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